



**Cavanaugh Macdonald**  
CONSULTING, LLC

*The experience and dedication you deserve*

# **Police Retirement System of Kansas City, Missouri**

*Actuarial Valuation Report  
as of April 30, 2020*





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# Cavanaugh Macdonald

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August 27, 2020

The Board of Trustees  
Police Retirement System of Kansas City, Missouri  
9701 Marion Park Drive B  
Kansas City, MO 64137

Dear Members of the Board:

At your request, we have performed the annual actuarial valuation of the Police Retirement System of Kansas City, Missouri as of April 30, 2020 for the purpose of determining the actuarial required contribution for the fiscal year beginning May 1, 2021 and ending April 30, 2022. The major findings of the valuation are contained in this report, which reflects the benefit provisions in effect as of April 30, 2020. There were no changes in the benefit provisions or actuarial methods since the prior valuation, but there was one change to the actuarial assumptions used in this valuation. The investment return assumption was decreased from 7.45% to 7.40% as scheduled. The net impact of this change was an increase in both the unfunded actuarial accrued liability and the actuarial required contribution.

In preparing this report, we relied, without audit, on information (some oral and some written) supplied by the System's staff. This information includes, but is not limited to, plan provisions, member data and financial information. Although we found this information to be reasonably consistent and comparable with information reported in prior years, the data has not been audited by Cavanaugh Macdonald. The valuation results depend on the integrity of this information. If any of this information is inaccurate or incomplete, our results may be different and our calculations may need to be revised.

All costs, liabilities, rates of interest, and other factors for the System have been determined on the basis of actuarial assumptions and methods which are individually reasonable (taking into account the experience of the System and reasonable expectations); and which, in combination, offer our best estimate of anticipated experience affecting the System.

Future actuarial measurements may differ significantly from the current measurements presented in this report due to such factors as the following: plan experience differing from that anticipated by the economic or demographic assumptions; changes in economic or demographic assumptions; increases or decreases expected as part of the natural operation of the methodology used for these measurements (such as the end of an amortization period or additional cost or contribution requirements based on the plan's funded status); and changes in plan provision or applicable law. Due to the limited scope of our assignment, we did not perform an analysis of the potential range of future measurements. While we find the actuarial assumptions to be reasonable, the Board of Trustees has the final decision regarding the appropriateness of the assumptions and adopted them as indicated in Appendix C.



As this report was being prepared, the world was in the midst of a pandemic that has led to disruption in the financial markets, the global economy, public activity and governmental activities. While the full extent of this event is still unknown, it is our professional judgment that the actuarial assumptions and methods used in this report are still the best available long-term assumptions and methods.

Actuarial computations presented in this report are for purposes of determining the recommended funding amounts for the System. The calculations in the enclosed report have been made on a basis consistent with our understanding of the System's funding requirements and goals. Determinations for purposes other than meeting these requirements may be significantly different from the results contained in this report. Accordingly, additional determinations may be needed for other purposes. For example, actuarial computations for purposes of fulfilling financial accounting requirements for the System under Governmental Accounting Standards No. 67 and No. 68 are provided in separate reports.

On the basis of the foregoing, we hereby certify that, to the best of our knowledge and belief, this report is complete and accurate and has been prepared in accordance with generally recognized and accepted actuarial principles and practices. We are members of the American Academy of Actuaries and meet the Qualification Standards to render the actuarial opinion contained herein.

We would like to express our appreciation to the System's staff, who gave substantial assistance in supplying the data on which this report is based.

We herewith submit the following report and look forward to discussing it with you.

Respectfully submitted,

A handwritten signature in blue ink that reads 'Patrice Beckham' in a cursive script.

Patrice A. Beckham, FSA, EA, FCA, MAAA  
Principal and Consulting Actuary

A handwritten signature in blue ink that reads 'Bryan K. Hoge' in a cursive script.

Bryan K. Hoge, FSA, EA, FCA, MAAA  
Consulting Actuary



## SECTION 1 – BOARD SUMMARY

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### OVERVIEW

This report presents the results of the actuarial valuation of the Police Retirement System of Kansas City, Missouri as of April 30, 2020. The primary purposes of performing a valuation are to:

- Determine the city contribution required to fund the System on an actuarial basis,
- Disclose asset and liability measures as of the valuation date,
- Assess and disclose the key risks associated with funding the System,
- Determine the experience of the System since the last valuation date, and
- Analyze and report on trends in System contributions, assets, and liabilities over the past several years.

The benefit provisions and actuarial methods are unchanged from the last actuarial valuation. However, there was one change to the actuarial assumptions used in this valuation. As a result of the last experience study, the Board's intention is to decrease the investment return assumption by 0.05% per year until reaching 7.25% in the April 30, 2023 valuation. As a result, the investment return assumption decreased from 7.45% in the 2019 valuation to 7.40% in the 2020 valuation. This change increased the actuarial accrued liability by \$6.7 million and the city contribution amount for the fiscal year ending April 30, 2022 by \$0.7 million.

The valuation results provide a “snapshot” view of the System's financial condition on April 30, 2020. The unfunded actuarial accrued liability (UAAL) increased from the last valuation by \$21 million (from \$297 million to \$318 million). The investment return on the market value of assets for fiscal year 2020 was 1.1%, but due to the asset smoothing method and deferred investment experience, the return on the actuarial value of assets was 4.6%. Since this is less than the assumed rate of return (7.45% for the twelve month period beginning May 1, 2019), there was an experience loss on assets of \$25.6 million. Net demographic experience resulted in a gain of \$15.5 million on liabilities, primarily due to cost of living increases that were lower than expected based on the actuarial assumption (0% actual versus 2.5% assumed) and actual salary increases that were lower than assumed. A detailed analysis of the change in the UAAL from April 30, 2019 to April 30, 2020 is shown on page 4.

### MEMBERSHIP

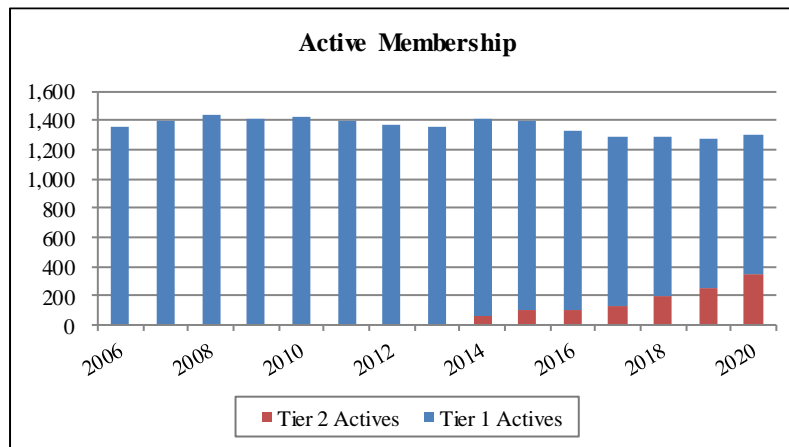
As the graph on the following page shows, the number of active members in the valuation has generally decreased over the past ten years. When the number of active members declines, the actuarial contribution rate is negatively impacted. While the normal cost rate is unaffected, the contribution rate for the amortization of the unfunded actuarial accrued liability assumes that covered payroll will increase 3.00% each year. A decline in the number of active members usually results in lower covered payroll than the assumed increase. As a result, the UAAL amortization payment is divided by a smaller payroll amount and the UAAL contribution rate increases. However, the dollar amount of the UAAL payment is unchanged. The number of active members in the 2020 valuation increased slightly, from 1,279 in the 2019 valuation to 1,297 in the current valuation.

In 2013, the Missouri General Assembly passed legislation that modified the benefit provisions for members hired on or after August 28, 2013 (called Tier II). As a result, the normal cost rate for this group of members is lower than the normal cost rate for members hired before that date. As of April 30, 2020, there were 346 members in Tier II out of a total of 1,297 active members (about 27% of total actives). The Tier II portion of total estimated payroll was substantially lower at 19%. Over time, as the Tier I members retire or leave covered employment and are replaced by members covered by the Tier II benefit structure,



## SECTION 1 – BOARD SUMMARY

the normal cost rate for the System is expected to decline. How quickly the decrease unfolds depends on the turnover in the Tier I active group and the total number of active members. To the extent the size of the active group declines, it will take longer for the cost savings to materialize. The decrease in the number of new hires since 2014 has reduced the number of members in Tier II and the related cost savings compared to the expected results when the legislation was passed.



## ASSETS

As of April 30, 2020, the System had total assets, when measured on a market value basis, of \$874 million. This was a decrease of \$17 million from the April 30, 2019 value of \$891 million. The market value of assets is not used directly in the calculation of the actuarial contribution and funded status. An asset valuation method which smooths the effect of market fluctuations is used to determine the value of assets used in the valuation, called the “actuarial value of assets.” The current smoothing method recognizes the difference between the actual and expected return on the market value of assets evenly over a five-year period.

A summary of the asset experience follows:

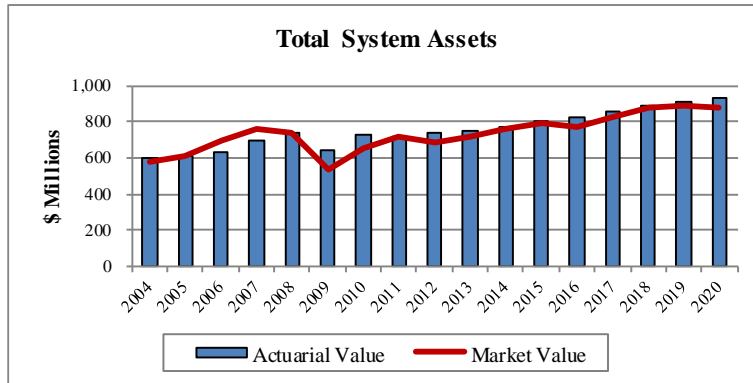
	Market Value (\$M)	Actuarial Value (\$M)
Assets, April 30, 2019	\$891.2	\$913.9
• City and Member Contributions	44.8	44.8
• Benefit Payments and Refunds	(70.3)	(70.3)
• Administrative Expenses	(0.9)	(0.9)
• Investment Income (net of expenses)	9.5	41.5
Assets, April 30, 2020	\$874.3	\$929.0
Estimated Net Rate of Return	1.1%	4.6%

The annualized dollar-weighted rate of return, measured on the market value of assets, was 1.1%. However, due to the use of an asset smoothing method, the rate of return on the actuarial value of assets was 4.6%.



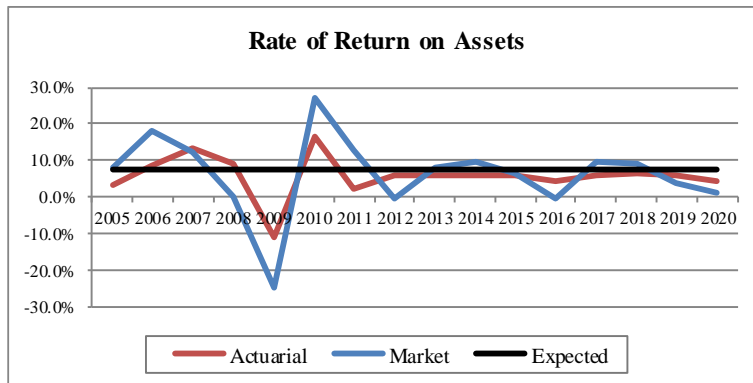
## SECTION 1 – BOARD SUMMARY

Since the return on the actuarial value of assets was less than 7.45% (the assumed rate of return for twelve month period beginning May 1, 2019) there was an actuarial loss of \$25.6 million, which increased the unfunded actuarial accrued liability. Historical asset information is shown in the following two graphs:



*The actuarial value of assets has been both above and below the market value during this period. This is to be expected when using an asset smoothing method.*

Note: Results for years before 2011 were prepared by the prior actuary.



*Rates of return on the market value of assets have been very volatile. The return on actuarial value of assets has lagged the assumed rate of return in the last decade.*

Note: Results for years before 2011 were prepared by the prior actuary.

## LIABILITIES

The actuarial accrued liability is that portion of the present value of future benefits that will not be paid by future employer normal costs or member contributions. The difference between this liability and the asset value at the same date is referred to as the unfunded actuarial accrued liability (UAAL), if the actuarial accrued liability exceeds the asset value. The unfunded actuarial accrued liability will be reduced if the city's contributions exceed the employer normal cost for the year, after allowing for interest on the previous balance of the unfunded actuarial accrued liability. Benefit improvements, experience gains and losses, and changes in actuarial assumptions and methods will also impact the total actuarial accrued liability and the unfunded portion thereof.

The Actuarial Accrued Liability and Unfunded Actuarial Accrued Liability for the System as of April 30, 2020 are:

Actuarial Accrued Liability	\$1,247,261,603
Actuarial Value of Assets	<u>(928,957,803)</u>
Unfunded Actuarial Accrued Liability	\$ 318,303,800



## SECTION 1 – BOARD SUMMARY

Between April 30, 2019 and April 30, 2020, the change in the unfunded actuarial accrued liability for the System was as follows (in millions):

	\$ millions
UAAL, April 30, 2019	297.3
<ul style="list-style-type: none"> <li>• effect of contributions less than actuarial rate</li> <li>• expected change due to amortization method</li> <li>• loss from investment return on actuarial assets</li> <li>• demographic experience<sup>1</sup></li> <li>• assumption changes</li> <li>• all other experience</li> </ul>	0.0 5.3 25.6 (15.5) 6.7 (1.1)
UAAL, April 30, 2020	318.3

<sup>1</sup> Liability gain is 1.25% of total actuarial accrued liability

The net experience for the plan year was a loss of \$10.1 million, the combined result of an actuarial loss of \$25.6 million on System assets (actuarial value) and a liability gain of \$15.5 million. The liability gain was primarily the result of cost of living increases that were lower than expected, based on actuarial assumptions, and lower than assumed salary increases.

Analysis of the unfunded actuarial accrued liability strictly as a dollar amount can be misleading. Another way to evaluate the unfunded actuarial accrued liability and the progress made in its funding is to track the funded status, the ratio of the actuarial value of assets to the actuarial accrued liability. This information for recent years is shown in the following table (in millions). Historical information is shown in the graph below.

	4/30/2016	4/30/2017	4/30/2018	4/30/2019	4/30/2020
Actuarial Value of Assets (\$M)	\$821.9	\$853.3	\$886.7	\$913.9	\$929.0
Actuarial Accrued Liability (\$M)	\$1,076.8	\$1,118.9	\$1,161.8	\$1,211.2	\$1,247.3
Funded Ratio (Assets/Liability)	76%	76%	76%	75%	74%

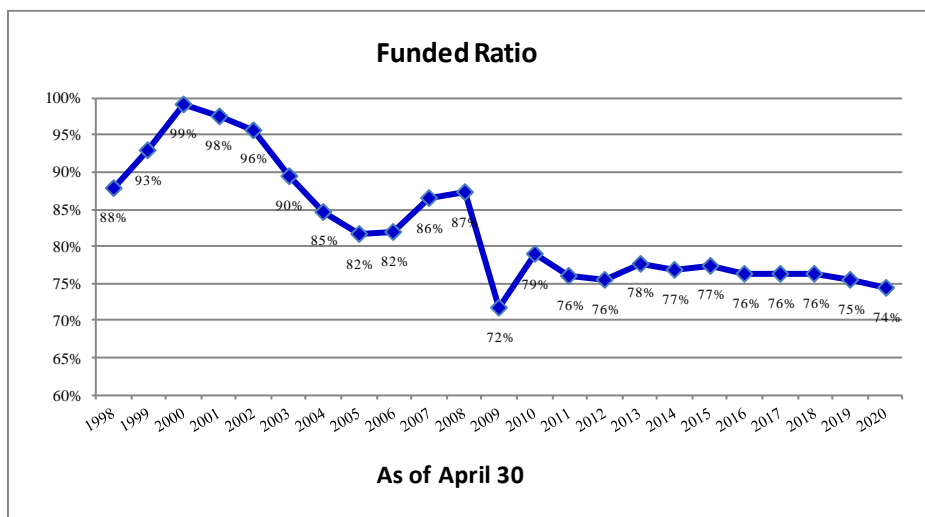
The funded ratio does not indicate whether or not the System could settle current liabilities, nor does it, by itself, indicate what the future funding requirements will be. In addition, if the market value of assets was used, the funded ratios would be different.

The following graph shows the System's historical funded ratio. The funded ratio was near 100% in the early part of this period, but has declined due to benefit changes, assumption changes, actual experience that was less favorable than expected based on the actuarial assumptions, and contributions below the actuarial rate for many years. Over the latter part of the period, the funded ratio has stabilized and remained around 75%.





## SECTION 1 – BOARD SUMMARY



The decline in the funded ratio since 2000 is a reflection of actual contributions significantly below the actuarial required contribution, coupled with investment returns that were lower than the actuarial assumed rate and changes to the actuarial assumptions. The System’s funded status will continue to be heavily dependent on actual investment returns in the future as well as the City’s contribution policy. Plan changes passed by the 2013 Missouri General Assembly, which included changes to both the benefit structure and the City contributions, are expected to improve the System’s funded status over the long-term, if all actuarial assumptions are met. While these changes have improved the outlook for the long-term financial health of the System, the actual investment returns will continue to be a critical factor in the health of the System over time. Given the volatility inherent in the investments of the portfolio, there is a wide range of potential expected returns in any given year so the funded ratio and the actuarial contribution rate should be expected to change, perhaps significantly from year to year.

### CONTRIBUTION RATES

Generally, contributions to the System consist of:

- A “normal cost” for the portion of projected liabilities allocated to service of members during the year following the valuation date, by the actuarial cost method, and administrative expenses,
- An “unfunded actuarial accrued liability contribution” for the excess of the portion of projected liabilities allocated to service to date over the actuarial value of assets.

