Comprehensive Annual Financial Report of the Charlotte Firefighters' Retirement System -A Component Unit of the City of Charlotte, North Carolina



For the Fiscal Year Ended June 30, 2008

# COMPREHENSIVE ANNUAL FINANCIAL REPORT OF THE CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM – A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA

#### FOR THE FISCAL YEAR ENDED JUNE 30, 2008

#### **BOARD OF TRUSTEES**

Kurt R. Hollar, Chairman of the Board, Citizen Appointee
Bobby W. Davis, Vice Chairman, Elected Retiree
H. Lee Madden, Treasurer, Ex-Officio
A. Scott King, Secretary, Elected Member
Greg C. Gaskins, Trustee, Ex-Officio
Kevin S. Gordon, Elected Member
Angela R. Hubbard, Citizen Appointee
Timothy D. Mayes, Trustee, Ex-Officio
Tim R. Ramsey, Elected Member
F. Traylor Renfro, Trustee, Citizen Appointee
Allen J. Stewart, Trustee, Citizen Appointee

Prepared by the Charlotte Firefighters' Retirement System Staff
Barbara J. Avard, Administrator
Patricia E. Adams, Retirement Analyst

#### WHERE TO WRITE FOR INFORMATION

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# Charlotte Firefighters' Retirement System Charlotte, North Carolina

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#### INTRODUCTORY SECTION

The Introductory Section includes a letter of transmittal that includes the responsibilities of the Board of Trustees and its staff, the history, administration and operations of the retirement system and significant activities of the year being reported.

### CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM

428 East Fourth Street • Suite 205 • Charlotte, North Carolina 28202 • 704/336-4431 • Fax 704/336-6101

December 31, 2008

Honorable Board of Trustees, Members of the City Council of Charlotte, North Carolina and Charlotte Firefighters' Retirement System Participants:

The Component Unit Financial Report ("Report") of the Charlotte Firefighters' Retirement System (CFRS) for the fiscal year ended June 30, 2008, is submitted herewith. The Board of Trustees and its staff are responsible for the preparation and presentation of the financial information and all other data contained herein, and believe that the Report is based on accounting principles generally accepted in the United States of America, presents fairly and consistently the CFRS's financial position and results of operations and conforms to the standards of governmental accounting and financial reporting principles as promulgated by the Governmental Accounting Standards Board (GASB). The Report consists of five sections:

- (1) an <u>Introductory Section</u> which contains this Letter of Transmittal and general information regarding the system;
- the <u>Financial Section</u> consisting of the Independent Auditors' Report, audited financial statements and the accompanying notes to financial statements, and required supplementary information and schedules which includes Management's Discussion and Analysis pursuant to GASB Statement No. 34;
- (3) the <u>Investment Section</u> which contains supportive documentation related to the System's investments;
- (4) the <u>Actuarial Section</u> which contains the consulting actuary's opinion and the results of the annual actuarial valuation report, as of July 1, 2008 and
- (5) the <u>Statistical Section</u> which contains financial trends and information on investment policy and performance results and other statistical information which may be of interest to those reading this report.

#### **HISTORY**

The CFRS was organized pursuant to Chapter 926 of the 1947 Session Laws, as amended, of the State of North Carolina. The CFRS was established on the fifth day of April 1947, for the purpose of providing retirement and permanent and total disability

benefits to the uniformed members of the Fire Department of the City of Charlotte. The stated purpose of the CFRS was amended on the 29<sup>th</sup> day of June 1987, to provide survivor benefits to named beneficiaries as an added objective. In 2002, the CFRS Act was amended to provide for acceptance of various rollover funds for member purchases of prior military, prior government and withdrawn service credit. In 2003, a new Letter of Determination from the Internal Revenue Service was received affirming the tax-qualified status of the CFRS. The CFRS plans to submit the plan to the Internal Revenue Service for review under Cycle C of the Letter of Determination Program.

#### ADMINISTRATION OF THE SYSTEM

The administration and responsibility for the proper operation of the CFRS is vested with the Board of Trustees of the Charlotte Firefighters' Retirement System, which is comprised of the following trustees as defined by the Charlotte Firefighters' Retirement System Act (Act): (a) a Mecklenburg County resident who is appointed by the Resident Judge of the Superior Court of Mecklenburg County as Chairman of the Board for a three year term; (b) three Mecklenburg County residents who are appointed by the Resident Judge of the Superior Court of Mecklenburg County as trustees for three year staggered terms which results in the appointment of one trustee each year; (c) the City Manager, who serves by virtue of his position, or some other City department head or employee as designated by the City Manager; (d) the City Finance Director, who serves by virtue of his position, or a deputy finance director as designated by the Finance Director; (e) the City Treasurer who serves by virtue of his position; (f) three members of the Charlotte Firefighters' Retirement System who are elected by the membership of the system as trustees for three year staggered terms which results in the election of one trustee each year; and (g) one retiree of the Charlotte Firefighters' Retirement System who is elected by the retirees of the system for a term of three years. The Board of Trustees is listed on the title page of this report.

As of June 1, 2008, City Treasurer, H. Lee Madden, retired from City Service and also from the Board of Trustees. Scott L. Greer was appointed the new City Treasurer and joined the Board of Trustees in late June. Citizen Trustee, Angela Hubbard, resigned from the Board as of October 1, 2007 due to her relocation to another state. A search was conducted in the community and Ms. Lydia Crutchfield was appointed in August 2008 to complete Ms. Hubbard's term.

#### COMMITTEES

The Board of Trustees operationally functions under a committee structure. An investment committee and a benefits committee are annually appointed by the Chairman of the Board to monitor, fact-find and recommend actions for the Board's consideration. Although not required, the committees have generally been comprised of at least three trustees with one committee member being a citizen appointee, another an elected member, and the other an ex-officio trustee. During the past fiscal year, Allen J. Stewart, Appointed Citizen Trustee and long-time Investment Committee member, served as Chair of this committee. Bobby W. Davis, Elected Retiree Trustee, served as Benefits

Committee Chair. Other committees may be appointed for specific projects by the Board Chair on an ad hoc basis. During this past year, an ad hoc Working Committee on Information Technology was appointed and will continue its work into the next fiscal year.

#### PROFESSIONAL SERVICES

The Board of Trustees employs the services of various professionals to aid it in its fiduciary responsibility for the effective and prudent management of the system. These professionals include: (a) a full-time Administrator who is responsible for the supervision of system staff and administration and coordination of all system operations and activities in accordance with the rules and regulations of the Act and subject to the policies and direction of the Board of Trustees; (b) the City Attorney and his staff serve as the legal advisor to the Board of Trustees although additional outside legal counsel may be engaged by the Board from time to time for specialized services; (c) a consulting actuary who is employed by the City of Charlotte to perform such studies and evaluations of the Charlotte Firefighters' Retirement System as may be necessary and/or desirable in connection with the administration of the system (the actuary prepares an Annual Actuarial Valuation to determine the adequacy of the funding of the retirement benefit liabilities accrued by system members); (d) an independent auditor engaged by the Board of Trustees on an annual basis to determine whether the financial statements present fairly, in all material respects, the financial position of the system and the results of its yearly operations in conformity with generally accepted accounting principles; (e) a Medical Board appointed by the Board of Trustees to review and evaluate medical evidence and propose récommendations regarding disability retirements; and (f) investment management professionals employed to invest the system's assets consistent with the objectives and direction of the Board of Trustees. The Board of Trustees may employ other professionals with expertise in various fields for specific services as deemed necessary.

The system's investment performance is monitored on a continuous basis to ensure that the objectives and direction of the Board of Trustees are being fulfilled. The investment consulting firm of Callan Associates, Inc. has been employed since 1987 to assist the Board of Trustees to fulfill this obligation and provide other investment consulting services. All of the advisors, consultants and providers of professional services to the system are listed on *Page 12*. Information related to investment fees and commissions may be found beginning on *Page 56*.

#### FINANCIAL REPORTING

An annual report of the financial and actuarial condition of the CFRS is prepared and submitted to the City Council. The annual report to City Council contains, but is not limited to, the auditors' opinion, statements contained in the auditors' report, a summary of the annual actuarial valuation and the actuary's valuation certification. Additionally, a copy of the annual report to City Council is provided to each of the fire stations and fire

department administrative offices of the City of Charlotte. A summary annual report is also provided to all participants.

#### MAJOR INITIATIVES

During the year, as its primary duty, the Investment Committee spent considerable time reviewing the performance of all existing managers. The Committee met in person with each manager. The Investment Committee also received periodic reports during the year on the success of the securities class action litigation monitoring efforts and on some significant recoveries as the result of litigation settlements.

Issues will continue to be examined by the Investment Committee on both a proactive and reactive basis to assure continued success as well as continued commitment to a well-diversified portfolio and strategic asset allocation.

The Benefits Committee completed its discussions concerning benefit options available to members but did not recommend changes to the Board. The second year of member statements prepared by the CFRS actuary were completed and issued in February 2008 and were again well-received by members. These statements are now an annual service to members. Fiscal 2008 was a relatively quiet one for this committee and several meetings were canceled during the year for lack of agenda items. The Committee did receive regular information on activities related to public pension plans across the United States as well as legislative activity at various levels of government.

The Administrator's recommendation for a feasibility and needs study on information technology was approved by the Board and an ad hoc Working Committee on Information Technology was appointed by the Chair in January 2008. This Committee worked with the Administrator and consultant to review the results of the feasibility study and further recommendations were made to the Board to develop a Request for Proposals for document imaging and pension line of business systems. A rigorous review process resulted in a recommendation in the next fiscal year for selection of a provider for these two projects. The Board approved funding and the recommended provider and these projects are expected to commence in January 2009.

#### FINANCIAL INFORMATION

The CFRS's internal control structure is designed to provide reasonable, but not absolute, assurance for the safeguarding of assets against loss from theft or unauthorized use and to ensure the reliability and adequacy of the accounting records. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived, and (2) the valuation of costs and benefits requires estimates and judgment by management. Accounting data are maintained in a manner suitable for preparing financial reports in conformity with generally accepted accounting principles and for providing accurate and timely data to the City Council, Board of Trustees, participants of the retirement system, citizens and other interested parties.

#### **Budgetary Controls**

The North Carolina General Statutes require the adoption of an annual budget for all funds except those for which expenditures are authorized by project ordinance, fiduciary funds and internal service funds. The CFRS is a fiduciary fund and is therefore exempt from budgetary requirements. However, the Board of Trustees considers and adopts a budget for each current fiscal year of operations and receives a quarterly report from the Administrator.

#### **Accounting and Actuarial Systems**

The financial reports of the CFRS are prepared in accordance with generally accepted principles of governmental accounting and reporting pronounced by the Governmental Accounting Standards Board. The accrual basis of accounting is used to record assets and liabilities, and revenues and expenses. Revenues and expenses are recorded when earned or incurred, regardless of collection or disbursement. Capital assets are recorded at cost and depreciated through charges to expense over the estimated useful lives of the assets. The system is funded on the entry age normal cost method, which means that the annual contribution is comprised of two elements which are the current or "normal" cost for the year and a contribution to reduce the unfunded accrued liability.

#### Revenues and Funding

Revenues essential to the sound funding of the CFRS flow from three sources:

Contributions by Members: A CFRS member contributes an amount equal to the member's compensation multiplied by the current contribution rate of 12.65%. These contributions are made on a tax-deferred basis. The contributions are posted to individual accounts for each member. The accumulated amount in each account is used for the member's benefit if he or she remains in service. If the member leaves service, he or she may withdraw the amount of his or her accumulated contribution. A member with five or more years of membership service receives interest on his or her contributions if a refund is requested. A member may, if he or she has five or more years of membership service, choose to elect a deferred annuity providing lifetime income commencing at age 60.

Contributions by the City of Charlotte: The City of Charlotte matches the payroll contributions of the members. The difference between the City and Member contributions is due to service purchases made by members which are not matched by the City and by City contributions for those members away on military deployments during which they are not required to make contributions.

**Investment Income:** Investment income is the third source of system revenues and must be regarded as both a vital and major contributor to funding and assists the Board of Trustees and the City of Charlotte to provide for the future security of the system's participants. Statutorily, since 1947, the Board of Trustees has exercised

responsibility for investing the system's portfolio in a prudent and discretionary manner. The Chairman of the Board appoints an Investment Committee that has the responsibility for oversight of the investment of system assets in accordance with the Policy Statement of Investment Goals, Objectives, and Guidelines as established by the Board of Trustees.

The reader of this report should note that year-to-year investment income variation is a function of appreciation and depreciation of stocks and the subsequent realization of gains or losses on the sale of investments and not necessarily reflective of investment results.

The primary concern for a retirement system is the level of funding. The better the level of funding, the greater the assurance of benefit security for the participants. It is the responsibility of the Board of Trustees to make good investment decisions in order to increase the assets and thereby the funding level of the CFRS. The Board of Trustees has a goal of maintaining the funding of the CFRS at or near 100%. Due to global market volatility and increasing financial market declines, decreased investment returns resulted in a funding level at July 1, 2008 of 99.2%, down from 100.5% as of July 1, 2007. A more complete discussion of the CFRS revenues and expenditures may be found in the *Financial Section* beginning on *Page 17*.

#### Expenses

The primary expense of the CFRS relates to the purpose for which it was created, namely, the payment of benefits. Benefit payments to retired participants and refunds to terminated members were responsible for 97.2% of all system expenses, compared to 97.4% for the prior year. Administrative costs and depreciation accounted for 2.8% of system expenses for fiscal year 2008, an increase of .2% from the previous year. A more detailed discussion of CFRS expenses may be found in the *Financial Section* beginning on *Page 17*.

The reader may also obtain additional information in *Management's Discussion* and *Analysis* beginning on *Page 19*.

#### OTHER INFORMATION

#### **Independent Audit**

The Charlotte Firefighters' Retirement System Act, a North Carolina statute, requires an annual audit by a certified public accountant. The Board of Trustees selected the independent certified public accounting firm of Cherry, Bekaert & Holland, L.L.P. to provide these services. The auditors' report on the financial statements and required supplementary information is included in the financial section of this report.

#### Awards and Acknowledgments

The Government Finance Officers Association of the United States and Canada (G.F.O.A.) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Charlotte Firefighters' Retirement System for its comprehensive annual financial reports for the fiscal years ended June 30, 1995 - 2001 and June 30, 2003 - 2007. (The CFRS did not submit its June 30, 2002 report) The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports. A Certificate of Achievement is valid for a period of one year only.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report, whose contents conform to program standards. Such CAFR must satisfy both generally accepted accounting principles and applicable legal requirements.

In 2008, the CFRS also received the Public Pension Standards Award for Funding and Administration presented by the Public Pension Coordinating Council (PPCC). This organization is a coalition of three associations that represent public pension funds who cover a vast majority of public employees in the United States. The associations are: National Association of State Retirement Administrators (NASRA), National Council on Teacher Retirement (NCTR) and National Conference on Public Employee Retirement Systems (NCPERS). This award is presented in recognition of meeting professional standards for plan funding and administration as set forth in the Public Pension Standards. These standards are intended to reflect minimum expectations for public retirement system management and administration, as well as serve as a benchmark by which all defined benefit public plans should be measured.

The compilation of this report is intended to provide complete and reliable information regarding the stewardship for the funds contributed by the members of the Charlotte Firefighters' Retirement System and the City of Charlotte.

Several individuals assisted with the preparation of this report and we wish to acknowledge their efforts and assistance. Patricia Adams, Retirement Analyst of CFRS; City Finance staff, Teresa Smith, Chief Accountant and Kathy Pond, Financial Accounting and Reporting Supervisor all contributed many hours to insure the quality and completeness of this report.

We hope that this year's report will be of interest to you and will be helpful in understanding, evaluating, and assuring the continued success of the Charlotte Firefighters' Retirement System.

Respectfully Submitted,

Kurt R. Hollar, Chairman of the Board

Barbara J. Avard, Administrator

# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM CHARLOTTE, NORTH CAROLINA

#### **BOARD OF TRUSTEES**

Kurt R. Hollar, Chairman of the Board, Citizen Appointee

Bobby W. Davis, Vice Chairman, Elected Retiree

H. Lee Madden, Treasurer, Ex-Officio (retired as of June 1, 2008)

A. Scott King, Secretary, Elected Member

Greg C. Gaskins, Trustee, Ex-Officio

Kevin S. Gordon, Elected Member

Angela R. Hubbard, Trustee, Citizen Appointee (resigned from Board as of October1, 2007)

Timothy D. Mayes, Trustee, Ex-Officio

Tim R. Ramsey, Elected Member

F. Traylor Renfro, Trustee, Citizen Appointee

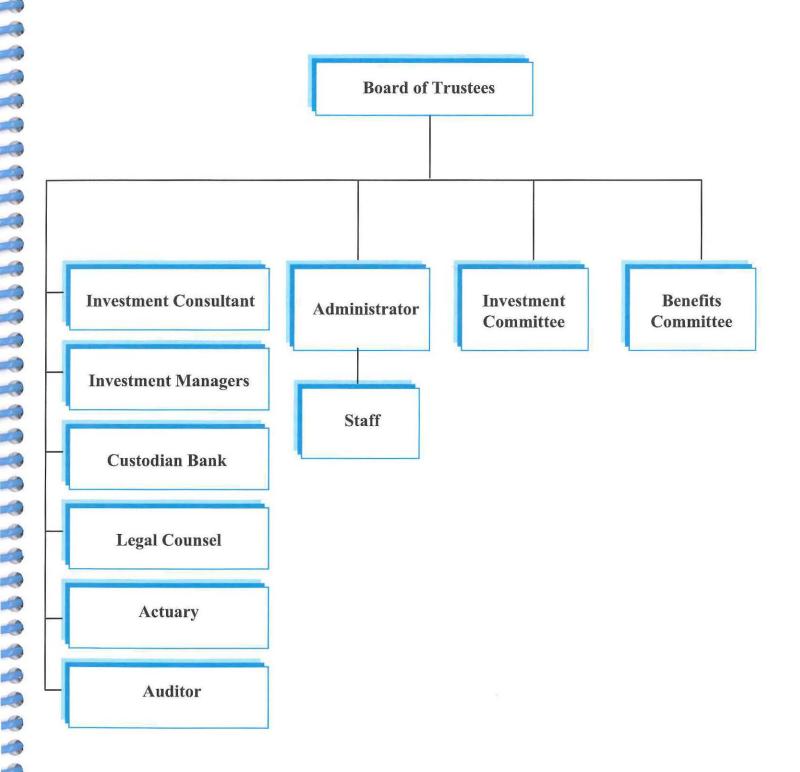
Allen J. Stewart, Trustee, Citizen Appointee

#### **STAFF**

Barbara J. Avard, Administrator

Patricia E. Adams, Retirement Analyst

# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM ORGANIZATIONAL CHART



# Certificate of Achievement for Excellence in Financial Reporting

Presented to

Charlotte Firefighters'
Retirement System
North Carolina

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2007

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

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Olme S. Cox

President

**Executive Director** 



## **Public Pension Coordinating Council**

# Public Pension Standards Award For Funding and Administration 2008

Presented to

## Charlotte Firefighters' Retirement System

In recognition of meeting professional standards for plan funding and administration as set forth in the Public Pension Standards.

