# EMPLOYEES' RETIREMENT SYSTEM 

## of the County of Milwaukee



# 2010 Annual Report of the Pension Board 

as of December 31, 2010

CITIZEN MEMBERS<br>John M. Maier, J.D., Chairman<br>Linda S. Bedford, Vice Chairman<br>Donald Cohen<br>Jeffrey Mawicke, J.D.<br>Dr. Sarah W. Peck

RETIREE MEMBER
Donald Weber

EMPLOYEE MEMBERS
Keith Garland
David Sikorski
Guy M. Stuller

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June 17, 2011

## Pension Board

John M. Maier, J.D. Chairman

Linda S. Bedford Vice Chairman

Dean Muller Keith Garland David Sikorski Dr. Sarah W. Peck

Gerald J. Schroeder ERS Manager

Retirement System Members:
We are pleased to present the 2010 Annual Report of your Pension Board. The Employees' Retirement System ("ERS") experienced a positive investment return for the year of $12.1 \%$. As a result, net assets available for pension benefits increased $\$ 72.6$ million. This increase includes $\$ 32.9$ million in actual County contributions. Total assets at the end of the year were $\$ 1.895$ billion. For further detailed information regarding ERS's performance, please see the management's discussion and analysis, financial statements and footnotes that follow.

The description of ERS, included in this report, highlights major plan provisions. County Ordinances, labor agreements, Pension Board rules and Governmental Accounting Standards Board pronouncements prevail over the contents of this report. If you have any questions, please call the ERS office at 414-278-4142.

Members considering retirement within the next few years are reminded to watch for announcements from the County for retirement information programs. Please call the ERS office at 414-278-4207 for further information regarding these programs. If you are interested in meeting with a retirement counselor to discuss retirement, please schedule an appointment by calling 414-278-4207.

Several options are available to members who retire or otherwise leave County service with respect to their pension benefits. Before terminating employment, you should become fully informed of the various opportunities available to you so you can make the best choice for your situation.

Each year, Milwaukee County distributes benefit statements reflecting balances as of the end of the previous year. Remember to keep your beneficiary designations current by informing the Retirement System Office of any changes. Retired members should also notify the ERS office in writing of any changes in residence or address so that your benefit payments and year-end 1099R statements are properly mailed.

The Pension Board

## INDEPENDENT AUDITORS' REPORT ON FINANCIAL STATEMENTS

> To the Members of the Pension
> Board of the Employees' Retirement
> System of the County of Milwaukee:

We have audited the accompanying statements of plan net assets of the Employees' Retirement System of the County of Milwaukee (the "Retirement System") as of December 31, 2010 and 2009, and the related statements of changes in plan net assets for the years then ended. These financial statements are the responsibility of the Retirement System's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the plan net assets of the Retirement System as of December 31, 2010 and 2009, and the changes in its plan net assets for the years then ended in conformity with accounting principles generally accepted in the United States of America.

The Management's Discussion and Analysis and the Schedules of Funding Progress, Employer Contributions, and Notes to Required Supplementary Information as listed in the table of contents are not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures to the 2010 and 2009 information which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

The ten-year historical trend and related information on pages 20-21 has not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we express no opinion on it.

## linear True vithenemstrause jul.

## Milwaukee, Wisconsin

June 17, 2011

## Management's Discussion and Analysis <br> (In Thousands of Dollars)

Management is pleased to provide this overview and analysis of the financial activities of the Employees' Retirement System of the County of Milwaukee ("ERS", or the "Retirement System") for the year ended December 31, 2010. Readers are encouraged to consider the information presented in conjunction with the Financial Statements.

## FINANCIAL HIGHLIGHTS

## PLAN NET ASSETS

- Plan net assets for ERS increased $\$ 72,627$ as of $12 / 31 / 10 \mathrm{vs}$. 12/31/09 following an increase of $\$ 624,726$ as of $12 / 31 / 09$ vs. $12 / 31 / 08$. The financial markets continued to recover from a turbulent 2008. For the year, the fund experienced a positive return of $12.1 \%$.
- The rate of return on total assets of the pension fund, net of fees, was $12.1 \%, 20.4 \%$, and ( $22.1 \%$ ) for the years ended December 31, 2010, 2009 and 2008, respectively.
- Receivables decreased $\$ 46,638$ as of $12 / 31 / 10$ vs. $12 / 31 / 09$ due primarily to a decrease in forward foreign exchange contracts and increased $\$ 51,188$ as of $12 / 31 / 09 \mathrm{vs}$. $12 / 31 / 08$ due primarily to an increase in forward foreign exchange contracts.
- Other assets increased \$58,992 as of 12/31/10 vs. 12/31/09 and increased \$20,056 as of 12/31/09 vs. $12 / 31 / 08$ due largely to changes in securities lending - collateral of $\$ 58,889$ and $\$ 19,198$, respectively.
- During 2010, ERS made investments in long/short hedge funds, infrastructure and real estate. Long/short hedge funds can either buy equities long or sell them short. Infrastructure invests in things such as: power transmission lines, water filtration systems and natural gas pipelines. Real estate invests mainly in office buildings, apartment complexes and retail locations.
- ERS buys and sells financial futures contracts to improve the performance of the fund. ERS purchases contracts that approximate the amount of cash held by US equity managers and cash used to pay benefits and expenses.
- Liabilities decreased $\$ 5.8$ million from 2009 to 2010. A $\$ 58.9$ million increase in securities lending collateral was mostly offset by a $\$ 53.8$ million decrease in payable foreign exchange contracts.


## ADDITIONS AND DEDUCTIONS TO PLAN NET ASSETS

- Total additions decreased $(\$ 534,815)$ in 2010 vs. 2009 and increased \$1,095,355 in 2009 vs. 2008. The 2010 decrease is mainly due to a one-time contribution that occurred in 2009 of $\$ 397.8$ million. The 2009 increase is due primarily to the one-time contribution of $\$ 397.8$ million and $\$ 316,509$ in net investment income.
- Benefit payments increased \$17,457 and \$1,185 in 2010 and 2009 respectively. The increase in 2010 was due to an increase in monthly benefits of $\$ 5.9$ million and an increase of $\$ 11.6$ million in lumpsum payments. The 2009 increase was due to a $\$ 3.6$ million increase in monthly benefits and a decrease of ( $\$ 2.5$ ) million in lump-sum payments.
- As of December 31, 2010, 2009 and 2008, the funding ratio (actuarial value of the assets divided by the actuarial accrued liability) for the plan was $92.2 \%, 93.3 \%$ and $95.7 \%$, respectively. The funding ratio gives an indication of how well the liabilities of the pension plan are funded. The higher the funding ratio the better the plan is funded. The ratio increases due to investment gains and pension contributions and declines due to investment losses, increases in the plan benefits, large pension payouts and underpayment of pension annual required contributions.

The Board of Trustees of ERS ("the Board") has the responsibility for the overall performance of the Pension Fund. The Board's principal means to achieve this goal is by (a) determining an asset allocation policy which is expected to provide the long-term rate of return sufficient to fund benefits while minimizing the risk of loss through diversification (b) selecting an appropriate number of investment managers to manage the assets within an asset class and monitoring the performance of such investment managers relative to specified benchmarks, and (c) implementing cost containment measures intended to reduce the investment fees and costs associated with investing the Fund's assets. The Board is the fiduciary of the Fund and is responsible for carrying out the investment functions solely in the interest of the members and benefit recipients.

## OVERVIEW OF THE FINANCIAL STATEMENTS

The discussion and analysis is intended to serve as an introduction to the Retirement System's financial statements. The financial section is comprised of four components: (1) financial statements, (2) notes to the financial statements, (3) required supplementary information, and (4) other supplementary schedules.

## Management's Discussion and Analysis <br> (In Thousands of Dollars)

Financial Statements. There are two financial statements presented for the plan. The Statement of Plan Net Assets as of December 31, 2010 and 2009 indicates the net assets available to pay future benefits and gives a snapshot of the financial assets available for pension benefits at a particular point in time. The Statement of Changes in Net Plan Assets for the years ended December 31, 2010 and 2009 provides a view of the additions and deductions to the plan for the years presented.

Notes to financiall statements. The notes provide additional information that is essential for a full understanding of the data provided in the financial statements.

Required supplementary information. The required supplementary information consists of a Schedule of Funding Progress and a Schedule of Employer Contributions and related notes concerning the funding status of the plan. These schedules provide historical trend information, which contributes to understanding the changes in the funded status of the plan over time.

Other supplementary schedules. The additional schedules (Ten-Year Historical Trend Information, Net Fund Assets, Actual County Contributions, Active Membership Statistics, Retirements and Survivors) are presented for the purpose of additional analysis.