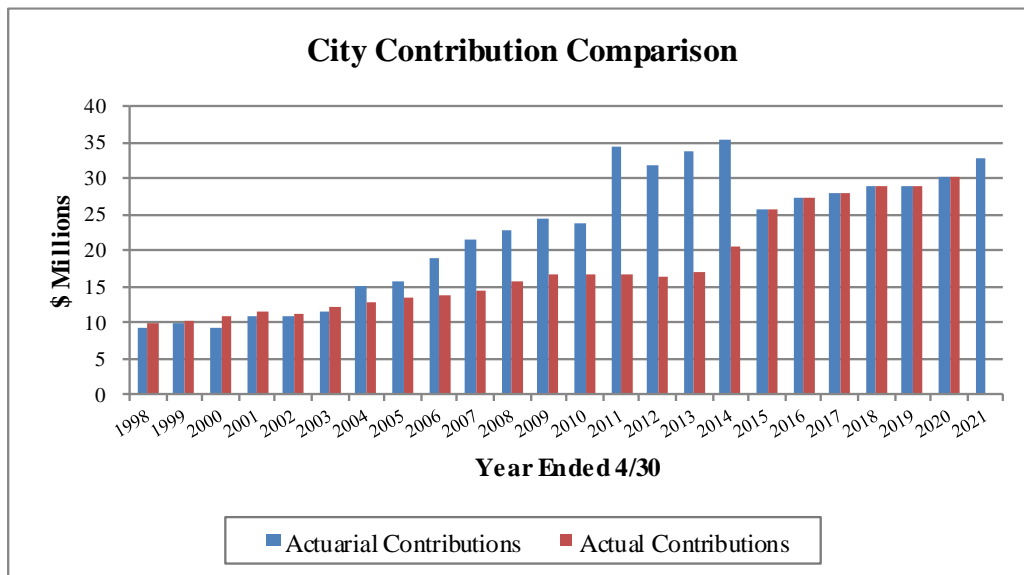
Contribution rates are computed with the objective of developing costs that are level as a percentage of covered payroll over time. The actuarial contribution rate for fiscal year beginning May 1, 2021 and ending April 30, 2022 is computed based on the results of the April 30, 2020 actuarial valuation. The City’s actuarial contribution rate equals the employer normal cost, including administrative expenses, and an amortization payment on the unfunded actuarial accrued liability. The City’s actuarial contribution rate for May 1, 2021 through April 30, 2022 is 34.44% of payroll (employer normal cost of 13.83% and an UAAL payment of 20.61%) or \$34,741,680.

The following graph shows the actuarial contributions for the City compared to the amount actually contributed by the City in each year. With the legislative changes in 2013, the City has been contributing the full amount of the actuarially determined contribution. Effective with the April 30, 2017 valuation, the



## SECTION 1 – BOARD SUMMARY

UAAL at April 30, 2017 is amortized over a closed 30-year period (27 years remaining as of April 30, 2020). Any new unfunded actuarial accrued liability generated as a result of actuarial experience in subsequent years or changes due to new assumptions is layered and amortized over a new, closed 20-year period. Under this funding policy, the System’s funded ratio is expected to slowly improve from its current level and ultimately reach full funding at the end of the amortization period.



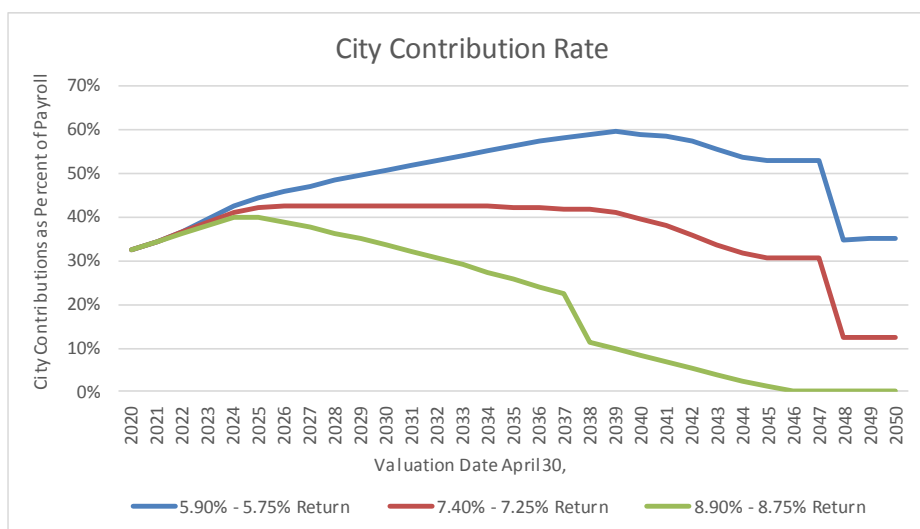
## FINANCIAL PROJECTIONS

The April 30, 2020 valuation results indicate the System’s financial status at a single point in time, but do not provide any insight into future trends in contributions or funded status. In addition, the investment return assumption is expected to decrease 0.05% per year until reaching 7.25% with the April 30, 2023 valuation. In order to assist the Board in understanding the dynamics of pension funding and the potential impact of deferred investment experience and the anticipated decrease in the investment return assumption, a projection model was prepared in conjunction with the 2020 valuation.

Projections that model a change in one key variable can provide insight and understanding into the longer term trend of that experience on projected City contributions; the funded status (ratio of actuarial assets over liabilities); and the unfunded actuarial accrued liability (actuarial accrued liability minus actuarial assets). Certain projections, using investment return scenarios selected for purposes of sensitivity analysis, are included in section 6 of this report. To illustrate the importance of actual investment returns on city contributions as a percentage of payroll, the following graph is included here. Please note that the baseline projections reflect the “step down” in the investment return assumption to 7.25% over the next three years and reflect actual returns equal to the assumed return in each year (7.40% for the twelve month period beginning May 1, 2020, 7.35% for the twelve month period beginning May 1, 2021, 7.30% for the twelve month period beginning May 1, 2022 and 7.25% thereafter). The alternate scenarios (actual returns that are 1.5% higher and 1.5% lower than assumed) also reflect the step down in the assumed rates so the actual rates modeled are 5.90% grading down to 5.75% over three years and 8.90% grading down to 8.75% over three years. Note that a 1.5% variance in actual versus expected returns over a 30 year period is a material difference and the significant impact on the City’s contribution rate is not unexpected. These alternate projections do not reflect any change to the plan provisions or assumptions that might occur if either of these scenarios were to actually occur.



## SECTION 1 – BOARD SUMMARY



### COMMENTS

As of April 30, 2020, the actuarial accrued liability was \$1.247 billion and the actuarial value of assets was \$929 million, resulting in an unfunded actuarial accrued liability (UAAL) of \$318 million. The funded ratio decreased slightly from 75% in the 2019 valuation to 74% in 2020, and the UAAL increased by \$21 million as a result of actual experience during the period May 1, 2019 to April 30, 2020, as well as the assumption change.

Retirement plans use several mechanisms to create stability in the contribution rates. These mechanisms include an asset smoothing method, which averages the peaks and valleys of investment returns, and the amortization of actuarial gains or losses, including investment experience, over a number of years. The System utilizes an asset smoothing method that recognizes the difference between actual and expected return on the market value of assets evenly over a five-year period. The return on the market value of assets was 1.1%, but due to the asset smoothing method only part of the investment experience for the year ended April 30, 2020 is recognized in the current valuation along with a portion of the investment experience in the prior four years. As a result, the return on the actuarial value of assets was 4.6%, which resulted in an increase in the UAAL since it was less than the assumed rate of return for the twelve month period beginning May 1, 2019 and ending April 30, 2020 of 7.45%. There was an actuarial gain from actual demographic experience that was more favorable than expected, based on the actuarial assumptions, largely due to actual cost of living increases that were lower than assumed and actual salary increases that were lower than expected, based on the assumption.

A typical retirement plan faces many different risks. The term “risk” is most commonly associated with an outcome with undesirable results. However, in the actuarial world risk can be translated as uncertainty. The actuarial valuation process uses many actuarial assumptions to project how future contributions and investment returns will meet the cash flow needs for future benefit payments. Of course, we know that actual experience will not unfold exactly as anticipated by the assumptions and that uncertainty, whether favorable or unfavorable, creates risk. Actuarial Standard of Practice Number 51 defines risk as the potential of actual future measurements to deviate from expected results due to actual experience that is different than the actuarial assumptions. Risk evaluation is an important part of managing a defined benefit plan. Please see Section 7 of this report for an in-depth discussion of the specific risks facing the Police Retirement System of Kansas City, Missouri.



## SECTION 1 – BOARD SUMMARY

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The long-term financial health of this retirement system is heavily dependent on two key items: (1) investment returns and (2) contributions to the System. Over the last ten years, the actual investment returns on the market value of assets have been lower than the assumed rate of return and actual contributions to the System were below the actuarial contributions for part of that period. Beginning September 1, 2013, the City began to contribute the full dollar amount of the Actuarial Required Contribution as shown on Table 12. Based on the funding policy adopted by the Board in November, 2016, the UAAL at April 30, 2017 is amortized over a closed 30-year period (27 years remaining as of April 30, 2020). Any new unfunded actuarial accrued liability generated as a result of actuarial experience or assumption changes in subsequent years are layered and amortized over a new, closed 20-year period. As a result, City contributions to the System will be sufficient to fully fund the UAAL over time and the System's funding status over the long-term is expected to improve if the assumptions are met.

The Board is currently evaluating the current Cost of Living Adjustment (COLA) Policy to determine if any changes are needed. Based on the Board's current policy, an *ad hoc* Cost of Living Adjustment (COLA) may be granted if the definition of "actuarial soundness," which requires at least one of the three following conditions, is met:

- (1) The plan's funded ratio (actuarial value of assets/actuarial accrued liability), rounded to the nearest whole percentage, is 75% or greater.
- (2) For each of the three most recently completed plan years, the plan has received a combination of city and employee contributions that in total are, rounded to the nearest whole percentage, 90% or greater of the plan's total Actuarial Required Contributions.
- (3) For at least three out of the last five completed plan years, the plan has received city contributions that equal or exceed the plan's Actuarial Required Contribution Amount.

Based upon the results of the April 30, 2020 valuation (which indicates the funded ratio is less than 75%, but the other criteria have been met), under the Board's current policy, an *ad hoc* COLA may be granted. However, there are other considerations the Board may want to evaluate before granting the COLA including:

- The scheduled decline in the investment return assumption will decrease the funded ratio over the next three years.
- Expected asset returns in the short-term (five to ten years) are expected to be significantly lower than the assumed rate of return which would cause the funded ratio to decline.
- The market value of assets is lower than the actuarial value of assets used to calculate the funded ratio. On a market value basis, the funded ratio is 70%.
- The ultimate impact of the COVID-19 pandemic on the global economy is still unknown at this time.

We have not reviewed any legal aspects related to granting the *ad hoc* COLA. We are not attorneys and cannot give legal advice on such issues. Therefore, we suggest that you review this policy with your legal counsel.

We conclude this Board Summary with the following exhibit which compares the principal results of the current and prior actuarial valuation.

**SECTION 1 – BOARD SUMMARY****SUMMARY OF PRINCIPAL RESULTS**

	4/30/2020 Valuation	4/30/2019 Valuation	% Change
<b>1. MEMBER DATA</b>			
Number of:			
Active members			
- Tier 1	951	1,021	(6.9%)
- Tier 2	346	258	34.1%
- Total	<u>1,297</u>	<u>1,279</u>	1.4%
Retired Members and Beneficiaries	1,404	1,369	2.6%
Inactive Vested Members	38	38	0.0%
Total Members	2,739	2,686	2.0%
Annual Projected Salaries of Active Members	\$ 97,937,822	\$ 97,674,929	0.3%
Annual Retirement Payments for Retired Members and Beneficiaries*	\$ 62,098,469	\$ 59,556,036	4.3%
*Does not include supplemental benefits			
<b>2. ASSETS AND LIABILITIES</b>			
Total Actuarial Accrued Liability	\$1,247,261,603	\$1,211,216,028	3.0%
Market Value of Assets	874,338,308	891,225,734	(1.9%)
Actuarial Value of Assets	928,957,803	913,895,177	1.6%
Unfunded Actuarial Accrued Liability	\$ 318,303,800	\$ 297,320,851	7.1%
Funded Ratio (Actuarial Value)	74%	75%	(1.3%)
Funded Ratio (Market Value)	70%	74%	(5.4%)
<b>3. CITY CONTRIBUTION RATES AS A PERCENT OF PAYROLL</b>			
Total Normal Cost	25.38%	25.25%	0.5%
Member Contribution Rate	(11.55%)	(11.55%)	0.0%
Employer Normal Cost	<u>13.83%</u>	<u>13.70%</u>	0.9%
Amortization of Unfunded Actuarial Accrued Liability	20.61%	18.90%	9.0%
City Contribution Rate	<u>34.44%</u>	<u>32.60%</u>	5.6%
<b>4. CITY CONTRIBUTION FOR FOLLOWING FISCAL YEAR</b>			
	\$ 34,741,680	\$ 32,797,288	5.9%



## SECTION 2 – SCOPE OF THE REPORT

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This report, prepared at the request of the System’s Board of Trustees, presents the results of the actuarial valuation of the Police Retirement System of Kansas City, Missouri as of April 30, 2020. There were no changes to the benefit provisions or the actuarial methods from those used in the prior valuation. However, there was one change to the actuarial assumptions used in this valuation. The investment return assumption was decreased from 7.45% to 7.40% as scheduled.

Please pay particular attention to our cover letter, where the guidelines employed in the preparation of this report are outlined. We also comment on the sources and reliability of both the data and the actuarial assumptions upon which our findings are based. Those comments are the basis for our certification that this report is complete and accurate to the best of our knowledge and belief.

A summary of the findings, which result from this valuation, is presented in the previous section. Section 3 describes the assets and investment experience of the System. Sections 4 and 5 describe how the obligations of the System are to be met under the actuarial cost method in use. Section 6 includes 30-year financial projections of the System under various investment return scenarios. Section 7 discloses key maturity measurements and the key risks associated with funding the System. Section 8 includes other historical information.

This report includes several appendices:

- Appendix A Schedules of valuation data classified by various categories of members.
- Appendix B A summary of the current benefit structure, as determined by the provisions of governing law on April 30, 2020.
- Appendix C A summary of the actuarial methods and assumptions used to estimate liabilities and determine contribution rates.
- Appendix D A glossary of actuarial terms.



## SECTION 3 - ASSETS

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In many respects, an actuarial valuation can be thought of as an inventory process. The inventory is taken as of the actuarial valuation date, which for this valuation is April 30, 2020. On that date, the assets available for the payment of benefits are appraised. The assets are compared with the liabilities of the System (the present value of future expected benefit payments), which are generally in excess of assets. The actuarial process then leads to a method of determining the contributions needed by members and the city in the future to balance the System assets and liabilities.

### **Market Value of Assets**

The current market value represents the "snapshot" or "cash-out" value of System assets as of the valuation date. In addition, the market value of assets provides a basis for measuring investment performance from time to time. Table 1 is a comparison, at market values, of System assets as of April 30, 2020, and April 30, 2019, in total and by investment category. Table 2 summarizes the change in the market value of assets from April 30, 2019 to April 30, 2020.

### **Actuarial Value of Assets**

Neither the market value of assets, representing a "cash-out" value of System assets, nor the book values of assets, representing the cost of investments, may be the best measure of the System's ongoing ability to meet its obligations.

To arrive at a suitable value of assets for the actuarial valuation, a technique for determining the actuarial value of assets is used which dampens swings in the market value while still indirectly recognizing market values. Under the current asset smoothing methodology, the difference between the actual and assumed investment return on the market value of assets is recognized evenly over a five-year period. The method was implemented by resetting the actuarial value of assets at April 30, 2011 equal to the market value of assets.



**TABLE 1**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**STATEMENT OF NET PLAN ASSETS AT MARKET VALUE**

	Market Value	
	April 30, 2020	April 30, 2019
Cash & Equivalents	\$5,864,665	\$17,846,973
Receivables	2,928,655	3,947,517
Stocks:		
Common & Preferred Corporate	123,189,674	130,733,283
World Equities	113,816,414	127,619,491
Foreign	83,117,709	92,477,864
Bonds:		
U.S. Government	59,413,427	73,921,121
Corporate	125,854,998	92,137,574
Asset Backed Securities	4,972,707	5,145,659
Real Estate	120,096,340	125,751,726
Partnerships and Hedge Funds	239,161,636	223,989,003
Building and Other Property Used in Plan Operations	17,671	6,806
Total Assets	\$878,433,896	\$893,577,017
Accounts Payable	(4,095,588)	(2,351,283)
Net Assets Available for Benefits	\$874,338,308	\$891,225,734





**TABLE 2**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**STATEMENT OF CHANGES IN NET ASSETS**  
**DURING YEAR ENDED APRIL 30, 2020**

(Market Value)

1. Market Value of Assets as of April 30, 2019	\$	891,225,734
2. Contributions:		
a. Members	\$	11,386,606
b. City		30,157,170
c. City Supplemental Benefit		3,275,400
d. Miscellaneous		0
e. Total	\$	<u>44,819,176</u>
3. Investment Income		
a. Interest and Dividends	\$	21,810,314
b. Net Securities Lending Income		151,056
c. Investment Expenses		(5,668,155)
d. Net Appreciation (Depreciation) in Fair Value		(6,757,901)
e. Net Investment Income (Loss)	\$	<u>9,535,314</u>
4. Deductions		
a. Refunds of Member Contributions	\$	1,002,978
b. Benefits Paid:		
(1) Retirement Benefits		63,997,562
(2) City-paid Supplemental Benefit		3,275,400
(3) Death Benefits		27,000
(4) Partial Lump Sums		2,041,723
c. Administrative Expenses		897,253
d. Total	\$	<u>71,241,916</u>
5. Net Change	\$	(16,887,426)
[2e] + [3e] - [4d]		
6. Market Value of Assets as of April 30, 2020	\$	874,338,308
[1] + [5]		



SECTION 3 - ASSETS

TABLE 3
POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI
DEVELOPMENT OF ACTUARIAL VALUE OF ASSETS

Under the current asset smoothing method, the difference between the actual and assumed investment return on the market value of assets is recognized evenly over a five-year period. The method was implemented by resetting the actuarial value of assets at April 30, 2011 equal to the market value of assets.

Table with 5 columns: Description, 4/30/2017, 4/30/2018, 4/30/2019, 4/30/2020. Rows include Market Value of Assets, Contributions, Benefits and Expenses, Expected Net Investment Income, Expected Value of Assets, Market Value of Assets, and Excess/(Shortfall) of Net Investment Income.



**TABLE 3**  
**(continued)**

**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**

1. Excess/(Shortfall) of Investment Income	
a. Year ending 4/30/2020	\$ (55,894,435)
b. Year ending 4/30/2019	(30,192,446)
c. Year ending 4/30/2018	12,859,972
d. Year ending 4/30/2017	15,337,659
e. Total	\$ <u>(57,889,250)</u>
2. Deferral of Excess/(Shortfall) of Investment Income	
a. Year ending 4/30/2020 (80%)	\$ (44,715,548)
b. Year ending 4/30/2019 (60%)	(18,115,468)
c. Year ending 4/30/2018 (40%)	5,143,989
d. Year ending 4/30/2017 (20%)	3,067,532
e. Total	\$ <u>(54,619,495)</u>
3. Market Value End of Year	874,338,308
4. Actuarial Value End of year (3) - (2e)	928,957,803
5. Ratio of Actuarial Value to Market Value	106.2%
6. Difference Between Actuarial & Market Value	\$ 54,619,495
7. Rate of Return on Actuarial Value of Assets	4.6%
8. Rate of Return on Market Value of Assets	1.1%



## SECTION 4 – SYSTEM LIABILITIES

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In the previous section, an actuarial valuation was compared with an inventory process, and an analysis was given of the inventory of assets of the System as of the valuation date, April 30, 2020. In this section, the discussion will focus on the commitments (future benefit payments) of the System, which are referred to as its liabilities.