Presented by the Public Pension Coordinating Council, a confederation of

National Association of State Retirement Administrators (NASRA)
National Conference on Public Employee Retirement Systems (NCPERS)
National Council on Teacher Retirement (NCTR)

Alan H. Winkle Program Administrator

#### PROFESSIONAL SERVICE PROVIDERS TO THE CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM

#### **ACTUARY**

Cavanaugh Macdonald Consulting, LLC

#### **CUSTODIAN BANK**

State Street Bank and Trust Company, NA

#### INDEPENDENT AUDITORS

Cherry, Bekaert & Holland, L.L.P., Raleigh, North Carolina

#### INVESTMENT ADVISORS

Aronson + Johnson + Ortiz, L.P., Domestic Equities
Baring Asset Management, Inc., Non-U.S. Fixed Income
Barrow, Hanley, Mewhinney & Strauss, Inc., Core Plus Domestic Fixed Income
BlackRock Realty, Real Estate
Robeco-Boston Partners Asset Management, L.P., Domestic Equities
Cadence Capital Management, Domestic Equities
Columbia Management, Inc., Domestic Equities
D. E. Shaw Investment Management, L.L.C., Domestic Equities
Investment Counselors of Maryland, Domestic Equities
MorganStanley, Non-U.S. Equities
State Street Global Advisors, Domestic Fixed Income Index & Equities Index
T. Rowe Price International, Inc., Non-U.S. Equities
Winslow Capital Management, Inc., Domestic Equities

#### INVESTMENT CONSULTANT

Callan Associates, Inc.

#### **MEDICAL ADVISORS**

CMC-NorthEast Medical Center, Concord, North Carolina

## CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM SUMMARY OF PLAN PROVISIONS

#### 1. Eligibility for Membership

Membership is mandatory for all employees of the Charlotte Fire Department who are subject to the provisions of the Civil Service Act.

#### 2. Normal Service Retirement

A member may elect to retire at any time after attaining age 50 with 25 or more years of service, age 60 with 5 or more years of service or at any age with 30 or more years of service.

#### 3. Normal Service Retirement Benefit

A member receives 2.6% of final average salary per year of credited service not to exceed the limit imposed by Section 415 of the IRS Code. Final average salary is defined as the average monthly pay during the highest paid consecutive 24 months during the final 60 months of service.

#### 4. Early Retirement

A member may retire early before age 50 at any time after completion for 25 years of membership service.

#### 5. Early Retirement Benefit

The early retirement benefit is calculated in the same manner as for normal service retirement, but reduced by 3.0% per year or .25% for each month the early retirement date precedes age 50.

#### 6. Disability Retirement Benefits

(a) In Line of Duty No minimum age or service requirements. Disability retirement benefits are the greater of 78% of final average salary determined as of date of total and permanent disability incurred in the line of duty or 2.6% of final average salary times membership service. (b) Not In Line of Duty Payable in the event of total and permanent disability after 10 years of

service. Disability retirement benefit is 39% of final average salary, plus 1.95% of such salary for each year of service in excess of 10 years, maximum benefit not to exceed the limits imposed by Section 415 of the IRS Code determined as of date of disability.

#### 7. Retirement Bonus Payment

A retiree may receive an annual bonus payment in the month of January following an annual actuarial valuation when the actuary recommends such a payment and provides the Board with a fiscal note which evaluates the effect of such a payment on the system's funded status. A retiree must have been retired for at least one year as of December 31 in order to be eligible for a bonus payment.

# 8. Benefit Upon Termination of Employment

- (a) <u>Less Than 5 Years</u> Lump-sum distribution of member's contributions.
- (b) <u>5 Or More Years</u> Normal service retirement benefits payable at age 60 or lump sum distribution of member's contribution plus interest compounded at 4.0 % per plan year of participation.

#### 9. Death Benefits

- (a) Prior to Retirement Member's contributions, plus those made by City on his or her behalf, together with interest at 4.0 % per year, are payable to the named beneficiary in a lump sum or annuity. Under certain conditions, the beneficiary may elect to receive an actuarial equivalent monthly benefit under the 66 2/3% Joint and Survivor Option.
- (b) After Retirement Pre-retirement death benefit as of date of retirement, less any retirement benefits already

# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM SUMMARY OF PLAN PROVISIONS

received, is paid to retiree's named beneficiary.

10. Optional Benefits (Other Than Lifetime Benefits) All optional benefits are actuarially equivalent to lifetime retirement benefits.

Option 1 - 10 Years Certain and Life Thereafter Reduced lifetime monthly benefit to member. If member dies within 10 years following retirement, benefit continues to the named beneficiary for balance of 10 year period.

Option 2 - 100% Joint & Survivor Reduced monthly lifetime benefit which continues after retiree's death to the designated beneficiary for beneficiary's lifetime.

Option 3 - 75% Joint & Survivor Similar to Option 2, but 3/4 of retiree's benefit continues to the designated beneficiary after retiree's death.

Option 4 - 66 2/3% Joint & Survivor Similar to Option 2, but 2/3 of retiree's benefit continues to the designated beneficiary after retiree's death.

Option 5 - 50% Joint and Survivor Similar to Option 2, but 1/2 of retiree's benefit continues to the designated beneficiary after retiree's death.

Option 6 A retiree may elect any of the Options 2-5 with an added provision which allows the benefit to revert to the amount of the lifetime benefit (preoption reduced amount) in the event the beneficiary predeceases the retiree.

# 11. Requirements for Electing Optional Benefits

Any of the options may be elected at any time between 30 and 90 days prior to early or normal retirement. A disability retiree may elect to receive the benefit under Option 5, subject to approval by the Board of the disability retirement application.

# 12. Purchase of Membership Service Credit for Prior Active Military Duty

Up to five years of additional service may be purchased upon completion of 5 years in the CFRS, for active duty served prior to CFRS membership. This service may be used to qualify for normal service retirement, but not early retirement.

#### 13. Return from Active Military Duty

Membership service credit is granted to a member who returns to CFRS membership from active duty served during any period of national emergency condition or entry at any time through the operation of the compulsory military service law of the United States of America.

## 14. Accumulated Sick Leave and Vacation at Retirement

Membership service is credited for the balance of any unpaid sick leave and/or vacation at the time of retirement. Also, a member receives the inclusion of the amount of lump sum payoff at retirement for any vacation and/or sick leave attributable to the member's period of final average salary.

15. Purchase of Membership Service for Prior Government Service Up to five years of additional service may be purchased upon completion of 5 years of service in the CFRS, for prior

# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM SUMMARY OF PLAN PROVISIONS

service with another government employer. 50% of prior government service may be purchased up to the maximum. The cost of such service is calculated at full actuarial cost and may be used to qualify for normal service requirement but not early retirement.

## 16. Purchase of Membership Service for Withdrawn Service

Prior service with the Charlotte Fire Department and contributions withdrawn from the CFRS may be purchased in total at full actuarial cost upon completion of 5 years of service in the CFRS.

This summary of plan provisions is intended for information purposes and is in no way intended to supplant or replace the language of the Charlotte Firefighters' Retirement System Act which is the controlling document relating to benefits and any disputes regarding same. The CFRS Act should be reviewed prior to applying for or selecting benefits from the system.



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#### FINANCIAL SECTION

The purpose of the Financial Section is to provide the reader the present financial position and condition of the system. This section includes the independent auditors' report, audited financial statements, notes to financial statements, required supplementary information and schedules as well as additional supplementary information which includes Management's Discussion and Analysis.



#### Independent Auditors' Report

Board of Trustees Charlotte Firefighters' Retirement System Charlotte, North Carolina

We have audited the accompanying statements of plan net assets of the Charlotte Firefighters' Retirement System (the "CFRS"), a component unit of the City of Charlotte, North Carolina, as of June 30, 2008 and 2007, and the related statements of changes in plan net assets for the years then ended, which collectively comprise the CFRS' basic financial statements as listed in the table of contents. These financial statements are the responsibility of the CFRS' management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the CFRS as of June 30, 2008 and 2007 and the change in its financial position for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Management's Discussion and Analysis and the Required Supplementary Information as listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of this data. However, we did not audit the information and express no opinion on it.

Our audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying financial information listed as Supplementary Schedules in the accompanying table of contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements. This information has been subjected to the auditing procedures applied in the audits of the basic financial statements and, in our opinion, is fairly stated in all material respects, when considered in relation to the basic financial statements taken as a whole.

The introductory, investment, actuarial and statistical sections of this report, as listed in the accompanying table of contents, are presented for purposes of additional analysis and are not required part of the basic financial statements. Such information has not been subjected to auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on it.

CHERRY, BEKAERT & HOLLAND, L.L.P.

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Raleigh, North Carolina December 31, 2008

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

This section presents Management's Discussion and Analysis of the Charlotte Firefighters' Retirement System's (CFRS) financial statements and the significant events, conditions and decisions which affected the operations and performance of the CFRS during the years ended June 30, 2008 and 2007.

#### Overview of the Financial Statements and Accompanying Information

- Fund Financial Statements. The CFRS presents Statements of Plan Net Assets as of June 30, 2008 and 2007 and Statements of Changes in Plan Net Assets for the years then ended. These statements reflect resources available for payment of benefits as of year-end and the sources and uses of those funds during the year. For purposes of discussion and analysis, the condensed information shown below includes three fiscal years.
- 2) <u>Notes to Financial Statements.</u> The notes to financial statements are an integral part of the financial statements and have additional detailed information to provide a better understanding of the financial statements. Information in the notes discloses the CFRS organization, benefits and contributions, how the asset values are determined, contingencies and commitments.
- 3) <u>Required Supplementary Information.</u> The required supplementary information consists of a schedule concerning the funding status of the CFRS, employer contributions and this Management's Discussion and Analysis.
- 4) Other Supplementary Schedules. Other schedules include detailed information on administrative expenses incurred by the CFRS, a schedule of investment manager fees by asset class and fees paid to consultants for professional services.

#### Comparative Statements of Plan Net Assets

(in thousands)

	Years ended June 30				
	2008	2007	2006		
Cash and Cash equivalents	\$6,810	\$4,258	\$1,139		
Investments	335,784	359,362	310,172		
Capital assets	269	286	304		
Other assets	708	693	627		
Total assets	\$343,571	\$364,599	\$312,242		
Liabilities	(675)	(448)	(698)		
Net Assets	\$342,896	\$364,151	\$311,544		

#### Comparative Statements of Changes in Plan Net Assets

(in thousands)

	Years ended June 30				
	2008	2007	2006		
Contributions	\$14,245	\$13,346	\$12,700		
Net Investment Gain/(Loss)	(17,818)	56,552	29,440		
Total Additions/(Loss)	\$(3,573)	\$69,898	\$42,140		
Benefits	(17,081)	(16,608)	(16,052)		
Other deductions	(601)	(683)	(565)		
Total Deductions	(\$17,682)	(\$17,291)	(\$16,617)		
Change in Net Assets	\$(21,255)	\$52,607	\$25,523		

#### **Financial Analysis**

The CFRS provides retirement benefits to the uniformed firefighters of the City of Charlotte. The CFRS benefits are funded through member and employer contributions and investment income. As reflected in the Comparative Statements of Changes in Plan Net Assets on Page 19, the net assets of the CFRS decreased approximately \$21.3 million during the year ended June 30, 2008 while assets increased approximately \$52.6 million and \$25.5 million during the years ended June 30, 2007 and 2006, respectively. These results reflect the extremely volatile market environment since the preceding several years of positive results and developing global economic issues in financial markets.

#### **Funded Ratio**

The funded ratio of the plan measures the ratio of actuarially determined assets against actuarial liabilities and is a good indicator of the fiscal strength of a pension fund's ability to meet obligations to its members. The CFRS is required by the Act to perform an annual actuarial valuation. The valuation as of July 1, 2008 showed the funded status of the CFRS decreasing slightly to 99.2% at July 1, 2008 from 100.5% at July 1, 2007 after an increase from 97.8% at July 1, 2006. The CFRS valuations use a 5-year smoothed market basis. The CFRS had an unfunded liability of \$2.8 million for the year ended June 30, 2008. The amount by which actuarially determined liabilities differed from actuarially determined assets was approximately (\$1.6) million for the year ended June 30, 2007 and \$7.0 million for the year ended June 30, 2006. The decrease in the funded ratio was primarily due to lower global equity market returns combined with a 4% cost of living adjustment to retirees and beneficiaries implemented as of January 1, 2008.

#### **Contributions and Income**

Additions to Plan Net Assets include employer and member contributions and net income from investment activities. Member contributions were approximately \$7.3 million, \$6.7 million and \$6.5 million for the years ended June 30, 2008, 2007 and 2006, respectively, an annual increase of \$555,000 and \$301,000 over the past two fiscal years. The member rate is 12.65% of eligible compensation, set by statute and made on a tax-deferred basis. The employer rate is set at 12.65% by statute to equally match that of members. Employer contributions were approximately \$6.9 million, \$6.5 million and \$6.2 million for the years ended June 30, 2008, 2007 and 2006, respectively. The variances between employer and member contributions may be attributed to significant prior government and military service purchases made by members and contributions not made by members who have been placed on military deployment during the past several years.

Net investment losses of approximately \$17.8 million during fiscal 2008 compared to net investment income of approximately \$56.6 million in fiscal 2007 and approximately \$29.4 million in fiscal 2006, resulting in returns of (4.49%), 18.71% and 10.83% respectively. The negative returns in investment income in 2008 were the result of global equity market conditions combined with increasing volatility in worldwide financial markets. The CFRS did outperform its composite benchmark on a relative basis by 69 basis points and the Callan Public Fund Sponsor Database by 35 basis points. For the 5-year period ended June 30, 2008, the CFRS

returns were 10.41% compared to its composite benchmark returns of 9.39% and its actuarial assumed rate of return of 7.75%.

The most significant deduction from investment income is investment manager fees. The CFRS assets are managed 100% by external investment advisors hired by the Board of Trustees. Many of these managers are paid a fee based on the assets under management. Some of the active managers are also paid a base fee plus the possibility of performance incentive. Most of the managers were generally compensated more than in prior years because of the effect of higher asset values during most of the year. Further, some performance fees were payable during the year for prior performance. Investment expenses for the years ended June 30, 2008, 2007 and 2006 were approximately \$2.1 million, \$1.7 million and \$1.4 million, respectively.

Prudent investment of the CFRS assets, diligent monitoring of investment advisors and a commitment to periodic allocation rebalancing in addition to conservative administrative costs has enabled the CFRS to maintain a high funded status. The Board of Trustees is committed to maintaining the CFRS at or near 100% funding and will dedicate its efforts to that goal.

#### Benefits, Refunds and Expenses

The most significant recurring deduction to Plan Net Assets is benefit payments. During fiscal 2008, the CFRS paid approximately \$17.1 million, up from \$16.6 million in fiscal 2007 and \$16.0 million in fiscal 2006, in benefits and refunds. The increased level of payments in fiscal year 2008 was due primarily to new retirements. The CFRS does not provide an automatic Cost of Living Adjustment (COLA). Due to the funding ratio of the CFRS, the Board of Trustees approved a 4.0% COLA for firefighters who were retired on or before December 31, 2006 and for beneficiaries currently receiving benefits. This COLA was effective as of January 1, 2008 and was approved by the Charlotte City Council in November 2007.

The administrative costs of the CFRS represented approximately .14% of the net ending assets in fiscal year 2008, an increase equivalent to .02% over each of the prior fiscal years 2007 and 2006.

#### Plan Assets

During fiscal year 2008, investments allocated to domestic and international equity portfolios decreased approximately \$238.1 million, after experiencing increases of \$45.4 million and \$7.5 million in fiscal years 2007 and 2006, respectively. The decrease is attributable to investment returns. The CFRS does not invest in alternative classes of investments such as hedge funds, venture capital and private equity. The CFRS also does not have a securities lending program at this time. At the end of fiscal year 2007 and after an extended period of education and discussion, the CFRS added a 130/30 long-short extension fund investment to its portfolio. This investment has done well on a relative basis. During fiscal years 2008, 2007 and 2006, investments allocated to domestic and non-U.S. fixed income increased approximately \$6.6 million, \$570,000 and \$15.8 million, respectively. These results are attributable to rebalancing the portfolio and continuing volatility of bond markets combined with interest rates and global currency issues during this period.

The CFRS values its assets at "fair value" as discussed in accounting policies footnote 2(d) (Page 29) to the financial statements. Fair value is the value the CFRS expects to receive in

a current sale between a willing buyer and a willing seller that are equally motivated; that is, other than a forced or liquidation sale. The value of publicly traded securities, stocks and bonds, are determined using the latest quote from national exchanges or pricing services. These prices reflect the securities' pricing at the close of business and can be affected by such factors as liquidity, current events and the size of lots being traded. Real Estate is valued using appraisal values by approved appraisers who meet professional qualifications. The appraisal process involves a significant amount of judgment and estimates. As a result, the ultimate value on the sale of the asset may differ from the appraised value. The CFRS utilizes an open-end commingled real estate investment trust (REIT) for its real estate investment allocation.

#### **Contacting the CFRS Management**

This financial report is designed to provide the City Council, participants of the CFRS, citizens, taxpayers and other interested parties with an overview of the CFRS operations and financial position and to demonstrate its accountability. Questions concerning this report or requests for additional information should be directed to the Administrator, Charlotte Firefighters' Retirement System, 428 East 4<sup>th</sup> Street, Suite 205, Charlotte, NC 28202.

# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA COMPARATIVE STATEMENTS OF PLAN NET ASSETS (In Thousands)

	June 30		
	2008	2007	
ASSETS:			
Cash and cash equivalents	\$ 6,810	\$ 4,258	
Receivables:			
Employer contributions	162	151	
Member contributions	162	149	
Interest and dividends	384	393	
Total receivables	708	693	
Investments, at fair value:			
Equity securities - stocks	104,873	111,900	
Fixed income securities - bonds	32,440	30,021	
Mutual funds	198,471	217,441	
Total investments	335,784	359,362	
Capital assets, at cost, net of accumulated depreciation			
of \$166 - 2008 and \$149 - 2007	269	286	
Total assets	343,571	364,599	
LIABILITIES:			
Accounts payable	<u>675</u>	448	
NET ASSETS HELD IN TRUST FOR PENSION BENEFITS (SEE REQUIRED SUPPLEMENTARY INFORMATION			
FOR SCHEDULE OF FUNDING PROGRESS)	<u>\$342,896</u>	<u>\$364,151</u>	

The notes to the financial statements are an integral part of this statement.

# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA COMPARATIVE STATEMENTS OF CHANGES IN PLAN NET ASSETS (In Thousands)

	Years Ended June 30		
	2008	2007	
ADDITIONS:	<del></del>		
Contributions:			
Member	\$ 7,327	\$ 6,772	
Employer	6,918	6,574	
Total contributions	14,245	13,346	
Investment income (loss):			
Net appreciation (depreciation) in fair value of investments	(20,516)	51,215	
Interest	1,860	1,938	
Dividends	2,943	5,071	
	(15,713)	58,224	
Less investment expense	2,105	1,672	
Net investment income (loss)	(17,818)	56,552	
Total additions (loss)	(3,573)	69,898	
DEDUCTIONS:			
Benefits	17,081	16,608	
Refunds	112	241	
Administration	472	424	
Depreciation	17	18	
Total deductions	17,682	<u>17,291</u>	
Change in net assets	(21,255)	52,607	
Net assets - beginning	364,151	311,544	
Net assets - ending	<u>\$342,896</u>	<u>\$364,151</u>	

The notes to the financial statements are an integral part of this statement.

CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEARS ENDED JUNE 30, 2008 AND 2007
(Dollar Amounts in Thousands)

#### 1. PLAN DESCRIPTION:

The Charlotte Firefighters' Retirement System (the System), a single-employer, defined benefit plan, was organized pursuant to the 1947 Session Laws of the State of North Carolina, for the purpose of providing retirement, disability and death benefits to civil service employees of the Charlotte Fire Department. Membership is mandatory at the date of employment. The System is administered by a Board of Trustees. The City of Charlotte's (City) payroll for members covered by the System for the year ended June 30, 2008 and 2007 was \$55 million and \$52 million, respectively.