## COMPARATIVE FINANCIAL STATEMENTS

## Retirement System's Net Assets

 AssetsCash and short-term investments
Receivables
Investments, at fair value

Other assets

## Total Assets

Liabilities
Security lending obligations
Other liabilities

## Total Liabilities

Net assets available for benefits
Retirement System's Changes
in Net Assets
Additions
Employer contributions
Member contributions
Investment income (loss)
Total Additions
Deductions
Benefit payments
Administrative expenses
Withdrawals
Total Deductions
Changes in net assets available for benefits
Net assets held in trust for pension benefits: Beginning of year End of year

## 12/31/2010

\$62,075
46,799
1,788,712
121,562
$\xlongequal{2,019,148}$
$\xlongequal{\text { 2,019,148 }}$
$\begin{array}{r}115,532 \\ 8,449 \\ \hline 123,981 \\ \hline \underline{\$ 1,895,167} \\ \hline\end{array}$
2010

$$
\$ \quad 32,894
$$

$$
\begin{array}{r}
76 \\
206,646 \\
\hline 239,616 \\
\hline
\end{array}
$$

$$
(162,803)
$$

$(4,186)$

| 0 |
| ---: |
| $(166,989)$ |

72,627
$\begin{array}{r}1,822,540 \\ \underline{\$ 1,895,167} \\ \hline\end{array}$

## 12/31/2009 12/31/2008

Difference

\% Change
\$327,962 \$17,886

$$
93,437 \quad 42,249
$$

$$
1,468,387
$$

62,569
$\underline{\underline{1,952,355}}$

$\begin{array}{r}56,643 \\ 73,172 \\ \hline 129,815 \\ \hline\end{array}$

## \$1,822,540

$$
1,1
$$

$$
\begin{array}{r}
4 \\
\hline 1,24 \\
\hline \hline
\end{array}
$$

$$
\underline{\underline{1,24}}
$$

$$
=
$$

| $\$ 44,189$ | $247.1 \%$ |
| ---: | :---: |
| 4,550 | $10.8 \%$ |
| 650,021 | $57.1 \%$ |
| 79,049 |  |
| 777,809 |  |
| 78,087 |  |
| 2,369 |  |
| 80,456 |  |
| $\$ 697,353$ |  |


| $\mathbf{2 0 0 9}$ |
| ---: |
| $\$ 457,789$ |
| 132 |
| 316,509 |
| 774,430 |


|  | $\begin{gathered} \text { December 31, } \\ 2010 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2009 \end{gathered}$ |
| :---: | :---: | :---: |
| ASSETS: |  |  |
| CASH AND CASH EQUIVALENTS | \$ 62,074,448 | \$ 327,962,070 |
| RECEIVABLES |  |  |
| County of Milwaukee | 32,071,082 | 31,647,343 |
| Accrued interest and dividends | 2,472,524 | 5,344,556 |
| Miscellaneous receivables | 568,377 | 522,586 |
| Due from sale of investments | 11,632,484 | 2,937,734 |
| Receivable for foreign exchange contracts | 54,861 | 52,985,010 |
| TOTAL RECEIVABLES | 46,799,328 | 93,437,229 |
| INVESTMENTS AT FAIR VALUE |  |  |
| Domestic common and preferred stocks | 443,570,674 | 397,634,106 |
| Long/Short hedge funds | 190,166,445 | - |
| Corporate bonds and convertible debentures | 347,665,724 | 514,876,896 |
| International common and preferred stocks | 351,785,721 | 345,155,240 |
| Real estate and REIT's | 95,306,754 | 42,241,529 |
| Infrastructure | 129,471,845 | - |
| Federal agency and mortgage-backed certificates | 116,571,497 | 68,791,936 |
| U.S. Government and state obligations | 78,257,732 | 53,047,974 |
| International fixed income | 10,814,665 | 24,433,194 |
| Private equity | 25,101,387 | 22,205,660 |
| TOTAL INVESTMENTS | 1,788,712,444 | 1,468,386,535 |
| OTHER ASSETS |  |  |
| Software development costs, net (See Note 2) | 6,029,436 | 5,926,724 |
| Securities lending - collateral (See Note 5) | 115,532,131 | 56,642,666 |
|  | 121,561,567 | 62,569,390 |
| TOTAL ASSETS | $\underline{\mathbf{2 , 0 1 9 , 1 4 7 , 7 8 7}}$ | 1,952,355,224 |
| LIABILITIES: |  |  |
| Securities lending - collateral (See Note 5) | 115,532,131 | 56,642,666 |
| Miscellaneous payables | 4,287,402 | 5,159,458 |
| Payable for securities purchased | 2,704,169 | 13,120,995 |
| Payable to OBRA Retirement Plan | 1,402,225 | 1,038,607 |
| Payable for foreign exchange contracts | 55,017 | 53,853,613 |
| TOTAL LIABILITIES | 123,980,944 | 129,815,339 |
| NET ASSETS HELD IN TRUST FOR PENSION BENEFITS | \$1,895,166,843 | \$1,822,539,885 |
| (A schedule of funding progress is presented on page 18) |  |  |
| The accompanying notes are an integral part of these financial statements. |  |  |

## STATEMENTS OF CHANGES IN PLAN NET ASSETS

|  | $\begin{gathered} \text { Year Ended } \\ \text { December 31, } \\ 2010 \end{gathered}$ | Year Ended December 31, 2009 |
| :---: | :---: | :---: |
| ADDITIONS: |  |  |
| CONTRIBUTIONS |  |  |
| County of Milwaukee | \$ 32,893,562 | \$ 457,789,154 |
| Plan participants | 75,584 | 131,766 |
|  | 32,969,146 | 457,920,920 |
|  |  |  |
| INVESTMENT INCOME |  |  |
| Net appreciation in fair value | 183,467,955 | 287,625,117 |
| Interest and dividends | 26,396,272 | 31,951,596 |
| Security lending income | 234,581 | 272,646 |
| Other income | 830,406 | 239,376 |
| Total investment income | 210,929,214 | 320,088,735 |
| Less: Securities lending rebates and fees | $(23,750)$ | $(91,564)$ |
| Investment expense | $(4,259,266)$ | $(3,488,070)$ |
| Net investment income | 206,646,198 | 316,509,101 |
| TOTAL ADDITIONS | 239,615,344 | 774,430,021 |
| DEDUCTIONS: |  |  |
| Benefits paid to retirees and beneficiaries | $(162,802,590)$ | $(145,345,520)$ |
| Administrative expenses | $(4,185,796)$ | $(4,358,585)$ |
| TOTAL DEDUCTIONS | $(166,988,386)$ | $(149,704,105)$ |
| NET CHANGE IN PLAN NET ASSETS: | 72,626,958 | 624,725,916 |
| NET ASSETS HELD IN TRUST FOR PENSION BENEFITS: |  |  |
| Beginning of year . . . . . . . . . . . . . . . . . . . . | 1,822,539,885 | 1,197,813,969 |
| End of year | \$1,895,166,843 | \$1,822,539,885 |

## (1) Description of Retirement System -

The following brief description of the provisions of the Employees' Retirement System of the County of Milwaukee ("ERS" or the "Retirement System") is provided for financial statement purposes only. Members should refer to Section 201.24 of the General Ordinances of Milwaukee County and their respective bargaining agreements for more complete information

The Retirement System is a single-employer defined benefit plan that was created to encourage qualified personnel to enter and remain in the service of the County of Milwaukee (the "County") by providing for a system of retirement, disability and death benefits to or on behalf of its employees. Under Chapter 201 of the Laws of Wisconsin for 1937, the County was mandated to create the Retirement System as a separate legal entity. The County did so by passing Section 201.24 of the General Ordinances of Milwaukee County. The authority to manage and control the Retirement System is vested in the Pension Board of ERS (the "Board"). The Board consists of nine members - three members appointed by the County Executive (subject to confirmation by the County Board of Supervisors), three employee members elected by the active employee members, two members appointed by the County Board chairperson and one retiree member elected by retirees.

The Board created two (2) committees to assist in the administration of the Board's duties. The Investment Committee reviews the investment portfolio on a monthly basis, endorses strategies and submits investment recommendations to the full Board. The Audit Committee reviews legal issues, Ordinance adherence and submits recommendations to the full Board regarding the annual audit and the Annual Report of the Pension Board.

|  | As of December 31 |  |
| :---: | :---: | :---: |
| Members - | $\underline{2010}$ | $\underline{2009}$ |
| Retiree and beneficiaries currently receiving benefits | 7,441 | 7,292 |
| Vested and terminated employees not yet receiving benefits | 1,493 | 1,659 |
| Current employees . | 4,448 | 4,808 |
| Total participants | 13,382 | $\underline{\underline{13,759}}$ |

## Contributions -

The Retirement System has been substantially noncontributory. However, members meeting certain criteria have the option to contribute to membership accounts. In addition, the County contributes to membership accounts of most employee participants enrolled prior to 1971.

As of December 31, 2010 and 2009 member account balances were $\$ 3,446,230$ and $\$ 3,957,136$ respectively.

Contributions due from the County to the Retirement System consist of amounts sufficient to fund the annual normal cost and interest on and amortization of the unfunded or overfunded actuarial accrued liability. A substantial portion of the current year's contribution is paid to the Retirement System in the following year.

As of January 1, 2011, non-represented employees and elected officials eligible for pension benefits (regardless of vesting status) are required to contribute $2 \%$ of their pre-tax earnable compensation, after appropriate FICA deductions, to the Retirement System. The contribution will be increased to 3\% and $4 \%$ of salary beginning June 12, 2011 and then beginning December 11, 2011, respectively, for non-represented employees excluding elected officials. It should be noted that the 2011 State Budget Repair Bill will be implemented later in the year requiring an employee contribution rate that varies year to year based on an actuarial calculation.