Table 4 contains an analysis of the actuarial present value of all future benefits (PVFB) for contributing members, inactive members, retirees and their beneficiaries. The liabilities summarized in Table 4 include the actuarial present value of all future benefits expected to be paid with respect to each member. For an active member, this value includes the measurement of both benefits already earned and future benefits to be earned. For all members, active and retired, the value extends over benefits earnable and payable for the rest of their lives and for the lives of the surviving beneficiaries.

All liabilities reflect the benefit provisions in place as of April 30, 2020, with one exception. When certain criteria for the funded ratio and actual contributions are met, the Board has discretion to grant a COLA (it is not part of the statutory benefit structure). Even though the COLA is not guaranteed to be paid, the liabilities reflect a 2.5% annual simple cost of living adjustment for all future years as it better reflects the expected long-term liabilities.

### **Actuarial Accrued Liability**

A fundamental principle in financing the liabilities of a retirement program is that the cost of its benefits should be related to the period in which benefits are earned, rather than to the period of benefit distribution. An actuarial cost method is a mathematical technique that allocates the present value of future benefits into annual costs. In order to do this allocation, it is necessary for the funding method to "breakdown" the present value of future benefits into two components:

- (1) that which is attributable to the past and
- (2) that which is attributable to the future.

Actuarial terminology calls the part attributable to the past the "past service liability" or the "actuarial accrued liability." The portion allocated to the future is known as the present value of future normal costs, with the specific piece of it allocated to the current year being called the "normal cost." Table 5 contains the calculation of actuarial accrued liability for the System. The Entry Age Normal actuarial cost method is used to develop the actuarial accrued liability.



**TABLE 4**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**PRESENT VALUE OF FUTURE BENEFITS (PVFB)**  
**AS OF APRIL 30, 2020**

1. Active employees		
a. Retirement Benefit	\$	550,483,865
b. Pre-Retirement Death Benefit		5,583,250
c. Withdrawal Benefit		10,658,634
d. Disability Benefit		84,081,401
e. Supplemental Benefit		17,155,196
f. Total	\$	<u>667,962,346</u>
2. Inactive Vested Members		
a. Retirement Benefit	\$	20,589,078
b. Supplemental Benefit		866,408
c. Total	\$	<u>21,455,486</u>
3. In Pay Members		
a. Retirees	\$	546,649,588
b. Disabled Members		114,505,103
c. Beneficiaries		66,235,338
d. Supplemental Benefit		36,053,088
e. Partial Lump Sum Payable		337,627
f. Total	\$	<u>763,780,744</u>
4. Total Present Value of Future Benefits		
[1f] + [2c] + [3f]	\$	1,453,198,576



**TABLE 5**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**ACTUARIAL ACCRUED LIABILITY**  
**AS OF APRIL 30, 2020**

1. Active employees		
a. Present Value of Future Benefits	\$	667,962,346
b. Present Value of Future Normal Costs		205,936,973
c. Actuarial Accrued Liability [1a] - [1b]	\$	<u>462,025,373</u>
2. Inactive Vested Members	\$	21,455,486
3. In Pay Members		
a. Retirees	\$	546,649,588
b. Disabled Members		114,505,103
c. Beneficiaries		66,235,338
d. Supplemental Benefit		36,053,088
e. Partial Lump Sum Payable		337,627
f. Total	\$	<u>763,780,744</u>
4. Total Actuarial Accrued Liability	\$	1,247,261,603
[1c] + [2] + [3f]		



TABLE 6

## POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI

## DERIVATION OF SYSTEM EXPERIENCE GAIN/(LOSS)

**Liabilities**

1. Actuarial Accrued Liability as of May 1, 2019	\$ 1,211,216,028
2. Normal Cost for Year	22,463,839
3. Interest on (1) & (2)	91,909,150
4. Benefit Payments during FYE 2020, Excluding Supplemental Benefits	(67,069,263)
5. Interest on Benefit Payments	(2,453,455)
6. Assumption Changes	6,736,494
7. Expected Actuarial Accrued Liability as of April 30, 2020	\$ 1,262,802,793
8. Actuarial Accrued Liability as of April 30, 2020	\$ 1,247,261,603

**Assets**

9. Actuarial Value of Assets as of May 1, 2019	\$ 913,895,177
10. Actual Contributions, Excluding Supplemental Benefits	41,543,776
11. Benefit Payments, Excluding Supp. Benefits and Expenses during FYE 2020	(67,966,516)
12. Interest on Items (9), (10) and (11)	67,118,623
13. Expected Actuarial Value of Assets as of April 30, 2020	\$ 954,591,060
14. Actual Actuarial Value of Assets as of April 30, 2020	\$ 928,957,803

**Gain / (Loss)**

15. Expected Unfunded Actuarial Accrued Liability (7) – (13)	\$ 308,211,733
16. Actual Unfunded Actuarial Accrued Liability (8) – (14)	\$ 318,303,800
17. Actuarial Gain / (Loss) (15) – (16)	\$ (10,092,067)
18. Actuarial Gain / (Loss) on Actuarial Assets (14) – (13)	\$ (25,633,257)
19. Actuarial Gain / (Loss) on Actuarial Accrued Liability (7) – (8)	\$ 15,541,190



**TABLE 7**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**ACTUARIAL GAIN/(LOSS) ANALYSIS BY SOURCE**

Source of Gain/(Loss)	Gain/(Loss) (\$M)
Retiree Mortality	(2.4)
Withdrawal	1.4
Retirement	1.3
Death	1.3
Disability	(1.5)
Salary	7.1
New Actives	(0.6)
Actual vs. Expected COLA	11.3
Other	(2.3)
Total Liability Gain/(Loss)	15.5
Asset Gain/(Loss)	(25.6)
Total Gain/(Loss)	(10.1)

Note: Numbers may not add due to rounding





**TABLE 8**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**PROJECTED BENEFIT PAYMENTS**

The chart below shows estimated benefits expected to be paid over the next twenty years, based on the assumptions used in this valuation. The "Actives" column shows benefits expected to be paid to members currently active on April 30, 2020. The "Retirees" column shows benefits expected to be paid to all other members. This includes those who, as of April 30, 2020, are receiving benefit payments or who are inactive vested and are entitled to a benefit in the future (including officers past 32 years of service). No future members are reflected.

**Retirement, Survivor, Withdrawal and Supplemental Benefits**

Year Ending April 30	Actives	Retirees	Total
2021	\$ 2,456,000	\$ 65,342,000	\$ 67,798,000
2022	5,331,000	65,611,000	70,942,000
2023	8,653,000	66,236,000	74,889,000
2024	12,310,000	66,725,000	79,035,000
2025	16,234,000	66,665,000	82,899,000
2026	20,383,000	66,475,000	86,858,000
2027	24,604,000	66,132,000	90,736,000
2028	28,906,000	65,813,000	94,719,000
2029	33,278,000	65,310,000	98,588,000
2030	37,784,000	64,752,000	102,536,000
2031	42,338,000	64,026,000	106,364,000
2032	46,955,000	63,205,000	110,160,000
2033	51,640,000	62,286,000	113,926,000
2034	56,152,000	61,306,000	117,458,000
2035	60,798,000	60,221,000	121,019,000
2036	65,296,000	59,044,000	124,340,000
2037	69,522,000	57,762,000	127,284,000
2038	73,665,000	56,405,000	130,070,000
2039	77,648,000	54,980,000	132,628,000
2040	81,782,000	53,491,000	135,273,000



## SECTION 5 – CITY CONTRIBUTIONS

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The previous two sections were devoted to a discussion of the assets and liabilities of the System. A comparison of Tables 3 and 4 indicates that current assets fall short of meeting the present value of future benefits (total liability). This is expected in all but a completely closed fund, where no further contributions are anticipated. In an active system, there will almost always be a difference between the actuarial value of assets and total liabilities. This deficiency has to be made up by future contributions and investment returns. An actuarial valuation sets out a schedule of future contributions that will deal with this deficiency in an orderly fashion.

The method used to determine the incidence of the contributions in various years is called the actuarial cost method. Under an actuarial cost method, the contributions required to meet the difference between current assets and current liabilities are allocated each year between two elements: (1) the normal cost rate and (2) the unfunded actuarial accrued liability contribution rate.

The term "fully funded" is often applied to a system in which contributions at the normal cost rate are sufficient to pay for the benefits of existing employees as well as for those of new employees. More often than not, systems are not fully funded, either because of past benefit improvements that have not been completely funded or because of actuarial deficiencies that have occurred because experience has not been as favorable as anticipated. Under these circumstances, an unfunded actuarial accrued liability (UAAL) exists. Likewise, when the actuarial value of assets is greater than the actuarial accrued liability, a surplus exists.

### **Description of Contribution Rate Components**

The Entry Age Normal (EAN) actuarial cost method is used for the valuation. Under that method, the normal cost for each year from entry age to assumed exit age is a constant percentage of the member's year by year projected compensation. The portion of the present value of future benefits not provided by the present value of future normal costs is the actuarial accrued liability. The unfunded actuarial accrued liability represents the difference between the actuarial accrued liability and the actuarial value of assets as of the valuation date. The unfunded actuarial accrued liability is calculated each year and reflects experience gains/losses.

In general, contributions are computed in accordance with a level percent-of-payroll funding objective although the City contributes the dollar amount from the valuation. The contribution rate based on the April 30, 2020 actuarial valuation will be used to determine the dollar amount of the actuarial required city contribution (contribution rate times expected payroll) to the Police Retirement System of Kansas City, Missouri for fiscal year ending April 30, 2022. In this context, the term "contribution rate" means the percentage which is applied to a particular active member payroll to determine the actual city contribution amount (i.e., in dollars) for the group.

As of April 30, 2020, the actuarial accrued liability was greater than the valuation assets so an unfunded actuarial accrued liability (UAAL) exists. The UAAL as of April 30, 2017 is amortized as a level percent of payroll, over a closed 30-year period (27 years remaining as of April 30, 2020). Any new unfunded actuarial accrued liability generated as a result of actuarial experience in subsequent years will be layered and amortized over a closed 20-year period. Active member payroll is assumed to increase 3.00% per year. Note that the use of closed amortization periods will result in the System being fully funded at the end of the amortization period, if all actuarial assumptions are met.



## SECTION 5 – CITY CONTRIBUTIONS

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### Contribution Rate Summary

In Table 9, the UAAL is projected to May 1, 2021. Table 10 shows the amortization of the UAAL bases as well as develops the UAAL Amortization Payment Rate. Table 11 develops the actuarial contribution rate for the System. A historical summary of the actual and actuarial contribution rates for the City is shown in Table 12.

The contribution rates shown in this report are based on the actuarial assumptions and cost methods described in Appendix C.



**TABLE 9**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**PROJECTED UAAL AT MAY 1, 2021**

1. Actuarial Accrued Liability as of April 30, 2020	\$ 1,247,261,603
2. Actuarial Value of Assets	\$ 928,957,803
3. Unfunded Actuarial Accrued Liability as of April 30, 2020	\$ 318,303,800
4. Total Contribution Rate for FYE 2021*	44.15%
5. Normal Cost Rate	25.38%
6. Contribution Rate Applied to Fund the UAAL for FYE 2021 (4) - (5)	18.77%
7. Expected Payroll for FYE 2021	\$ 97,937,822
8. Projected UAAL on May 1, 2021 [(3) * 1.074] - [(6) * (7) * 1.074 <sup>-5</sup> ]	\$ 322,807,322

\* Reflects member contributions of 11.55% and City contributions of 32.60%



**TABLE 10**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**AMORTIZATION OF THE UAAL**

Amortization Base	Original Amount	Remaining Payments	Projected May 1, 2021 Balance	Annual Payment*
2017 Legacy UAAL	\$ 271,513,914	27	\$ 283,864,270	\$ 17,807,771
2018 Experience	3,938,832	18	3,919,779	314,580
2019 Assumption Changes	7,029,844	19	7,005,557	542,444
2019 Experience	10,682,521	19	10,645,614	824,296
2020 Assumption Changes	7,234,995	20	7,234,995	541,921
2020 Experience	10,137,107	20	10,137,107	759,298
<b>Total</b>			<b>\$ 322,807,322</b>	<b>\$ 20,790,310</b>

\* Payment amount reflects mid-year timing.

1. Total UAAL Amortization Payments	\$ 20,790,310
2. Expected Payroll for FYE 2022	\$ 100,875,957
3. UAAL Amortization Payment Rate (1) / (2)	20.61%



TABLE 11  
POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI  
CITY CONTRIBUTION RATE

	Valuation Date*	
	4/30/2020	4/30/2019
Normal Cost		
Service pensions	16.59%	16.53%
Pre-retirement death pensions	0.49%	0.50%
Disability pensions	5.74%	5.64%
Termination benefits	1.56%	1.55%
Supplemental retirement benefit	0.40%	0.43%
Administrative expenses	0.60%	0.60%
Total Normal Cost	25.38%	25.25%
Total UAAL Amortization payment	20.61%	18.90%
Total Actuarial Contribution Rate	45.99%	44.15%
Member Portion	11.55%	11.55%
City Portion	34.44%	32.60%

\* The valuation results are used to determine the city contribution rate for the fiscal year ending two years later.



SECTION 5 – CITY CONTRIBUTIONS

**TABLE 12**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**COMPUTED AND ACTUAL CITY CONTRIBUTIONS COMPARATIVE STATEMENT**

Fiscal Year Beginning <u>May 1</u>	Valuation Date <u>April 30</u>	Projected Annual Payroll	As a % of Projected Pay		Fiscal Year Contributions		
			Annual Required Contribution	Reported FY City Contribution	Annual Required Contribution	Projected FY City Contribution	Actual Dollar Contribution
1998	1998	49,872,090	19.81 %	20.60 %	\$9,880,286	\$10,273,651	\$10,318,583
1999	1999	51,963,858	17.65	20.60	9,172,029	10,704,555	10,789,963
2000	2000	57,791,028	18.66	20.60	10,785,784	11,904,952	11,392,871
2001	2001	57,505,238	18.85	19.70	10,837,294	11,328,532	11,312,754
2002	2002	59,228,848	19.55	19.70	11,579,240	11,668,083	12,017,801
2003	*	65,234,614	23.14	19.70	15,095,290	12,851,219	12,817,176
2004	2003	68,170,172	23.14	19.70	15,774,578	13,429,524	13,297,605
2005	2004	72,325,478	26.26	19.70	18,992,671	14,248,119	13,729,225
2006	2005	73,794,574	29.06	19.70	21,444,703	14,537,531	14,526,734
2007	2006	78,446,156	29.00	19.70	22,749,385	15,453,893	15,747,111
2008	2007	83,716,533	29.04	19.70	24,311,281	16,492,157	16,700,688
2009	2008	90,168,869	26.22	19.70	23,642,278	17,763,267	16,645,229
2010	2009	93,479,787	36.76	19.70	34,363,170	18,415,518	16,532,015
2011	2010	94,094,251	33.75	19.70	31,756,810	18,536,567	16,476,608
2012	*	91,982,770	36.79	19.70	33,840,461	18,120,606	16,933,694
2013	2012	91,396,005	38.85 **	19.70 **	35,507,348	18,005,013	20,528,569
2014	*#	94,109,913	27.35	27.35	25,739,061	25,739,061	25,739,061
2015	2014	99,755,810	27.33	27.33	27,263,263	27,263,263	27,263,263
2016	2015	100,744,778	27.71	27.71	27,916,378	27,916,378	27,916,378
2017	2016	99,605,252	29.08	29.08	28,965,207	28,965,207	28,965,207
2018	2017	96,913,504	30.01	30.01	29,083,743	29,083,743	29,083,743
2019	2018	99,331,917	30.36	30.36	30,157,170	30,157,170	30,157,170
2020	*	100,605,177	32.60	32.60	32,797,288	32,797,288	
2021	*	100,875,957	34.44		34,741,680		

\* After changes in actuarial assumptions or methods.

\*\* Effective September 1, 2013, the actuarial contribution rate was revised to 36.58% and the City began contributing the full city actuarial contribution rate of 25.03%.

# After changes in benefits

Note: For years prior to 2011, information is shown from the prior actuary's report.



## SECTION 6 – FINANCIAL PROJECTIONS

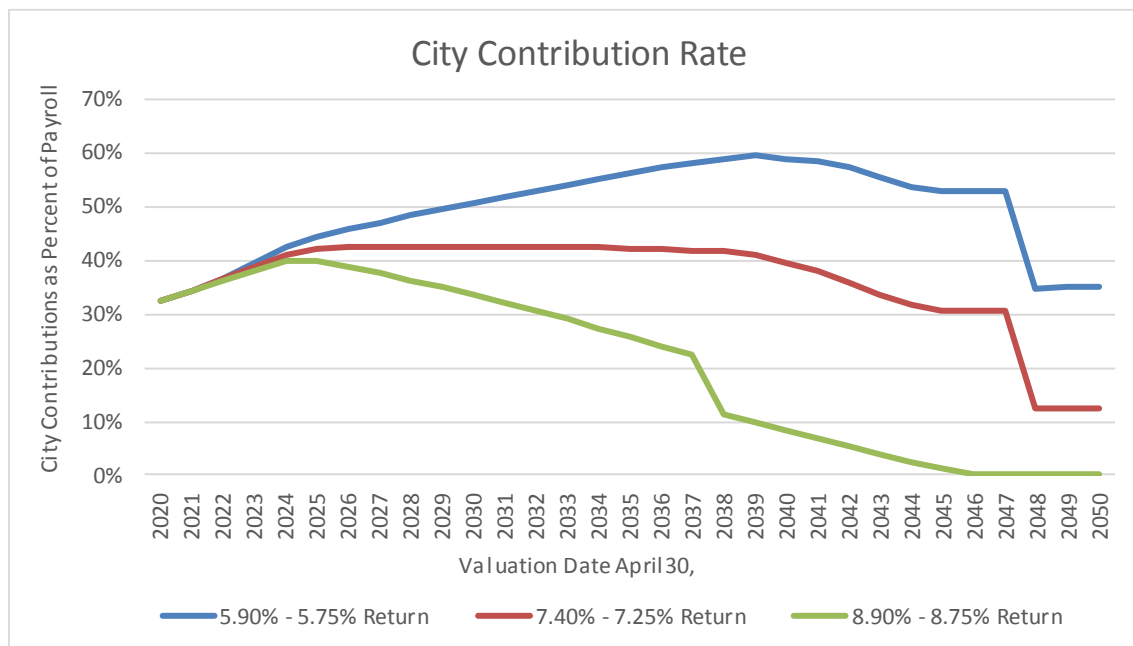
While the April 30, 2020 valuation results indicate the System’s financial status at a single point in time, projections are used to identify trends and to compare various scenarios rather than predicting some future state of events. The projections model a change in one key variable to provide insight into the longer term trend of (1) the projected City contributions; (2) the projected System funded status (ratio of actuarial assets over liabilities); and (3) the unfunded actuarial accrued liability (actuarial accrued liability minus actuarial assets). The projections also show how sensitive the results are to the key variable being modeled. The projections do not predict the System’s financial condition or its ability to pay benefits in the future and do not provide any guarantee of future financial soundness of the System. Over time, a defined benefit plan’s total cost will depend on a number of factors, including the amount of benefits paid, the number of people paid benefits, plan expenses, and the amount of earnings on assets invested to pay benefits. These amounts and other variables are uncertain and unknowable at the time the projections were prepared. Because not all of the assumptions will unfold exactly as expected, actual results will differ from the projections shown.