At June 30, the System's membership consisted of:

	<u>2008</u>	<u>2007</u>
Retired participants and beneficiaries		
currently receiving benefits	466	456
Terminated participants and beneficiarie	S	
entitled to benefits but not yet		
receiving benefits	3	3
Active participants	<u>957</u>	<u>948</u>
Total	<u>1,426</u>	<u>1,407</u>

Benefits vest after five years of credited service. The requirements for normal service retirement are: (a) any age with 30 years of service credit, (b) age 50 with 25 years of service credit, or (c) age 60 with five years service credit. The normal service retirement monthly benefits are 2.6 percent of final average salary multiplied by the years of credited service. Salary in the final year includes portions of cashed-in vacation and sick days. Final average salary is the monthly average received by the member during any two consecutive years of membership which produces the highest average and is contained within the last five years of membership. The minimum monthly benefit is \$902.75. Members less than age 50 may elect early retirement with 25 years of service credit. Early retirement benefits are reduced by 3 percent for each year the early retirement date precedes age 50.

If an employee ceases employment with less than five years of service credit, accumulated employee contributions are refunded to the employee or designated beneficiary. After five or more years of service, the employee may elect to receive a refund of the employee's accumulated contributions with interest compounded annually at 4 percent or receive an accrued benefit at age 60.

CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA
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Death and disability benefits are also available. Benefit and contribution provisions are established by State law and may be amended only by the North Carolina legislature.

#### 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

#### a. Basis of Presentation

The System provides services exclusively to the City; therefore, the System is included as a blended component unit and reported as a Fiduciary Pension Trust Fund in the City's basic financial statements.

The financial statements are presented in accordance with Governmental Accounting Standards Board (GASB) Statement No. 25, <u>Financial Reporting for Defined Benefit Pension Plans and Note Disclosures for Defined Contribution Plans</u>, as amended by GASB Statement No. 50, <u>Pension Disclosures</u>, which establish reporting standards for defined benefit pension plans of state and local government entities.

GASB Statement No. 9, <u>Reporting Cash Flows of Proprietary and Nonexpendable Trust Funds and Governmental Entities That Use Proprietary Fund Accounting</u>, as amended by GASB Statement No. 25, exempts pension plans from presenting a statement of cash flows. As a result, the System has chosen not to present this statement.

#### b. Basis of Accounting

The financial statements are presented on the accrual basis of accounting. Property is stated at historical cost. Depreciation is computed using the straight-line method over an estimated useful life of twenty-five years for buildings. Contributions are recognized in the period in which the contributions are due. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan. Interest and dividend income is reported as earned. The net appreciation (depreciation) in the fair value of investments includes realized gains and losses on investments that were both bought and sold during the year.

CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA
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#### c. Cash and Cash Equivalents/Investments

Short-term, highly liquid investments are considered cash equivalents. Short-term refers to investments with an original maturity of three months or less at date of acquisition. Highly liquid investments are those that are readily convertible to known amounts of cash and so near their maturity that the risk of changes in value because of changes in interest rates is insignificant.

The carrying amount of deposits and investments were \$6,810 and \$335,784 at June 30, 2008 and \$4,258 and \$359,362 at June 30, 2007, respectively.

#### **Deposits**

All deposits of the System are made in board-designated official depositories and are insured or collateralized with securities held by the System's agent in the System's name. The System has no formal policy regarding custodial credit risk for deposits. The bank balances at June 30, 2008 and 2007 were \$130 and \$53, respectively.

#### Investments

The North Carolina Act (Act) which established the System requires the Board of Trustees to act with the same care, skill, prudence and diligence under the circumstances then prevailing, that a prudent person acting in a similar capacity and familiar with those matters would use in the conduct of a similar enterprise with similar aims. The Act requires the Trustees to design an investment plan to further the purpose of the System by giving consideration to the following: (a) diversification of investments, (b) liquidity and return relative to cash flow needs and (c) projected return. In accordance with the Act, the Board of Trustees has developed and periodically revises a policy statement of investment goals, objectives, and guidelines, which specifically define vehicles that may be used for the investment of System funds. The System invests in United States government securities, corporate bonds, common stocks and mutual funds.

# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA NOTES TO THE FINANCIAL STATEMENTS – (Continued) FOR THE YEARS ENDED JUNE 30, 2008 AND 2007 (Dollar Amounts in Thousands)

The investments and maturities at June 30, 2008, were as follows:

		Investment Maturities (in Years)			
		Less			More than
Investment type	Fair Value	than 1	1 - 5	6 - 10	10
U.S. Treasuries	\$ 5,084	\$ -	\$ 2,789	\$ 1,413	\$ 882
U.S. Agencies	12,097	-	1,786	100	10,211
Corporate bonds	15,259	151	4,977	3,549	6,582
Common stocks	104,873	N/A	N/A	N/A	N/A
Mutual funds	198,471	N/A	N/A	N/A	N/A
Total	\$ 335,784	\$ 151	\$ 9,552	\$ 5,062	\$ 17,675

Interest Rate Risk. The System does not have a formal investment policy that limits investment maturities.

Credit Risk. The System is authorized to invest in bonds with a quality rating of no less than investment grade and unrated U.S. Treasuries and Agencies.

The quality ratings of investments in fixed income securities as described by nationally recognized statistical rating organizations at June 30, 2008 are as follows:

		Percentage
Quality Rating	Fair Value	of Portofolio
AAA	\$ 13,958	43.03%
Baa>AA	9,246	28.50
B>Ba	27	0.08
Total credit risk debt securities	23,231	71.61
US Government fixed income securities	7,484	23.07
Not rated	1,725	5.32
Total fixed income securities	\$ 32,440	100.00%

Concentration of Credit Risk. The System limits the amount of equity holdings in any one company to eight percent of the market value of the portfolio; the amount of equity holdings in any one sector to thirty percent of the market value of the portfolio; and the amount of fixed-income securities in any one corporation to five percent of the market value of the portfolio. There is no limit on securities backed by the full faith and credit of the U.S. Government or any of its instrumentalities. The System has no formal policy regarding custodial credit risk for investments.

CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA
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In accordance with the Act, the System has invested in collateralized mortgage obligations (CMO) and mortgage backed securities. CMO and mortgage backed securities are based on cash flows from principal and interest payments on underlying mortgages. CMO rates trade in sympathy with treasury rates. The System held \$4,357 and \$3,938 of these securities at June 30, 2008 and 2007, respectively.

#### d. Method Used to Value Investments

Investments are reported at fair value. Short-term investments are reported at cost, which approximates fair value. Securities and mutual funds traded on a national or international exchange are valued at the last reported sales price at current exchange rates. Investments that do not have an established market are reported at estimated fair value.

#### e. Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, liabilities and changes therein, disclosure of contingent assets and liabilities, and the actuarial present value of accumulated plan benefits at the date of the financial statements. Actual results could differ from those estimates.

#### f. Capital Assets

Capital asset activity for the year ended June 30, 2008, was as follows:

	Beg	inning					En	ding
	Ba	lance	Inc	rease	Decr	ease	Ba	lance
Capital assets, being depreciated:								
Buildings	\$	435	\$	-	\$	-	\$	435
Less accumulated depreciation for:								
Buildings		149		17				166
Capital assets, net	\$	286	\$	(17)	\$	-	\$	269

CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA NOTES TO THE FINANCIAL STATEMENTS – (Continued) FOR THE YEARS ENDED JUNE 30, 2008 AND 2007 (Dollar Amounts in Thousands)

#### 3. CONTRIBUTIONS:

Pursuant to the Act that established the System, the City is required to match the member's contribution. The Act establishes the contribution rate pursuant to the Board of Trustees' recommendation and approval by the Charlotte City Council. The current rate is 12.65 percent. The total contributions for the year ended June 30, 2008 were \$14.2 million, which consisted of \$6.9 million from the City and \$7.3 million from employees. For 2007 contributions were \$13.3 million, which consisted of \$6.6 million from the City and \$6.7 million from employees. Administrative costs are funded through contributions and investment earnings.

An actuarial study is completed annually as of July 1 to determine the actuarial requirements of this funding method. The actuarial method used is the Entry Age Actuarial Cost Method. The contributions made by the City and the members of the System compared to the actuarially determined requirements intended to cover normal cost and amortized unfunded actuarial accrued liabilities follows:

			Percent of	f Covered
	In Dollars		<u>Payr</u>	<u>oll</u>
	2008	2007	2008	<u>2007</u>
Contributions made by -				
City	\$6,918	\$6,574	12.53%	12.53%
Members	7,327	6,772	<u>13.27</u>	<u>12.91</u>
Total	<u>\$14,245</u>	<u>\$13,346</u>	<u>25.80</u> %	<u>25.44</u> %
Actuarially determined contributions -				
Normal cost	\$13,734	\$12,968	24.87%	24.72%
Amortization of unfunded				
actuarial accrued liability	511	<u>378</u>	0.93	<u>0.72</u>
Total	<u>\$14,245</u>	<u>\$13,346</u>	<u>25.80</u> %	<u>25,44</u> %

# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA NOTES TO THE FINANCIAL STATEMENTS – (Continued) FOR THE YEARS ENDED JUNE 30, 2008 AND 2007 (Dollar Amounts in Thousands)

The funded status as of July 1, 2008, the most recent actuarial valuation date, is as follows:

		Α	ctuarial								
		Α	ccrued							UAAL as	s a
Α	ctuarial	I	iability	U	nfunded					Percenta	ge
1	alue of		(AAL)		AAL	Fun	ded	C	overed	of Cover	ed
	Assets	E	ntry Age	(	UAAL)	Rat	io	P	ayroll	Payroll	l
	(a)		(b)		(b-a)	(a/	b)		(c)	[(b-a)/c	]
\$	358,536	\$	361,375	\$	2,839		99.2%	\$	55,219	5.1%	

The schedules of funding progress, presented as required supplementary information following the notes to the financial statements, present multiyear trend information as to whether the actuarial values of assets are increasing or decreasing over time relative to the AALs for benefits.

Additional information as of the latest actuarial valuation is as follows:

Valuation date	7/1/2008				
Actuarial cost method	Entry age				
Amortization method	Level percent of pay, open				
Remaining amortization period	7 years				
Asset valuation method	5-year smoothed market value				
Actuarial assumptions:					
Investment rate of return	7.75%				
Projected salary increases	4.75 to 7.75%				
Includes inflation at	3.75%				
Cost-of-living adjustments	None				

CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA
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#### 4. CONCENTRATIONS:

The System had individual fixed income or equity investments at June 30 managed by the following organizations that represented five percent or more of the System's net assets:

	<u>2008</u>	<u>2007</u>
Morgan Stanley	15%	16%
State Street Global Advisors	15	16
Winslow Capital Management	11	-
Barrow, Hanley, Mewhinney & Strauss	10	9
Aronson + Johnson + Oritz	9	11
BlackRock Realty	6	6
Cadence Capital Management	6	6
Columbia Capital Management	5	5
DE Shaw Investment Management	5	5
Investment Counselors of Maryland	5	5
Robeco Boston Partners	5	6
Alliance Bernstein Capital Management	-	9

In addition, the System owned individual assets at June 30 that represented five percent or more of the System's net assets:

	<u>2008</u>	<u>2007</u>
Morgan Stanley Pooled International Equity Trust	12%	13%
State Street Global Advisors Fixed Income Index	10	9
BlackRock Realty	6	6
BOA Small Cap Growth Fund	5	5
DE Shaw Investment Management	5	5
Investment Counselors of Maryland	5	5
State Street Global Advisors S&P 500 Flagship Fur	nd 5	5

#### 5. TREND INFORMATION:

Six-year historical trend information, designed to provide information about the System's progress made in accumulating sufficient assets to pay benefits when due, is presented as required supplementary information.

CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA
NOTES TO THE FINANCIAL STATEMENTS – (Continued)
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#### 6. INTERNAL REVENUE STATUS:

The Internal Revenue Service has determined that the System meets the requirements of Section 401(a) of the Internal Revenue Code and is exempt from Federal income tax under Section 501(a) of the Code.

#### 7. SUBSEQUENT EVENT:

The unprecedented volatility of the global markets since July 2008 has resulted in a significant reduction of the System's assets as of November 30, 2008. At that time, the total market value of the portfolio was \$261,183. This represents a reduction in value of 22.2% since June 30, 2008.

# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA REQUIRED SUPPLEMENTARY INFORMATION (Dollar Amounts in Thousands)

Schedule of Funding Progress

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuari Accrue Liabilit (AAL) Entry A	d y Unfunded ) AAL	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll [(b-a)/c]
7/1/2003 7/1/2004	\$ 261,022 274,948	\$ 277, 292,		93.9% 94.1	\$ 41,355 44,009	40.7% 39.5
7/1/2005	291,244	300,	345 9,101	97.0	47,165	19.3
7/1/2006 7/1/2007 7/1/2008	309,859 336,423 358,536	316, 334, 361,	816 (1,607)	97.8 100.5 99.2	50,038 52,463 55,219	14.1 (3.1) 5.1

#### Schedule of Employee and Employer Contributions

Year	Α	nnual	
Ended	Required		Percentage
June 30	Con	tributions	Contributed
2003	\$	10,918	100.0%
2004		11,653	100.0
2005		12,125	100.0
2006		12,700	100.0
2007		13,346	100.0
2008		14,245	100.0

# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA SCHEDULE OF CASH RECEIPTS AND DISBURSEMENTS (Dollar Amounts in Thousands)

	Years End	led June 30
	2008	2007
CASH RECEIPTS:		
Contributions:		
Member	\$ 7,314	\$ 6,742
Employer	6,907	6,546
Total contributions	14,221	13,288
Investing activities:		
Sales of investments	175,615	217,055
Interest	1,895	1,906
Dividends	2,917	5,089
Total investing activities	180,427	224,050
Total cash receipts	194,648	237,338
CASH DISBURSEMENTS:		
Benefits	16,980	16,802
Refunds	118	262
Administration	478	424
Investing activities:		
Purchase of investments	172,553	215,024
Investment expense	1,967	1,707
Total investing activities	<u>174,520</u>	216,731
Total cash disbursements	<u> 192,096</u>	234,219
Net increase in cash and cash equivalents	2,552	3,119
CASH AND CASH EQUIVALENTS, beginning of year	4,258	1,139
CASH AND CASH EQUIVALENTS, end of year	\$ 6,810	\$ 4,258

#### SCHEDULE OF ADMINISTRATIVE EXPENSES AND DEPRECIATION

Year Ended June 30, 2008

PERSONAL SERVICES:				
Staff Salaries	\$	171		
Social Security		13		
Insurance		9		
Retirement		8		
401 (k) Contributions	_	5		
Total Personal Services			\$	206
PROFESSIONAL SERVICES:				
Other		82		
Legal Counsel		14		
Health Services		11		
Audit		10		
Actuarial Services	****	9		
Total Professional Services				126
COMMUNICATION:				
Travel and Training		47		
Postage		10		
Printing		7		
Meetings		4		
Telecommunications		3		
Books and Subscriptions		1		
Parking		11		
Total Communication				73
MISCELLANEOUS:				
Insurance		28		
Office Condominium Fees		21		
Depreciation		17		
Annual Retiree Reunion		8		
Office and Computer Supplies		4		
Office Equipment Maintenance		3		
Professional Memberships		2		
Miscellaneous and Contingency	_	1		
Total Miscellaneous				84
TOTAL ADMINISTRATIVE EXPE	NSES AN	D DEPRECIA	TION\$	489

#### SCHEDULE OF INVESTMENT EXPENSES

Year Ended June 30, 2008

INVESTMENT MANAGEMENT FEES:  Morgan Stanley	\$ 543
BlackRock	198
Robeco Boston Partners	197
DE Shaw Investment Management	192
T. Rowe Price	143
Investment Counselors of Maryland	126
Columbia Management	124
Cadence Capital Management	110
Barrow, Hanley, Mewhinney & Strauss	107
Aronson + Johnson + Ortiz	98
Baring Asset Management	64
Winslow Capital Management	48
AllianceBernstein Capital Management Corporation	35
State Street Global Advisors	5
Total Investment Management Fees	1,990
TRUST AND BANK FEES: State Street Bank and Trust Company NA	105
Bank of America	2
Litigation Settlement	(89)
Total Trust and Bank Fees	18
INVESTMENT CONSULTING FEES:	
Callan Associates Inc.	104
Commission Recapture	(7)
Total Investment Consulting Fees	97
TOTAL INVESTMENT EXPENSES	\$ 2,105

#### SCHEDULE OF PROFESSIONAL SERVICE EXPENSES

Year Ended June 30, 2008

	Official		
	System		Nature of
<u></u>	Position	Payments	Services
Morgan Stanley	Investment Advisor	\$ 548	Investment Management
BlackRock	Investment Advisor	198	Investment Management
DE Shaw Investment Management	Investment Advisor	192	Investment Management
T Rowe Price	Investment Advisor	143	Investment Management
Investment Counselors of Maryland	Investment Advisor	126	Investment Management
Columbia Management	Investment Advisor	126	Investment Managemen
Cadence Capital Management	Investment Advisor	109	Investment Management
Barrow, Hanley, Mewhinney & Strauss	Investment Advisor	106	Investment Managemen
State Street Bank and Trust Company NA	Trust Custodian	105	Trust Custodial Services
Callan Associates, Inc	Investment Consultant	104	Investment Consulting
Aronson+Johnson+Ortiz	Investment Advisor	104	Investment Management
Baring Asset Management	Investment Advisor	62	Investment Management
AllianceBernstein	Investment Advisor	55	Investment Managemen
Robeco Boston Partners	Investment Advisor	51	Investment Management
Ceridian Employer Services	Benefits Processor	37	Benefits Processing
LR Wechsler, LTD	Consultant	36	Consulting
Edwards, Church & Muse	Insurance Carrier	27	Insurance
Winslow	Investment Advisor	24	Investment Management
Parker, Poe, Adams & Bernstein	Legal Counsel	12	Legal Services
Cherry, Bekaert & Holland, LLP	Independent Auditor	10	Audit
Cavanaugh Macdonald Consulting	Actuary	9	Actuarial Services
NorthEast Physicians Network	Medical Advisor	8	Occupational Medicine
State Street Global Advisors	Investment Advisor	8	Investment Management
ProfIT/CS, LLC	IT Consultant	7	IT Services
IKON Management	Printer	6	Printing Services
Dell Marketing, LP	Computer Supplier	4	Computer Products
Dorsey Advertising	Printer	3	Product Printing Services
George J. Demakis, PhD	Consultant	3	Health Services
SMS Catering Service	Caterer	3	Catering Service
Pitney Bowes Credit Corporation	Telecommunication	3	Postal Machine Supplier
Bank of America	Banker	2	Banking Services
Allegra Printing & Imaging	Printer	2	Printing Services
Star Stationers	Office Supplier	2	Office Supplies
The Travelers	Insurance Carrier	2	Insurance
Dash Courier Service	Courier Service	1	Delivery Services
The Berwyn Group	Independent Auditor	1	Death Audit Services
Womble, Carlyle, Sandridge & Rice	Legal Counsel	1	Legal Services
Subtotal		2,240	<del></del>
Accrued at June 30, 2007		(291)	
Accrued at June 30, 2008		422	
TOTAL PROFESSIONAL SERVICE EXPE	MODE	\$ 2,371	<del></del>

#### SCHEDULE OF INVESTMENTS

Year Ended June 30, 2008

(Dollar Amounts in Thousands)

Type of Investment	Jur	e 30, 2007 Fair Value	F	urchases	Re	Sales edemptions		Net ppreciation epreciation)	Ju	ne 30, 2008 Fair Value	Percentage Fair Value
FIXED INCOME:											
	S	21,334	S	22,785	\$	22,516	\$	(4.422)	\$	17 101	5.02%
U. S. government securities Corporate bonds	3	8,687	Þ	13,293	Ф	11,685	Þ	(4,422) 4,964	Þ	17,181 15,259	3.02% 4.45%
Total fixed income		30,021		36,078		34,201		542		32,440	9.47%
COMMON AND PREFERRED STOCK:		111,900		129,591		119,225		(17,393)		104,873	30.61%
MUTUAL FUNDS:											
Domestic Equities		83,380		4,655		10,409		(8,630)		68,996	20.14%
Fixed Income Bond Index		31,935		29				2,295		34,259	10.00%
International Equities		71,191		1,440		1,198		(10,349)		61,084	17.83%
International Fixed Income		10,186						1,951		12,137	3.54%
Real Estate		20,749		760				486		21,995	6.42%
Total mutual funds		217,441		6,884		11,607		(14,247)		198,471	57.93%
SHORT-TERM INVESTMENTS:		4,258		81,422		79,062		192		6,810	1.99%
	\$	363,620	\$	253,975	\$	244,095	\$	(30,906)	\$	342,594	100.00%

Note: Short-term Investments are reflected as Cash and Cash Equivalents in the Statement of Plan Net Assets. A portfolio listing is available for review at the System's office. This schedule is not computed on a consistent basis with that used in the Statement of Changes in Plan Net Assets.