The County makes contributions to the Retirement System based upon the Annual Required Contribution ("ARC") and legal requirements, at the discretion of the County Board. An actuary hired by the Pension Board establishes the ARC. Data used in the determination of the ARC is based upon the prior fiscal year's demographics. The actual contribution made to the pension plan is set during the County's budget process and may differ from the ARC as a result of changes in plan provisions implemented subsequent to establishment of the ARC and budgetary restraints. During the year, the Retirement System accrues those contributions that the County has included in its current year's budget. For 2010 and 2009, the County contribution recorded by the Retirement System was $\$ 5,343,572$ and $\$ 29,636,619$ more than the Funding Contribution Amount for 2010 and 2009, respectively.

## Benefits -

The normal retirement benefit is a monthly pension for the life of the member beginning at normal retirement age. The pension amount is determined by the following formula:

Multiplier x Creditable Service x Final Average Salary.

For most members, the normal retirement age is either 60 or 64 depending on ERS enrollment date and collective bargaining agreement. A few labor agreements also require a minimum of five years creditable service in addition to the age requirement. For deputy sheriff members, the normal retirement age is 57 or age 55 with 15 years of creditable service. Depending on enrollment date and collective bargaining agreement, some active members are eligible to retire when their age added to their years of creditable service equals 75 (the "Rule of 75 "). The multiplier is determined by the Ordinance, collective bargaining agreement and ERS enrollment date. At this time, the multiplier percentage can be $1.5 \%, 1.6 \%, 2 \%$ or $2.5 \%$. A member's three or five consecutive years of highest earnings are used to calculate their final average salary as defined by the Ordinance and labor agreement. Annually after retirement, the monthly benefit is increased by $2 \%$ of the benefit paid for the first full month of retirement subject to IRS limits. By Ordinance, the maximum benefit (excluding post-retirement increases) payable to a member cannot exceed the sum of $80 \%$ of the member's final average monthly salary.

Certain plan changes (and bonuses) became effective January 1, 2001 (except for represented deputy sheriffs) and are summarized below:

- A bonus of $7.5 \%$ per year, up to a maximum of $25 \%$, is added to the final average salary for those employees whose membership in ERS began before January 1, 1982 (or before July 1, 1995 for a nonrepresented deputy sheriff).
- All service credit earned after January 1, 2001 is credited with an additional $.5 \%$ multiplier for those employees whose ERS membership began after December 31, 1981 (or June 30, 1995 for a nonrepresented deputy sheriff). Also, for each year of pension service earned after January 1, 2001, eight (8) years of service earned prior to January 1, 2001 shall be credited with an additional $.5 \%$ multiplier.
- A "backdrop" payment option was established that permits an employee to receive a lump-sum payment plus a monthly pension benefit upon retirement. The lump-sum payment is the total of the monthly pension amounts, adjusted for COLA increases, that a member would be entitled to from a prior date ("backdrop date") to the date that the member terminates employment plus compounded interest. The backdrop date must be at least one calendar year prior to the termination date and the member must have been eligible to retire as of that date. The member will be entitled to a COLA based on the backdrop date once the member terminates employment.
- A member is vested upon attaining five years of creditable pension service.

The following changes were made effective as of the stated dates:

- As of January 1, 2010 for non-represented employees (excluding Elected Officials and Deputy Sheriffs), the multiplier was reduced from $2 \%$ to $1.6 \%$ for current members' future service and future hires total service and the normal retirement age was increased to 64 for future hires only. The Machinists and TEAMCO unions agreed to both changes effective May 1, 2010. The Association of Milwaukee County Attorneys agreed to both changes effective June 1, 2010. The $1.6 \%$ multiplier (but not age 64) applies to elected officials effective October 14, 2010.
- Non-represented employees and elected officials hired on or after March 15, 2002 are not eligible to receive the backdrop pension benefit. Employees represented by a labor agreement must also be hired prior to the date specified in the labor agreement to be eligible to receive the backdrop benefit.
- Elected officials are not eligible to receive the additional $.5 \%$ pension benefit multiplier after March 15, 2002.
- Effective January 1, 2003, the pension benefit for employees who became members after December 31, 1981 shall be based on a final average salary equal to the three (instead of five) highest consecutive years of earnings, except for represented deputy sheriffs.
A member who meets the requirements for an accidental or ordinary disability retirement benefit is entitled to an amount computed in the same manner as a normal pension but not less than $60 \%$ of the member's final average salary for accidental disability. A total of 15 years of creditable service is required to apply for ordinary disability.

A represented deputy sheriff whose membership began prior to January 1, 1982 is vested upon attaining six years of creditable pension service. A represented deputy sheriff whose membership began after December 31, 1981 is vested upon attaining ten years of creditable pension service.

Most members are immediately vested upon attaining age 60 or 64 . A vested member is eligible for a deferred pension beginning as of the member's normal retirement date.

A member who is 55 years of age and has 15 years of credited service may elect to receive early reduced retirement benefits. The member would be entitled to a benefit equal to the normal retirement benefit with a lifetime reduction of $5 \%$ for each year prior to the normal retirement date.

Upon the death of a member (generally after 1 year of service and depending on collective bargaining agreements), a spouse with a dependent child as defined by Ordinance will receive $40 \%$ of the deceased
member's salary, reduced by Social Security benefits payable to the spouse. An additional 10\% of salary, reduced by Social Security benefits, is paid for each dependent child. Generally, the total benefit, including Social Security benefits, cannot exceed $90 \%$ of the prior salary level of the member. At age 60, the spouse will receive $50 \%$ of the normal retirement benefit based on the member's projected service to age 60 . If there is no spouse or child, the death benefit payable to a designated beneficiary is equal to $50 \%$ of the deceased member's final average salary, but not to exceed \$2,000.

A member who becomes eligible for normal retirement, but continues to work may elect a Protective Survivorship Option ("PSO") designating a person to receive a pension ( $100 \%$ or $50 \%$ option) in the event of their death while in active service. The PSO election must be filed in writing on an approved form. In the absence of an election, a surviving spouse will be paid a $100 \%$ survivorship pension.

Currently members may choose among several benefit payment options when retiring. The available pension options are:

- Maximum Benefit payable for the member's lifetime and ceases upon member's death.
- Option 1 - Membership Account Refund This option is an actuarially reduced benefit that ceases upon member's death. This option guarantees that the member will receive the total Membership Account balance as of the retirement date. The Membership Account balance is reduced monthly by an actuarially determined amount. Any balance remaining upon the member's death will be paid to the member's beneficiary.
- Option $2-50 \%$ This option is an actuarially reduced pension benefit that is payable over the life of the member. Upon the member's death, $50 \%$ of the pension benefit is payable over the life of a named beneficiary, if living;
- Option 3-100\% This option is an actuarially reduced pension benefit that is payable over the life of the member. Upon the member's death, $100 \%$ of the pension benefit is payable over the life of a named beneficiary, if living;
- Option 4-75\% This option is an actuarially reduced pension benefit that is payable over the life of the member. Upon the member's death, $75 \%$ of the pension benefit is payable over the life of a named beneficiary, if living;
- Option 6-10 Year Certain This option is an actuarially reduced pension benefit payable over the member's life but is guaranteed for a period of ten years, in the event the member should die within ten years after the retirement date.
- Option 7 - Board Discretion This option is at the Pension Board's discretion and is a payment of a benefit in a form other than those set forth above. The payment in other form must be the actuarial equivalent of the benefit otherwise payable. A member requesting this option is responsible for all expenses incurred in the application for and calculation of the benefit.
Benefits of $\$ 162.8$ million and $\$ 145.3$ million were paid in 2010 and 2009, respectively, including periodic pension payments of $\$ 142.5$ million and $\$ 136.6$ million, respectively, and back drop lump sum pension payments of $\$ 20.3$ million and $\$ 8.7$ million in 2010 and 2009, respectively.


## (2) Summary of Significant Accounting Policies:

## GASB Statement No. 50

The Retirement System follows the provisions of GASB 50. GASB 50 requires that information about the funded status of the pension plan as of the most recent actuarial valuation be disclosed in notes to the financial statements. Additionally, GASB 50 requires disclosure of information about actuarial methods and assumptions used in valuations on which reported information about the ARC and the funded status and progress are based. The required schedules of funding progress immediately following the notes to the financial statements present multiyear trend information about whether the actuarial value of the plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

## Basis of Accounting -

The accompanying financial statements are prepared using the accrual basis of accounting. Employee and employer contributions are recognized as revenues in the period in which employee services are performed and expenses are recorded when the corresponding liabilities are incurred.

## Investments -

Investments, primarily stocks, bonds, certain government loans and mortgage-backed certificates, are stated at quoted fair value. Temporary cash investments are valued at cost, which approximates fair value. Investments in venture capital partnerships, real estate, long/short hedge and infrastructure are valued at estimated fair value, as provided by the Retirement System's investment managers. Investment transactions are recorded on the trade date. Realized gains and losses are computed based on the average cost method.