The following three actual investment return scenarios are modeled (note the assumption does not change):

- (1) Returns grading down by 0.05% each year from 7.40% for May 1, 2020 through April 30, 2021 to 7.25% for May 1, 2023 through April 30, 2024 (current assumption),
- (2) Returns 1.50% higher than the current assumption (8.90% grading down to 8.75%), and
- (3) Returns 1.50% lower than the current assumption (5.90% grading down to 5.75%).

The projections assume that all actuarial assumptions, other than investment return, are met in all future years and that the City makes contributions equal to the full amount of the actuarially determined contribution as calculated by the System’s actuary, based on the Board’s Funding Policy (including closed amortization periods). Note that the 2.5% COLA is assumed to be granted in all years even when the Board’s criteria is not met. These projections include estimates of future valuation results, including the unfunded actuarial accrued liability and funded ratio. It should be noted that these actuarial measurements do not indicate the sufficiency of plan assets to settle the plan’s obligations nor do they, on their own, indicate future funding requirements.

**Effect of Various Returns on City Contribution Rate**



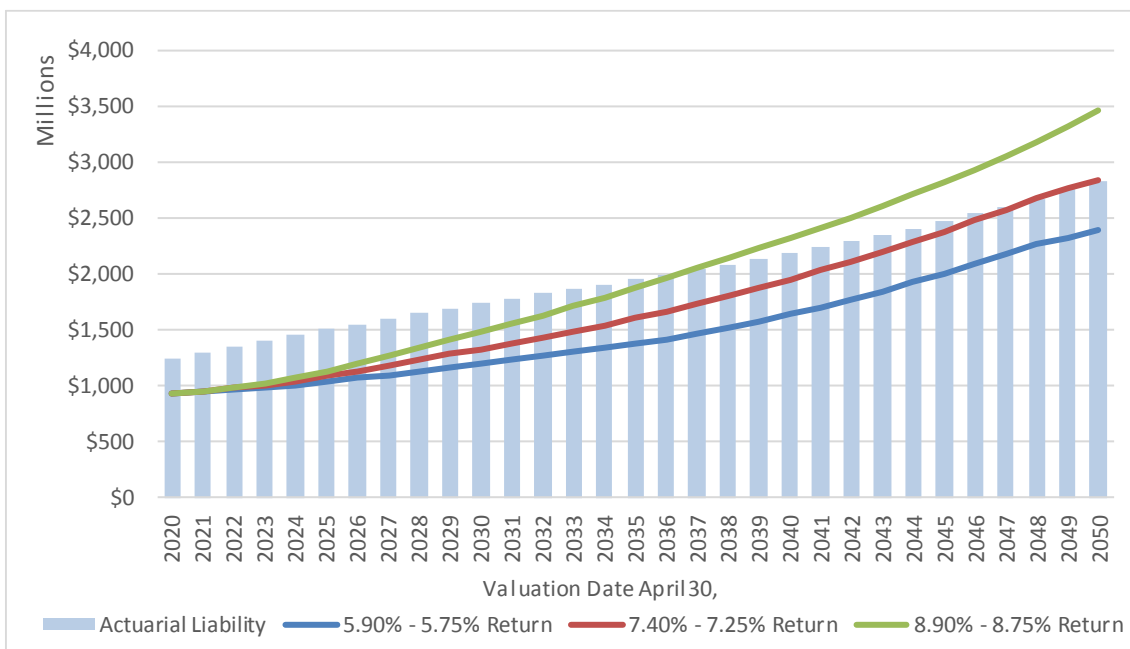
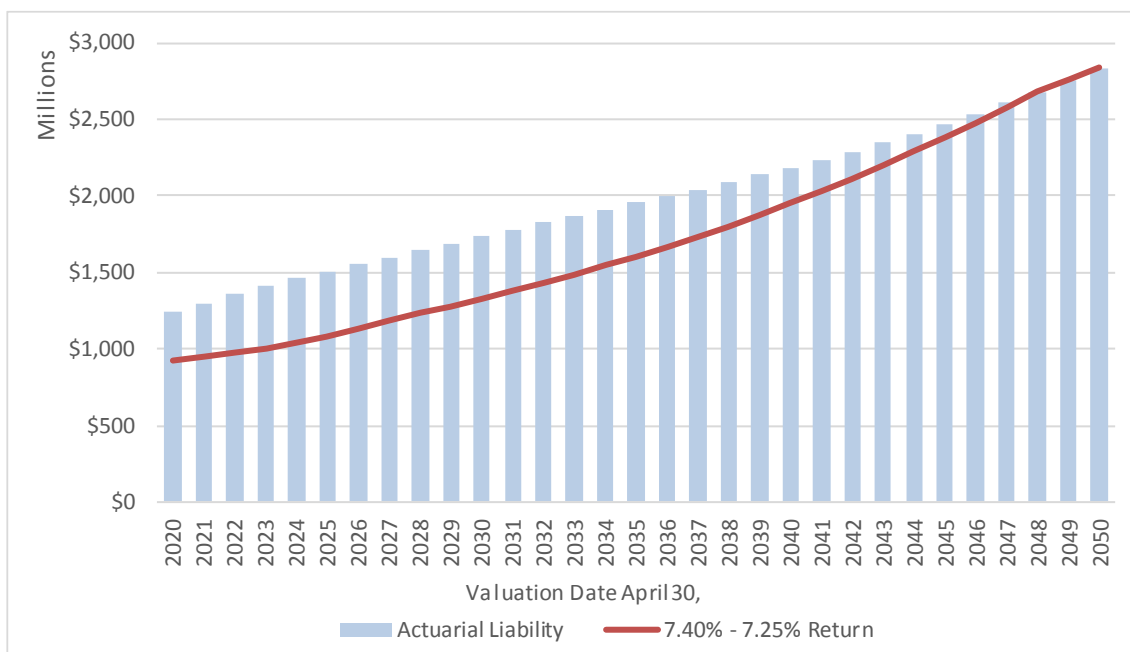




## SECTION 6 – FINANCIAL PROJECTIONS

### Comparison of Projected Actuarial Assets to Actuarial Liability

The following graphs compare the actuarial value of assets (red line) to the System's actuarial accrued liabilities (light blue bars) on the valuation date in future years. The first graph shows the baseline case, while the second graph shows the sensitivity of the results to variation in the actual rate of return.

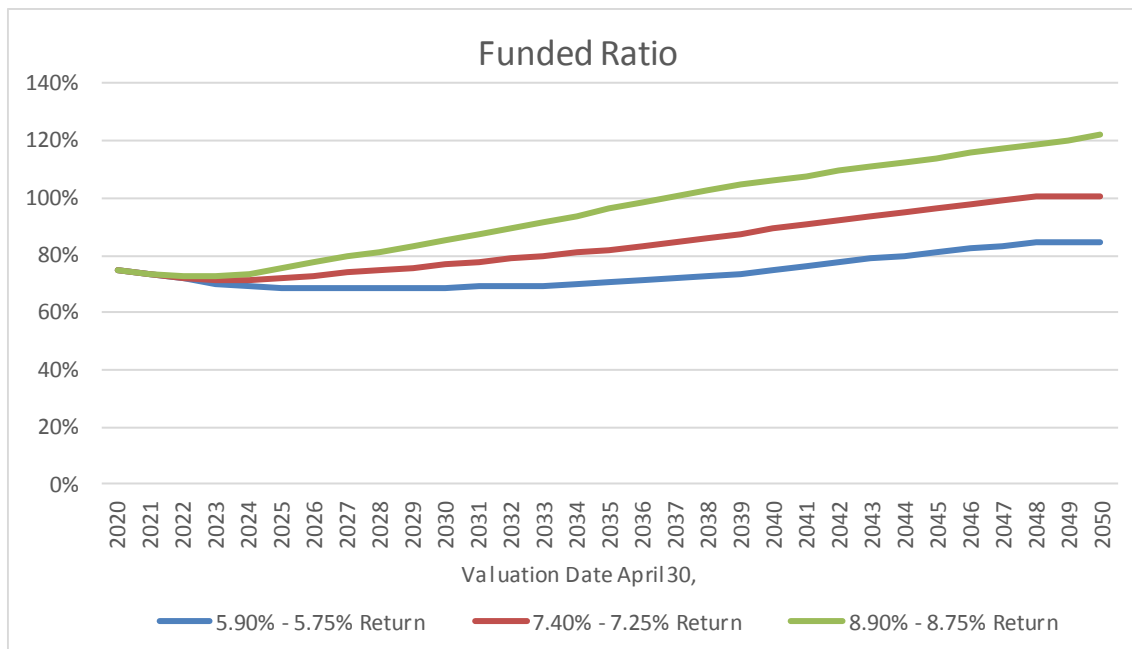




## SECTION 6 – FINANCIAL PROJECTIONS

### Funded Ratio

The following graph shows the projected System funded ratio (ratio of actuarial value of assets to actuarial accrued liabilities) under each of the scenarios described earlier. The years shown in the chart are valuation dates (April 30 of each year).





SECTION 6 – FINANCIAL PROJECTIONS

**TABLE 13**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**PROJECTION OF VALUATION RESULTS**

Projection Based on April 30, 2020 Actuarial Valuation 7.40% step down to 7.25% Investment Return Amounts in thousands											
Valuation as of April 30, (1)	Covered Payroll at Valuation (2)	Actuarial Accrued Liability (AAL) (3)	Actuarial Value of Assets (AVA) (4)	Unfunded AAL (5)	Funded Ratio Using AVA (6)	UAAL Amortization Payment Rate (7)	Normal Cost Rate (8)	Actuarial Contribution Rate (9)	Member Contribution Rate (10)	City Actuarial Contribution Rate (11)	Dollar Amount of City Contribution* (12)
2020	\$97,938	\$1,247,262	\$928,958	\$318,304	74.48%	20.61%	25.38%	45.99%	11.55%	34.44%	\$34,742
2021	99,735	1,301,520	956,021	345,499	73.45%	22.53%	25.55%	48.08%	11.55%	36.53%	37,526
2022	101,923	1,357,246	981,838	375,409	72.34%	24.57%	25.76%	50.33%	11.55%	38.78%	40,711
2023	104,000	1,413,340	1,006,662	406,677	71.23%	26.74%	25.94%	52.68%	11.55%	41.13%	44,059
2024	105,860	1,460,789	1,039,168	421,621	71.14%	27.93%	25.80%	53.73%	11.55%	42.18%	45,991
2025	107,607	1,507,857	1,085,442	422,415	71.99%	28.30%	25.67%	53.97%	11.55%	42.42%	47,016
2026	109,921	1,554,379	1,132,943	421,436	72.89%	28.52%	25.53%	54.05%	11.55%	42.50%	48,118
2027	112,457	1,600,506	1,181,255	419,250	73.81%	28.69%	25.39%	54.08%	11.55%	42.53%	49,263
2028	115,378	1,646,154	1,230,249	415,906	74.73%	28.77%	25.24%	54.01%	11.55%	42.46%	50,459
2029	117,754	1,691,431	1,280,216	411,215	75.69%	29.02%	25.12%	54.14%	11.55%	42.59%	51,656
2030	120,844	1,736,142	1,330,686	405,456	76.65%	29.11%	24.99%	54.10%	11.55%	42.55%	52,962
2031	124,137	1,780,388	1,382,423	397,965	77.65%	29.16%	24.88%	54.04%	11.55%	42.49%	54,328
2032	127,624	1,824,278	1,435,445	388,833	78.69%	29.18%	24.77%	53.95%	11.55%	42.40%	55,736
2033	131,285	1,867,926	1,490,000	377,926	79.77%	29.19%	24.69%	53.88%	11.55%	42.33%	57,240
2034	135,404	1,911,664	1,546,453	365,211	80.90%	29.13%	24.61%	53.74%	11.55%	42.19%	58,841
2035	139,622	1,955,394	1,605,154	350,240	82.09%	29.06%	24.53%	53.59%	11.55%	42.04%	60,458
2036	144,122	1,999,450	1,666,421	333,029	83.34%	28.97%	24.47%	53.44%	11.55%	41.89%	62,184
2037	149,053	2,044,406	1,730,984	313,421	84.67%	28.83%	24.41%	53.24%	11.55%	41.69%	64,005
2038	154,276	2,090,409	1,799,425	290,984	86.08%	28.32%	24.37%	52.69%	11.55%	41.14%	65,373
2039	159,466	2,137,948	1,872,289	265,660	87.57%	26.75%	24.33%	51.08%	11.55%	39.53%	64,928
2040	164,950	2,186,876	1,949,136	237,739	89.13%	25.24%	24.31%	49.55%	11.55%	38.00%	64,561
2041	171,029	2,238,169	2,029,179	208,990	90.66%	23.18%	24.30%	47.48%	11.55%	35.93%	63,294
2042	176,950	2,291,958	2,112,932	179,026	92.19%	21.02%	24.30%	45.32%	11.55%	33.77%	61,549
2043	183,095	2,348,505	2,199,376	149,130	93.65%	18.80%	24.30%	43.10%	11.55%	31.55%	59,500
2044	189,470	2,408,325	2,288,611	119,714	95.03%	17.81%	24.31%	42.12%	11.55%	30.57%	59,658
2045	195,661	2,471,393	2,380,360	91,033	96.32%	17.75%	24.33%	42.08%	11.55%	30.53%	61,527
2046	201,610	2,537,644	2,476,612	61,032	97.59%	17.74%	24.36%	42.10%	11.55%	30.55%	63,440
2047	207,185	2,606,632	2,578,809	27,822	98.93%	(0.28%)	24.39%	24.11%	11.55%	12.56%	26,803
2048	213,174	2,678,290	2,687,062	(8,772)	100.33%	(0.29%)	24.43%	24.14%	11.55%	12.59%	27,644
2049	219,113	2,752,665	2,762,098	(9,433)	100.34%	(0.31%)	24.46%	24.15%	11.55%	12.60%	28,436

\* Amounts shown are contributions in the fiscal year ending two years after the valuation date.  
 Note: Investment return assumption is assumed to be 7.40% in 2020, 7.35% in 2021, 7.30% in 2022, and 7.25% for 2023 and thereafter.



**TABLE 14**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**CITY CONTRIBUTIONS UNDER ALTERNATE SCENARIOS**

Projection Based on April 30, 2020 Actuarial Valuation Board's Funding Policy (Layered Amortization of UAAL) Amounts in Thousands				
Fiscal Year End	City Contribution Amounts at Various Investment Returns			
	April 30,*	7.40%/7.25% Return	8.90%/8.75% Return	5.90%/5.75% Return
2022		\$34,742	\$34,742	\$34,742
2023		37,526	37,321	37,742
2024		40,711	40,018	41,404
2025		44,059	42,580	45,515
2026		45,991	43,429	48,478
2027		47,016	43,049	50,829
2028		48,118	42,615	53,326
2029		49,263	42,116	55,958
2030		50,459	41,534	58,719
2031		51,656	40,789	61,565
2032		52,962	40,004	64,600
2033		54,328	39,138	67,792
2034		55,736	38,148	71,129
2035		57,240	37,078	74,671
2036		58,841	35,912	78,380
2037		60,458	34,601	82,245
2038		62,184	33,193	86,321
2039		64,005	17,548	90,610
2040		65,373	15,573	94,580
2041		64,928	13,468	96,875
2042		64,561	11,332	99,390
2043		63,294	9,196	100,781
2044		61,549	6,944	101,354
2045		59,500	4,602	101,310
2046		59,658	2,205	103,158
2047		61,527	0	106,408
2048		63,440	0	109,768
2049		26,803	0	74,242
2050		27,644	0	76,740
2051		28,436	0	79,238

\*The Actuarially Determined Contribution (ADC) determined in the annual actuarial valuation is contributed in the following fiscal year. For example, the dollar amount of the ADC for fiscal year-end April 30, 2022 is based on the ADC calculated in the April 30, 2020 valuation.

Note: Projections assume a constant population and no actuarial gains and losses other than recognition of the deferred investment experience as of April 30, 2020.



## SECTION 7 – RISK CONSIDERATIONS

Actuarial Standards of Practice are issued by the Actuarial Standards Board and are binding on credentialed actuaries practicing in the United States. These standards generally identify what the actuary should consider, document and disclose when performing an actuarial assignment. In September, 2017, Actuarial Standard of Practice Number 51, *Assessment and Disclosure of Risk in Measuring Pension Obligations*, (ASOP 51) was issued as final with application to measurement dates on or after November 1, 2018. This ASOP, which applies to funding valuations, actuarial projections, and actuarial cost studies of proposed plan changes, was first applicable for the April 30, 2019 actuarial valuation for the Police Retirement System of Kansas City, Missouri (System).

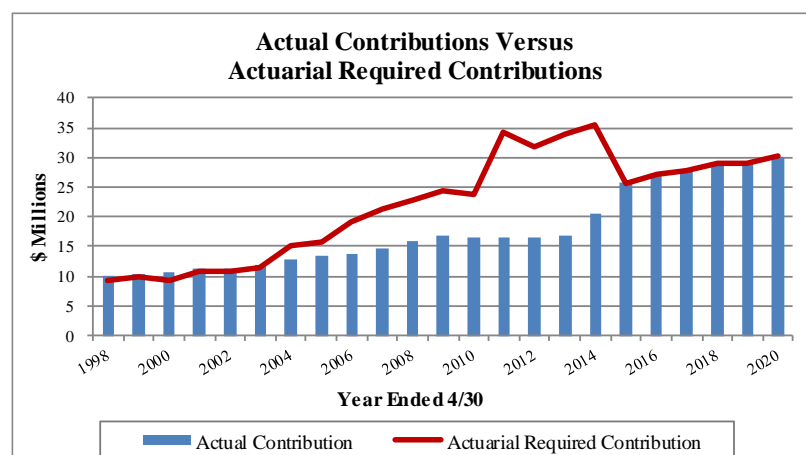
A typical retirement plan faces many different risks, but the greatest risk is the inability to make benefit payments when due. If plan assets are depleted, benefits may not be paid which could create legal and litigation risk or the plan could become “pay as you go”. The term “risk” is most commonly associated with an outcome with undesirable results. However, in the actuarial world, risk can be translated as uncertainty. The actuarial valuation process uses many actuarial assumptions to project how future contributions and investment returns will meet the cash flow needs for future benefit payments. Of course, we know that actual experience will not unfold exactly as anticipated by the assumptions and that uncertainty, whether favorable or unfavorable, creates risk. ASOP 51 defines risk as the potential of actual future measurements to deviate from expected results due to actual experience that is different than the actuarial assumptions.

The various risk factors for a given plan can have a significant impact – positive or negative – on the actuarial projection of liability and contribution rates.