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#### **INVESTMENT SECTION**

The purpose of the Investment Section is to provide the reader with data reflecting investment policy and the investment operations of the system. This section includes a consultant report, a list of investment goals for the system, an explanation of the investment performance analysis, a schedule of investment results and the system's return on investments. Also included is a schedule of largest assets held, schedule of fees and commissions, and a schedule of investment summary.

# CALLAN ASSOCIATES

John M. Carr Senior Vice President

SAN FRANCISCO

NEW YORK

CHICAGO

ATLANTA

DENVER

The Charlotte Firefighters' Retirement System ("CFRS") investment program objective is to provide

plan participants with retirement benefits. This is accomplished by the implementation of a carefully planned and executed long-term investment program. The Board of Trustees ("Board") has exclusive control of all retirement system investments and is responsible for establishing

investment objectives, strategies, and policies.

The Board is charged with the responsibility of investing CFRS' assets to provide for the benefits of the members of the System. To achieve that goal the Board follows a policy of preserving capital, while seeking means of enhancing revenues and protecting against undue losses in any particular investment area. The Board diversifies the investment of the assets among classes of securities to reduce risk while maximizing the long-range return.

Asset Allocation Policy

October 15, 2008

Based on its analysis of capital and money market return patterns, both historical and projected, the Board considers the following asset allocation targets to be consistent with the return requirements and risk tolerance of the fund:

Asset Class	Target Weight	Asset Class Benchmark
Domestic Equity	51%	Russell 3000 Stock Index
International Equity	14%	MSCI Europe, Australia, Far East Index
<b>Emerging Markets Equity</b>	2%	MSCI Emerging Markets Free Index
Real Estate	6%	NCREIF Open-End Diversified Core Index
Domestic Fixed Income	23%	Lehman Brothers Aggregate Bond Index
International Fixed Income	4%	Citicorp Non-U.S. Government Bond Index

#### **Total Fund Goals**

The System's primary funding goal is to achieve a return of at least 7.75% and maintain a funded status that provides for the security of retirement income to participants in the Plan. The Fund's investment goal is to attain an annualized total return over a rolling period of five years which exceeds the fund benchmark by 75 basis points. The fund benchmark assumes a passive implementation of the asset allocation policy.

#### **Total Fund Returns**

For the fiscal year 2008 CFRS produced a return of -4.49%. This exceeded the fund benchmark, as described above, by 0.69%.

The five-year annualized return of 10.41% exceeded the fund benchmark by 1.02%. In the Callan Public Fund Universe, CFRS' total fund performance ranks at the 22<sup>nd</sup> percentile for five-years and the 15th percentile since inception (20 years). The performance calculations presented above were prepared by the Systems' custodial bank using a time-weighted rate of return methodology based upon the market value of assets.

Kind regards,



John Man \_

#### BACKGROUND

The Charlotte Firefighters' Retirement System is the primary retirement income vehicle for its members and is cosponsored by the City of Charlotte and the uniformed employees of the Charlotte Fire Department. The Board will discharge its investment responsibilities and make all decisions solely in the interest of plan participants and their beneficiaries.

#### **Funding Philosophy**

The Board's funding goal for the system is to be as fully funded as prudently possible so that:

- the ability to pay all benefit obligations when due is ensured;
- the City of Charlotte and the Board have maximum flexibility in determining the future level of contributions; and
- a funding "cushion" is maintained for unexpected developments and for possible future changes in retirement benefit levels.

Investment results are considered to be a critical element in achieving the system's funding goal stated above.

#### Risk Tolerance

In establishing investment objectives and guidelines that are consistent with the Board's funding goal, several factors were examined to determine the system's financial ability to withstand variability of investment return. The Board analyzed the system's financial and legal characteristics, work force

demographics, actuarial and funding policies as well as actual experience.

The assets of the system should be invested with a risk orientation that is consistent with a moderate ability to assume risk. The Board defines a moderate risk orientation as:

- a willingness to tolerate some interim fluctuations in market value and rates of return in order to achieve the asset allocation objective stated below; and
- a desire to limit the volatility in the fund's rate of return to a level that approximates the average volatility experienced by other U.S. defined benefit retirement plans.

## INVESTMENT OBJECTIVES & GUIDELINES

#### **Asset Allocation**

The system's risk tolerance is, in large part, a function of the asset mix established for the fund. Based on its analysis of capital and money market return patterns, both historical and projected, the Board considers the following asset allocation to be consistent with the risk tolerance previously defined.

#### **Total Fund Asset Mix Ranges**

The Total Fund Asset Mix Guidelines will be implemented and maintained by the following distribution through a combination of "Specialist" Investment Managers and internal management in each of the asset class categories as follows:

"Specialist" Managers	S <u>Target</u> Allocation	Acceptable Range
Domestic Equity	51%	+/-5%
Non-U.S. Equity	16%	+3/-2%
Real Estate	6%	+2/-3%
Domestic Fixed Incor	ne 23%	+/-4%
Non-U.S. Fixed	4%	+/-2%

#### **Total Fund Asset Mix Ranges**

This distribution of assets among the aforementioned investment managers and the individual manager guidelines will produce the following Total Fund Asset Mix Ranges:

Asset Class	Market Value Exposure					
	<u>Maximum</u>	<u>Minimum</u>				
Domestic Equities	56%	46%				
Non-U.S. Equities	19%	14%				
Real Estate	8%	3%				
Domestic Fixed Income	27%	19%				
Non-U.S. Fixed	6%	2%				

These guidelines are to be pursued by the fund on a long term basis (five year goal) but will be revised if significant changes occur within the economic and/or capital market environments.

#### INVESTMENT GOALS

In formulating investment goals for the system's assets, the Board placed primary emphasis on the following:

 Achieving investment results that will accomplish the stated funding goal for the system. Inflation is the key factor driving the cost of retirement programs. The primary function of a retirement plan investment program is to help pay the cost of providing retirement benefits by offsetting the impact of inflation on costs. Therefore, investment performance that exceeds the rate of inflation, thereby providing a real rate of return, will contribute to the proper funding of the system.

- Receiving from its investment managers, performance that is above average compared to other comparably styled managers.
- Annual income production sufficient to cover benefit payments, administrative costs and investment manager, trustee, actuary, performance measurement and consultant fees.

Accordingly, the specific goals set forth below reflect the above general goals.

#### **Total Fund Goals**

As noted in a prior section, the system's primary funding goal is to achieve and maintain a funded status that provides for the security of retirement income to participants in the plan.

Given the impact of inflation on retirement plan funding, the primary total fund investment goal is to achieve a positive inflation adjusted (real) return. The Board recognizes that over short and intermediate periods of time its goal may be difficult to achieve because rapid increases or decreases in the level of inflation tend to adversely impact the capital markets. For this reason, the total fund inflation adjusted goal is established in the context of a longer-term time horizon:

 The fund's overall annualized total return (price change plus income) should exceed the return

available from a policy of "rolling over" 91-day Treasury Bills (as a proxy for the inflation rate) by at least 325 basis points per year measured over a period of 10 years. A 325 basis points annual premium above "risk free" Treasury Bill rates is consistent with the desired risk tolerance.

The fund's annualized total return over a rolling period of five years should exceed by 75 basis points the return that would have been achieved if the fund had been invested (as of October 1, 1999) 51.0% in the Russell 3000 Stock Index, 14.0% in the Morgan International Stanley Capital (MSCI) Europe, Australia Far East (MSCI-EAFE) Index, 2.0% Capital Stanley Morgan International Emerging Markets Index (MSCI-EM), 23.0% in the Brothers Aggregate Lehman Bond Index, 6% in the National Real Estate Council of **Fiduciaries** Investment Open-End DCE (NCREIF) Index, and 4% in the Citigroup Bond Non-US Government Index.

#### **Domestic Equity Segment Goals**

The following performance goals have been established for the fund's domestic equity segment:

The domestic equity segment total return should rank in the upper 50% compared to the domestic equity results of other retirement fund portfolios measured over a period of five years.

The domestic equity segment total return should exceed the total return of the Russell 3000 Stock Index by at least 50 basis points per year measured over a period of five years.

#### Non-Domestic Equity Segment Goals

The following performance goals have been established for the Non-domestic equity segment of the system's assets:

- The non-domestic equity segment total return should rank in the upper 50% compared to the non-domestic equity results of other retirement fund portfolios measured over a period of five years.
- The non-domestic equity segment total return should exceed the total return of the Morgan Stanley Capital International Europe, Australia, Far East Index (MSCI-EAFE) by at least 200 basis points per year measured over a period of five years.

#### **Real Estate Segment Goals**

The following performance goals have been established for the real estate segment of the system's assets:

- The total real estate segment return should rank in the upper 50% compared to the real estate results of other retirement fund portfolios measured over a period of five years.
- The total real estate segment return should exceed the NCREIF Open-End DCE Index

by at least 100 basis points per year over a period of five years.

**Domestic Fixed Income Segment Goals** 

The following performance goals have been established for the domestic fixed income segment of the system's assets:

- The total domestic fixed income segment return should rank in the upper 50% compared to the fixed income results of other retirement fund portfolios measured over a period of five years.
- The total domestic fixed income return should exceed the total return of the Lehman Brothers Aggregate Bond Index by at least 25 basis points per year measured over a period of five years.

### Non-Domestic Fixed Income Segment Goals

The following performance goals have been established for the fund's nondomestic fixed income segment of the system's assets:

- The total non-domestic fixed income segment should rank in the upper 50% compared to the non-domestic fixed income results of other retirement fund portfolios measured over a period of five years.
- The total non-domestic fixed income return should exceed the total return of the Citicorp Non-US Government Bond Index by

at least 100 basis points per year measured over a period of five years.

#### **Internal Account**

The following performance goals have been established for the Fund's Internal Account segment of the system's assets:

The internal account is used solely for payment of benefit payments and administrative expenses and shall be invested in a U.S. Treasury Money Market account with the Fund's Custodian at all times.

#### INVESTMENT PERFORMANCE

The investment performance of the system is being monitored by Callan Associates, Inc., a highly respected portfolio evaluation service provider and consultant in the United States.

A summary of the Charlotte Firefighters' Retirement System's performance results, along with a brief description of issues to be considered in interpreting the results follow. Since the purpose of the summary is to provide an overview, the reader is cautioned against forming conclusions that may be premature.

The information provided is prepared for the Charlotte Firefighters' Retirement System Comprehensive Annual Financial Report to provide a profile of the system's performance.

#### **Total Annualized Rate of Return**

This shows how the Charlotte Firefighters' Retirement System

performed over multi-year periods compared with a customized portfolio of asset class investments invested in the same proportion as the CFRS fund targets.

#### Segment Annualized Rate of Return

This shows how each asset class component of the Charlotte Firefighters' Retirement System performed over the multi-year periods. Since the system's total return is comprised of the combination of each segment, reviews are important because academic studies have clearly shown that the asset allocation decision (the decision on what segments and proportion invested in each) determines between 70% to 95% of the total annualized rate of return.

Percentile rank indicates the annualized rate of return of a comparable portfolio that attained that level of performance in each segment component as measured by the Callan Associates, Inc. universe. A low percentage indicates a relatively higher return. The reader can choose a time period of particular interest and examine the return the CFRS earned for that period. For any time period one chooses to examine, the median serves as an effective standard for determining what a "reasonable" return for that period would have been (the median is that return which outranked 50% of the funds in the Callan universe and which was outranked by 50% of the funds).

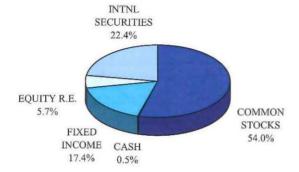
This summary should be regarded only as an introduction to evaluating the Charlotte Firefighters' Retirement System's investment performance results. Nevertheless, it is hoped that this brief overview will be of some assistance.

#### RETURN ON INVESTMENT

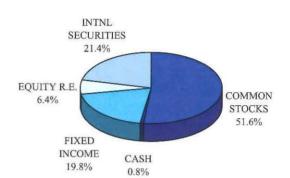
The return on investments, which is defined as the income plus or minus the appreciation or depreciation in value, is analyzed each quarter. The Charlotte Firefighters' Retirement System return on investments is compared with the returns of the Callan Associates. which Incorporated universe comprised of over 80% ofthe professionally managed investments in the United States. Evaluation for the various time periods ended June 30, 2008 are shown on subsequent pages. All returns are "time weighted", annualized "total" rates of return in and are based on market values.

#### PORTFOLIO DISTRIBUTION

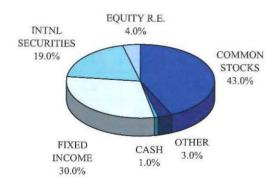
# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM AS OF JUNE 30, 2007



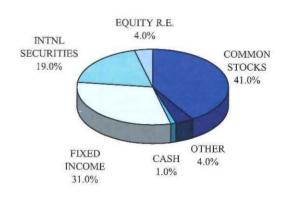
# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM AS OF JUNE 30, 2008



#### PUBLIC PENSION FUNDS UNIVERSE\* AS OF JUNE 30, 2007

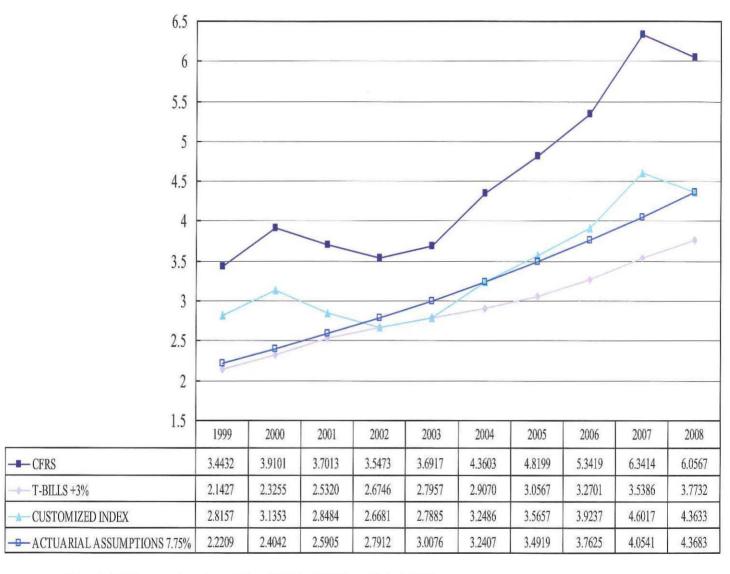


#### PUBLIC PENSION FUNDS UNIVERSE\* AS OF JUNE 30, 2008



\*Callan Associates, Inc. c2008

TOTAL FUND INVESTMENTS GOALS – LAST TEN YEARS Years Ended June 30



Note: Actuarial assumption changed from 8.25% to 7.75% as of July 1, 2000.

# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA INVESTMENT RESULTS Periods Ended June 30

					FISCAL	VEAD			···	1	Average Rates Over	Cumulative 10-Year
	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	10 Years	Rate
RATE OF RETURN CFRS	12.13%	13.56%	-5.34%	-4.16%	4.07%	18.11%	10.54%	10.83%	18.71%	-4.49%	7.40%	73.96%
Consumer Price Index	1.94%	3.87%	3.19%	0.74%	2.10%	3.17%	2.59%	4.47%	2.67%	5.55%	3.03%	30.29%
Customized Index	11.78%	11.35%	-9.15%	-6.33%	4.51%	16.50%	9.76%	10.04%	17.28%	-5.18%	6.06%	60.56%
Market Indicators * Callan Real Estate Median	11.24%	9.54%	7.99%	5.88%	11.73%	***	***	***	***	***	4.64%	46.38%
* Citicorp Non-US Govt Bond	4.87%	2.42%	-7.43%	15.73%	17.90%	7.60%	7.75%	-0.01%	2.20%	18.72%	6.98%	69.75%
* Custom Mid Value Index	5.39%	-3.91%	28.37%	2.52%	-1.55%	32.08%	***	***	***	***	6.29%	62.90%
* FRMS Stock Index	18.23%	***	***	***	***	***	***	***	***	***	1.82%	18.23%
* JP Morgan Emer Mkts Debt Plus	-4,27%	23.16%	12.91%	-5.21%	35.38%	4.78%	21.37%	5.24%	11.94%	5.16%	11.05%	110.46%
* Lehman Aggregate Index	3.15%	4.57%	11.22%	8.63%	10.40%	0.32%	6.80%	-0.81%	6.12%	7.12%	5.75%	57.52%
* ML 1-3 Govt/Corp Bond	5.18%	4.92%	9.43%	6.82%	5.63%	0.73%	2.19%	1.93%	5.32%	6.79%	4.89%	48.94%
* MSCI EAFE Index	2.54%	17.15%	-23.83%	-9.49%	-6.46%	32.37%	13.65%	26.56%	27.00%	-10.61%	6.89%	68.88%
* MSCI Emerging Markets Free	28.71%	9.48%	-25.93%	1.31%	6.96%	33.51%	34.89%	35.91%	45.45%	4.89%	17.52%	175.18%
* NCREIF OpEnd DivCor Eq-N	12.79%	11.62%	11.57%	5.50%	7.64%	10.83%	18.02%	18.67%	16.71%	6.95%	12.03%	120.30%
* Russell 1000 Growth	-1.09%	-5.16%	-10.36%	-2.41%	7.26%	9.48%	1.68%	6.12%	19.04%	-5.96%	1.86%	18.60%
* Russell 1000 Value	5.51%	3.81%	6.56%	5.63%	11.00%	17.54%	14.06%	12.10%	21.86%	-18.78%	7.93%	79.29%
* Russell 2000 Stock Index	1.50%	14.32%	0.57%	-8.60%	-1.64%	33.37%	9.45%	14.58%	16.43%	-16.19%	6.38%	63.79%
* Russell 2000 Growth	1.43%	0.32%	-4.51%	0.89%	11.37%	17.13%	4.29%	14.58%	16.83%	-10.83%	5,15%	51.50%
* Russell 3000 Stock Index	20,10%	9.60%	-13.93%	-17,24%	0.77%	20.46%	8.05%	9.56%	20.07%	-12.69%	4.48%	44.75%
* Russell Mid Cap Growth	4.56%	2.15%	-5.23%	2.79%	14.86%	18.81%	10.86%	13.04%	19.73%	-6.42%	7.52%	75.15%
* Russell Mid Cap Value	9.97%	10.71%	14.86%	12.70%	16.55%	26.22%	21.80%	14.25%	22.09%	-17.09%	13.21%	132.06%
* S&P Mid Cap Index	17.19%	16.97%	8.87%	-4.72%	-0.71%	27.98%	***	***	***	***	6.56%	65.58%
* S&P/Citigroup World ex-US EMI	3.40%	14.98%	-17.64%	-0.98%	0.77%	44.36%	18.88%	31.45%	31.74%	-14.49%	11.25%	112.47%
* Standard & Poor's 500 Index	22.76%	7.24%	-14.83%	-17.99%	0.25%	19.11%	6.32%	8.63%	20.59%	-13.12%	3.90%	38.96%
* Total Real Estate Database	11.52%	9.14%	10.51%	7.59%	8.20%	11.40%	19.63%	20.07%	15.24%	7.63%	12.09%	120.93%
* Treasury Bills	4.89%	5.53%	5.88%	2.63%	1.53%	0.98%	2.15%	3.98%	5.21%	3.63%	3.64%	36.41%
* Wilshire 5000 Stock Index	19.59%	9.53%	-15.28%	-16.62%	1.27%	***	***	***	***	***	-0.15%	-1.51%

Investment results are shown on a time-weighted rate of return based on the market rate of return.