A summary of investments at cost is as follows:

|  | As of December 31 |  |
| :---: | :---: | :---: |
|  | $\underline{2010}$ | $\underline{2009}$ |
| Corporate bonds and convertible debentures | \$321,804,567 | \$ 495,494,743 |
| Domestic common and preferred stocks | 355,054,737 | 348,524,545 |
| International common and preferred stocks | 378,397,504 | 422,425,979 |
| Long/Short hedge funds | 180,113,685 | - |
| Federal agency and mortgage backed certificates | 112,309,768 | 65,689,489 |
| Infrastructure | 120,000,000 | - |
| Real estate and REIT's | 90,082,194 | 41,246,553 |
| Private equity | 26,970,720 | 27,360,080 |
| International fixed income | 10,476,191 | 22,473,854 |
| Cash and cash equivalents | 62,070,263 | 327,937,734 |
| U.S. Government and state obligations | 75,351,316 | 52,201,561 |
| Total investments at cost | \$ 1,732,630,945 | \$ 1,803,354,538 |

## Valuation of International Securities -

Securities and other assets and liabilities denominated in foreign currencies are translated into U.S. dollar amounts on the date of valuation. Purchases and sales of securities and income items denominated in foreign currencies are translated into U.S. dollar amounts on the respective dates of such transactions.

## Software Development Costs -

Capitalized software development costs respresent direct costs related to the development and implementation of software programs utilized in the Retirement System. The amounts are being amortized over ten years using the straight-line method. Amortization expense is included in Administrative Expenses in the accompanying Statement of Changes in Plan Net Assets.

|  | As of December 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\underline{2010}$ |  |  | 2009 |
|  | (in thousands of dollars) |  |  |  |
| Software development costs |  |  |  |  |
| Beginning balance: | \$ | 6,426 |  | 5,068 |
| Acquisitions |  | 748 |  | 1,358 |
| Ending balance |  | 7,174 |  | 6,426 |
| Accumulated amortization |  |  |  |  |
| Beginning balance: | \$ | 499 | \$ | - |
| Amortization expense |  | 646 |  | 499 |
| Ending balance |  | 1,145 |  | - 499 |
| Software development costs, net |  | 6,029 |  | 5,927 |

## Expenses -

Administrative expenses incurred by the County related to the Retirement System are payable by the Retirement System to the County. Such expenses totaled \$1,310,356 and \$1,312,156 in 2010 and 2009, respectively.

## Use of Estimates -

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

## (3) Income Taxes -

Management has submitted to the Internal Revenue Service, as part of a Voluntary Compliance Program, any compliance issues that have been discovered through a self-administered review where the provisions contained in the Internal Revenue Code, the County Pension Ordinances or Pension Rules differ from actual practice. Management is waiting for a response from the Internal Revenue Service regarding what action will be required to bring the pension system into compliance in all of its practices in order to maintain its tax-qualified status.
(4) Contributions Required and Contributions Made -

The Retirement System's funding policy provides for periodic County contributions at actuarially determined rates that, expressed as percentages of annual covered payroll, are sufficient to accumulate sufficient assets to pay benefits when due. Payroll contribution rates are determined using the Aggregate Entry Age Normal method of funding. The Retirement System also uses the level percentage of payroll method to amortize the unfunded liability over a 30 year period in 2010. The significant actuarial assumptions used to compute the contribution requirements are the same as those used to compute the pension benefit obligation.

County contributions totaling $\$ 32,893,562$ and $\$ 457,789,154$ were recorded in 2010 and 2009, respectively. The 2010 contribution was \$5,343,572 above the Funding Contribution Amount ("FCA"). The 2009 contribution was well above the FCA due to a one-time contribution of $\$ 397.8$ million and the settlement of a lawsuit for $\$ 29.0$ million. See the Schedule of Employer Contributions in the Required Supplementary Information.

The 2010 and 2009 contributions reflected in the accompanying statements were actuarially determined as of January 1, 2009 and 2008. These amounts were included in the County's 2010 and 2009 budgets. The Retirement System's financial statements as of December 31, 2010 and 2009 reflected the unpaid portion of the 2010 and 2009 contributions as a contribution receivable.

Significant actuarial assumptions used include (a) a rate of return on the investment of present and future assets of $8.0 \%$, compounded annually in 2010 and 2009, (b) projected payroll growth increases averaging $3.5 \%$ per year compounded annually in 2010 and 2009, attributed to inflation, seniority and merit, and (c) post-retirement benefit increases of $2.0 \%$ per year for both 2010 and 2009.
(5) Deposit and Investment Risk Disclosure -

As provided by state legislative act and County Ordinance, the Board has exclusive control and management responsibility of the Retirement System's funds and full power to invest the funds. In exercising its fiduciary responsibility, the Board is governed by the "prudent person" rule in establishing investment policy. The "prudent person" rule, requires the exercise of that degree of judgment, skill and care under the circumstances then prevailing which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not in regard to speculation, but in regard to permanent disposition of their funds, considering the probable income as well as the probable safety of the principal. The Board has adopted a Statement of Investment Policy to formally document investment objectives and responsibilities. This policy establishes guidelines for permissible investments of the Retirement System. The Retirement System's investments are subject to various risks. Among them are credit risk, concentration of credit risk, custodial credit risk, interest rate risk, and foreign currency risk. Each of these risks is discussed in more detail below.
Concentration of Credit Risk -
Concentration of credit risk is a risk of loss that may be attributed to the magnitude of the Retirement System's investment in a single issuer, generally investments in any one issuer that represents five (5) percent or more of total investments. Investments issued or explicitly guaranteed by the U.S. Government and investments in mutual funds, external investment pools, and other pooled investments are excluded from this definition. The Retirement System has no investments in one issuer other than U.S. Government securities and mutual funds that exceed five (5) percent of the total investments.

## Credit Risk -

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The credit risk of a debt instrument is measured by nationally recognized statistical rating agencies such as Moody's Investors Services ("Moody's"), Standard and Poor ("S \& P") and Fitch Ratings ("Fitch's"). With the exception of the Loomis Sayles - High Yield and the Mellon Capital Management Aggregate Bond portfolios, bonds purchased and owned in each portfolio must have a minimum quality rating of Baa3 (Moody's) or BBB- (S \& P or Fitch's). The average quality of each portfolio must be A or better. For Loomis Sayles - High Yield, bonds must have a minimum quality rating of B3 (Moody's) or B- (S \& P or Fitch's) at the time of purchase. The fixed income securities for the Mellon Capital Management Aggregate Bond portfolio should have a minimum quality rating of $A$, with the exception of $15 \%$ of the portfolio which may have a minimum quality rating of BBB . The credit quality ratings of investments in fixed income securities by Moody's, a nationally recognized statistical rating agency, as of December 31, 2010 and 2009 are as follows: (amounts are in thousands of dollars)

| Moody's Quality Ratings | 12/31/10 Fair Value | 12/31/09 Fair Value |
| :---: | :---: | :---: |
| AAA | \$20,350 | \$13,773 |
| AA1 | 2,109 | 1,328 |
| AA2 | 5,419 | 4,012 |
| AA3 | 6,156 | 5,770 |
| A1 | 9,609 | 8,755 |
| A2 | 9,727 | 12,006 |
| A3 | 8,255 | 11,396 |
| BAA1 | 8,015 | 26,680 |
| BAA2 | 5,843 | 17,953 |
| BAA3 | 1,805 | 23,948 |
| BA1 | 507 | 11,580 |
| BA2 | 35 | 5,412 |
| BA3 | 155 | 12,572 |
| B1 | - | 19,447 |
| B2 | 178 | 10,767 |
| B3 | 164 | 9,299 |
| CAA1 | - | 9,894 |
| CAA2 | 231 | 1,490 |
| CAA3 | 219 | 238 |
| CA | 688 | 3,020 |
| C | - | - |
| NR | 16,172 | 21,051 |
| Total Credit Risk Fixed Income Securities | \$95,637 | \$230,391 |
| U.S. Government and Agencies | 194,829 | 121,840 |
| Units of Participation (Not Rated) | 262,843 | 308,919 |
| Total Investment in Fixed Income | \$553,309 | \$661,150 |

Of the $\$ 16.2$ million not rated by Moody's as of December 31, 2010, $\$ 15.4$ million is rated by Standard \& Poor's as investment grade. Moody's quality rating of BAA3 or above is considered investment grade. Another $\$ 0.1$ million was rated by Standard \& Poor's but below investment grade. $\$ 0.7$ million is also not rated by Standard \& Poor's. As of December 31, 2009, $\$ 6.4$ million was not rated by either Moody's or any other rating agency.

## Custodial Credit Risk - Deposits and Investments

Custodial credit risk is the risk that, in the event a financial institution or counterparty fails, the Retirement System will not be able to recover the value of its deposits, investments or securities. Investment securities are exposed to custodial credit risk if the securities are uninsured, are not registered in the Retirement System's name and are held by the counterparty.

No formal policy exists on custodial risk. However, substantially all assets of the Retirement System are held in its name. As of December 31, 2009, the Retirement System owned repurchase agreements held in the name of Wells Fargo Bank. Therefore, approximately $\$ 2,048,033$ was exposed to custodial risk as the repurchase agreements were held outside the name of the trust. The Retirement System did not own any repurchase agreements as of December 31, 2010.