There are a number of risks inherent in the funding of a defined benefit plan. These include:

- economic risks, such as investment return and price inflation;
- demographic risks such as mortality, payroll growth, aging population including impact of baby boomers, and retirement ages;
- contribution risk, i.e., the potential for volatility in contribution rates and
- external risks, such as the regulatory and political environment, are not included in ASOP 51.

There is a direct correlation between healthy, well-funded retirement plans and consistent contributions equal to the full actuarial required contribution each year. As the following graph shows, the City failed to make contributions equal to the actuarial rate from 2003 to 2014, with large shortfalls in some years. As required by legislation passed in 2013, the City has contributed the full actuarial required contribution for the past 6 fiscal years.





## SECTION 7 – RISK CONSIDERATIONS

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One of the strongest factors regarding the future funding of the System is the City’s statutory requirement to make the full actuarial required contribution, as determined by the System’s actuary in the annual actuarial valuation. This is an important change from the prior decade when actual City contributions were far below the full actuarial contribution.

The most significant risk factor for most retirement systems, including the Police Retirement System of Kansas City, Missouri, is investment return risk because of the volatility of returns and the size of plan assets compared to payroll (see Table 15). As that Table illustrates, a difference of 10% between the actual return in a year and the assumed return results in an ultimate contribution rate increase of nearly 7% of pay over a 20-year period. Given the System’s target asset allocation and the associated standard deviation of the portfolio, a variance of 10% or more from the assumption in any given year is not unexpected (likely to occur in about one of every three years).

A key demographic risk for all retirement systems, including the Police Retirement System of Kansas City, Missouri, is improvements in mortality (longevity) greater than anticipated. While the actuarial assumptions reflect small, continuous improvements in mortality experience over time and these assumptions are refined every experience study, the risk arises because there is a possibility of some sudden shift, perhaps from a significant medical breakthrough that could quickly increase liabilities. Likewise, there is some possibility of a significant public health crisis that could result in a significant number of additional deaths in a short time period, which would also be significant, although more easily absorbed. While either of these events could happen, it represents a small probability and thus represents much less risk than the volatility associated with investment returns.

Finally, the unfunded actuarial accrued liability is amortized as a level percentage of payroll. The underlying assumption used in developing the payment schedule for UAAL payments assumes an increasing covered payroll over time which is dependent on a stable employment level, i.e., active member count remains the same. When payroll does not grow as expected, the UAAL contribution rate will be higher than expected, even if the dollar amount of the payment is the same as scheduled. As Table 18 illustrates, the growth in covered payroll over the last ten years has been minimal compared to expected increases over that period of 3.00% to 4.00%. This trend is due to the combined impact of a smaller number of active members and relatively low salary increases. While this is less critical for the Police Retirement System of Kansas City, Missouri because the City contributes a dollar amount, not a percent of payroll, the lack of payroll growth does result in a payment schedule for the UAAL that allocates higher dollar amounts of contributions later in the period because it assumes payroll is increasing at a higher rate than is actually occurring.

Many of the public retirement systems in the United States were created shortly after World War II. The Police Retirement System of Kansas City, Missouri was created in 1946 so it has been in existence for more than 70 years. In general, the aging of the population, including the retirement of the baby boomers, along with earlier retirement eligibility, has created a shift in the demographics of most retirement systems. This change is not unexpected and has, in fact, been anticipated in the funding of the retirement system. Even though it was anticipated, the demographic shift and maturing of the plans have increased the risk associated with funding the system. The following exhibits summarize some historical information that helps indicate how certain key risk metrics have changed over time. Many are due to the natural maturing of the retirement system, including the percentage of liability attributable to retirees and the active to retiree ratio.



TABLE 15

## POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI

## HISTORICAL ASSET VOLATILITY RATIOS

As a retirement system matures, the size of the market value of assets typically increases relative to the covered payroll of active members, on which the System is funded. The size of the plan assets relative to covered payroll, sometimes referred to as the asset volatility ratio, is an important indicator of the contribution risk for the System. The higher this ratio, the more sensitive a plan's contribution rate is to investment return volatility. In other words, it will be harder to recover from investment losses with increased contributions.

Actuarial Valuation Date	Market Value of Assets	Estimated Plan Year Payroll	Asset Volatility Ratio	Increase in ACR with a Return 10% Lower than Assumed*
4/30/2001	\$594,853,903	\$57,505,238	10.34	7.74%
4/30/2002	561,755,162	56,678,323	9.91	7.42%
4/30/2003	502,971,920	62,425,468	8.06	6.04%
4/30/2004	577,093,152	66,230,606	8.71	6.52%
4/30/2005	604,107,701	67,575,902	8.94	6.70%
4/30/2006	692,539,940	71,835,495	9.64	7.22%
4/30/2007	755,107,136	80,111,515	9.43	7.06%
4/30/2008	734,379,847	86,700,836	8.47	6.34%
4/30/2009	534,314,117	89,884,411	5.94	4.45%
4/30/2010	655,571,619	90,475,241	7.25	5.43%
4/30/2011	715,764,084	88,444,971	8.09	6.06%
4/30/2012	687,870,657	87,880,774	7.83	5.86%
4/30/2013	717,317,928	90,708,350	7.91	5.92%
4/30/2014	763,076,453	96,150,178	7.94	5.95%
4/30/2015	793,880,318	97,103,400	8.18	6.13%
4/30/2016	772,791,036	96,005,062	8.05	6.03%
4/30/2017	827,347,041	93,410,606	8.86	6.64%
4/30/2018	879,496,868	95,741,607	9.19	6.88%
4/30/2019	891,225,734	97,674,929	9.12	6.83%
4/30/2020	874,338,308	97,937,822	8.93	6.69%

*Note: Years prior to 2011 were provided by the prior actuary.*

\*The impact of asset smoothing is not reflected in the impact on the Actuarial Contribution Rate (ACR). Current year assumptions are used for all years shown.

The amount of assets at April 30, 2020 is 8.93 times the covered payroll so underperforming the investment return assumption by 10.00% (i.e., earn -2.60% for one year) is equivalent to 89.3% of payroll. While the actual impact in the first year is mitigated by the asset smoothing method and amortization of the UAAL, the magnitude of the ultimate contribution increase illustrates the risk associated with volatile investment returns.



**SECTION 7 – RISK CONSIDERATIONS**

**TABLE 16**

**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI  
HISTORICAL CASH FLOWS**

Plans with negative cash flows tend to experience increased sensitivity to investment return volatility. Cash flows, for this purpose, are measured as contributions less benefit payments. If the System has negative cash flows and then experiences returns below the assumed rate, there are fewer assets to be reinvested to earn the higher returns that typically follow. While any negative cash flow will produce such a result, it is typically a negative cash flow of more than 5% of market value that may cause significant concerns. The System has had negative cash flows of 2 to 3% for the last seven years.

<b>Year End</b>	<b>Market Value of Assets (MVA)</b>	<b>Contributions</b>	<b>Benefit Payments and Expenses</b>	<b>Net Cash Flow</b>	<b>Net Cash Flow as a Percent of MVA</b>
4/30/2001	\$594,853,903	\$17,351,192	\$31,575,046	(\$14,223,854)	(2.39%)
4/30/2002	561,755,162	17,470,774	34,971,153	(17,500,379)	(3.12%)
4/30/2003	502,971,920	18,569,429	35,975,070	(17,405,641)	(3.46%)
4/30/2004	577,093,152	19,790,162	36,982,155	(17,191,993)	(2.98%)
4/30/2005	604,107,701	20,510,595	38,834,191	(18,323,596)	(3.03%)
4/30/2006	692,539,940	21,201,728	40,396,756	(19,195,028)	(2.77%)
4/30/2007	755,107,136	22,340,876	43,503,803	(21,162,927)	(2.80%)
4/30/2008	734,379,847	24,206,873	44,022,306	(19,815,433)	(2.70%)
4/30/2009	534,314,117	25,683,054	45,394,340	(19,711,286)	(3.69%)
4/30/2010	655,571,619	25,579,929	47,088,273	(21,508,344)	(3.28%)
4/30/2011	715,764,084	25,756,009	47,565,630	(21,809,621)	(3.05%)
4/30/2012	687,870,657	25,370,816	49,679,973	(24,309,157)	(3.53%)
4/30/2013	717,317,928	26,277,110	52,371,938	(26,094,828)	(3.64%)
4/30/2014	763,076,453	32,440,600	53,525,039	(21,084,439)	(2.76%)
4/30/2015	793,880,318	39,808,182	55,955,411	(16,147,229)	(2.03%)
4/30/2016	772,791,036	41,020,299	59,150,352	(18,130,053)	(2.35%)
4/30/2017	827,347,041	42,731,044	60,806,452	(18,075,408)	(2.18%)
4/30/2018	879,496,868	43,493,778	65,446,603	(21,952,825)	(2.50%)
4/30/2019	891,225,734	43,693,560	66,880,714	(23,187,154)	(2.60%)
4/30/2020	874,338,308	44,819,176	71,241,916	(26,422,740)	(3.02%)

*Note: Years prior to 2011 were provided by the prior actuary.*

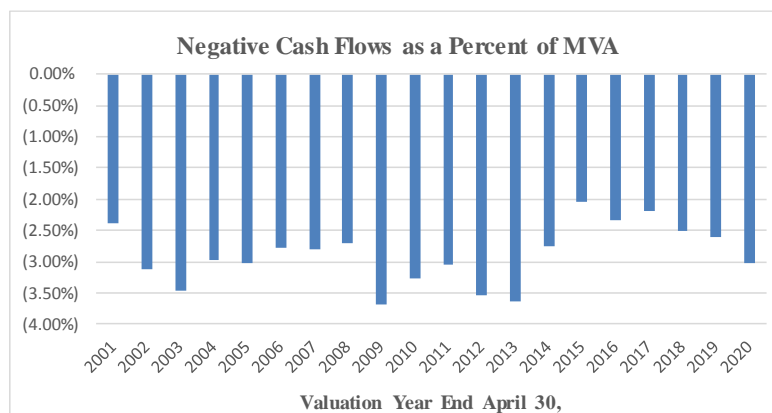






TABLE 17

## POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI

## LIABILITY MATURITY MEASUREMENTS

Most public sector retirement systems have been in operation for many years. As a result, they have aging plan populations, and in some cases declining active populations, resulting in an increasing ratio of retirees to active members and a growing percentage of retiree liability. With more of the total liability residing with retirees, investment volatility has a greater impact on the funding of the system since it is more difficult to restore the system financially after losses occur when there is comparatively less payroll over which to spread costs.

Projections provide the most effective way of analyzing the impact of these changes on future funding measures, but studying several key metrics from the valuation can also provide some valuable insight.

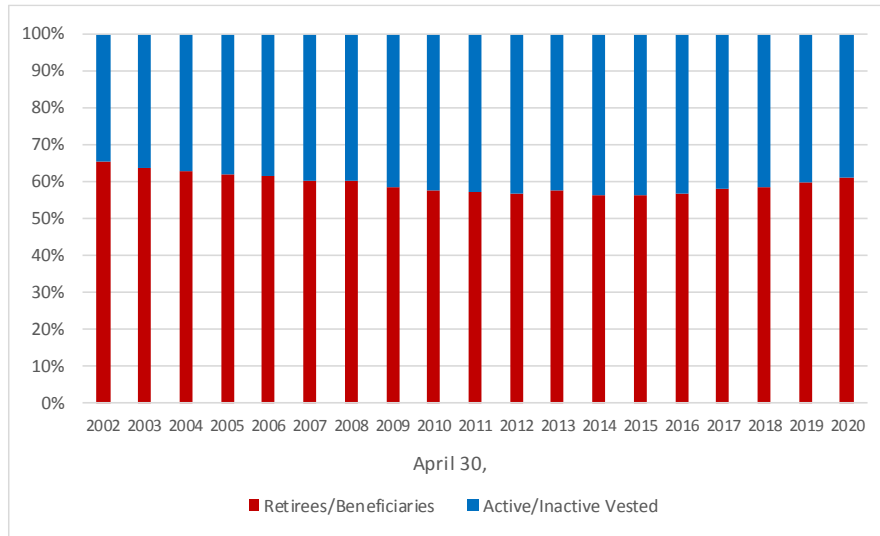
<b>Year End</b>	<b>Retiree Liability (a)</b>	<b>Total Actuarial Liability (b)</b>	<b>Retiree Percentage (a / b)</b>
4/30/2002	\$424,565,985	\$648,632,789	65.5%
4/30/2003	436,805,324	682,690,968	64.0%
4/30/2004	448,521,694	712,273,616	63.0%
4/30/2005	460,235,649	741,001,020	62.1%
4/30/2006	476,677,326	775,271,985	61.5%
4/30/2007	487,633,976	807,902,176	60.4%
4/30/2008	511,571,757	850,763,745	60.1%
4/30/2009	521,607,916	893,559,090	58.4%
4/30/2010	526,521,860	915,463,037	57.5%
4/30/2011	537,670,377	940,609,092	57.2%
4/30/2012	551,677,775	972,127,874	56.7%
4/30/2013	554,078,691	964,302,215	57.5%
4/30/2014	568,199,815	1,006,243,143	56.5%
4/30/2015	585,754,594	1,037,256,917	56.5%
4/30/2016	613,092,387	1,076,824,221	56.9%
4/30/2017	652,700,808	1,118,948,065	58.3%
4/30/2018	681,913,348	1,161,788,502	58.7%
4/30/2019	726,393,431	1,211,216,028	60.0%
4/30/2020	763,780,744	1,247,261,603	61.2%

*Note: Years prior to 2011 were provided by the prior actuary.*



**TABLE 17**  
**(continued)**

**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**

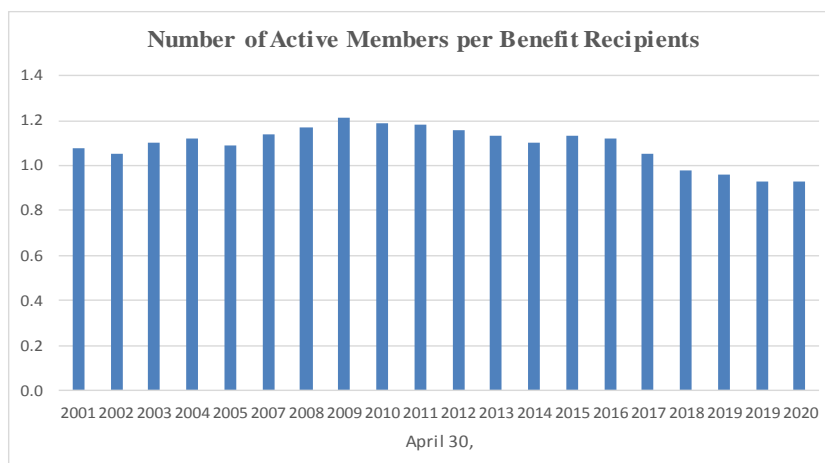




**TABLE 18**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**HISTORICAL MEMBER STATISTICS**

Valuation Date April 30,	Number of		Active/ Retired
	Active	Retired	
2001	1,224	1,132	1.08
2002	1,204	1,152	1.05
2003	1,266	1,154	1.10
2004	1,303	1,162	1.12
2005	1,285	1,174	1.09
2006	1,355	1,186	1.14
2007	1,391	1,189	1.17
2008	1,433	1,188	1.21
2009	1,410	1,186	1.19
2010	1,418	1,201	1.18
2011	1,391	1,202	1.16
2012	1,366	1,209	1.13
2013	1,359	1,240	1.10
2014	1,408	1,243	1.13
2015	1,397	1,252	1.12
2016	1,334	1,274	1.05
2017	1,286	1,308	0.98
2018	1,284	1,332	0.96
2019	1,279	1,369	0.93
2020	1,297	1,404	0.92

*Note: Years prior to 2011 were provided by prior actuary.*





**TABLE 18**  
**(continued)**

**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**

<b>Valuation Date</b> <b>April 30,</b>	<b>Number of Active Members</b>	<b>Projected Payroll</b>	<b>Payroll % Incr.</b>
2001	1,224	\$57,505,238	
2002	1,204	56,678,323	(1.44%)
2003	1,266	62,425,468	10.14%
2004	1,303	66,230,606	6.10%
2005	1,285	67,575,902	2.03%
2006	1,355	71,835,495	6.30%
2007	1,391	80,111,515	11.52%
2008	1,433	86,700,836	8.23%
2009	1,410	89,884,411	3.67%
2010	1,418	90,475,241	0.66%
2011	1,391	88,444,971	(2.24%)
2012	1,366	87,880,774	(0.64%)
2013	1,359	90,708,350	3.22%
2014	1,408	96,150,178	6.00%
2015	1,397	97,103,400	0.99%
2016	1,334	96,005,062	(1.13%)
2017	1,286	93,410,606	(2.70%)
2018	1,284	95,741,607	2.50%
2019	1,279	97,674,929	2.02%
2020	1,297	97,937,822	0.27%

*Note: Years prior to 2011 were provided by prior actuary.*

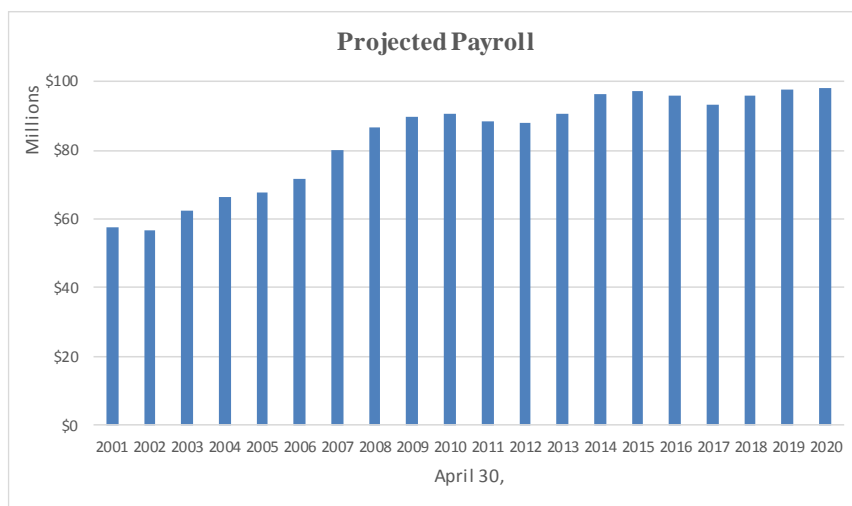




TABLE 19

## POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI

## COMPARISON OF VALUATION RESULTS UNDER ALTERNATE INVESTMENT RETURN ASSUMPTIONS

(Dollars in Thousands)

This exhibit compares the key April 30, 2020 valuation results under five (5) different investment return assumptions to illustrate the impact of different assumptions on the funding of the System. Note that only the investment return assumption is changed, as identified in the heading below. All other assumptions are unchanged for purposes of this analysis.