See Glossary for explanation of the Market Indices shown in this Table.

<sup>\*\*\*</sup>Callan Real Estate Median Index substituted by CFRS with the NCREIF Total Index.

<sup>\*\*\*</sup>FRMS Stock Index discontinued in October 1999 and substituted by CFRS with the Wilshire 5000 Stock Index.

<sup>\*\*\*</sup>Wilshire 5000 Stock Index substituted in October 2003 with the Russell 3000 Stock Index.

Periods Ended June 30

	Last Year	Last 3 Years	Last 5 Years
Domestic Equity	-9.96%	6.27%	9.99%
Russell 3000	-12.69%	4.73%	8.37%
SSGA S&P 500 Flagship	-13.07%	4.44%	7.61%
DE Shaw	-8.70%	-	:-
S&P 500 Index	-13.12%	4.41%	7.58%
Aronson + Johnson + Ortiz	-19.19%	-	-
Russell 1000 Value	-18.78%	3.53%	8.92%
Cadence Capital Management	1.32%	9.91%	13.98%
Blended Benchmark	-6.42%	8.19%	12.44%
Robeco Boston Partners	-13.66%	7.57%	13.51%
Blended Benchmark	-17.09%	4.97%	12.63%
Columbia Management	-8.67%	7.96%	10.92%
Blended Benchmark	-10.83%	6.08%	10.67%
Investment Counselors of Maryland	-12.88%	6.35%	11.72%
Blended Benchmark	-21.63%	1.39%	9.72%
Domestic Fixed-Income	7.31%	4.25%	4.03%
Barrow, Hanley, MeWhinney & Strauss	7.44%	4.40%	4.21%
SSGA Bond Market Fund	7.19%	4.11%	3.85%
Lehman Aggregate	7.12%	4.09%	3.85%
ML 1-3yr Govt/Corp	6.79%	4.66%	3.37%
International Equity	-6.53%	15.02%	19.09%
Morgan Stanley International Equity	-7.28%	11.32%	15.67%
MSCI EAFE Index	-10.61%	12.84%	16.67%
Morgan Stanley Emerging Markets	2.83%	29.50%	31.98%
MSCI Emerging Markets Free	4.89%	27.52%	30.15%
T. Rowe Price	-12.43%	17.16%	22.77%
S&P/Citigroup World ex-US EMI	-14.49%	13.97%	20.78%
International Fixed Income	19.16%	6.76%	7.41%
Baring International Fixed Income	19.16%	6.46%	7.13%
Citicorp Non-U.S. Govt Bond	18.72%	6.65%	7.06%
JP Morgan Emerging Markets Debt Plus	5.16%	7.40%	9.52%
Real Estate	6.01%	14.82%	12.57%
BlackRock	6.01%	14.82%	12.57%
Blended Benchmark	6.95%	13.75%	13.74%
3-month Treasury Bill	3.63%	4.27%	3.18%
Consumer Price Index (W)	5.55%	4.22%	3.69%
Total Fund	-4.49%	7.91%	10.41%
Composite Benchmark	-5.18%	6.96%	9.39%

Returns for periods longer than one year are annualized.

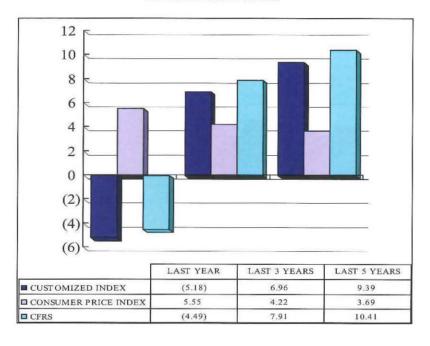
Investment results are shown on a time-weighted rate of return based on the market rate of return.

Benchmarks revised as of July 1, 2004.

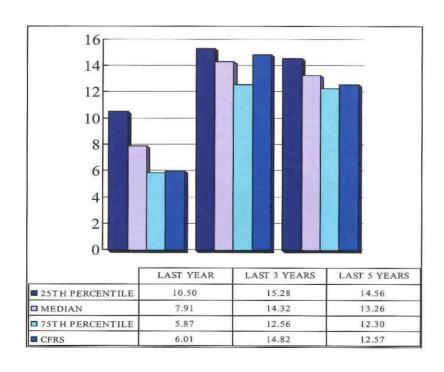
For performance purposes, blended benchmarks will be used until 36 months of rolling periods have expired.

See Glossary for explanation of the Market Indices shown in this Table.

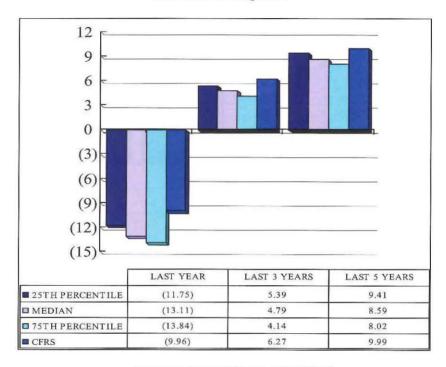
#### TOTAL PORTFOLIO



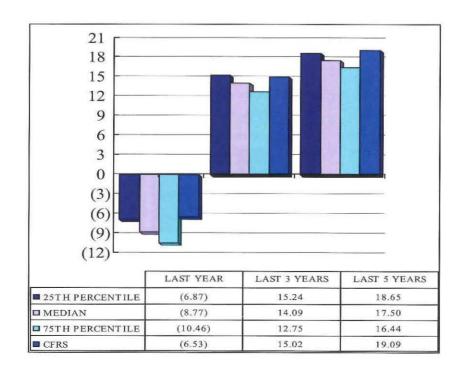
#### REAL ESTATE



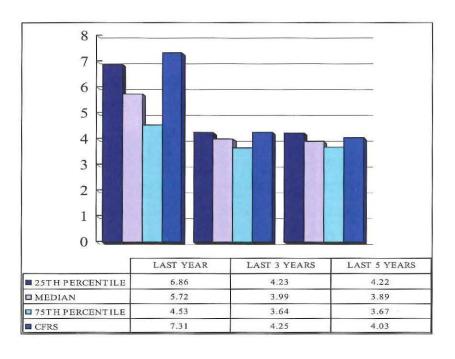
#### DOMESTIC EQUITY



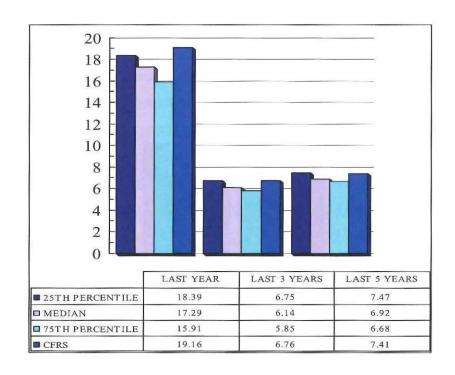
#### INTERNATIONAL EQUITY



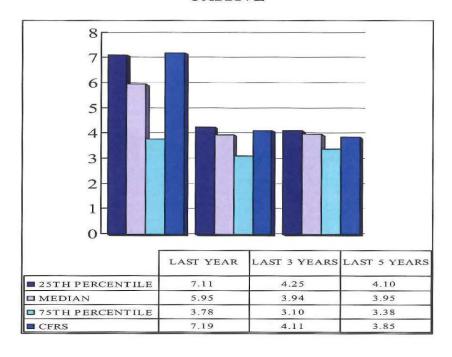
#### TOTAL DOMESTIC FIXED INCOME



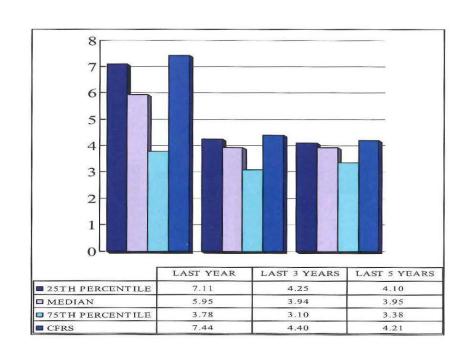
#### NON-US FIXED INCOME



### DOMESTIC FIXED INCOME - PASSIVE



### DOMESTIC FIXED INCOME - CORE PLUS ACTIVE



# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA LIST OF LARGEST ASSETS HELD (Dollar and Share Amounts in Thousands)

Largest Stock Holdings (By Fair Value) June 30, 2008

	Shares	Stock	Fai	r Value
1)	210	Morgan Stanley Pooled International Equity Trust	\$	41,211
2)	1	BlackRock Realty Granite Fund		21,995
3)	10	Banc of America Small Cap Growth Fund		18,071
4)	551	ICM Small Company Portfolio		17,031
5)	68	SSgA S&P 500 Flagship Fund		16,951
6)	16,943	DE Shaw 130/30		16,943
7)	242	T Rowe Price International Discovery Fund		10,237
8)	153	Morgan Stanley Emerging Markets Trust		9,636
9)	24	Exxon Mobil Corp		2,097
10)	15	Chevron Corp		1,467

#### Largest Bond Holdings (By Fair Value) June 30, 2008

	Par/Units	Bond	Fair Value
1)	1,667	SSgA Lehman Aggregate Fund	\$ 34,259
2)	43	Baring International Trust Fund - Non-Dollar Fixed Income/Emerging Deb	12,137
3)	2,235	US Treasury Notes 4.750% due 5/15/2014 Rating GOV	2,397
4)	169	Barrow Hanley High Yield Fund	1,724
5)	1,425	US Treasury Notes 3.875% due 5/15/2018 Rating GOV	1,413
6)	995	FHLMC #A73703 5.000% due 3/1/2038 Rating AGY	954
7)	937	FNMA #898307 6.000% due 11/1/2036 Rating AGY	948
8)	820	US Treasury Bonds 5.000% due 5/15/2037 Rating GOV	882
9)	821	FNMA #948590 6.500% due 8/1/2037 Rating AGY	846
10)	795	FHLMC 5.250% due 2/24/2011 AGY	805
A nontfolio l	istina is availabl	a for range at the System's office	

#### SCHEDULE OF FEES AND COMMISSIONS

Year Ended June 30, 2008 (Dollar Amounts in Thousands)

	Assets under	F	
	 management	 Fees	
INVESTMENT MANAGERS' FEES:			
Equity managers	\$ 237,814	\$ 1,617	
Fixed income managers	82,785	175	
Real estate managers	21,995	198	
Total investment managers' fees	\$ 342,594	1,990	
OTHER INVESTMENT SERVICE FEES:			
Custodian fees		105	
Investment consultant fees		104	
Banking fees		2	
Litigation Settlement		(89)	
Commission Recapture		(7)	
Total investment service fees		 115	
TOTAL INVESTMENT FEES		\$ 2,105	

	Number of Shares	Total	Percentage Cost	
Brokerage Firm	Traded	Commissions	of Transactions	
State Street Brokerage Services	538	11	0.02	
Credit Suisse Securities (Usa) LLC	287	9	0.03	
Citigroup Global Markets Inc	260	8	0.03	
BNY ConvergEX Group-LJR Execution Services	183	8	0.04	
Broadcort Capital (Thru MI)	172	7	0.04	
UBS Securities LLC	181	6	0.03	
Goldman Sachs & Co	277	5	0.02	
Merrill Lynch, Pierce, Fenner & Smith, Inc	135	5	0.04	
LiquidNet Inc	164	4	0.02	
Sanford C Bernstein Co LLC	155	4	0.03	
Lehman Brothers Inc	148	4	0.03	
Morgan Stanley Co Inc	137	4	0.03	
J P Morgan Securities Inc	133	4	0.03	
Bear Stearns & Co Inc	127	4	0.03	
Bank of America Securities LLC	113	4	0.04	
Deutsche Bank Securities Inc	203	3	0.01	
Goldman Sachs Execution & Clearing	142	3	0.02	
Instinet	131	3	0.02	
William Blair & Company, LLC	75	3	0.04	
Investment Technology Group Inc	158	2	0.01	
Cowen & Company, LLC	64	2	0.03	
Cantor Fitzgerald & Co	53	2	0.04	
Wachovia Capital Markets, LLC	52	2	0.04	
Westminster Res Asoc/ Broadcort Capt Cl	51	2	0.04	
Jefferies & Company Inc	49	2	0.04	
Piper Jaffray	43	2	0.05	

#### SCHEDULE OF FEES AND COMMISSIONS - (continued)

Year Ended June 30, 2008

(Dollar Amounts in Thousands)

	Number of Shares	Total	Percentage Cost	
Brokerage Firm	Traded	Commissions	of Transactions	
Friedman Billings & Ramsey	42	2	0.05	
Natexis Bleichroeder Inc	39	2	0.05	
Citation Group	74	1	0.01	
Jones Trading Institutional Services LLC	72	1	0.01	
Weeden & Co	66	1	0.02	
Labranche Financial Services	62	1	0.02	
Avian Securities	57	1	0.02	
Chapdelaine Institutional	35	1	0.03	
Fidelity Capital Markets	34	1	0.03	
Merrill Lynch Professional Clearing Corp	32	1	0.03	
BNP Paribus Securities Corp	32	1	0.03	
Thomas Weisel Partners LLC	31	1	0.03	
Sandler O'Neill & Part LP	27	1	0.04	
Goldman Sachs International	27	1	0.04	
Rosenblatt Securities LLC	26	1	0.04	
Nomura Securities International Inc	26	1	0.04	
Midwest Research Securities	26	1	0.04	
Stifel Nicolaus & Co Inc	24	1	0.04	
Keefe Bruyette & Woods Inc	23	1	0.04	
Oppenheimer & Co Inc	21	1	0.05	
Keybanc Capital Markets Inc	21	1	0.05	
Fox Pitt Kelton Inc	21	1	0.05	
Canaccord Adams Inc	20	1	0.05	
Baird, Robert W., & Company Inc	19	1	0.05	
RBC Capital Markets	17	1	0.06	
RBC Dain Rauscher Inc	17	1	0.06	
Dowling & Partners	16	1	0.06	
Knight Securities	15	1	0.07	

The CFRS participates in a commission recapture program with BNY ConvergEx Group-LJR Recapture Services. Pursuant to this agreement, BNY ConvergEx Group-LJR Recapture Services agrees to refund \$1 to the System for every \$2 of the total brokerage commissions that may be paid to them in connection with such transactions.

#### SCHEDULE OF INVESTMENT SUMMARY

Year Ended June 30, 2008

	Fair Value	Percent of total Fair Value
TYPE OF INVESTMENT		
FIXED INCOME:		
Government and Agencies	\$ 23,698	6.92%
Corporate Obligations	8,742	2.55%
Total Fixed Income	32,440	9.47%
COMMON STOCK:		
Consumer Discretionary	10,435	
Consumer Staples	6,223	
Energy	14,158	
Financials	15,648	
Health Care	13,317	
Industrials	14,635	
Information Technology	18,235	
Materials	5,519	
Telecommunication Services	2,620	
Utilities	 4,083	
Total Common Stock	104,873	30.61%
MUTUAL FUNDS:	198,471	57.93%
CASH AND CASH EQUIVALENTS:	 6,810	1.99%
TOTAL	\$ 342,594	100.00%



#### **ACTUARIAL SECTION**

The purpose of the Actuarial Section is to provide the reader with the results of the actuarial valuation at July 1, 2008 and various other actuarial information related to the Charlotte Firefighters' Retirement System. This section includes an actuarial certification, valuation results, asset and contribution information, actuarial assumptions, a summary of plan provisions, long—range funding adequacy information and membership data. The reader of this component unit financial report may note differences between the actuarial valuation of assets contained in this section and the valuation of assets contained in the financial section. The financial statements value assets at the fair value which conforms with generally accepted accounting principles. The actuarial long term yield asset valuation method values assets through a smoothing process of the actual market values for the prior five fiscal years.



The experience and dedication you deserve

November 5, 2008

Board of Trustees Charlotte Firefighters' Retirement System 428 East Fourth Street Suite 205 Charlotte, NC 28202

Dear Members of the Board:

We are pleased to submit herewith the results of the annual actuarial valuation of the City of Charlotte Firefighters' Retirement System prepared as of July 1, 2008. The purpose of this report is to provide a summary of the funded status of the System as of July 1, 2008, to recommend rates of contribution and to provide accounting information under Governmental Accounting Standards Board Statements No. 25 and 27 (GASB 25 and 27). While not verifying the data at source, the actuary performed tests for consistency and reasonability.

The promised benefits of the System are included in the actuarially calculated contribution rates which are developed using the entry age cost method. A five-year smoothed market value of plan assets was used for the actuarial value of assets. Gains and losses are reflected in the unfunded accrued liability that is being amortized by regular annual contributions as a level percentage of payroll within a 7-year period, on the assumption that payroll will increase by 3.75% annually. The annual required employer contribution rate is 12.65% of payroll for the fiscal year ending June 30, 2010. The assumptions recommended by the actuary and adopted by the Board are in the aggregate reasonably related to the experience under the System and to reasonable expectations of anticipated experience under the System. The valuation reflects the impact of the one time 4% cost-of-living adjustment (COLA) to retired members and beneficiaries approved by the Board effective January 1, 2008. There have been no other changes to assumptions, methods, or plan provisions since the previous valuation.

The valuation has been prepared in accordance with the parameters set forth in Statement Nos. 25 and 27 of the Governmental Accounting Standards Board. The annual required contribution (ARC) of the City under GASB for the fiscal year ending June 30, 2010 is 12.65% of payroll, which will amortize the unfunded accrued liability of \$2,839,245,over a 7-year period.

We have prepared the Schedule of Active Member Valuation Data, Schedule of Retired Members and Beneficiaries Added to and Removed from Rolls, the Solvency Test and the Analysis of Financial Experience for the actuarial section of the Annual Report and the Schedule of Funding Progress and Trend Information for the financial section of the Annual Report.



This is to certify that the independent consulting actuary is a Member of the American Academy of Actuaries and has experience in performing valuations for public retirement systems, that the valuation was prepared in accordance with principles of practice prescribed by the Actuarial Standards Board, and that the actuarial calculations were performed by qualified actuaries in accordance with accepted actuarial procedures, based on the current provisions of the System and on actuarial assumptions that are internally consistent and reasonably based on the actual experience of the System.

Assuming that the annual required employer contributions to the System are made by the City from year to year in the future at the rates recommended on the basis of the successive actuarial valuations, the continued sufficiency of the retirement fund to provide the benefits called for under the System may be safely anticipated.