As of December 31, 2010 and 2009, all deposits with banks are fully insured by the Federal Depository Insurance Corporation or the State Deposit Guarantee Fund.

The following table presents the Retirement System's total cash, deposits and cash equivalents as of December 31, 2010 and 2009: (amounts are in thousands of dollars)

| Schedule of Cash and Cash Equivalent Investments |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 12/31/10 |  | 12/31/09 |  |
|  | Carrying <br> Value | Bank <br> Balance | Carrying <br> Value | Bank <br> Balance |
| Cash held by various investment managers | \$61,443 | \$61,443 | \$18,598 | \$18,598 |
| Deposits with banks | 631 | 2,231 | 332 | 451 |
| Foreign currency | - | - | 160 | 160 |
| Repurchase agreement | - | - | - | 2,048 |
| Money market deposits | - | - | 308,872 | 308,872 |
| Total Deposits | \$62,074 | \$63,674 | \$327,962 | \$330,129 |

The difference between the carrying value and bank balances are due to outstanding checks and deposits not yet processed by the bank.

## Foreign Currency Risk -

Foreign currency is the risk that changes in currency exchange rates will adversely affect the fair value of an investment or deposit.

The Retirement Systems exposure to foreign currency risk derives from its positions in foreign currency denominated international equity and fixed income investments. Its exposure to foreign currency as of December 31, 2010 and 2009 is as follows: (amounts are in thousands of dollars)

|  | 12/31/2010 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Currency Unit | Equity and Private Equity | Fixed Income and Convertible Debenture | Cash and Cash Equivalents | Total |
| Australian Dollar | \$ 1,710 | \$ | \$ | \$ 1,710 |
| British Pound Sterling | 923 | - | - | 923 |
| Canadian Dollar | 358 | - | - | 358 |
| Euro Currency Unit | 1,109 | - |  | 1,109 |
| Hong Kong Dollar | 2,317 | - | - | 2,317 |
| Japanese Yen | 2,348 | - |  | 2,348 |
| Norwegian Krone | 57 | - | - | 57 |
| Singapore Dollar | 1,033 | - | - | 1,033 |
| Swedish Krona | 128 | - | - | 128 |
| Swiss Franc | 113 | - | - | 113 |
| Totals | \$ 10,096 | \$ - | \$ - | \$ 10,096 |
|  | 12/31/2009 |  |  |  |
| Currency Unit | Equity and Private Equity | Fixed Income and Convertible Debenture | Cash and Cash Equivalents | Total |
| Australian Dollar | \$ 4,362 | \$ 1,856 | \$ | \$ 6,218 |
| Brazilian Real | 517 | 1,393 |  | 1,910 |
| British Pound Sterling | 3,414 | - | - | 3,414 |
| Canadian Dollar | 480 | 3,473 | - | 3,953 |
| Euro Currency Unit | 3,838 | - | 22 | 3,860 |
| Hong Kong Dollar | 6,263 | - | - | 6,263 |
| Japanese Yen | 5,313 | - | 26 | 5,339 |
| Mexican New Peso | - | 2,357 | - | 2,357 |
| New Zealand Dollar | - | 1,126 | - | 1,126 |
| Norwegian Krone | 449 | 2,003 | - | 2,452 |
| Singapore Dollar | 1,226 | 181 | - | 1,407 |
| South Korean Won | - | 1,288 | - | 1,288 |
| Swedish Krona | 184 | - | - | 184 |
| Swiss Franc | 340 | - | 111 | 451 |
| Thailand Baht | - | 1,479 | - | 1,479 |
| Totals | \$26,386 | \$ 15,156 | \$ 159 | \$ 41,701 |

## Interest Rate Risk -

Interest rate risk is the risk that changes in interest rates will adversely affect the fair market value of an investment. Duration is a measure of an investment's sensitivity to changes in interest rates. The higher the duration, the greater the changes in fair value when interest rates change. The Option-Adjusted Duration for a security is the percentage price sensitivity to interest rate changes of 100 basis points (or $1.0 \%$ ). For example, an Option-Adjusted Duration of 5.20 means that the price of the security should fall approximately $5.20 \%$ for a $1.0 \%$ rise in the level of interest rates. Conversely, the price of a security should rise approximately $5.20 \%$ for a $1.00 \%$ fall in the level of interest rates. Interest rate changes will affect securities with negative durations in the opposite direction. The Option-Adjusted Duration method of measuring duration takes into effect the embedded options on cash flows.

The Retirement System does not have a formal investment policy that limits investment maturities as a means of managing exposure to losses arising from increasing interest rates with the exception of the cash equivalent portfolio. The investment policy limits the duration of individual securities held in the cash equivalent portfolio to 2.5 years. In addition, the duration of the entire cash equivalent portfolio should be between 1 and 2 years.

As of December 31, 2010 and 2009, the Retirement System had the following Option-Adjusted Durations for the fixed income investments: (amounts are in thousands of dollars)

12/31/10
12/31/09

| Fixed Income Sector | Fair Value | Option Adjusted Duration | Fair Value | Option Adjusted Duration |
| :---: | :---: | :---: | :---: | :---: |
| ABS-Airplane Receivables | \$ | 0.00 | \$ 2,290 | 0.36 |
| ABS-Car Loan | 2,219 | 0.88 | 684 | 1.68 |
| ABS-Credit Cards | - | 0.00 | 1,378 | 2.55 |
| ABS-Equipment | 1,453 | 0.94 | 199 | 0.44 |
| ABS-Home Equity | 2,320 | 0.62 | 595 | 0.00 |
| Automobiles \& Components | 129 | 2.45 | 126 | 3.25 |
| Banking \& Finance | 21,020 | 4.59 | 42,112 | 4.45 |
| BSDT Reserve Deposit Accts. | 758 | 0.07 | 40 | 0.00 |
| Capital Goods | 187 | 1.95 | 185 | 2.82 |
| Chemicals | 128 | 6.82 | 65 | 6.53 |
| CMO - Conduit | 10,305 | 3.65 | 3,031 | 3.20 |
| CMO-U.S. Agencies | 3,216 | 6.59 | 1,871 | 5.63 |
| CMO-Comm/Corp | 818 | (0.15) | 12,214 | 0.97 |
| Commingled Fds Cash Equivalents | 56,875 | 0.08 | 310,883 | 0.05 |
| Convertible Bonds |  | 0.00 | 7,049 | 3.85 |
| Convertible Preferred | - | 0.00 | 397 | 2.31 |
| FHLMC Multiclass | 34,650 | 1.55 | 20,197 | 3.11 |
| FHLMC Pools | 10,541 | 1.87 | 6,165 | 2.08 |
| FNMA Pools | 28,180 | 1.93 | 17,301 | 2.63 |
| FNMA REMIC | 32,220 | 2.07 | 17,246 | 3.67 |
| Food Beverage \& Tobacco | 102 | 5.33 | 435 | 10.75 |
| Food Products | 815 | 5.45 | 100 | 6.23 |
| GNMA Multi Family Pools | 85 | 1.34 | 111 | 0.99 |
| GNMA Single Family Pools | 2,340 | 2.84 | 837 | 0.01 |
| Govt of Canada-Direct | - | 0.00 | 3,473 | 2.15 |
| Health Care | 106 | 2.78 | 7,669 | 2.21 |
| Household Products | 13 | 6.05 | 107 | 5.19 |
| House Related | - | 0.00 | 7,511 | 5.28 |
| Industrial | 6,212 | 5.83 | 46,527 | 5.50 |
| Insurance | 679 | 6.20 | 1,993 | 9.43 |
| International Corporate Bonds | 124 | 3.55 | 5,345 | 1.07 |
| International Government Bonds | - | 0.00 | 5,671 | 4.60 |
| Materials | 169 | 3.34 | - | 0.00 |
| Mining | 155 | 4.78 | 1,730 | 11.09 |
| News/Media | 968 | 7.23 | 5,997 | 11.88 |
| Oil \& Gas | 1,500 | 7.22 | 10,644 | 6.59 |
| Other Corporate Bonds | 627 | 5.55 | 392 | 8.68 |
| Paper \& Forest Products | - | 0.00 | 1,139 | 3.88 |
| Pvt Placements - MBS | 475 | 2.87 | - | 0.00 |
| Pvt Placements-More than 1 yr | 6,915 | 5.06 | 11,102 | 5.25 |
| Provincials (Canadian) | 262 | 6.45 | - | 0.00 |
| Retail | 691 | 9.66 | 2,535 | 10.37 |
| Supranational Issues | - | 0.00 | 1,056 | 8.79 |
| Taxable Municipals | 382 | 11.60 | 1,522 | 8.06 |
| Technology | 848 | 6.35 | 954 | 5.69 |
| Transportation | 926 | 6.28 | 6,308 | 3.66 |
| Treasury Bills - Less Than 1 Year | 3,810 | 0.57 | 16,076 | 0.57 |
| U.S. Agencies | 3,848 | 5.69 | 4,907 | 2.36 |
| U.S. Governments | 78,258 | 5.97 | 53,048 | 6.16 |
| Utility-Electric | 4,454 | 5.40 | 13,945 | 5.27 |
| Utility-Gas | 259 | 3.87 | 1,149 | 5.69 |
| Utilty-Telephone | 3,186 | 6.61 | 21,413 | 6.30 |
| Whole Loan - CMO | 24,430 | 2.79 | 169 | 0.00 |
| Whole Loan - Re-securitization | 73 | 0.73 | - | 0.00 |
| Yankee Bonds | 196 | 2.30 | 1,154 | 8.50 |
| Other* | 266,826 |  | 309,076 |  |
| Total | \$614,753 |  | \$988,123 |  |

*For 2010 this represents $\$ 262,843$ in units of participation, $\$ 1,124$ in FNMA REMIC bonds, $\$ 369$ in FHLMC pools, $\$ 599$ in CMO's and $\$ 1,891$ in Whole Loans for which the duration is not available. For 2009 this represents $\$ 308,919$ in units of participation and $\$ 157$ FHLMC Pools for which the duration was not available.