<b>Investment Return Assumption</b>	<b>6.90%</b>	<b>7.15%</b>	<b>7.40%</b>	<b>7.65%</b>	<b>7.90%</b>
<b>Contributions</b>					
Normal Cost Rate	28.53%	26.90%	25.38%	23.97%	22.66%
UAAL Contribution Rate	25.70%	23.14%	20.61%	18.10%	15.62%
Total Actuarial Contribution Rate	54.23%	50.04%	45.99%	42.07%	38.28%
Employee Contribution Rate	(11.55%)	(11.55%)	(11.55%)	(11.55%)	(11.55%)
City Contribution Rate	42.68%	38.49%	34.44%	30.52%	26.73%
<b>City Contribution for Following Fiscal Year (Dollars in Thousands)</b>	\$43,054	\$38,827	\$34,742	\$30,787	\$26,964
<b>Actuarial Accrued Liability</b>	\$1,325,788	\$1,285,544	\$1,247,262	\$1,210,821	\$1,176,108
<b>Actuarial Value of Assets</b>	928,958	928,958	928,958	928,958	928,958
<b>Unfunded Actuarial Accrued Liability</b>	\$396,831	\$356,586	\$318,304	\$281,863	\$247,150
<b>Funded Ratio</b>	70%	72%	74%	77%	79%

Note: All other assumptions are unchanged for purposes of this sensitivity analysis.  
Numbers may not add due to rounding.



## SECTION 8 – OTHER INFORMATION

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The actuarial accrued liability is a measure intended to help the reader assess (i) a retirement plan's funded status on a going concern basis and (ii) progress being made toward accumulating the assets needed to pay benefits as due. Allocation of the actuarial present value of projected benefits between past and future service was based on service using the Entry Age Normal actuarial cost method. Assumptions, including projected pay increases, were the same as used to determine the System's level percent of payroll annual required contribution between entry age and assumed exit age. Entry age was established by subtracting credited service from current age on the valuation date. The Entry Age Normal actuarial accrued liability was determined as part of an actuarial valuation of the System as of April 30, 2020. The actuarial assumptions used in determining the actuarial accrued liability can be found in Appendix C.



TABLE 20  
POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI  
SUMMARY OF ACTUARIAL METHODS AND ASSUMPTIONS

Valuation Date	April 30, 2020
Actuarial cost method	Entry Age Normal
Amortization method for unfunded actuarial accrued liability	Level percent of payroll
Amortization period	30-year closed, beginning with the 2017 valuation for the Legacy UAAL base 20-year closed for experience bases
Asset valuation method	5-year smoothing of actual versus expected return on market value
Actuarial assumptions:	
Investment rate of return	7.40%, net of investment expenses
Projected salary increases including wage inflation at 3.00%	3.00% to 19.00%
Cost-of-living adjustments	2.50% simple

Membership of the plan consisted of the following at April 30, 2020, the date of the latest actuarial valuation:

Retirees and beneficiaries receiving benefits	1,404
Inactive vested members entitled to but not yet receiving benefits*	38
Active plan members	<u>1,297</u>
Total	2,739

\*Note: Officers who are actively working and have 32 or more years of service are included with the inactive vested members entitled to future benefits since they are currently not accruing benefits nor contributing to the System, but are entitled to a benefit in the future.



SECTION 8 – OTHER INFORMATION

**TABLE 21**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**SCHEDULE OF FUNDING PROGRESS**

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) (b)	Unfunded AAL (UAAL) (b) - (a)	Funded Ratio (a) / (b)	Active Member Covered Payroll** (c)	UAAL as a Percentage of Active Member Covered Payroll [(b) - (a)] / (c)
4/30/1998	\$433,090,523	\$493,183,065	\$60,092,542	88%	\$49,872,090	120%
4/30/1999	484,396,958	521,600,003	37,203,045	93%	51,963,858	72%
4/30/2000	584,514,972	589,566,248	5,051,276	99%	57,791,028	9%
4/30/2001	600,051,893	615,291,156	15,239,263	98%	57,505,238	27%
4/30/2002	620,948,986	648,632,789	27,683,803	96%	56,678,323	49%
4/30/2003 *	611,246,928	682,690,968	71,444,040	90%	62,425,468	114%
4/30/2004	603,418,620	712,273,616	108,854,996	85%	66,230,606	164%
4/30/2005	604,560,607	741,001,020	136,440,413	82%	67,575,902	202%
4/30/2006	635,621,582	775,271,985	139,650,403	82%	71,835,495	194%
4/30/2007	698,078,688	807,902,176	109,823,488	86%	80,111,515	137%
4/30/2008	742,060,223	850,763,745	108,703,522	87%	86,700,836	125%
4/30/2009	641,176,940	893,559,090	252,382,150	72%	89,884,411	281%
4/30/2010	722,464,003	915,463,037	192,999,034	79%	90,475,241	213%
4/30/2011 *	715,764,084	940,609,092	224,845,008	76%	88,444,971	254%
4/30/2012	734,375,923	972,127,874	237,751,951	76%	87,880,774	271%
4/30/2013 **	749,617,334	964,302,215	214,684,881	78%	90,708,350	237%
4/30/2014	773,338,034	1,006,243,143	232,905,109	77%	96,150,178	242%
4/30/2015	803,672,621	1,037,256,917	233,584,296	77%	97,103,400	241%
4/30/2016	821,895,127	1,076,824,221	254,929,094	76%	96,005,062	266%
4/30/2017	853,286,442	1,118,948,065	265,661,623	76%	93,410,606	284%
4/30/2018	886,676,375	1,161,788,502	275,112,127	76%	95,741,607	287%
4/30/2019 *	913,895,177	1,211,216,028	297,320,851	75%	97,674,929	304%
4/30/2020 *	928,957,803	1,247,261,603	318,303,800	74%	97,937,822	325%

\* After changes in actuarial assumptions or methods.

\*\* For valuation years 2001 and prior, and 2007 and later, valuation payroll includes projected increases for year following valuation.

For valuation years 2002 through 2006, valuation payroll is payroll reported in data after annualization of pays for new hires.

# After change in benefit provisions

Note: Results for years prior to 2011 were taken from the prior actuary's report.

Analysis of the dollar amounts of actuarial value of assets, actuarial accrued liability, or unfunded actuarial accrued liability in isolation can be misleading. Expressing the actuarial value of assets as a percentage of the actuarial accrued liability provides one indication of the System's funded status on a going-concern basis. Analysis of this percentage over time indicates whether the System is becoming financially stronger or weaker. Generally, the greater this percentage, the stronger the plan's funding. The unfunded actuarial accrued liability and annual covered payroll are both affected by inflation. Expressing the unfunded actuarial accrued liability as a percentage of covered payroll approximately adjusts for the effects of inflation and aids analysis of the progress being made in accumulating sufficient assets to pay benefits when due. Generally, the smaller this percentage, the stronger the plan's funding.





**TABLE 22**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**SCHEDULE OF CITY CONTRIBUTIONS**

Fiscal Year Ending April 30	Annual Required Contribution	Percent Contributed	Contribution Shortfall/(Excess)
1998	\$ 9,355,956	107%	\$ (622,506)
1999	9,880,286	104%	(438,297)
2000	9,172,029	118%	(1,617,934)
2001	10,785,784	106%	(607,087)
2002	10,837,294	104%	(475,460)
2003	11,579,240	104%	(438,561)
2004	15,095,290	85%	2,278,114
2005	15,774,578	84%	2,476,973
2006	18,992,671	72%	5,263,446
2007	21,444,703	68%	6,917,969
2008	22,749,385	69%	7,002,274
2009	24,311,281	69%	7,610,593
2010	23,642,278	70%	6,997,049
2011	34,363,170	48%	17,831,155
2012	31,756,810	52%	15,280,202
2013	33,840,461	50%	16,906,767
2014	35,507,348	58%	14,978,779
2015	25,739,061	100%	0
2016	27,263,263	100%	0
2017	27,916,378	100%	0
2018	28,965,207	100%	0
2019	29,083,743	100%	0
2020	30,157,170	100%	0

Note: For years prior to 2011, information shown is from the prior actuary's report.



SECTION 7 – OTHER INFORMATION

**TABLE 23**  
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**  
**SOLVENCY TEST**

Valuation Date	Entry Age Actuarial Accrued Liabilities			Valuation Assets	Portion of Actuarial Accrued Liabilities Covered by Reported Assets		
	(1)	(2)	(3)		(1)	(2)	(3)
	Active Member Contributions	Retirees and Beneficiaries	Active Members (City Financed Portion)				
<b>April 30</b>							
2003 *	\$46,015,271	\$436,805,624	\$199,870,073	\$611,246,928	100 %	100 %	64 %
2004	50,340,747	448,521,694	213,411,175	603,418,620	100	100	49
2005	55,220,395	460,235,649	225,544,976	604,560,607	100	100	40
2006	59,717,930	476,677,326	238,876,729	635,621,582	100	100	42
2007	64,314,276	487,633,976	255,953,924	698,078,688	100	100	57
2008	70,012,081	511,571,757	269,179,907	742,060,223	100	100	60
2009	76,321,890	521,607,916	295,629,284	641,176,940	100	100	15
2010	81,310,956	526,521,860	307,630,221	722,464,003	100	100	37
2011 *	86,306,128	537,670,377	316,632,587	715,764,084	100	100	29
2012	91,427,576	551,677,775	329,022,523	734,375,923	100	100	28
2013 *#	93,709,417	554,078,691	316,514,107	749,617,334	100	100	32
2014	100,221,012	568,199,815	337,822,316	773,338,034	100	100	31
2015	106,540,143	585,754,594	344,962,180	803,672,621	100	100	32
2016	109,073,053	613,092,387	354,658,781	821,895,127	100	100	28
2017	111,119,569	652,700,808	355,127,688	853,286,442	100	100	25
2018	114,197,453	681,913,348	365,677,701	886,676,375	100	100	25
2019 *	114,812,821	726,393,431	370,009,776	913,895,177	100	100	20
2020 *	115,177,685	763,780,744	368,303,174	928,957,803	100	100	14

\* After changes in actuarial assumptions or methods

# After benefit changes

Note: Results for years before 2011 were prepared by the prior actuary



APPENDIX A – SUMMARY OF MEMBERSHIP DATA

MEMBER DATA RECONCILIATION

April 30, 2019 to April 30, 2020

The number of members included in the valuation, as summarized in the table below, is in accordance with the data submitted by the System for members as of the valuation date.

	Active Participants	Retirees	Disableds	Beneficiaries	Inactive Vested	Total
Members as of 04/30/2019	1,279	904	194	271	38	2,686
New Members*	96	0	0	0	0	96
Terminations						
Refunded	(15)	0	0	0	(1)	(16)
Refund Due	(1)	0	0	0	0	(1)
Inactive Vested	(12)	0	0	0	12	0
Retirements						
Service	(36)	47	0	0	(11)	0
Disability	(12)	0	12	0	0	0
Deaths						
Cashed Out/Payments Ended	0	0	0	0	0	0
With Beneficiary	0	(15)	0	15	0	0
Without Beneficiary	(2)	(6)	(3)	(15)	0	(26)
Data Adjustments	0	0	0	0	0	0
<b>Members as of 04/30/2020</b>	<b>1,297</b>	<b>930</b>	<b>203</b>	<b>271</b>	<b>38</b>	<b>2,739</b>

\*Includes reappointments.

Note: There are 13 officers who are counted with the Inactive Vested members as of April 30, 2020 because they have continued employment past 32 years of service.



**APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)**

**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI  
SUMMARY OF ACTIVE MEMBERS  
as of April 30, 2020**

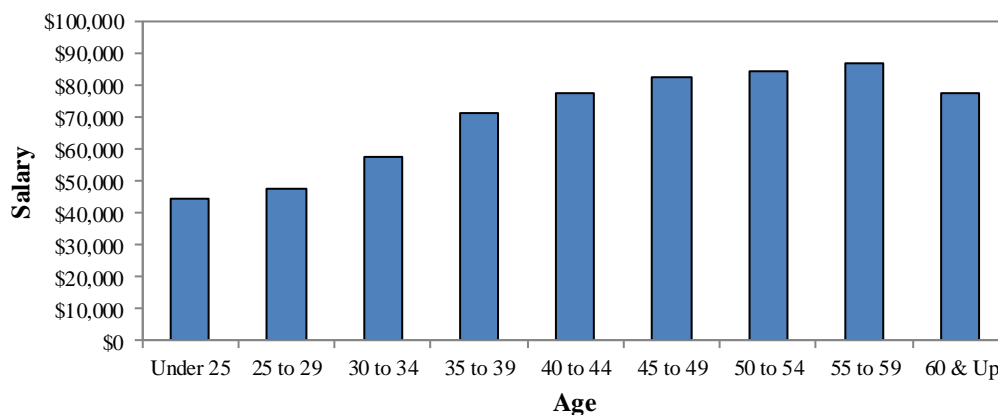
Total

Age	Number			Annual Reported Compensation*		
	Male	Female	Total	Male	Female	Total**
Under 25	23	6	29	\$ 1,024,510	\$ 265,547	\$ 1,290,056
25 to 29	121	32	153	5,735,660	1,547,886	7,283,546
30 to 34	134	26	160	7,717,587	1,459,197	9,176,783
35 to 39	175	28	203	12,536,898	1,923,394	14,460,291
40 to 44	200	30	230	15,526,592	2,289,971	17,816,564
45 to 49	240	38	278	19,761,418	3,150,890	22,912,308
50 to 54	160	19	179	13,517,193	1,574,606	15,091,800
55 to 59	49	6	55	4,258,981	518,748	4,777,729
60 & Up	9	1	10	695,946	79,296	775,242
<b>Total**</b>	<b>1,111</b>	<b>186</b>	<b>1,297</b>	<b>\$ 80,774,785</b>	<b>\$ 12,809,535</b>	<b>\$ 93,584,319</b>

\* Compensation reported in the valuation data for the prior plan year with annualization of pay for new hires.

\*\* Numbers may not add due to rounding

**Average Salary by Age**



Average age: 41.0  
 Average service: 13.9  
 Average salary: \$72,154



**APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)**

**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI  
SUMMARY OF ACTIVE MEMBERS  
as of April 30, 2020**

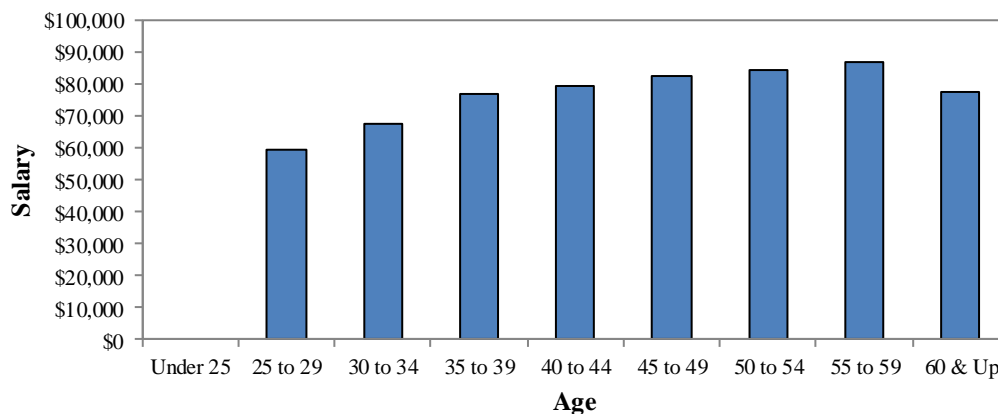
Tier I

Age	Number			Annual Reported Compensation*		
	Male	Female	Total	Male	Female	Total**
Under 25	0	0	0	\$ 0	\$ 0	\$ 0
25 to 29	1	1	2	58,737	59,746	118,483
30 to 34	54	8	62	3,682,883	512,354	4,195,236
35 to 39	137	19	156	10,528,770	1,433,102	11,961,873
40 to 44	188	26	214	14,892,789	2,069,270	16,962,059
45 to 49	237	38	275	19,589,564	3,150,890	22,740,454
50 to 54	159	18	177	13,472,876	1,517,710	14,990,585
55 to 59	49	6	55	4,258,981	518,748	4,777,729
60 & Up	9	1	10	695,946	79,296	775,242
<b>Total**</b>	<b>834</b>	<b>117</b>	<b>951</b>	<b>\$ 67,180,546</b>	<b>\$ 9,341,116</b>	<b>\$ 76,521,662</b>

\* Compensation reported in the valuation data for the prior plan year with annualization of pay for new hires.

\*\* Numbers may not add due to rounding

**Average Salary by Age**



Average age: 44.8  
 Average service: 18.0  
 Average salary: \$80,464



**APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)**

**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI  
SUMMARY OF ACTIVE MEMBERS  
as of April 30, 2020**

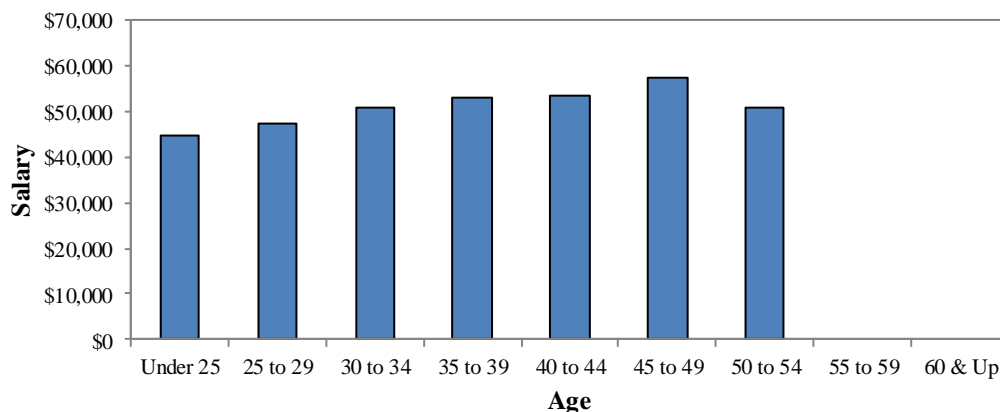
Tier II

Age	Number			Annual Reported Compensation*		
	Male	Female	Total	Male	Female	Total**
Under 25	23	6	29	\$ 1,024,510	\$ 265,547	\$ 1,290,056
25 to 29	120	31	151	5,676,923	1,488,139	7,165,063
30 to 34	80	18	98	4,034,704	946,843	4,981,547
35 to 39	38	9	47	2,008,127	490,291	2,498,419
40 to 44	12	4	16	633,804	220,701	854,505
45 to 49	3	0	3	171,854	0	171,854
50 to 54	1	1	2	44,318	56,897	101,214
55 to 59	0	0	0	0	0	0
60 & Up	0	0	0	0	0	0
<b>Total**</b>	<b>277</b>	<b>69</b>	<b>346</b>	<b>\$ 13,594,239</b>	<b>\$ 3,468,418</b>	<b>\$ 17,062,657</b>

\* Compensation reported in the valuation data for the prior plan year with annualization of pay for new hires.