Future actuarial results may differ significantly from the current results presented in this report due to such factors as the following: plan experience differing from that anticipated by the economic or demographic assumptions; changes in economic or demographic assumptions; increases or decreases expected as part of the natural operation of the methodology used for these measurements (such as the end of an amortization period or additional cost or contribution requirements based on the plan's funded status); and changes in plan provisions or applicable law. Since the potential impact of such factors is outside the scope of a normal annual actuarial valuation, an analysis of the range of results is not presented herein.

We trust that the report will meet the approval of the Board and will furnish the desired information concerning the financial condition of the System.

Respectfully submitted,

Edward A. Macdonald, ASA, FCA, MAAA

President

Catherine G. Turcot Managing Director

Carry Turat

EAM/CGT:kc



# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM REPORT OF THE ACTUARY ON THE ANNUAL VALUATION PREPARED AS OF JULY 1, 2008

#### SECTION I - SUMMARY OF PRINCIPAL RESULTS

 For convenience of reference, the principal results of the current and preceding valuations are summarized below.

Valuation Date	July 1, 2008		July 1, 2007
Active members:			
Number	957		948
Annualized compensation	\$ 55,219,358	\$	52,462,717
Retired members and beneficiaries:			
Number	466		456
Annual allowances	\$ 17,656,422	\$	16,204,943
Number of terminated vested members*	3		3
Assets:			
Market Value	\$ 342,895,604	\$	364,150,850
Actuarial Value	358,536,167		336,422,519
Unfunded actuarial accrued liability	\$ 2,839,245	\$	(1,607,397)
Amortization Period	7 years		30 years
Fiscal Year Ending	June 30, 2010	J	June 30, 2009
City annual required contribution rate (ARC):			
Normal (including expenses of 0.75%)	11.74%		11.72%
Accrued liability	0.91		(0.17)
Total	12.65%		11.55%
Member contribution rate	12.65%		12.65%

<sup>\*</sup>In addition, there are 17 inactive members as of July 1, 2008 and that are expected to receive a refund of member contributions that have not yet been paid.

2. The major benefit and contribution provisions of the System as reflected in the valuation are summarized in Schedule G. The valuation reflects the one time 4% cost-of-living adjustment (COLA) to retired members and beneficiaries approved by the Board effective January 1, 2008.



- Schedule E of this report outlines the full set of actuarial assumptions and methods used in the valuation. There have been no changes since the previous valuation.
- The entry age actuarial cost method was used to prepare the valuation. Schedule F contains a brief description of the actuarial cost method.
- Comments on the valuation results as of July 1, 2008 are given in Section IV and further discussion of the contributions is set out in Section V.

#### SECTION II - MEMBERSHIP DATA

- Data regarding the membership of the System for use as a basis of the valuation were furnished by the City. The valuation included 957 active members with annualized compensation totaling \$55,219,358.
- The following table shows the number of retired members and beneficiaries as of July 1, 2008
  together with the amount of their annual retirement benefits payable under the System as of that
  date.

#### THE NUMBER AND ANNUAL BENEFITS OF RETIRED MEMBERS AND BENEFICIARIES AS OF JULY 1, 2008

GROUP	NUMBER*	ANNUAL RETIREMENT BENEFITS
Service Retirements	383	\$ 15,898,765
Disability Retirements	56	1,300,563
Beneficiaries of Deceased Members	_27	457,094
Total	466	\$ 17,656,422

<sup>\*</sup>In addition, there are 3 terminated members entitled to deferred vested benefits and 17 other inactive members expected to receive a refund of member contributions that have not yet been paid.



3. Table 1 of Schedule H shows the distribution by age and years of membership service of the number of active members included in the valuation, while Table 2 shows the number and annual benefits of retired members and beneficiaries included in the valuation, distributed by age. Table 3 shows the schedule of active member valuation data and Table 4 shows the schedule of retired members and beneficiaries added to and removed from the rolls.

#### SECTION III - ASSETS

As of July 1, 2008, the total market value of assets amounted to \$342,895,604. The actuarial value of assets used for the current valuation was \$358,536,167. Schedule C shows the development of the actuarial value of assets as of July 1, 2008. Schedule D shows the allocation of the System's assets and the market value of assets for three years.

#### SECTION IV - COMMENTS ON VALUATION

- Schedule B of this report contains the valuation balance sheet which shows the present and
  prospective assets and liabilities of the System as of July 1, 2008. The valuation was prepared in
  accordance with the actuarial assumptions set forth in Schedule E and the actuarial cost method
  which is described in Schedule F.
- 2. The valuation balance sheet shows that the System has total prospective liabilities of \$511,170,344 of which \$164,607,436 is for the prospective benefits payable on account of present retired members, beneficiaries of deceased members, and terminated members entitled to deferred benefits, and \$346,562,908 is for the prospective benefits payable on account of present active members. Against these liabilities, the System has a total present actuarial value of assets of \$358,536,167 as of July 1, 2008. The difference of \$152,634,177 between the total liabilities and the total present assets represents the present value of future contributions.
- 3. The contributions to the System consist of normal contributions and accrued liability contributions. The valuation indicates that normal contributions at the rate of 23.64% of payroll are required under the entry age method. Of this amount, 12.65% is paid by the members and the remaining 10.99% is required by the City.

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4. Prospective normal contributions at the rate of 23.64% have a present value of \$149,794,932. When this amount is subtracted from \$152,634,177, which is the present value of the total future contributions to be made, there remains \$2,839,245 as the amount of unfunded accrued liability contributions. The development of the unfunded accrued liability is shown in Schedule A.

#### SECTION V - CONTRIBUTIONS PAYABLE

- The contributions consist of a normal contribution and an accrued liability contribution as determined by actuarial valuation.
- The normal contribution rate is calculated as the level percentage of payroll which, if applied for the average new member during the entire period of his anticipated covered service, would be required to meet the cost of all benefits payable on his behalf. On the basis of the valuation, the normal contribution rate was determined to be 23.64%.
- Section 24 of Title V of the Charlotte Firefighters' Retirement System Act states that each member shall contribute an amount equal to the Member's Compensation multiplied by 12.65%.
- 4. The City normal contribution rate is equal to the difference between the normal contribution rate of 23.64% and the member contribution rate of 12.65%, or 10.99% of payroll. An additional 0.75% is required for expenses, making the total City normal rate 11.74% of payroll.
- 5. Section 25 of Title V of the Charlotte Firefighters' Retirement System Act states that the City of Charlotte shall contribute an amount equal to the Member's Compensation multiplied by 12.65%. Based on a total employer rate of 12.65%, the annual accrued liability contribution rate is determined to be 0.91% of payroll. This rate will be sufficient to amortize the unfunded actuarial accrued liability of \$2,839,245 within approximately 7 years following the valuation date, on the assumption that the payroll will increase 3.75% each year.
- 6. The annual required employer contribution (ARC) rate beginning July 1, 2009 is, therefore, 12.65% of payroll.



 The following table summarizes the employer contributions which were determined by the July 1, 2008 valuation and are recommended for use.

### CITY ANNUAL REQUIRED CONTRIBUTIONS (ARC) FOR FISCAL YEAR ENDING JUNE 30, 2010

CONTRIBUTION	PERCENTAGE OF ACTIVE MEMBERS' COMPENSATION
Normal (including expenses of 0.75%)	11.74%
Accrued Liability	0.91
Total	12.65%

### SECTION VI - ACCOUNTING INFORMATION

1. Governmental Accounting Standards Board Statements 25 and 27 set forth certain items of required supplementary information to be disclosed in the financial statements of the System and the employer. One such item is a distribution of the number of employees by type of membership, as follows:

### NUMBER OF ACTIVE AND RETIRED PARTICIPANTS AS OF JULY 1, 2008

GROUP	NUMBER*
Retired participants and beneficiaries currently receiving benefits	466
Terminated participants and beneficiaries entitled to benefits but not yet receiving benefits	3
Active Participants	_ 957
Total	1,426

<sup>\*</sup>In addition, there are 17 inactive members expected to receive a refund of member contributions that have not yet been paid.



2. Another such item is the schedule of funding progress as shown below.

### SCHEDULE OF FUNDING PROGRESS

(dollar amounts in thousands)

Actuarial Valuation <u>Date</u>	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) Entry Age (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio ( a / b )	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll (( b - a ) / c )
7/01/2003	\$261,022	\$277,843	\$16,821	93.9%	\$41,355	40.7%
7/01/2004	274,948	292,341	17,393	94.1	44,009	39.5
7/01/2005 <sup>1</sup>	291,244	300,345	9,101	97.0	47,165	19.3
7/01/2006	309,859	316,907	7,048	97.8	50,038	14.1
7/01/2007	336,423	334,816	(1,607)	100.5	52,463	(3.1)
7/01/2008 <sup>2</sup>	358,536	361,375	2,839	99.2	55,219	5.1

All figures prior to July 1, 2005 were reported by a prior actuarial firm.

 Following is the calculation of the annual pension cost and net pension obligation for the fiscal year ending June 30, 2008.

### Annual Pension Cost and Net Pension Obligation for Fiscal Year Ending June 30, 2008

(a)	Employer annual required contribution	\$	6,918,000
(b)	Interest on net pension obligation		(528,000)
(c)	Adjustment to annual required contribution	_	(435,000)
(d)	Annual pension cost (a) + (b) - (c)	\$	6,825,000
(e)	Employer contributions made for fiscal year ending June 30, 2008		6,918,000
(f)	Increase (decrease) in net pension obligation (d) – (e)	\$	(93,000)
(g)	Net pension obligation beginning of fiscal year	-	(6,818,000)
(h)	Net pension obligation end of fiscal year (f) + (g)	\$	(6,911,000)

<sup>&</sup>lt;sup>1</sup>Demographic assumptions were changed as of July 1, 2005 due to an experience review.

<sup>&</sup>lt;sup>2</sup>Reflects 4% COLA effective January 1, 2008.



### TREND INFORMATION

(dollar amounts in thousands)

Year Ending	Annual Pension Cost (APC)	Percentage of APC Contributed	Net Pension Obligation (NPO)
June 30, 2006	\$6,462	96.4%	\$(6,947)
June 30, 2007	6,703	98.1	(6,818)
June 30, 2008	6,825	101.4	(6,911)

 The annual required contribution (ARC) as a percentage of payroll, determined in accordance with the parameters of GASB 25/27, is shown below.

### EMPLOYER ANNUAL REQUIRED CONTRIBUTION (ARC) FOR FISCAL YEAR ENDING JUNE 30, 2010

CONTRIBUTION	PERCENTAGE OF ACTIVE MEMBERS' COMPENSATION
Normal (including expenses)	11.74%
Accrued liability	0.91
Total	12.65%

5. Additional information as of July 1, 2008 follows:

Valuation date	7/01/2008
Actuarial cost method	Entry age
Amortization period	Level Percent of Pay, Open
Remaining amortization period	7 years
Asset valuation method	Five-year smoothed market value
Actuarial assumptions:	
Investment rate of return (includes inflation)	7.75%
Projected salary increases (includes inflation)	4.75 - 7.75%
Inflation	3.75%
Cost-of-living adjustments	None



### **SECTION VII - EXPERIENCE**

- 1. As an aid to the Board in adopting service and mortality tables, the actuary prepared an experience investigation for the five-year period ending June 30, 2004. The valuation was based on the assumptions adopted by the Board at the October 27, 2004 Board meeting as a result of that investigation.
- 2. The following table shows the estimated change in the unfunded accrued liability from various factors that resulted in an increase of \$4,446,642 in the unfunded accrued liability from \$(1,607,397) to \$2,839,245 during the fiscal year ending June 30, 2008.

ANALYSIS OF FINANCIAL EXPERIENCE – CHANGE IN UNFUNDED ACCRUED LIABILITY (dollar amounts in thousands)

ITEM	AMOUNT OF INCREASE/(DECREASE)
Interest (7.75%) added to previous unfunded accrued liability	\$ (125)
Accrued Liability Contribution	(511)
Recognized Asset (Gain)/Loss	2,556
Liability (Gain)/Loss	432
Salary Increases	(2,219)
Amendments (COLA)	6,033
Assumption and Method Changes	0
Other	(1,719)
Increase/(Decrease) in Unfunded Accrued Liability	\$4,447



### SCHEDULE A

### DEVELOPMENT OF THE UNFUNDED ACTUARIAL ACCRUED LIABILITY AS OF JULY 1, 2008

(1)	Prese	nt value of prospective benefits:		
	(a)	Present active members	\$	346,562,908
	(b)	Present retired members, beneficiaries and former members entitled to deferred vested benefits		164,607,436
	(c)	Total	\$	511,170,344
(2)		nt value of future System and member normal contributions expenses	î <del>stî e</del>	149,794,932
(3)	Actuar	rial accrued liabilities 1(c) – (2)	\$	361,375,412
(4)	Actuar	ial value of assets	_	358,536,167
(5)	Unfund	ded actuarial accrued liability (3) - (4)	\$	2,839,245



### SCHEDULE B

### **VALUATION BALANCE SHEET**

The present and prospective assets and liabilities of the System as of July 1, 2008:

ACTUARIAL LIABILITIES	
Present value of prospective benefits payable on account of present retired members, beneficiaries of deceased members, and terminated members entitled to deferred benefits	\$ 164,607,436
Present value of prospective benefits payable on account of present active members	<u>346,562,908</u>
Total liabilities	\$ 511,170,344
PRESENT AND PROSPECTIVE ASSETS	
Actuarial value of assets	\$ 358,536,167
Present value of future contributions	
City and member normal contributions \$ 149,794,932	
Unfunded accrued liability contributions2,839,245	
Total prospective contributions	\$ 152,634,177
Total assets	\$ 511,170,344



### SOLVENCY TEST (dollar amounts in millions)

	Aggregate	Accrued Liabili	ties For		Portion of Accrued Liabilities Covered by Reported Assets		
Valuation Date	(1) Active Member Contributions	(2) Retirees and Beneficiaries	(3) Active Members (Employer Financed Portion)	Reported Assets	(1)	(2)	(3)
7/1/08 <sup>1</sup>	\$62.6	\$164.6	\$134.1	\$358.5	100%	100%	97.9%
7/1/07	60.1	151.4	123.2	336.4	100	100	100.0
7/1/06	52.8	149.7	114.4	309.9	100	100	93.9
7/1/05 <sup>2</sup>	49.8	145.5	105.0	291.2	100	100	91.3
7/1/04	46.7	139.5	106.1	274.9	100	100	83.6
7/1/03	42.5	137.3	98.0	261.0	100	100	82.9
7/1/02	39.7	130.5	95.5	254.0	100	100	87.7
7/1/01	37.7	121.1	96.0	246.6	100	100	91.5
7/1/00 <sup>3</sup>	34.0	123.8	82.0	235.9	100	100	95.2
7/1/99	32.3	87.9	66.7	216.3	100	100	100.0

All figures prior to July 1, 2005 were reported by a prior actuarial firm.

<sup>&</sup>lt;sup>1</sup>Reflects 4% COLA effective January 1, 2008.

<sup>&</sup>lt;sup>2</sup>Demographic assumptions were changed as of July 1, 2005 due to an experience review.

<sup>&</sup>lt;sup>3</sup>Economic and demographic assumptions were changed as of July 1, 2000 due to an experience review. In addition, the asset valuation method was changed.



### SCHEDULE C

### **DEVELOPMENT OF THE ACTUARIAL VALUE OF ASSETS**

(1)	Actuarial Value of Assets as of July 1, 2007	\$ 336,422,519
(2)	Market Value of Assets as of July 1, 2008	342,895,604
(3)	Market Value of Assets as of July 1, 2007	364,150,850
(4)	Net Cash Flow During Plan Year	
1	(a) Contributions	14,245,000
	(b) Benefit Payments	17,665,000
	(c) Net Cash Flow (a) – (b)	 (3,420,000)
(5)	Investment Return	(17,835,246)
(6)	Expected Investment Return	
	$[(3) \times 7.75\%] + [(4)c \times 7.75\% \times 0.5]$	28,089,166
(7)	Investment Gain/(Loss) for Phased-In Recognition (5) – (6)	(45,924,412)
(8)	Recognized Amounts for Plan Year	
	(a) Current Year 0.20 x (7)	(9,184,882)
	(b) First Prior Year	6,534,564
	(c) Second Prior Year	1,400,473
	(d) Third Prior Year	(1,305,673)
	(e) Fourth Prior Year	 0
	(f) Total Recognized Investment Gain/(Loss)	(2,555,518)
(9)	Actuarial Value of Assets as of July 1, 2008	
	(1) + (4)(c) + (6) + (8)(f)	\$ 358,536,167
(10)	Rate of Return on Actuarial Value	7.63%



### SCHEDULE D

### **ASSET INFORMATION**

Investment Managers	Type of Investment	Percent Allocation
Aronson + Johnson + Oritz	Value Equity – Large Capitalization	9.34%
Robeco Boston Partners	Value Equity – Mid Capitalization	5.20%
Investment Counselors of Maryland	Value Equity - Small Capitalization	4.96%
Winslow Capital Management	Growth Equity - Large Capitalization	10.90%
Cadence Capital Management	Growth Equity - Mid Capitalization	6.02%
Columbia Capital Management	Growth Equity - Small Capitalization	5.26%
SSgA S&P 500 Flagship Fund	Large Capitalization	4.94%
DE Shaw	Large Capitalization - 130/30	4.93%
Morgan Stanley Dean Witter	International Equity Fund	12.00%
	Emerging Markets Equity Fund	2.81%
T. Rowe Price International, Inc.	International Equity Fund	2.98%
BlackRock Realty	Real Estate Equity Fund	6.41%
Barrow, Hanley, McWhinney & Strauss	Fixed Income	9.79%
SSgA Lehman Aggregate Index Fund	Fixed Income Index Fund	9.98%
Baring Asset Management	International Fixed Income & Emerging Debt Fund	3.53%
Internal Management	Money Market	0.84%
Condominium	Real Estate	0.11%

	30-Jun-08		30-Jun-07	30-Jun-06	
Cash	\$	155,976	\$ (36,571)	\$ (6,541,091)	
Cash Equivalents		6,654,444	4,294,348	7,680,172	
Fixed Income Investments		66,698,812	61,956,329	61,609,495	
Equity Investments		269,084,652	297,406,180	248,562,272	
Other		268,891	286,298	303,705	
Accrued Income		384,411	393,084	384,778	
Accrued Contributions		323,258	299,479	242,707	
Accrued Liabilities/Expenses	_	(674,840)	(448,297)	(697,890)	
Total Market Value	\$	342,895,604	\$ 364,150,850	\$ 311,544,148	



### SCHEDULE E

### **OUTLINE OF ACTUARIAL ASSUMPTIONS AND METHODS**

The assumptions and methods used in the valuation were selected by the Actuary and adopted by the Board October 27, 2004 unless otherwise indicated.

INVESTMENT RATE OF RETURN: 7.75% per year, compounded annually. (Adopted 10-26-2000)

SALARY INCREASES: Representative values of the assumed annual rates of salary increases (adopted 10-26-2000) are as follows:

<u>Age</u>	Rate*
20	7.75%
25	7.75
30	7.75
35	7.25
40	6.25
45	4.75
50	4.75
55	4.75

<sup>\*</sup>Includes inflation of 3.75%

SEPARATIONS FROM ACTIVE SERVICE: For death rates, the UP 1994 Male Table was used. Representative values of the assumed annual rates of separation from active service are as follows:

	Annual Rate of							
<u>Age</u>	Withdrawal	Disability*	Death					
20	1.8%	0.05%	0.06%					
25	1.8	0.05	0.07					
30	1.0	0.09	0.09					
35	1.0	0.23	0.09					
40	1.0	0.41	0.12					
45	0.6	0.61	0.17					
50		1.00	0.28					
55		1.00	0.48					

<sup>\*65%</sup> of the disabilities are assumed to be in the line of duty.