## Security Lending -

Section 201.24 (9.1) of the General Ordinances of Milwaukee County and Board policies permit ERS to lend its securities to broker-dealers and other entities with a simultaneous agreement to return the collateral for the same securities in the future. ERS participates in such a security lending program through its custodian, the Bank of New York Mellon, acting as ERS's securities lending agent. ERS requires collateral from the borrower in the form of cash or securities. Collateral for domestic issues is set at $102 \%$ of the fair value of the securities loaned at the time of the initial transaction. If the value falls to $100 \%$ of the fair value of the securities loaned, additional collateral is obtained to reestablish collateral at $102 \%$ of the fair value of securities loaned. Collateral for international securities is maintained at a level of $105 \%$ of the fair value of securities loaned at all times. The securities lending program guidelines attempt to preserve capital while earning a moderate rate of return. Earnings from securities lending, after all fees are paid, are split on a percentage basis with the custodian. For 2010 and 2009, the net investment income realized from security lending was $\$ 210,831$ and $\$ 181,082$, respectively.

ERS also invested in several commingled funds managed by Mellon Capital Management that participated in securities lending programs. The earnings and losses attributable to the commingled funds' securities lending programs are combined with the commingled funds' performance and are not reported separately in ERS's financial statements.

Securities loaned and the collateral held were as follows: (amounts are in thousands of dollars)

| Securities Lent for Cash Collateral | As of December 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 |  | 2009 |  |
|  | Securities Lent | Collateral | Securities Lent | Collateral |
| Fixed income | \$ 52,956 | \$ 53,876 | \$ 21,125 | \$ 21,655 |
| Domestic stocks | 56,524 | 58,271 | 27,806 | 28,870 |
| REITS | 3,297 | 3,385 | 5,886 | 6,118 |
| Subtotal | 112,777 | 115,532 | 54,817 | 56,643 |
| Securities Lent for Securities Collateral |  |  |  |  |
| Domestic stocks | - | - | 93 | 107 |
| REITS | 80 | 82 | - | - |
| Subtotal | 80 | 82 | 93 | 107 |
| Grand Total* | \$112,857 | \$ 115,614 | \$ 54,910 | \$ 56,750 |
| Percent Collateral to Securities Loaned |  | 102.44\% |  | 103.35\% |

*The 2010 Securities Lent increased due to a temporary increase in the securities lending cap.
The collateral received from security lending transactions are recorded as assets at quoted fair value of the financial statement date. The Retirement System records an identical amount as a liability, representing the obligation of the Retirement System to return the collateral at the time the borrower of the Retirement System's securities return those securities.

The collateral received from securities lending transactions includes cash of \$115,532 and \$56,643 and REITS and U.S. Treasury securities of $\$ 82$ and $\$ 107$ for the years ended December 31, 2010 and 2009, respectively. Under the terms of the securities lending agreement, the Retirement System has the right to sell or pledge the cash collateral. The non-cash collateral in the amount of $\$ 82$ and $\$ 107$ for the years ended December 31, 2010 and 2009, respectively, is controlled by the custodian and, correspondingly, is not reflected in the Statement of Net Assets Available for Plan Benefits.

At year-end, the Retirement System has no credit risk exposure to borrowers because the amounts the Retirement System owes the borrowers exceed the amounts the borrowers owe the Retirement System. The contract with the Retirement System's custodian requires it to indemnify the Retirement System if a borrower fails to return the securities (and if the collateral is inadequate to replace the securities lent) or fails to pay the Retirement System for income distributions by the securities' issuers while the securities are on loan.

## (6) Financial Instruments With Off-Balance Sheet Risks -

A currency forward is a contractual agreement between two parties to pay or receive amounts of foreign currency at a future date in exchange for another currency at an agreed-upon exchange rate. Forward commitments are entered into with the foreign exchange department of a bank located in a major money market. These transactions are entered into in order to hedge risks from exposure to foreign currency rate fluctuations. Recognition of realized gain or loss depends on whether the currency exchange rate has moved favorably or unfavorably to the contract holder upon termination of the contract. Prior to termination of the contract, the Retirement System records the amount receivable or payable at fair value, with the unrealized gain or loss reported as a component of net appreciation in fair value. All contracts are short-term in duration and mature within 90 days.

Financial instruments with off-balance sheet risk held were as follows: (amounts are in thousands of dollars)

|  | Cost | Market Value | Gain/(Loss) |
| :---: | :---: | :---: | :---: |
| As of December 31, 2010 |  |  |  |
| Currency forward receivables | \$ 55 | \$ 55 | \$ 0 |
| Currency forward payables | (55) | (55) | 0 |
| Total gain (loss) |  |  | \$ 0 |
| As of December 31, 2009 |  |  |  |
| Currency forward receivables | \$ 53,751 | \$ 52,985 | \$ (766) |
| Currency forward payables | $(53,751)$ | $(53,854)$ | (103) |
| Total gain (loss) |  |  | \$ (869) |

ERS invests in financial futures contracts in order to improve the performance of the fund. The Retirement System purchases contracts that approximate the amount of cash held by US equity investment managers and cash used to pay benefits and expenses. Financial futures contracts are agreements to buy or sell a specified amount at a specified delivery or maturity date for an agreed upon price.

The market values of the futures contracts vary from the original contract price. A gain or loss is recognized and paid to or received from the clearinghouse. Financial futures represent an off balance sheet obligation, as there are no balance sheet assets or liabilities associated with those contracts. The cash or securities to meet these obligations are held in the investment portfolio. All contracts are short-term in duration and mature within 90 days.

ERS is subject to credit risk in the event of non-performance by counter parties to financial futures and forward contracts. ERS generally only enters into transactions with credit worthy institutions. The Retirement System is exposed to market risk, the risk that future changes in market conditions may make an instrument less valuable. Exposure to market risk is managed in accordance with risk limits set by ERS management and by buying or selling futures or forward contracts. The cash or securities to meet these obligations are held in the investment porfolio.

|  | As of December 31 |  |  | As of December 31 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underline{(\underline{2010}}$ | $\underline{\underline{2009}}$ of dollars) |  | (in thousands of dollars) | $\begin{gathered} \underline{2009} \\ \text { s of dollars) } \end{gathered}$ |
| US Equity Managers |  |  | Cash Used to Pay Benefits and Exp |  |  |
| Cash Held |  |  | Cash Held | \$ 41,709 | \$ 35,605 |
| Pension Obligation Bonds | \$ | \$ 144,607 |  |  |  |
| US Equity Investment Managers | 14,291 | 8,196 | Futures Purchased |  |  |
|  | 14,291 | 152,803 | Barclays AGG (Fixed Income) | 19,905 | 13,421 |
|  |  |  | S\&P 500 (US Equity) | 14,597 | 13,773 |
| Futures Purchased |  |  | MSCI EAFE (International Equity) | 7,391 | 7,216 |
| S\&P 500 (US Equity) | 13,908 | 149,945 |  | 41,893 | 34,410 |
| Futures Above $\backslash($ Below) Cash | \$ (383) | \$ $(2,858)$ | Futures Above $\$ (Below) Cash & \$ 184 & \$ $(1,195)$ |  |  |
| Market Value | \$ 141 | \$ 121 | Market Value | \$ 117 | \$ (223) |
|  |  |  | Total Market Value | 258* | \$ (102)* |

## (7) Commitments and Contingencies -

The Retirement System is involved in litigation and certain other disputes arising during the normal course of operations. Management does not believe the settlement of such matters will have a material impact on the Retirement System's financial statements.