\*\* Numbers may not add due to rounding

**Average Salary by Age**



Average age: 30.4  
 Average service: 2.6  
 Average salary: \$49,314



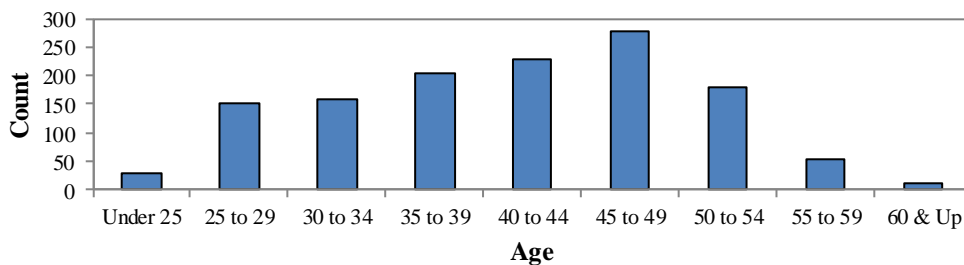
**APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)**

**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI  
DISTRIBUTION OF ACTIVE MEMBERS  
as of April 30, 2020**

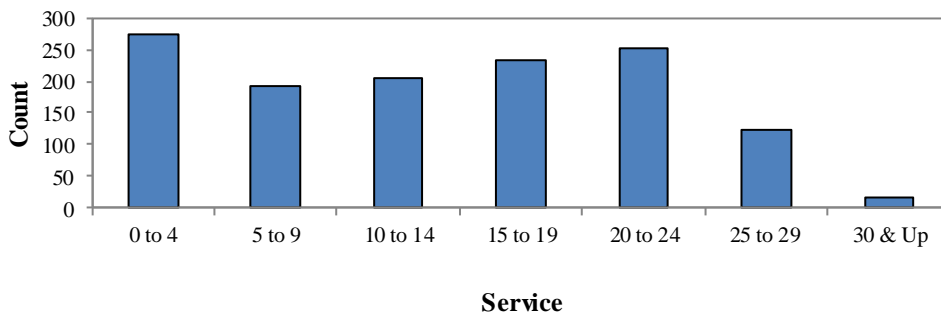
Total

Age	Years of Service							Total
	0 to 4	5 to 9	10 to 14	15 to 19	20 to 24	25 to 29	30 & Up	
Under 25	29	0	0	0	0	0	0	29
25 to 29	135	18	0	0	0	0	0	153
30 to 34	69	78	13	0	0	0	0	160
35 to 39	31	53	102	17	0	0	0	203
40 to 44	7	25	55	122	21	0	0	230
45 to 49	2	10	24	67	143	32	0	278
50 to 54	1	8	7	21	70	66	6	179
55 to 59	0	0	5	6	15	21	8	55
60 & Up	0	0	0	0	4	4	2	10
<b>Total</b>	<b>274</b>	<b>192</b>	<b>206</b>	<b>233</b>	<b>253</b>	<b>123</b>	<b>16</b>	<b>1,297</b>

**Age Distribution**



**Service Distribution**





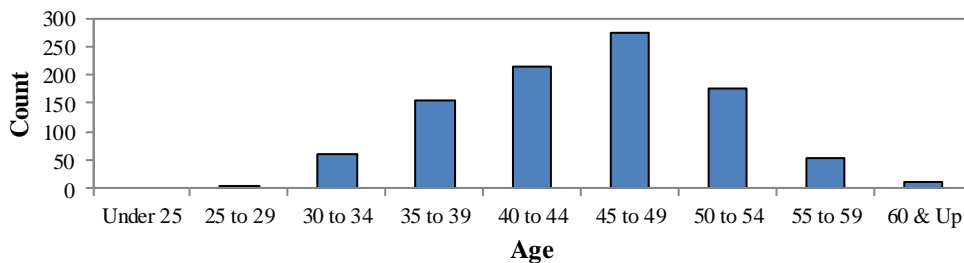
**APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)**

**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI  
DISTRIBUTION OF ACTIVE MEMBERS  
as of April 30, 2020**

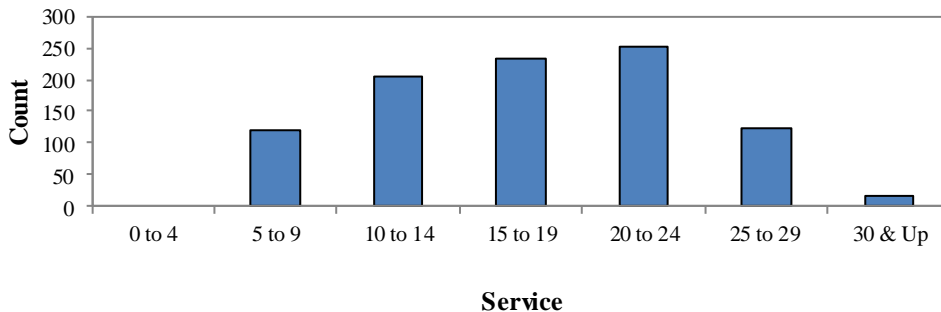
Tier I

Age	Years of Service							Total
	0 to 4	5 to 9	10 to 14	15 to 19	20 to 24	25 to 29	30 & Up	
Under 25	0	0	0	0	0	0	0	0
25 to 29	0	2	0	0	0	0	0	2
30 to 34	0	49	13	0	0	0	0	62
35 to 39	0	37	102	17	0	0	0	156
40 to 44	0	16	55	122	21	0	0	214
45 to 49	0	9	24	67	143	32	0	275
50 to 54	0	7	7	21	70	66	6	177
55 to 59	0	0	5	6	15	21	8	55
60 & Up	0	0	0	0	4	4	2	10
<b>Total</b>	<b>0</b>	<b>120</b>	<b>206</b>	<b>233</b>	<b>253</b>	<b>123</b>	<b>16</b>	<b>951</b>

**Age Distribution**



**Service Distribution**







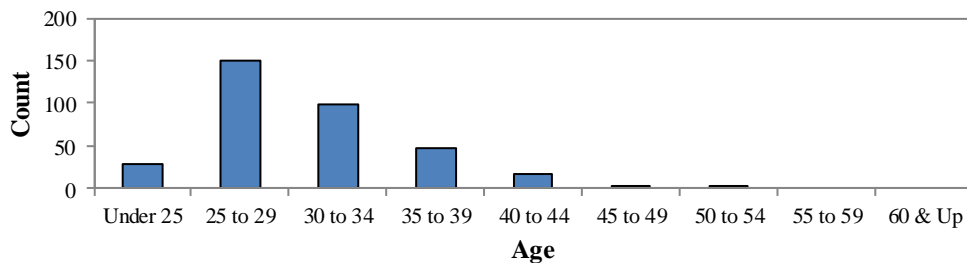
**APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)**

**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI  
DISTRIBUTION OF ACTIVE MEMBERS  
as of April 30, 2020**

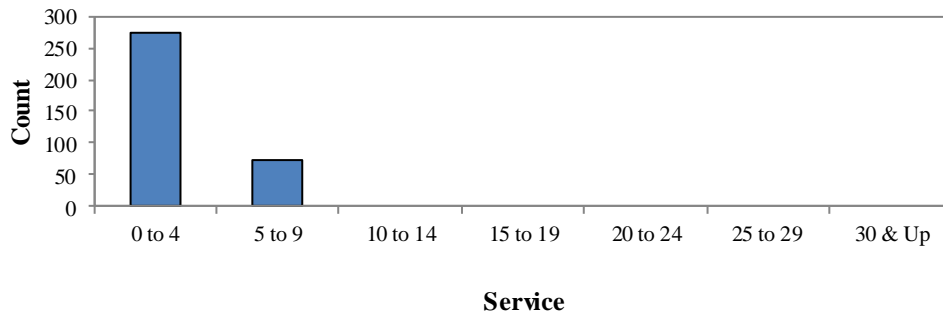
Tier II

Age	Years of Service							Total
	0 to 4	5 to 9	10 to 14	15 to 19	20 to 24	25 to 29	30 & Up	
Under 25	29	0	0	0	0	0	0	29
25 to 29	135	16	0	0	0	0	0	151
30 to 34	69	29	0	0	0	0	0	98
35 to 39	31	16	0	0	0	0	0	47
40 to 44	7	9	0	0	0	0	0	16
45 to 49	2	1	0	0	0	0	0	3
50 to 54	1	1	0	0	0	0	0	2
55 to 59	0	0	0	0	0	0	0	0
60 & Up	0	0	0	0	0	0	0	0
Total	274	72	0	0	0	0	0	346

**Age Distribution**



**Service Distribution**





**APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)**

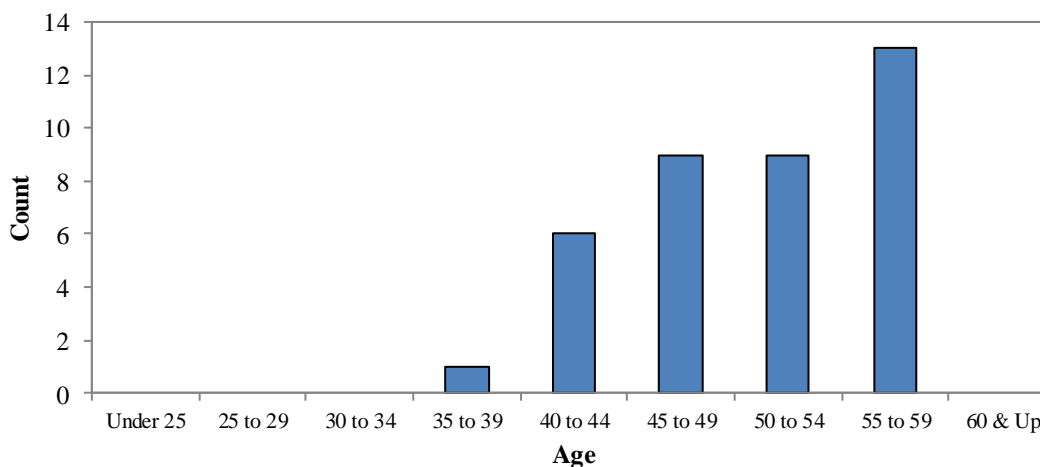
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI  
SUMMARY OF INACTIVE VESTED MEMBERS  
as of April 30, 2020**

Age	Number			Current Monthly Benefit at Retirement*		
	Male	Female	Total	Male	Female	Total**
Under 25	0	0	0	\$ 0	\$ 0	\$ 0
25 to 29	0	0	0	0	0	0
30 to 34	0	0	0	0	0	0
35 to 39	1	0	1	2,206	0	2,206
40 to 44	6	0	6	14,610	0	14,610
45 to 49	7	2	9	18,440	6,501	24,941
50 to 54	7	2	9	31,362	5,171	36,533
55 to 59	13	0	13	73,352	0	73,352
60 & Up	0	0	0	0	0	0
<b>Total**</b>	<b>34</b>	<b>4</b>	<b>38</b>	<b>\$ 139,971</b>	<b>\$ 11,672</b>	<b>\$ 151,643</b>

\*Does not include supplemental benefits

\*\* Numbers may not add due to rounding

**Age Distribution**





**APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)**

**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI  
SUMMARY OF RETIRED MEMBERS  
as of April 30, 2020**

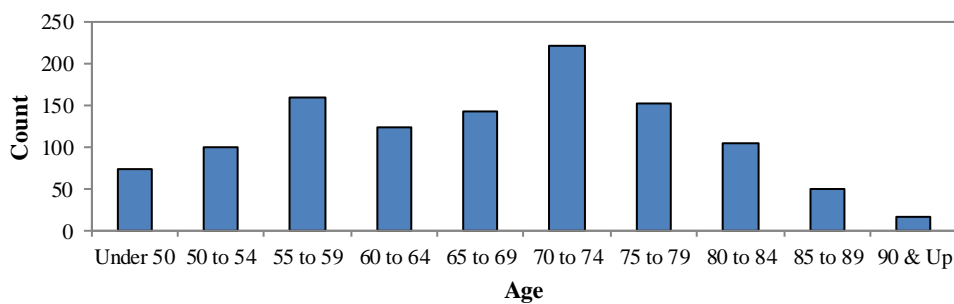
**Healthy & Disabled Retirees**

Age	Number			Monthly Benefit*		
	Male	Female	Total	Male	Female	Total**
Under 50	53	19	72	\$ 223,106	\$ 78,544	\$ 301,650
50 to 54	85	14	99	376,440	59,937	436,377
55 to 59	132	26	158	612,415	114,134	726,550
60 to 64	92	30	122	430,952	132,204	563,156
65 to 69	114	28	142	510,400	111,481	621,881
70 to 74	208	13	221	789,894	54,407	844,301
75 to 79	149	2	151	525,688	9,005	534,693
80 to 84	102	1	103	329,131	3,016	332,147
85 to 89	49	0	49	140,891	0	140,891
90 & Up	16	0	16	40,198	0	40,198
<b>Total**</b>	<b>1,000</b>	<b>133</b>	<b>1,133</b>	<b>\$ 3,979,115</b>	<b>\$ 562,728</b>	<b>\$ 4,541,843</b>

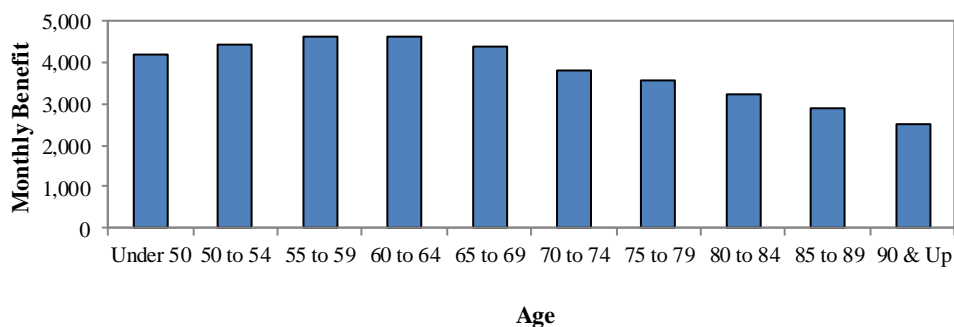
\*Does not include supplemental benefits

\*\* Numbers may not add due to rounding

**Age Distribution**



**Average Benefit**





**APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)**

**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI  
SUMMARY OF RETIRED MEMBERS  
as of April 30, 2020**

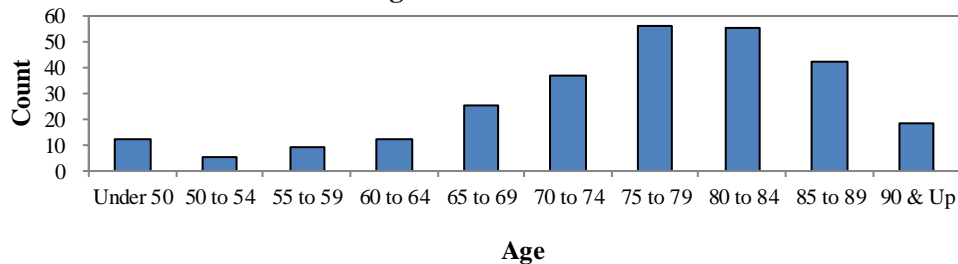
**Beneficiaries**

Age	Number			Monthly Benefit*		
	Male	Female	Total	Male	Female	Total**
Under 50	7	5	12	\$ 4,494	\$ 10,517	\$ 15,011
50 to 54	0	5	5	0	8,789	8,789
55 to 59	0	9	9	0	29,823	29,823
60 to 64	2	10	12	2,040	32,075	34,115
65 to 69	0	25	25	0	65,482	65,482
70 to 74	1	36	37	1,690	91,989	93,679
75 to 79	0	56	56	0	151,152	151,152
80 to 84	0	55	55	0	123,870	123,870
85 to 89	0	42	42	0	84,025	84,025
90 & Up	0	18	18	0	27,082	27,082
<b>Total**</b>	<b>10</b>	<b>261</b>	<b>271</b>	<b>\$ 8,224</b>	<b>\$ 624,805</b>	<b>\$ 633,029</b>

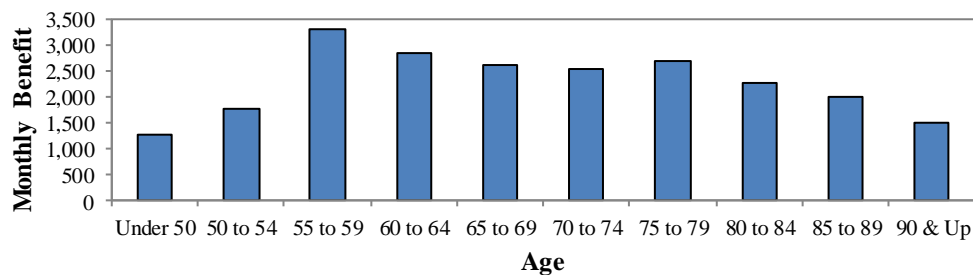
\*Does not include supplemental benefits

\*\* Numbers may not add due to rounding

**Age Distribution**



**Average Benefit**





**APPENDIX A – SUMMARY OF MEMBERSHIP DATA (CONTINUED)**

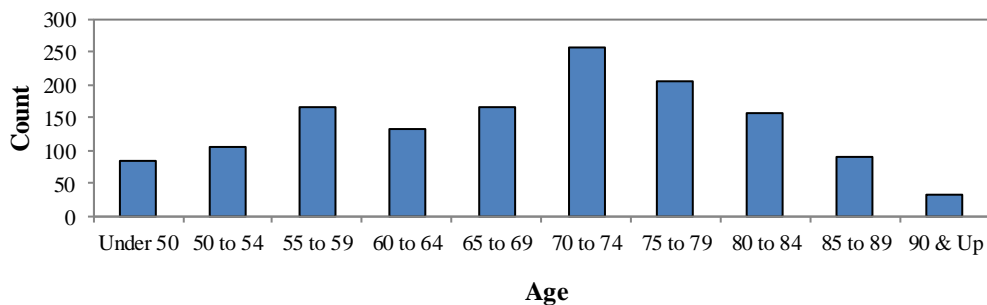
**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI  
SUMMARY OF RETIRED MEMBERS  
as of April 30, 2020**

**Combined Retirees & Beneficiaries**

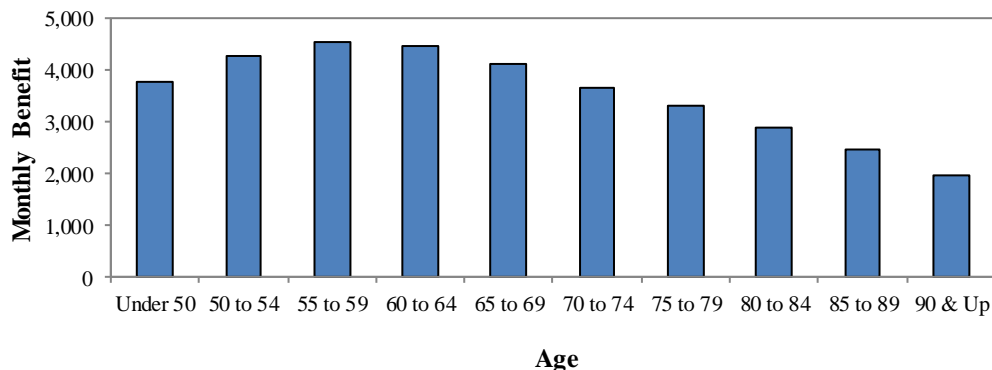
Age	Number			Monthly Benefit*		
	Male	Female	Total	Male	Female	Total**
Under 50	60	24	84	\$ 227,600	\$ 89,061	\$ 316,661
50 to 54	85	19	104	376,440	68,726	445,166
55 to 59	132	35	167	612,415	143,957	756,373
60 to 64	94	40	134	432,992	164,279	597,271
65 to 69	114	53	167	510,400	176,963	687,363
70 to 74	209	49	258	791,584	146,396	937,980
75 to 79	149	58	207	525,688	160,157	685,845
80 to 84	102	56	158	329,131	126,886	456,018
85 to 89	49	42	91	140,891	84,025	224,917
90 & Up	16	18	34	40,198	27,082	67,280
<b>Total**</b>	<b>1,010</b>	<b>394</b>	<b>1,404</b>	<b>\$ 3,987,339</b>	<b>\$ 1,187,533</b>	<b>\$ 5,174,872</b>

\*Does not include supplemental benefits  
\*\* Numbers may not add due to rounding

**Age Distribution**



**Average Benefit**





## APPENDIX B – SUMMARY OF BENEFIT PROVISIONS

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### POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI

#### SUMMARY OF BENEFIT PROVISIONS

##### Membership

All police officers who serve as law enforcement officers for compensation become members as a condition of employment.