### Annual Rate of Retirement\*

Age	Age 60 with 5 Years Service or 25 Years Service	Age 50 with 25 Years Service*	30 Years Service	
<50	12%	N/A	30%	
50 - 52	12	30%	30	
53 – 57	12	40	30	
58 - 64	12	20	30	
65	100	100	100	

<sup>\*</sup>An additional 30% are assumed to retire when first eligible.

DEATHS AFTER RETIREMENT: The UP 1994 Male Table is used for the period after retirement and for dependent beneficiaries. The same table is used for the period after disability set forward five years.

EXPENSES; 0.75% of payroll.

PERCENT MARRIED: 100% of active members are assumed to be married with the male three years older than his spouse.

ASSETS: Actuarial value, as developed in Schedule B. The actuarial value of assets recognizes a portion of the difference between the market value of assets and the expected actuarial value of assets, based on the assumed valuation rate of return. The amount recognized each year is 20% of the difference between market value and expected actuarial value. (Adopted 10-26-2000)

VALUATION METHOD: Entry age actuarial cost method (Adopted 7-1-98). See Schedule F for a brief description of this method.

UNUSED SICK AND VACATION DAYS: 12% load on Final Average Salary at Retirement for cashed-in vacation and sick days. In addition, ½ year added to credited service at retirement.



### **SCHEDULE F**

#### **ACTUARIAL COST METHOD**

- The valuation is prepared on the projected benefit basis, under which the present value, at the interest rate assumed to be earned in the future (currently 7.75%), of each member's expected benefits at retirement or death is determined, based on age, service and sex. The calculations take into account the probability of a member's death or termination of employment prior to becoming eligible for a benefit, as well as the possibility of his terminating with a service, disability or survivor's benefit. The present value of the expected benefits payable on account of the active members is added to the present value of the expected future payments to retired members and beneficiaries to obtain the present value of all expected benefits payable from the System on account of the present group of members and beneficiaries.
- The employer contributions required to support the benefits of the System are determined following a level funding approach, and consist of a normal contribution and an accrued liability contribution.
- 3. The normal contribution is determined using the entry age actuarial cost method. Under this method, a calculation is made to determine the level percentage of payroll which, if applied for the average new member during the entire period of his anticipated covered service, would be required in addition to the contributions of the member to meet the cost of all benefits payable on his behalf.
- 4. The unfunded accrued liability is determined by subtracting the present value of prospective employer normal contributions and member contributions, together with the current actuarial value of assets held, from the present value of expected benefits to be paid from the System.



### SCHEDULE G

### SUMMARY OF MAIN SYSTEM PROVISIONS AS INTERPRETED FOR VALUATION PURPOSES

Member An employee of the Charlotte Fire Department who is

subject to the provisions of the Civil Service Act.

Membership Service Credit Service for all periods of employment with the Charlotte

Fire Department for which contributions have been paid.

Final Average Salary A member's average monthly compensation for the

highest 2 consecutive years within the last 5 years of membership service. Salary in the final year includes

cashed-in vacation and sick days.

Accrued Benefit The monthly amount of retirement benefits earned by a

member as of any date computed on his Final Average Salary and Membership Service Credit at that date.

Service Retirement Benefit

Eligibility Age 50 and 25 years of membership service credit, age

60 and 5 years of membership service credit or 30 years

of membership service credit.

Benefit Monthly benefit is 2.6% of final average salary multiplied

by years of membership service credit. The minimum

monthly benefit is \$902.75.

Early Retirement Benefit

Eligibility 25 years of membership service credit.

Benefit Accrued benefit reduced by 3% for each year member is

under age 50.

In the Line of Duty Disability

Retirement Benefit

Eligibility No requirements.

Benefit 78% of final average salary or normal retirement benefit

if greater.

Not in the Line of Duty Disability

Retirement Benefit

Eligibility 10 years of service.

Benefit 39% of final average salary plus 1.95% of such salary for

each year of membership service credit in excess of 10

years, not less than \$902.75 per month.



### Deferred Vested Retirement Benefit

Eligibility

Benefit

Termination Benefit

Death Benefit

Optional Forms of Benefit

Contributions

5 years of service. Member contributions not withdrawn.

Accrued benefit payable at age 60. A member may choose a refund of contributions with 4% interest in lieu of this benefit.

If a member is terminated with less than 5 years of membership service credit, he is entitled to a return of his accumulated contributions.

If a member dies in service, his beneficiary is entitled to receive a lump sum equal to the return of the member's accumulated contributions, plus those contributions made by the City on his behalf, plus interest of 4% per year. In lieu of the lump sum, his beneficiary may elect an annuity which is the actuarial equivalent of the lump sum. If the deceased member was eligible for a service or early retirement on the day before death, the spouse may elect to receive the actuarial equivalent monthly benefit under the 66-2/3% Joint and Survivor Option.

- 10 year certain and life annuity.
- (2) 100%, 75%, 66-2/3% or 50% joint and survivorship annuity.
- (3) Joint and survivorship annuity with a pop-up provision.

The City and the members each contribution 12.65%.



### SCHEDULE H

### TABLE 1

### DISTRIBUTION OF ACTIVE MEMBERS BY AGE AND SERVICE GROUPS **AS OF JULY 1, 2008**

	Completed Years of Service												
Attained Age	Under 1	1 to 4	5 to 9	10 to 14	15 to 19	20 to 24	25 to 29	30 to 34	35 & Over	Total			
Under 25 Average Pay	14 \$35,392	27 \$39,766	1 \$46,589							\$38,471			
25 to 29 Average Pay	12 \$36,837	58 \$43,521	46 \$52,410	1 \$56,629						117 \$46,442			
30 to 34 Average Pay	5 \$38,460	43 \$42,819	90 \$53,095	37 \$61,285	1 \$51,364					176 \$51,880			
35 to 39 Average Pay	4 \$36,547	15 \$44,350	48 \$52,646	80 \$62,982	35 \$65,275	1 \$73,996				183 \$58,665			
40 to 44 Average Pay	1 \$34,766	3 \$44,612	18 \$53,987	35 \$59,560	66 \$65,860	43 \$67,694				166 \$63,148			
45 to 49 Average Pay			7 \$54,552	13 \$55,712	40 \$62,779	89 \$64,553	13 \$75,079			162 \$63,818			
50 to 54 Average Pay		1 \$42,257	2 \$48,976	5 \$56,917	16 \$63,510	42 \$65,697	26 \$73,672	4 \$63,996		96 \$66,372			
55 to 59 Average Pay					1 \$73,996	2 \$52,648	3 \$69,864	6 \$89,449		12 \$77,132			
60 to 64 Average Pay					2 \$55,412	1 \$73,996				3 \$61,607			
65 to 69 Average Pay										\$0			
70 & up Average Pay										0 \$0			
Total Count Average Pay	36 \$36,411	147 \$42,724	212 \$52,899	171 \$61,147	161 \$64,565	178 \$65,554	42 \$73,836	10 \$79,268	0 \$0	957 \$57,700			

Average Age: 39.1 Average Service: 12.9



TABLE 2

NUMBER OF RETIRED MEMBERS AND BENEFICIARIES

AND THEIR BENEFITS BY AGE

Attained Age	Number of Members	Total Annual Benefits	Average Annual Benefit
50 & Under	13	\$ 297,986	\$ 22,922
51 – 55	69	2,983,733	43,243
56 – 60	114	4,590,153	40,265
61 – 65	94	3,487,612	37,102
66 – 70	56	2,437,870	43,533
71 – 75	65	2,381,404	36,637
76 – 80	29	840,156	28,971
Over 80	<u>26</u>	637,508	<u>24,520</u>
Total	466	\$ 17,656,422	\$ 37,889

TABLE 3
SCHEDULE OF ACTIVE MEMBER VALUATION DATA

Valuation <u>Date</u>	Number Prior <u>Year</u>	Exits	New Entrants & <u>Rehires</u>	Number Current <u>Year</u>	Annual <u>Payroll</u>	Annual Average <u>Pay</u>	% Increase in Average <u>Pay</u>
7/1/08	948	27	36	957	\$55,219,358	\$57,700	4.3%
7/1/07	953	25	20	948	52,462,717	55,340	5.4
7/1/06	935	25	43	953	50,037,809	52,506	4.1
7/1/05	897	22	60	935	47,165,418	50,444	2.8
7/1/04	876	17	38	897	44,009,056	49,062	3.9
7/1/03	856	29	49	876	41,354,976	47,209	1.4
7/1/02	853	31	34	856	39,848,691	46,552	4.3
7/1/01	780	15	88	853	38,079,024	44,641	5.3
7/1/00	783 35 32		780	33,079,899	42,410	2.3	
7/1/99	778	31	36	783	32,462,456*	41,459	11.4

Results prior to the 7/1/05 valuation were reported by a prior actuarial firm.

<sup>\*</sup>Reflects all pay raises granted to firefighters effective July 7, 1999.



TABLE 4

SCHEDULE OF RETIRED MEMBERS AND BENEFICIARIES ADDED TO AND REMOVED FROM ROLLS

	Rolls – Beginning of Year		Added to Rolls		Remov	Removed from Rolls		- End of Year		
Year Ended	<u>No.</u>	Annual <u>Allowances</u>	<u>No.</u>	Annual Allowances	No.	Annual <u>Allowances</u>	No.	Annual Allowances	% Increase in Annual Allowances	Average Annual <u>Allowance</u>
7/1/08	456	\$16,204,943	22	\$1,813,530***	12	\$362,051	466	\$17,656,422***	9.0%	\$37,889
7/1/07	452	15,910,529	15	652,817	11	358,403	456	16,204,943	1.9	35,537
7/1/06	443	15,438,131	18	707,890	9	235,492	452	15,910,529	3.1	35,200
7/1/05	435	14,887,728	19	854,621	11	304,218	443	15,438,131	3.7	34,849
7/1/04	427	14,512,752	16	629,172	8	254,196	435	14,887,728	2.6	34,225
7/1/03	411	13,754,121	23	970,560	7	211,929	427	14,512,752	5.5	33,988
7/1/02	389	12,824,893	29	1,202,320	7	273,092	411	13,754,121	7.2	33,466
7/1/01	394	13,000,973**	11	287,966	16	464,046	389	12,824,893	(1.4)	32,969
7/1/00	377	9,946,747*	28	3,260,650**	11	206,424	394	13,000,973**	30.7	32,997
7/1/99	358	8,882,634	26	950,857	7	119,640	377	9,946,747*	12.0	26,384

Results prior to the 7/1/05 valuation were reported by the prior actuarial firm.

Includes 8.33% benefit adjustment effective July 1, 1998 for members retired prior to July 1, 1989.

<sup>\*\*</sup> Includes ad hoc benefit adjustments granted since the previous valuation.

<sup>\*\*\*</sup> Includes 4.00% benefit adjustment effective January 1, 2008.



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### STATISTICAL SECTION

The purpose of the Statistical Section is to provide the reader with additional data reflecting financial and demographic trends. This section includes a schedule of average benefit payments, a schedule of retired members by type of benefit and a schedule of benefit expenses by type. It also includes information on certain participant activity during the year being reported.

### CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA

PARTICIPANT INFORMATION

Year Ended June 30, 2008

### SERVICE RETIREMENTS

SERVICE RETIRE	ATTENTION .
Name	Date of Retirement
Duffy, David M.	12/29/2007
Fincher Jr., Luther L.	12/29/2007
Garris, Glenn D.	12/22/2007
Gordon, Tracy W.	09/01/2007
Grey, Carey F.	09/01/2007
Kirby Jr., Paul D.	12/22/2007
Mowrey, Randolph P.	06/07/2008
Pack, Thomas R.	12/22/2007
Porterfield, Robert L.	12/08/2007
Robinson, Allen E.	08/04/2007
Robinson, Melvin F.	09/01/2007
Sprinkle, Michael A.	12/22/2007
Stroupe, David W.	12/22/2007
Williams, Dennis M.	12/22/2007
Williams Jr., Paul R.	12/22/2007

### **EARLY RETIREMENTS**

NameDate of RetirementLockhart, Linda J.09/15/2007Pickens, Andrew R.10/13/2007

### DISABILITY RETIREMENTS

NameDate of RetirementMartin, Christi L.07/12/2007Williams, Steven W.11/01/2007

### IN MEMORIAM Retiree Deaths

Name	Date of Death
Brawley, William M.	11/12/2007
Conder, Wade N.	11/12/2007
Grigg, Thomas S.	01/27/2008
Hagler, Jack L.	08/28/2007
Helms Jr., Hoyle H.	03/11/2008
Helms, Kenneth D.	12/10/2007
Irvin, James H.	07/01/2007
Moyle, James M.	05/18/2008
Osborne, John L.	09/11/2007
Smith, Cecil B.	06/22/2008
Stutts, Robert E.	07/07/2007
Swann, Walter L.	10/23/2007

### CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA

CHANGES IN NET ASSETS for Fiscal Years Ended June 30 (Dollar Amounts in Thousands)

### Revenues by Source and Expenses by Type

	Revenues by Source					Expenses			
Fiscal	Employee	Employer	Investment	Total		Administrativ	e	Total	Change in Net Assets
Year	Contributions	Contributions	Income	Revenues	Benefits	Expenses	Refunds	Expenses	
1999	\$ 3,886	\$ 3,870	\$ 20,665	\$ 28,421	\$ 10,284	\$ 253	\$ 165	\$ 10,702	\$ 17,719
2000	4,325	4,276	29,233	37,834	12,406	304	85	12,795	25,039
2001	4,563	4,537	(14,630)	(5,530)	14,060	327	391	14,778	(20,308)
2002	5,114	5,062	(11,825)	(1,649)	13,605	364	275	14,244	(15,893)
2003	5,640	5,278	7,190	18,108	14,138	402	443	14,983	3,125
2004	6,099	5,554	39,495	51,148	14,549	355	41	14,945	36,203
2005	6,254	5,871	26,267	38,392	15,217	389	105	15,711	22,681
2006	6,471	6,229	29,440	42,140	16,052	394	171	16,617	25,523
2007	6,772	6,574	56,552	69,898	16,609	441	241	17,291	52,607
2008	7,327	6,918	(17,818)	(3,573)	17,081	489	112	17,682	(21,255)

# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA SCHEDULE OF BENEFIT AND REFUND EXPENSES BY TYPE for Fiscal Years Ended June 30 (Dollar Amounts in Thousands)

Fiscal Year	Age &	: Service Be	nefits	Death in Service	Retiree	Disability	Benefits	Refunds	Refunds	
Ending	Retirees	Survivors	QDROs	Benefits	Duty	Non-duty	Survivor	Death	Separation	Total
1999	\$9,044	\$95	\$34	\$0	\$364	\$735	\$12	\$0	\$165	\$10,449
2000	10,931	127	26	0	483	827	12	0	85	12,491
2001	12,440	180	24	0	511	873	32	0	391	14,451
2002	12,076	143	23	0	522	797	44	10	265	13,880
2003	12,545	163	29	0	554	804	43	311	132	14,581
2004	12,952	189	32	0	542	793	41	0	41	14,590
2005	13,383	192	33	0	514	769	50	276	105	15,322
2006	14,186	212	48	1	528	783	55	239	171	16,223
2007	14,712	219	59	13	538	791	59	218	241	16,850
2008	15,379	258	61	22	526	757	78	0	112	17,193

### CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA

### SCHEDULE OF RETIRED MEMBERS BY TYPE OF BENEFIT as of June 30, 2008

Amount of Monthly	Number of		Type of Retirement							Option Selected							
Benefit	Retirees	1	2	3	4	5	6	7	8	9	Basic	Opt.1				Opt.5	Opt.6
Deferred	3								3		3						
\$ 1 - 500	5	1			1	1	1			1	3					2	
501 - 600	2									2	2						
601 - 700	1						1				1						
701 - 800	1									1	1						
801 - 900	1							1			1						
901-1000	4			1				3			4						
Over 1000	452	308	74	12	1	21	32	2		2	320	8	9	7	12	81	15
Totals	469	309	74	13	2	22	34	6	3	6	335	8	9	7	12	83	15

### Type of Retirement

- 1 Service Retirement
- 2 Early Retirement
- 3 Survivor payment normal or early retirement
- 4 Survivor payment death in service
- 5 Duty disability retirement
- 6 Non-duty disability retirement
- 7 Survivor payment disability retirement
- 8 Former member with deferred future benefit
- 9 Spouse payment QDRO

### Option Selected

Basic - Basic Benefit

Option 1 - 10CC

Option 2 - 100% Joint Survivor

Option 3 - 75% Joint Survivor

Option 4 - 66.67% Joint Survivor

Option 5 - 50% Joint Survivor

Option 6 - Joint Survivor with Reversion to Basic

## CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA SCHEDULE OF AVERAGE BENEFIT PAYMENTS for Fiscal Years Ended June 30

		Membership Service Credit           5-10         10-15         15-20         20-25         25-30										
	L	<u>5-10</u>							25-30		<u> 30 +</u>	
Period 7/1/1998 to 6/30/1999 Average Monthly Benefit Average Final Average Salary Number of Active Retirants	\$	1,579 2,025 1	\$	1,137 1,779 13	\$	1,374 2,321 12	\$	1,498 2,362 30	\$	2,119 3,095 207	\$	2,735 3,322 114
Period 7/1/1999 to 6/30/2000 Average Monthly Benefit Average Final Average Salary Number of Active Retirants	\$	0	\$	1,428 1,945 15	\$	1,616 2,395 13	\$	1,856 2,282 27	\$	2,611 3,229 224	\$	3,508 3,401 116
Period 7/1/2000 to 6/30/2001 Average Monthly Benefit Average Final Average Salary Number of Active Retirants	\$	0	\$	1,389 2,049 16	\$	1,669 2,684 13	\$	1,826 2,386 28	\$	2,621 3,277 223	\$	3,531 3,439 111
Period 7/1/2001 to 6/30/2002 Average Monthly Benefit Average Final Average Salary Number of Active Retirants	\$	2,291 3,112 1	\$	1,389 2,049 16	\$	1,669 2,684 13	\$	2,017 2,761 33	\$	2,621 3,277 237	\$	3,531 3,439 113
Period 7/1/2002 to 6/30/2003 Average Monthly Benefit Average Final Average Salary Number of Active Retirants	\$	2,291 3,112	\$	1,343 2,049 16	\$	1,595 2,684 13	\$	2,026 2,793 34	\$	2,759 3,571 253	\$	3,571 3,621 112
Period 7/1/2003 to 6/30/2004 Average Monthly Benefit Average Final Average Salary Number of Active Retirants	\$	413 3,112 1	\$	1,264 2,115 17	\$	1,662 2,845 14	\$	2,080 2,914 34	\$	2,800 3,656 257	\$	3,603 3,680 113
Period 7/1/2004 to 6/30/2005 Average Monthly Benefit Average Final Average Salary Number of Active Retirants	\$	413 3,112 1	\$	1,264 2,115 17	\$	1,591 2,845 14	\$	2,185 3,118 36	\$	2,847 3,768 263	\$	3,696 3,831 114
Period 7/1/2005 to 6/30/2006 Average Monthly Benefit Average Final Average Salary Number of Active Retirants	\$	277 1,556 2	\$	1,264 2,115 17	\$	1,655 3,064 15	\$	2,174 3,166 36	\$	2,892 3,899 271	\$	3,722 3,889 114
Period 7/1/2006 to 6/30/2007 Average Monthly Benefit Average Final Average Salary Number of Active Retirants	\$	277 1,556 2	\$	1,264 2,115 17	\$	1,566 2,873 16	\$	2,161 3,277 35	\$	2,918 3,980 273	\$	3,779 4,002 116
Period 7/1/2007 to 6/30/2008 Average Monthly Benefit Average Final Average Salary Number of Active Retirants	\$	396 1,556 2	\$	1,315 2,115 17	\$	1,704 2,928 17	\$	2,316 3,548 37	\$	3,084 4,082 281	\$	4,124 4,294 115