## (8) OBRA 1990 Retirement System of the County of Milwaukee -

The County established the OBRA 1990 Retirement System of the County of Milwaukee (OBRA) to cover seasonal and certain temporary employees who are not enrolled in the Retirement System. Assets of the OBRA system are commingled for investment purposes with the assets of the Retirement System. The assets of the Retirement System are legally available to pay benefits of either the ERS or OBRA and all assets have been commingled. The Retirement System and OBRA are considered a single plan for financial reporting purposes. Net assets identified for OBRA benefits as of December 31, 2010 and 2009, were as follows:

|  | (Unaudited) |  |
| :---: | :---: | :---: |
|  | $\underline{2010}$ | 2009 |
| Assets |  |  |
| Cash | \$ 763 | \$ 327 |
| Contributions receivable from County | 786,000 | 660,925 |
| Assets held by Retirement System | 615,462 | 377,355 |
| Total assets | \$1,402,225 | \$1,038,607 |
| Liabilities |  |  |
| Taxes payable | \$ | \$ |
| Total liabilities | \$ | \$ - |
| Net assets available for benefits | \$1,402,225 | \$1,038,607 |

Changes in net assets available for benefits for OBRA for the years ended December 31, 2010 and 2009, were as follows:

|  | (Unaudited) |  |
| :---: | :---: | :---: |
|  | $\underline{2010}$ | 2009 |
| Contributions from County | \$786,000 | \$660,925 |
| Investment income (loss) | 100,815 | 173,545 |
| Investment and administrative expenses | $(519,351)$ | $(627,953)$ |
| Benefits paid | $(3,846)$ | $(27,833)$ |
| Net increase (decrease) in assets available for benefits | \$363,618 | \$178,684 |

As of December 31, 2010 and 2009, respectively, there were 11,539 and 11,309 participants with vested benefits in OBRA. The actuarial accrued liability of OBRA at December 31, 2010 and 2009, was \$5,519,524 and $\$ 5,068,513$, respectively, leaving net assets available less than the actuarial accrued liability of $(\$ 4,117,299)$ and ( $\$ 4,029,906$ ), respectively. These amounts are not reflected in the required supplementary information tables that follow the notes to the financial statements.

## (9) Funded Status and Actuarial Information

The Retirement System engages an independent actuarial firm to perform an annual actuarial valuation. The funded status of the Retirement System as of January 1, 2011, the most recent actuarial valuation date, is as follows (dollar amounts in thousands):

| Actuarial | Actuarial |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Accrued |  |  |  | UAAL as a |
|  | Liability | Unfunded |  |  | Percentage |
| Value of | (AAL)- | AAL | Funded | Covered | of Covered |
| Assets | Entry Age | (UAAL) | Ratio | Payroll | Payroll |
| (a) | (b) | (b-a) | (a/b) | (c) | ( $(\mathrm{b}-\mathrm{a}) / \mathrm{c}$ ) |
| \$1,929,428 | \$2,091,927 | \$162,499 | 92.2\% | \$221,647 | 73.3\% |

The schedules of funding progress, presented as required supplementary information (RSI) immediately following the notes to the financial statements, presents multiyear trend information about whether the actuarial values of the plan assets are increasing or decreasing over time relative to the AALs for benefits.

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future. Actuarially determined amounts are subject to continual revision as actual results are compared to past expectations and new estimates about the future. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations. These calculations reflect long-term perspectives and use techniques that are designed to reduce short-term volatility.

Following is a listing of the actuarial method significant assumptions used to determine the Annual Required Contribution (ARC) for the current year:

## Valuation date Actuarial cost method <br> Asset valuation method <br> Amortization methods:

Contribution variance Administrative expenses All other unfunded liability

## Remaining amortization periods:

Contribution variance Administrative expenses All other unfunded liability

## Actuarial Assumptions:

Investment rate of return
Projected salary increases
Post-retirement benefit increases

1/1/2011
Aggregate Entry Age Normal
5-year smoothed market
Level dollar, closed
Level dollar, closed
Level percent of payroll, closed
5 years
10 years
30 years
8.00\%
3.50\%
$2 \%$, simple

## (10) Subsequent Events

The Retirement System has evaluated subsequent events occuring through June 17, 2011. The date the financial statements were available to be issued for events requiring recording or disclosure in the Retirement System's financial statements. Management feels that no material events occurred that would require disclosure.

## Required Supplementary Information

Schedule of Funding Progress
(in thousands of dollars)

| Actuarial valuation date | Actuarial value of assets <br> (a) | Actuarial accrued liabilityAAL $\qquad$ | Funded ratio (a/b) | (Overfunded) Unfunded AAL(UAAL) $\qquad$ | Covered payroll (c) | UAAL as a percentage of covered payroll (b-a)/c) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 12/31/10 | \$1,929,428 | \$2,091,927 | 92.2\% | \$162,499 | \$221,647 | 73.3\% |
| 12/31/09 | 1,956,444 | 2,097,332 | 93.3\% | 140,888 | 237,040 | 59.4\% |
| * 12/31/08 | 1,968,518 | 2,057,377 | 95.7\% | 88,859 | 233,820 | 38.0\% |
| 12/31/07 | 1,627,288 | 2,024,923 | 80.4\% | 397,635 | 227,364 | 174.9\% |
| 12/31/06 | 1,525,532 | 1,931,220 | 79.0\% | 405,688 | 223,005 | 181.9\% |
| 12/31/05 | 1,454,302 | 1,909,321 | 76.2\% | 455,019 | 225,722 | 201.6\% |

* Includes the anticipated impact from the $\$ 397.8$ million in pension obligation bonds that was actually received by the plan during plan year 2009.

Analysis of the dollar amounts of plan net assets, actuarial accrued liability, and unfunded (overfunded) actuarial accrued liability in isolation can be misleading. Expressing plan net assets as a percentage of the actuarial accrued liability provides one indication of the Retirement System's funding status on a goingconcern basis. Analysis of this percentage over time indicates whether the Retirement System is becoming financially stronger or weaker. Generally, the greater this percentage, the stronger the Retirement System. Trends in the unfunded actuarial accrued liability and annual covered payroll are both affected by inflation. Expressing the unfunded actuarial accrued liability as a percentage of annual covered payroll approximately adjusts for the effects of inflation and aids the analysis of the Retirement System's progress in accumulating sufficient assets to pay benefits when due. Generally, the smaller this percentage, or the larger the percentage, if negative, the stronger the Retirement System.

## Schedule of Employer Contributions for the Year Ended December 31,

| Fiscal <br> Year | Annual Required <br> Contribution | Percentage <br> Contributed |
| :---: | :---: | :---: |
| 2010 | $\$ 29,529,322$ | $106.3 \%$ |
| 2009 | $\$ 30,355,535$ | $1,508.1 \%^{*}$ |
| 2008 | $53,063,610$ | $65.7 \%$ |
| 2007 | $52,395,263$ | $94.1 \%$ |
| 2006 | $52,638,196$ | $52.1 \%$ |
| 2005 | $37,607,940$ | $94.2 \%$ |

*Actual contribution includes $\$ 397.8$ million in pension obligation bonds and $\$ 29.0$ million from a lawsuit settlement.

## Notes to Required Supplementary Information

## (1) Description -

The historical trend information is presented as required supplementary information. This information is intended to help users assess the Retirement System's funding status on a going-concern basis, assess progress made in accumulating assets to pay benefits when due, and make comparisons with other public employee retirement systems.

## (2) Actuarial Assumptions and Methods -

The information presented in the required supplementary schedules was determined as part of the actuarial valuations as of January 1, 2011, for the plan year ending December 31, 2010. The actuarial valuations consider the changes effective January 1, 2011. Additional information as of the latest actuarial valuation follows:
(See independent auditor's report)

| Valuation date | $1 / 1 / 11$ <br> Actuarial Cost Method <br> Amortization Method |
| :--- | :--- |
| Equivalent Single Amortization Period <br> Asset valuation method | Level percent of payroll, closed <br> 14 years <br> $5-$ year smoothing of difference between total <br> expected return versus actual return |
|  |  |
| Actuarial Assumptions: | $2 \%$ of original pension benefits <br> COLA |
| $\quad$$8.0 \%$ <br> Investment rate of return* |  |
| $\quad$$3.5 \%$ <br> Projected payroll growth* <br> Mortality | Sex-distinct up - 1994 Mortality Table (for <br> healthy pensioners) <br> RP 2000 Disabled Mortality Table (for <br> disabled pensioners |
| *Includes inflation at 3.0\% |  |

## (3) Significant Factors Affecting Trends in Actuarial Information -

The changes regarding the increases in the Annual Compensation limit and the Annual benefit limit for years 2007-2011 are subject to the passage of the Ordinance Amendments by the County Board.

## 2011 Changes in Plan Provisions or Actuarial Assumptions Since Prior Year -

- During 2010, the multiplier was reduced from $2.0 \%$ to $1.6 \%$ for elected officials, attorneys, the Machinists and TEAMCO members.
- During 2010, the retirement age for attorneys, Machinists and TEAMCO members for new hires was increased from 60 to 64 .


## 2010 Changes in Plan Provisions or Actuarial Assumptions Since Prior Year -

- Multiplier was reduced from $2.0 \%$ to $1.6 \%$ for non-represented employees, except Elected Officials and Deputy Sheriffs.
- Retirement age for non-represented new hires was increased to 64 .

2009 Changes in Plan Provisions or Actuarial Assumptions Since Prior Year -

- Increased annual compensation limit to \$245,000.
- Increased annual benefit limit to \$195,000.


## 2008 Changes in Plan Provisions or Actuarial Assumptions Since Prior Year -

- Changed maximum period for back drop period to earliest unreduced benefit.
- Increased annual compensation limit to \$230,000.
- Increased annual benefit limit to $\$ 185,000$.


## 2007 Changes in Plan Provisions or Actuarial Assumptions Since Prior Year -

- Changed disability assumption from assuming $100 \%$ of disabilities are Ordinary to $10 \%$ Ordinary and $90 \%$ Accidental for represented employees and $95 \%$ Ordinary and $5 \%$ Accidental for non-represented employees.
- Changed the back drop assumption from $70 \%$ of eligible employees elect a back drop with an average back drop period of four years to $75 \%$ of eligible employees elect a backdrop, where $75 \%$ are assumed to take the maximum period available to them and $25 \%$ take half the maximum period available.
- Increased annual compensation limit to \$225,000.
- Increased annual benefit limit to $\$ 180,000$.


# TEN-YEAR HISTORICAL TREND INFORMATION <br> REVENUES BY SOURCE AND EXPENSES BY TYPE (Unaudited) 

## Revenues by Source

| Revenues by Source |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Fiscal Year | Participant Contributions | County <br> Contributions(1) | Investment Income (Loss)(2) | Total |
| 2010 | \$ 75,584 | \$ 32,893,562 | \$210,905,464 | \$243,874,610 |
| 2009 | 131,766 | 457,789,154 | 319,997,171 | 777,918,091 |
| 2008 | 140,209 | 34,840,886 | $(352,108,625)$ | $(317,127,530)$ |
| 2007 | 344,782 | 49,291,072 | 106,442,068 | 156,077,922 |
| 2006 | 545,258 | 27,435,154 | 207,804,929 | 235,785,341 |
| 2005 | 360,283 | 35,415,185 | 128,528,748 | 164,304,216 |
| 2004 | 711,322 | 35,143,178 | 188,633,703 | 224,488,203 |
| 2003 | 704,758 | 33,980,592 | 292,669,096 | 327,354,446 |
| 2002 | 436,682 | 2,579,984 | $(78,508,968)$ | $(75,492,302)$ |
| 2001 | 265,567 | 2,646,523 | $(28,309,035)$ | $(25,396,945)$ |

## Expenses by Type

| Fiscal Year | Benefits(3) | Investment and Administrative Expenses(4) | Withdrawals | Total |
| :---: | :---: | :---: | :---: | :---: |
| 2010 | \$162,802,590 | \$8,445,062 | \$-0- | \$171,247,652 |
| 2009 | 145,345,520 | 7,846,655 | -0- | 153,192,175 |
| 2008 | 144,160,665 | 7,385,443 | 23,557 | 151,569,665 |
| 2007 | 139,990,962 | 7,715,976 | 56,626 | 147,763,564 |
| 2006 | 130,730,539 | 6,622,923 | 13,571 | 137,367,033 |
| 2005 | 148,307,335 | 6,294,816 | 36,963 | 154,639,114 |
| 2004 | 161,368,700 | 6,302,951 | 154,522 | 167,826,173 |
| 2003 | 111,109,514 | 5,662,380 | 12,999 | 116,784,893 |
| 2002 | 118,078,160 | 5,301,678 | 30,230 | 123,410,068 |
| 2001 | 94,842,239 | 5,389,064 | 233,732 | 100,465,035 |

## FOOTNOTES ARE IN THOUSANDS OF DOLLARS:

(1) Contributions are set during the County's budget process and are made at the discretion of the County Board.
(2) Includes interest and dividends, net appreciation (depreciation) of fair value, net security lending income and other income.
(3) Included in the benefits for 2010, 2009, 2008, 2007, 2006, 2005, 2004, 2003 and 2002 are back drop lump-sum payments of $\$ 20.3, \$ 8.7, \$ 11.2, \$ 10.5, \$ 5.5, \$ 25.7, \$ 55.1, \$ 11.0$ and $\$ 23.1$ million, respectively.
(4) The increase in investment and administrative expenses of $\$ 3,056$ during the past ten years was due to increases in the following expenses:

- outside consultants of $\$ 655$ with most of this increase occurred in 2008 and 2007. This expense dropped (\$147) from 2009 to 2010. This is due to the completion of most of the work on the new pension computer system as of January 1, 2009;
- legal and corporate counsel fees of $\$ 412$ due to buyback/buyin issues, RFP preparation and analysis, tax issues and various other legal matters;
- insurance expense of $\$ 225$. This expense has been declining for the last six years;
- salaries and wages of $\$ 719$ due primarily to the increase in benefits and increase in staff;
- temporary help of $\$ 125$ due to unfilled positions and temporary projects;
- computer system expenses of $\$ 1,024$. The plan started using its new computer system as of $1 / 1 / 09$. Amortization of $\$ 646$ and hosting expense of $\$ 250$ caused most of this increase.
- investment manager, custodial and cash management fees increased $\$ 67$ due to the increase in the size of the fund and a new pricing schedule for custodial services.

NET FUND ASSETS
FAIR VALUES 2010-2001
(in millions of dollars)
(unaudited)


ACTUAL COUNTY CONTRIBUTIONS
(in millions of dollars)
(unaudited)


| ACTIVE MEMBERSHIP STATISTICS (Unaudited) |  |  |
| :---: | :---: | :---: |
|  | $\underline{2010}$ | 2009 |
| Members as of January 1. | 6467 | 6,234* |
| Changes During the Year: |  |  |
| New enrollments .......................................................... | 266 | 320 |
| Rehires.. | - | 46 |
| Nonvested terminations . | (210) | (139) |
| Retirements... | (344) | (266) |
| Deaths in active service ................................................. | (4) | (15) |
| New deferred beneficiaries ............................................ | - | 0 |
| Data adjustments .......................................................... | (234) | 287 |
| Members as of December 31 ................................................. | 5,941 | $\underline{\underline{6,467}}$ |
| *The total includes vested inactive members of 1,659 and 1,493 as of the beginn | $g$ of the | $r$ and end |


| January 1, 2010 ................. | RETIREMENTS AND SURVIVORS (Unaudited) |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Retirements Granted |  |  |  |  |  |  |  | Survivors \& Beneficiaries | Total |
|  | $\underset{\substack{\text { maxi- } \\ \text { Pension }}}{ }$ | Option |  |  |  |  |  |  |  |  |
|  |  | Refund | 100\% | 75\% | 50\% | 25\% | 10-yr. | Other |  |  |
|  | 2,937 | 514 | 1,244 | 197 | 1,088 | 328 | 137 | 54 | 793 | 7,292 |
| Changes During the Year: <br> Adjustments (actuary)* | (18) | 2 | 5 | 4 | 12 | 6 | 11 | (3) | (20) | (1) |
| Retirements .................. | 194 | 1 | 57 | 10 | 38 | 38 | 20 | - | 26 | 384 |
| Pensioner deaths ........... | (103) | (43) | (40) | (1) | (43) | (2) | (1) | (1) | - | (234) |
| December 31, 2010 ........... | $\underline{\underline{3,010}}$ | 474 | $\underline{\underline{1,266}}$ | 210 | $\underline{\underline{1,095}}$ | $\underline{370}$ | 167 | 50 | 799 | $\underline{\underline{7,441}}$ |

[^0]| Legal Advisors | U.S. Equity Investment Managers |
| :---: | :---: |
| Milwaukee County | AQR Capital Management, LLC Greenwich, Connecticut |
| Corporation Counsel Timothy Schoewe |  |
| Reinhart, Boerner, Van Deuren s.c. Milwaukee, Wisconsin | Artisan Partners Milwaukee, Wisconsin |
|  | Fiduciary Management Associates, LLC Chicago, Illinois |
| Buck Consultants Chicago, Illinois | Robeco Investment Management (formerly Boston Partners Asset Management) Boston, Massachusetts |
| Disbursing Agent | Mellon Capital Management Pittsburgh, Pennsy/vania |
| County Treasurer |  |
| Custodian/Securities Agent | Reinhart Partners, Inc. (formerly Reinhart \& Mahoney Capital Management) Mequon, Wisconsin |
| BNY/Mellon Trust Boston, Massachusetts |  |
|  | Fixed-Income Investment Managers |
| Medical Board | JPMorgan Investment Management Columbus, Ohio |
| Aurora Medical Group Milwaukee, Wisconsin |  |
|  | Mellon Capital Management Pittsburgh, Pennsy/vania |
| Investment Consultant |  |
| Marquette Associates, Inc. Chicago, I/linois | International Investment Managers |
|  | Barings Asset Management, Inc. Boston, Massachusetts |
| Cash Management Manager <br> Mellon Trust Boston, Massachusetts | Grantham, Mayo, Van Otterloo \& Co. Boston, Massachusetts |
|  |  |
|  | Real Estate Investment Trusts |
| Cash Equitization Manager <br> BNY Mellon BETA Management San Francisco, California | ING Clarion Real Estate Securities Radnor, Pennsy/vania |
|  |  |
|  | Morgan Stanley <br> New York, New York |
| Private Equity Managers |  |
| Adams Street Partners Chicago, I/linois | Infrastructure Managers |
|  | IFM Investment Advisor New York, New York |
| Progress Investment Management Company San Francisco, California | JP Morgan New York, New York |
| Long/Short Managers |  |
| ABS Investment Management Greenwich, Connecticut |  |
| K2 Advisors Stamford, Connecticut |  |


[^0]:    *Adjustments as a result of reclassifications made to beginning balances by the actuary.