# CHARLOTTE FIREFIGHTERS' RETIREMENT SYSTEM, A COMPONENT UNIT OF THE CITY OF CHARLOTTE, NORTH CAROLINA SCHEDULE OF BONUS HISTORY for Fiscal Years Ended June 30 (Dollar Amounts in Thousands)

Year         Distribution         Benefits         Retirees         Percentage         Price In           1990         \$ 26         \$ 3,332         198         0.78%           1991         142         3,735         221         3.80%           1992         115         4,236         237         2.71%           1993         90         4,892         255         1.84%           1994         69         6,339         292         1.10%           1995         65         6,429         292         1.01%           1996         109         6,641         294         1.65%           1997         366         7,388         312         4.95%           1998         600         7,948         331         7.55%           1999         734         8,753         357         8.33%           2000         808         9,733         371         8.33%           *2001         1,070         12,998         398         8.33%           *2002         197         13,064         395         1.50%           **2004         -         -         -           **2006         -         -         -	**	Bonus			Annual				Bonus		imer
1991       142       3,735       221       3.80%         1992       115       4,236       237       2.71%         1993       90       4,892       255       1.84%         1994       69       6,339       292       1.10%         1995       65       6,429       292       1.01%         1996       109       6,641       294       1.65%         1997       366       7,388       312       4.95%         1998       600       7,948       331       7.55%         1999       734       8,753       357       8.33%         2000       808       9,733       371       8.33%         2001       1,070       12,998       398       8.33%         ≥002       197       13,064       395       1.50%         **2004       -       -       -       -         **2005       -       -       -       -         **2007       266       15,966       454       1.67%         **2008       -       -       -       -	Year	Dist	ribution		enetits	Retired	es_	Perce	ntage	Price In	dex*
1992       115       4,236       237       2.71%         1993       90       4,892       255       1.84%         1994       69       6,339       292       1.10%         1995       65       6,429       292       1.01%         1996       109       6,641       294       1.65%         1997       366       7,388       312       4.95%         1998       600       7,948       331       7.55%         1999       734       8,753       357       8.33%         2000       808       9,733       371       8.33%         2001       1,070       12,998       398       8.33%         *2002       197       13,064       395       1.50%         **2003       -       -       -         **2004       -       -       -         **2005       -       -       -         **2006       -       -       -         **2007       266       15,966       454       1.67%         **2008       -       -       -	1990	\$	26	\$	3,332	15	98	(	0.78%		4.6%
1993 90 4,892 255 1.84% 1994 69 6,339 292 1.10% 1995 65 6,429 292 1.01% 1996 109 6,641 294 1.65% 1997 366 7,388 312 4.95% 1998 600 7,948 331 7.55% 1999 734 8,753 357 8.33% 2000 808 9,733 371 8.33% 2001 1,070 12,998 398 8.33% ▶ 2002 197 13,064 395 1.50%  **2003  **2004  **2005  **2006  ▶ 2007 266 15,966 454 1.67%  **2008	1991		142		3,735	2	21	3	3.80%		6.1%
1994 69 6,339 292 1.10% 1995 65 6,429 292 1.01% 1996 109 6,641 294 1.65% 1997 366 7,388 312 4.95% 1998 600 7,948 331 7.55% 1999 734 8,753 357 8.33% 2000 808 9,733 371 8.33% 2001 1,070 12,998 398 8.33% ▶ 2002 197 13,064 395 1.50% **2003	1992		115		4,236	2:	37	2	2.71%		3.1%
1995 65 6,429 292 1.01% 1996 109 6,641 294 1.65% 1997 366 7,388 312 4.95% 1998 600 7,948 331 7.55% 1999 734 8,753 357 8.33% 2000 808 9,733 371 8.33% 2001 1,070 12,998 398 8.33% ▶ 2002 197 13,064 395 1.50%  **2003  **2004  **2005  **2006  ▶ 2007 266 15,966 454 1.67%  **2008	1993		90		4,892	2:	55	1	.84%		2.9%
1996 109 6,641 294 1.65% 1997 366 7,388 312 4.95% 1998 600 7,948 331 7.55% 1999 734 8,753 357 8.33% 2000 808 9,733 371 8.33% 2001 1,070 12,998 398 8.33% ▶2002 197 13,064 395 1.50%  **2003  **2004  **2005  **2006  ▶2007 266 15,966 454 1.67%  **2008	1994		69		6,339	2	92	1	.10%		2.7%
1997 366 7,388 312 4.95% 1998 600 7,948 331 7.55% 1999 734 8,753 357 8.33% 2000 808 9,733 371 8.33% 2001 1,070 12,998 398 8.33%  ▶2002 197 13,064 395 1.50%  **2003  **2004  **2005  **2006  **2007 266 15,966 454 1.67%  **2008	1995		65		6,429	25	92	1	.01%		2.7%
1998 600 7,948 331 7.55% 1999 734 8,753 357 8.33% 2000 808 9,733 371 8.33% 2001 1,070 12,998 398 8.33%  *2002 197 13,064 395 1.50%  **2003  **2004  **2005  **2006  **2007 266 15,966 454 1.67%  **2008	1996		109		6,641	25	94	1	.65%		2.5%
1999 734 8,753 357 8.33% 2000 808 9,733 371 8.33% 2001 1,070 12,998 398 8.33%  ▶2002 197 13,064 395 1.50%  **2003  **2004  **2005  **2006  **2007 266 15,966 454 1.67%  **2008	1997		366		7,388	3	12	4	1.95%		3.3%
2000 808 9,733 371 8.33% 2001 1,070 12,998 398 8.33% ▶2002 197 13,064 395 1.50%  **2003  **2004  **2005  **2006  **2007 266 15,966 454 1.67%  **2008	1998		600		7,948	33	31	7	7.55%		1.6%
2001 1,070 12,998 398 8.33%  2002 197 13,064 395 1.50%  **2003  **2004  **2005  **2006  **2007 266 15,966 454 1.67%  **2008	1999		734		8,753	33	57	8	3.33%		1.9%
▶2002 197 13,064 395 1.50%  **2003  **2004  **2005  **2006  ▶2007 266 15,966 454 1.67%  **2008	2000		808		9,733	3′	71	8	3.33%		3.2%
**2003	2001		1,070		12,998	39	98	8	3.33%		1.3%
**2004	▶ 2002		197		13,064	39	95	1	.50%		0.7%
**2005	**2003		-		-	-			=0		2.1%
**2006	**2004				2	=			=		3.2%
▶ 2007 266 15,966 454 1.67% **2008	**2005		-		-	-			-		2.6%
**2008	**2006		-		-	=					4.5%
	▶ 2007		266		15,966	45	54	1	.67%		2.7%
Average Percentage of Bonus Amount Per Retiree over 19-year Period:	**2008		-		-	-			I= :		5.6%
Average referringe of Bonus Amount ref Retrice over 13-year refloid.	Average	e Dercer	stage of Ro	mue Ar	nount Per Da	etiree over	10_ve	ar Deriod.		Ä	2.82%
Average Percentage of Bonus Amount Per Retiree over 5-year Period:	_									9	2.6276

<sup>\*</sup>Source: Callan Associates, Inc.

<sup>►</sup>In 2002, each eligible retiree received a \$500 bonus.

<sup>\*\*</sup>Pursuant to the Actuary's recommendations, the Board of Trustees did not approve bonuses for 2003 - 2006 and 2008.

<sup>▶</sup> In 2007, each eligible retiree received a \$600 bonus.



### **GLOSSARY OF TERMS**

This section is to provide the reader with definitions and/or explanations of key financial, actuarial and investment terms used or referenced throughout the report.

### ACCRUED BENEFIT

The amount of a pension plan participant's benefit (whether or not vested) as of a specified date, determined in accordance with the terms of the pension plan and based on compensation (if applicable) and service to that date.

### **ACTIVE PARTICIPANTS**

Eligible individuals who have hours of service and make contributions to a retirement plan.

### ACTUARIAL ACCRUED LIABILITY

The difference between the actuarial present value of system benefits and the actuarial value of future normal costs. Sometimes referred to as "accrued liability".

### **ACTUARIAL ASSUMPTIONS**

Estimates of future experience with respect to rates of mortality, disability, turnover, retirement, rate or rates of investment income and salary increases. Decrement assumptions (rates of mortality, disability, turnover and retirement) are generally based on past experience, often modified for projected changes in conditions. Economic assumptions (salary increases and investment income) consist of an underlying rate in an inflation-free environment plus a provision for a long-term average rate of inflation.

### ACTUARIAL PRESENT VALUE (APV)

The discounted value of an amount or series of amounts payable or receivable at various times, determined as of a given date by the application of a particular set of actuarial assumptions.

### ACTUARIAL VALUATION

An examination by an actuary of a group of people, with regard to certain characteristics of the people in that group. Some of the characteristics are age, service, salaries, rate of turnover by death or termination. The actuary can then determine whether contributions are sufficient to fund liabilities earned.

### **AMENDMENT**

Changes made to an existing plan.

### **AMORTIZE**

To pay off an interest-discounted amount with periodic payments of interest and principal as opposed to paying off with a lump sum payment.

#### AUDIT

An examination by someone or some firm outside an organization of the accounting records developed by the staff of the organization. Recommendations and suggestions for better record keeping and management are often part of an audit.

### **AUDITOR**

A certified public accountant who examines an organization's accounting records according to a set of procedures and issues a report.

### BENEFICIARY/BENEFICIARIES

The person(s) to whom a share of a deceased participant's account balance is payable.

#### BENEFITS

Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits and benefits due on termination of employment.

### CALLAN REAL ESTATE MEDIAN

A database comprised totally of the open-end funds of banks and insurance companies.

### CITICORP EXTENDED MARKET BOND (EMB) MARKET EX-US

An index that is comprised of the bottom 20% of the cumulative available market capital of the Citicorp (previous Salomon Smith Barney) Broad Market Index. The EMB ex-US defines the small stock index.

### CITICORP NON-US DOLLAR WORLD BOND INDEX

An index that is composed of the Citicorp (formerly Salomon Brothers) World Bond Index excluding U.S. bonds. The index consists of Government bonds, Eurobonds and foreign bonds rated at least AA with remaining maturities of 5 or more years. The index is weighted by the outstanding principal amount of

each issue and is expressed in terms of U.S. dollars.

### **COMPENSATION**

The amount of a participant's taxable and nontaxable wages that is considered for purposes of a certain employee benefit requirement.

### **CONSUMER PRICE INDEX (CPI)**

A measure of the average change in prices for a fixed market basket of goods and services. This market basket is based on the spending patterns of urban wage earners and clerical workers, who represent 40 percent of the total civilian population.

### COST-OF-LIVING ADJUSTMENT (COLA)

Provision for the adjustment of payment designed to offset changes in the cost of living, usually as measured by the consumer price index.

#### **CUSTOM MIDCAP VALUE INDEX**

A customized mid cap value index consisting of 50 percent of the Standard and Poor's Mid Cap Value and 50 percent of the Russell Mid Cap Value.

### **DEFINED BENEFIT PENSION PLAN**

A pension plan that defines an amount of pension benefit to be provided, usually as a function of one or more factors, such as age, years of service and/or compensation.

### DISABILITY

Inability to pursue an occupation because of physical or mental impairment.

### DISCOUNT RATE

The rate used to adjust a series of future payments to reflect the time value of money. For the purpose of calculating the pension benefit obligation defined by G.A.S.B., this rate is equal to the estimated long-term rate of return on current and future investments of the pension plan.

### DIVERSIFICATION

The practice of investing in several different businesses, industries and classes of investment securities in order to minimize total portfolio risks.

### EARLY RETIREMENT

Provision made in a retirement plan to allow employees who have met certain conditions, such as length of service and specified age, to retire prior to their regularly scheduled retirement age. In general, in case of such early retirement, the benefits which a participant can expect to receive from the plan will be less than those offered at full retirement age.

### FIDUCIARY FUND TYPE

The trust and agency funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units and/or other funds.

### FRMS UNIVERSE INDEX

An index composed of all common stock issues used in the Fundamental Risk Measurement Service (FRMS) by Barra. The index contains about 5,700 companies and is capitalization-weighted. This index was terminated by Barra as of September 30, 1999.

### **FUNDING RATIO**

The actuarial value of benefit obligations accrued to date, compared to the pension plan assets expressed as a percentage.

### **GASB**

Governmental Accounting Standards Board is the body which creates the various accounting standards for governmental and non-profit organizations. Currently based in Norwalk, Connecticut.

### INVESTMENT POLICY

A formal statement outlining the broad investment objectives of the plan.

### J. P. MORGAN EMERGING MARKETS BOND INDEX PLUS

An index that tracks total returns for traded external debt instruments in the emerging markets. The instruments include external currency-denominated Brady bonds, loans and Eurobonds, as well as U.S. dollar local markets instruments.

### LEHMAN BROTHERS AGGREGATE BOND INDEX

An index that is a combinations of the Mortgage Backed Securities Index and the intermediate and long-term components of the Government/Corporate Bond Index. The Government/Corporate Index, in turn, is a composite of all publicly issued, fixed rate, nonconvertible, domestic bonds. The issues are rated at least BBB, have a minimum outstanding principal of \$100 million for U.S. Government issues or \$50 million for other bonds and have a maturity of at least one year. The index is capitalization-weighted.

### LEVEL-COST FINANCING

A method of financing a retirement system in which contributions, as a percentage of payroll, remain level from generation to generation, if benefit provisions are not changed.

### MERRILL LYNCH 1-3 YEAR GOVERNMENT CORPORATE BOND INDEX

An unmanaged index trading short-term U.S. government securities and short-term domestic investment-grade corporate bonds with maturities between 1 and 2.99 years.

### MORGAN STANLEY CAPITAL INTERNATIONAL EAFE INDEX

An index that is composed of approximately 1,000 equity securities representing stock exchanges of Europe, Australia, New Zealand and the Far East. The index is capitalization-weighted, includes currency changes and is expressed in terms of U.S. dollars.

## MORGAN STANLEY CAPITAL INTERNATIONAL EMERGING MARKETS FREE INDEX

An index composed of about 549 equity securities representing the stock exchanges of 13 countries in Central Asia and the Far East, Latin America, Europe, and the Middle East. Only 20 percent of Korea's market capitalization is included in the index. The index is market capitalization-weighted and is expressed in terms of U.S. dollars.

### NCREIF INDEX

The National Council of Real Estate Investment Fiduciaries (NCREIF) calculates a number of real estate benchmarks. This core index is comprised of return series of various properties in each region of the U.S. The index comprises properties by type and subtype by region and division. The return series analyzes appreciation, income, market value and total return. This benchmark is compiled on a one-quarter lag basis.

### NET PENSION OBLIGATION (NPO)

The standardized measure of funding status and progress required by the GASB to be disclosed in the notes to the financial statements. It is the actuarial present value of credited projected benefits, prorated on service and is counted at a rate equal to the expected return on present and future plan assets.

### **NORMAL COST**

The actuarial present value of retirement system benefits allocated to the current year by the actuarial cost method. This amount does not include any payment related to an unfunded actuarial accrued liability. For plans financed in part by employee contributions, normal cost ordinarily refers to the total of employee contributions and employer normal cost.

### PENSION CONTRIBUTION

The amount paid into a pension plan by an employer (or employee), pursuant to the terms of the plan, state law, actuarial calculations or some other basis for determinations

### **PORTFOLIO**

The total of all investments held.

### PRUDENT PERSON

Requires that a plan fiduciary use the "care, skill and diligence" that would be used by a reasonably prudent person familiar with "such matters". While essentially an extension of the common-law requirement of good faith in handling other people's money, it creates a "prudent expert" test that places an additional burden on the plan sponsor---to know what a person in this position of responsibility should know, rather than a reliance on the knowledge level of the general populace.

### QUALIFIED DOMESTIC RELATIONS ORDER (QDRO)

A domestic relations order that creates or recognizes the existence of an alternate payee's right or assigns an alternate payee the right to receive all or a portion of the benefits payable with respect to a participant under a qualified retirement plan, and that it complies with certain special requirements. Only a spouse, former spouse or dependent can be the alternate payee.

### RISK

The possibility that the expected rate of return many not be attained for the total portfolio or for specific asset classes.

#### RUSSELL 1000 INDEX

An index which measures the performance of the 1,000 largest companies in the Russell 3000 Index, which represents approximately, 92% of the total market capitalization of the Russell 3000 Index.

### **RUSSELL 1000 GROWTH INDEX**

Measures the performance of the large-cap growth segment of the U.S. equities.

### RUSSELL 1000 VALUE INDEX

Measures the performance of the large-cap value segment of U.S. equities.

### **RUSSELL 2000 INDEX**

An index composed of the 2000 smallest stocks in the Russell 3000 Index, representing

approximately 11 percent of the U.S. equity market capitalization.

### **RUSSELL 2000 GROWTH INDEX**

Measures the performance of the small-cap growth segment of the U.S. Equities.

### **RUSSELL 2000 VALUE INDEX**

Measures the performance of the small-cap value segment of the U.S. equities.

### **RUSSELL 3000 Index**

The Russell 3000 Index offers investors access to the broad U.S. equity universe representing approximately 98% of the U.S. market. The Russell 3000 is constructed to provide a comprehensive, unbiased and stable barometer of the broad market. It is completely reconstituted annually to ensure new and growing equities are reflected.

### RUSSELL MIDCAP INDEX

Measures the performance of the 800 smallest companies in the Russell 1000 index, which represent approximately 35% of the total market capitalization of the Russell 1000 Index.

#### **SECTION 415**

Sets out the maximum contribution and benefit limitations of the Internal Revenue Code for qualified plans.

### STANDARD AND POOR'S 500 INDEX

An index that is a composite of 400 industrial, 40 financial, 40 utility and 20 transportation common stocks. The index is capitalization-weighted with each stock weighted by its proportion of the total market value of all 500 issues. Thus, larger companies have a greater effect on the index.

### TOTAL RATE OF RETURN

Cash income plus capital appreciation, less capital depreciation, realized and unrealized, adjusted for capital contributions and withdrawals expressed as a percentage on an accrual basis.

### TOTAL REAL ESTATE FUNDS

A database that consists of both open and closed-end commingled funds managed by real estate firms. The returns represent the overall performance of commingled institutional capital invested in real estate properties.

### TREASURY BILLS

Short-term direct obligations of the U.S. Government, usually issued with maturities of three months, six months, or one year. Because of their safety and liquidity, Treasury bills are often used as risk-free proxies in portfolio analytics.

#### TRUSTEE

A fiduciary holding property on behalf of another. An individual with the responsibility of administering all aspects of a pension fund.

### UNFUNDED ACTUARIAL ACCRUED LIABILITIES

The difference between actuarial accrued liabilities and valuation assets. Sometimes referred to as "unfunded actuarial liability" or "unfunded accrued liability".

### VESTED BENEFIT

A benefit for which the employer has an obligation to make payment even if an employee terminates; thus, the benefit is not contingent on an employee's future service.

### WILSHIRE 5000 TOTAL MARKET INDEX

An index which measures the performance of all U.S. headquartered equity securities with readily available price data. Over 7,000 capitalization weighted security returns are used to adjust the index. The Wilshire 5000 base is its 12/31/80 capitalization of \$1,404,596 billion. Therefore, the index is an excellent approximation of dollar changes in the U.S. equity market.



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