**Tier I member** – A person who became a member prior to August 28, 2013 and remains a member on August 28, 2013.

**Tier II member** – A person who became a member on or after August 28, 2013.

##### Service Retirement

###### *Eligibility* –

**Tier I member** – 25 years of service, without regard to age, or at age 60 with at least 10 years of service.

**Tier II member** – 27 years of service, without regard to age, or at age 60 with at least 15 years of service. All members must retire at the completion of 35 years of service, or at age 65, whichever occurs first.

**Amount of Pension** – For a member retiring prior to August 28, 2000, benefit equal to 2% of Final Compensation multiplied by years of creditable service, subject to a maximum benefit of 60% of Final Compensation.

For a member retiring on or after August 28, 2000 and before August 28, 2013, benefit equal to 2.5% of Final Compensation multiplied by years of creditable service, subject to a maximum benefit of 75% of Final Compensation.

For a member retiring on or after August 28, 2013, benefit equal to 2.5% of Final Compensation multiplied by years of creditable service subject to a maximum benefit of 80% of Final Compensation. After members attain 32 years of creditable service, they will no longer contribute to the Plan and their benefit amount will be frozen.

###### *Final Compensation* –

**Tier I member** – Average annual compensation during the two years of service with the highest salary, whether consecutive or otherwise, or during the entire period of service if less than two years.

**Tier II member** – Average annual compensation during the three years of service with the highest salary, whether consecutive or otherwise, or during the entire period of service if less than three years.

##### Deferred Retirement (Vested Termination)

*Eligibility* – 15 years of creditable service.

**Tier I member** – Benefit begins at age 55.

**Tier II member** – Benefit begins at age 60.

**Amount of Pension** – Computed as service retirement but based on service, Final Compensation and benefit formula in effect at termination of employment. Benefits are unreduced.



## **APPENDIX B – SUMMARY OF BENEFIT PROVISIONS (CONTINUED)**

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### **Duty Disability**

**Eligibility** – A member in active service who has become permanently unable to perform the full and unrestricted duties of a police officer, as determined by the Board of Police Commissioners, as the exclusive result of an accident or disease occurring in the line of duty.

**Amount of Pension** – For a member retiring on or after August 28, 2001 and before August 28, 2013, benefit equal to 75% of Final Compensation payable for life or as long as the permanent disability continues.

For a member retiring on or after August 28, 2013, benefit equal to 80% of Final Compensation payable for life or as long as the permanent disability continues.

Duty disability benefits may be subject to offset or reduction by amounts paid or payable under any Workers' Compensation law. A disability retiree who is not age 60 may be required by the Retirement Board to undergo continuing eligibility reviews once every three years which may include a medical re-examination.

### **Non-duty Disability**

**Eligibility** – A member in active service, with a minimum of 10 years of service, who has become permanently unable to perform the full and unrestricted duties of a police officer as determined by the Board of Police Commissioners. Disability is not exclusively caused by the actual performance of official duties.

**Amount of pension** – 2.5% of Final Compensation multiplied by years of creditable service payable for life or as long as the permanent disability continues.

A disability retiree who is not age 60 may be required by the Retirement Board to undergo continuing eligibility reviews once every three years which may include a medical re-examination.

### **Death in Service – Duty or Non-duty**

**Eligibility** – Benefit payable to a surviving spouse, if any, upon the death of an active member. Benefit payable for the life of the surviving spouse. If there is no surviving spouse, benefit payable to an eligible child or children in equal shares until age 18. No service requirement.

**Amount of Pension** – 40% of Final Compensation payable to surviving spouse for life.

**Child Benefit** - \$600 annually for each child under the age of 18, if any, until the child reaches age 18 or age 21 if a full time student. A child who is mentally or physically incapacitated from wage earning at the time of a member's death shall qualify, without regard to age, for life or so long as the incapacity existing at time of member's death continues.

**Funeral Benefit** - \$1,000 payable upon the death of an active member.

### **Line of Duty Death**

**Eligibility** – Benefit payable to a surviving spouse. If no surviving spouse, benefit payable to children under age 21 or children over age 21 if mentally or physically incapacitated from wage earning, in equal shares. Death resulting from performance of official duties; no service requirement.

**Amount of Benefit** – In addition to benefits payable under Death in Service shown above, a lump sum of \$50,000.



## **APPENDIX B – SUMMARY OF BENEFIT PROVISIONS (CONTINUED)**

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### **Death After Retirement**

**Eligibility** – Benefit payable to an eligible surviving spouse, if any, upon the death of a retired member. Benefit payable for the life of the surviving spouse. If there is no surviving spouse, benefit payable to an eligible child or children in equal shares until age 18. The surviving spouse of a member who retired on or after August 28, 1997 is eligible for benefits if they were married to the member at the time of the member's retirement. The surviving spouse of a member who retired prior to August 28, 1997 is eligible for benefits if they were married to the member for at least two years prior to the member's retirement.

### ***Amount of Pension* –**

**Tier I member** – Benefit equal to 80% of the straight life pension the deceased member was receiving at time of death.

**Tier II member** – Benefit equal to 50% of the straight life pension the deceased member was receiving at time of death. In lieu of the 50% surviving spouse benefit, a Tier II member may elect, at the time of retirement, a reduced actuarially equivalent annuity of either a 75% or 100% surviving spouse benefit.

**Funeral Benefit** - \$1,000 payable upon the death of a retired member.

### **Non-Vested Termination**

**Eligibility** – Termination of employment and no pension is or will become payable.

**Amount of Benefit** – Refund of member's contributions without interest.

### **Minimum Pension Benefit**

**Eligibility** – Any member who retired entitled to a pension benefit and who either has at least 25 years of creditable service or is retired as a result of an injury or illness. A surviving spouse qualifies for the minimum monthly benefit if the member had at least 25 years of creditable service, died in service, or was retired as a result of an injury or illness.

**Amount of Benefit** – Minimum monthly benefit of not less than \$600 in combined pension benefit and cost-of-living adjustments. The minimum monthly pension benefit is in addition to the Supplemental Retirement Benefit.

### **Post-Retirement Benefit Increases**

#### ***Eligibility* –**

**Tier I members and surviving spouses** – Member's pension must have commenced by December 31 of prior calendar year.

**Tier II members and surviving spouses** – Service retirements generally eligible in the year following the year in which member would have attained thirty-two years of service. Duty Disability retirements eligible in year following retirement. Non-duty Disability retirements eligible earlier of year following fifth year after retirement or year following the year in which they would have attained thirty-two years of service. Surviving spouses of retired members eligible at same time member would have been if living.





## **APPENDIX B – SUMMARY OF BENEFIT PROVISIONS (CONTINUED)**

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**Amount of Benefit** – May receive an annual cost-of-living adjustment in an amount not to exceed 3% of their respective base pension. Base pension is the pension computed under the provisions of the law at the date of retirement, without regard to cost-of-living adjustments. The COLA adjustment is normally effective with the May 31<sup>st</sup> benefit payment.

Statutes require that the Retirement Board must act upon the advice of a qualified actuary when granting cost of living adjustments. The liabilities in this report assume a 2.5% ad hoc COLA will be granted in each future year.

### **Member Contributions**

10.55% of base pay thru August 31, 2013. Effective September 1, 2013, 11.55% of base pay. No contributions are required for members that remain in active service after completion of 32 years of creditable service.

### **Supplemental Retirement Benefit**

**Tier I member** – Current and future retired and disabled members and their surviving spouses are eligible to receive \$420 per month in addition to pension benefits. The City will reimburse the System \$200, so the System is liable for \$220 per month.

**Tier II member** – Current and future retired and disabled members and their surviving spouses are eligible to receive \$200 per month in addition to pension benefits. The City will reimburse the System \$200, so the System is not liable for this benefit.

### **Optional Form of Benefit Payment**

**Tier I member** – Member retiring with at least 26 or more years of service may elect to take a portion of their lifetime benefit as a lump-sum distribution (PLOP).

**Tier II member** – Member retiring with at least 28 or more years of service may elect to take a portion of their lifetime benefit as a lump-sum distribution (PLOP).

Members electing PLOP will receive an actuarially reduced monthly benefit for their lifetime.



**POLICE RETIREMENT SYSTEM OF KANSAS CITY, MISSOURI**

**ACTUARIAL COST METHOD AND ASSUMPTIONS**

**Actuarial Cost Method**

The actuarial cost method is a procedure for allocating the actuarial present value of pension benefits and expenses to time periods. The method used for the valuation is known as the Entry Age Normal actuarial cost method, and has the following characteristics.

- (i) The annual normal costs for each individual active member are sufficient to accumulate the value of the member's pension at time of retirement.
- (ii) Each annual normal cost is a constant percentage of the member's year-by-year projected covered compensation.

The Entry Age Normal actuarial cost method allocates the actuarial present value of each member's projected benefits on a level basis over the member's assumed pensionable compensation rates between the entry age of the member and the assumed exit ages.

The portion of the actuarial present value allocated to the valuation year is called the normal cost. The portion of the actuarial present value not provided for by the actuarial present value of future normal costs is called actuarial accrued liability. Deducting actuarial assets from the actuarial accrued liability determines the unfunded actuarial accrued liability or (surplus).

**Asset Valuation Method**

The Board adopted a new asset smoothing method effective with the April 30, 2011 valuation. Under the new methodology, the difference between the actual and assumed investment return on the market value of assets is recognized evenly over a five-year period. No corridor is used with the new method. The change to a new asset smoothing method was implemented by resetting the actuarial value of assets at April 30, 2011 equal to the market value of assets.

**Actuarial Assumptions**

Valuations beginning with the April 30, 2019 actuarial valuation include assumptions and methods resulting from the experience study covering the 5-year period from May 1, 2012 to April 30, 2017.

The Board adopted a new Funding Policy at their November 8, 2016 meeting. The amortization policy for the unfunded actuarial accrued liability (UAAL) was changed from an open 30-year period (reset to 30 each valuation) to a closed 30-year period (declining by one year each valuation), beginning with the April 30, 2017 valuation. Any new UAAL generated as a result of actuarial experience in subsequent years will be layered and amortized over a closed 20-year period.



**APPENDIX C – ACTUARIAL COST METHOD AND ASSUMPTIONS (CONTINUED)**

**Investment return:** 7.40% per year, net of investment expenses, compounded annually. Contingent on Board approval, the assumption will decrease by 0.05% per year until reaching the ultimate rate of 7.25% in 2023.

**Pay increase assumption:** Rates for sample years of service are shown below.

<u>Years of Service</u>	<u>Annual Rate of Pay Increase</u>		
	<u>General Wage Growth</u>	<u>Merit and Longevity</u>	<u>Total</u>
0-7	3.00%	5.00%	8.00%
8	3.00%	16.00%	19.00%
9-10	3.00%	2.00%	5.00%
11-12	3.00%	1.00%	4.00%
13+	3.00%	0.00%	3.00%

**Price inflation:** 2.50% per year, compounded annually.

**Active member payroll growth:** 3.00% per year, compounded annually.

**Mortality Tables:**

Healthy Retirees: RP-2000 Healthy Annuitant Table projected to 2017 using Scale AA. Future mortality improvement is projected generationally using the ultimate projection scale of MP-2017.

Disabled Retirees: RP-2000 Healthy Annuitant Table, set forward 5 years, projected to 2017 using Scale AA, also set forward 5 years. Future mortality improvement is projected generationally using the ultimate projection scale of MP-2017, also with a set forward of 5 years.

Actives: RP-2000 Employee Table projected to 2017 using Scale AA. Future mortality improvement is projected generationally using the ultimate projection scale of MP-2017.

75% of active deaths are assumed to be duty related.

**Rates of termination from active membership:**

<u>Years of Service</u>	<u>% of Active Members Terminating Within Next Year</u>
0	5.00%
1	4.75%
2-9	3.75%
10	3.00%
11-19	1.00%
20	0.30%
21+	0.00%

The rates do not apply to members eligible to retire and do not include separation on account of death or disability. All vested members are assumed to leave their contribution with the System and receive a deferred benefit.



**APPENDIX C – ACTUARIAL COST METHOD AND ASSUMPTIONS (CONTINUED)**

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***Rates of Disability:***

<u>Sample Ages</u>	<u>% of Active Members Becoming Disabled Within Next Year</u>	
	<u>Male</u>	<u>Female</u>
30	0.075%	0.140%
35	0.390%	0.700%
40	0.550%	1.000%
45	0.600%	1.250%
50	0.800%	1.900%
55	1.456%	3.200%
60	2.579%	5.500%

75% of disabilities are assumed to be duty related.

***Rates of Retirement:***

<u>Active Members Retiring Within Next Year</u>	
<u>Years of Service</u>	<u>Percent Retiring</u>
25	20%
26	20%
27	20%
28	20%
29	20%
30	20%
31	20%
32	50%
33	50%
34	50%
35	100%

100% of Tier 1 active members are assumed to retire at age 60, if they have 10 years of service.

100% of Tier 2 active members are assumed to retire at age 65, if they have 15 years of service.

Inactive vested members are assumed to retire at age 55 for Tier I and age 60 for Tier II.



## APPENDIX C – ACTUARIAL COST METHOD AND ASSUMPTIONS (CONTINUED)

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### Miscellaneous and Technical Assumptions

<i>Marriage Assumption:</i>	85% of males and 55% of females are assumed to be married for purposes of death-in-service benefits and death-after-retirement benefits. Males are assumed to be 3 years older than their spouses. Actual reported data is utilized for retirees and beneficiaries.
<i>Pay Increase Timing:</i>	Assumed to occur at the start of the fiscal year.
<i>Pay Annualization:</i>	Reported pays for members with less than 1 year of service were annualized for valuation purposes.
<i>Decrement Timing:</i>	Decrements of all types are assumed to occur mid-year.
<i>Eligibility Testing:</i>	Eligibility for benefits is determined based upon the age nearest birthday and service nearest whole year at the start of the year in which the decrement is assumed to occur.
<i>Benefit Service:</i>	Service calculated to the nearest month, as of the decrement date, is used to determine the amount of benefit payable.
<i>Child Beneficiaries:</i>	None assumed.
<i>Other:</i>	Turnover decrement does not operate during retirement eligibility.
<i>Form of Payment:</i>	The assumed normal form of payment for Tier I is an 80% joint and survivor annuity (50% joint and survivor for Tier II), if married. Otherwise, a single life annuity.
<i>Administrative Expense:</i>	0.60% of payroll each year. Administrative expenses beyond this allocation and all investment expenses are assumed to be funded by investment return in excess of the actuarial assumed rate of return.
<i>Valuation of Supplemental Benefits:</i>	The net Supplemental Benefit of \$220 per month for Tier I members only (\$420 less City paid portion of \$200) was valued in the valuation.
<i>Cost of Living Adjustment:</i>	It was assumed that the Retirement Board will grant, on average, a 2.5% cost of living adjustment.



## APPENDIX D – GLOSSARY OF TERMS

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<b>Actuarial Accrued Liability</b>	The difference between the actuarial present value of system benefits and the actuarial value of future normal costs. Also referred to as "accrued liability" or "actuarial liability."
<b>Actuarial Assumptions</b>	Estimates of future experience with respect to rates of mortality, disability, turnover, retirement, rate or rates of investment income and salary increases. Decrement assumptions (rates of mortality, disability, turnover and retirement) are generally based on past experience, often modified for projected changes in conditions. Economic assumptions (salary increases and investment income) consist of an underlying rate in an inflation-free environment plus a provision for a long term average rate of inflation.
<b>Accrued Service</b>	Service credited under the system which was rendered before the date of the actuarial valuation.
<b>Actuarial Equivalent</b>	A single amount or series of amounts of equal actuarial value to another single amount or series of amounts, computed on the basis of appropriate assumptions.
<b>Actuarial Cost Method</b>	A mathematical budgeting procedure for allocating the dollar amount of the actuarial present value of retirement system benefit between future normal cost and actuarial accrued liability. Sometimes referred to as the "actuarial funding method."
<b>Experience Gain (Loss)</b>	The difference between actual experience and actuarial assumptions anticipated experience during the period between two actuarial valuation dates.
<b>Actuarial Present Value</b>	The amount of funds currently required to provide a payment or series of payments in the future. It is determined by discounting future payments at predetermined rates of interest and by probabilities of payment.
<b>Amortization</b>	Paying off an interest-discounted amount with periodic payments of interest and principal, as opposed to paying off with lump sum payment.
<b>Normal Cost</b>	The actuarial present value of retirement system benefits allocated to the current year by the actuarial cost method.
<b>Unfunded Actuarial Accrued Liability</b>	<p>The difference between actuarial accrued liability and the valuation assets.</p> <p>Most retirement systems have an unfunded actuarial accrued liability. They arise each time new benefits are added and each time an actuarial loss is realized.</p> <p>The existence of unfunded actuarial accrued liability is not in itself bad, any more than a mortgage on a house is bad. Unfunded actuarial accrued liability does not represent a debt that is payable today. What is important is the ability to amortize the unfunded actuarial accrued liability and the trend in its amount.</p>



## FUNDING POLICY

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### KCPERS Policy

#### **Policy #027 - Funding Policy**

**Adopted: November 8, 2016**

**Revised: September 12, 2019**

The purpose of the funding policy is to state the overall funding goals for the Police Retirement System of Kansas City, Missouri and Civilian Employees' Retirement System of the Police Department of Kansas City, Missouri (KCPERS or System), the benchmarks that will be used to measure progress in achieving those goals, and the methods and assumptions that will be employed to develop the benchmarks.

### **I. Funding Goals**

The objective is to accumulate sufficient assets during a member's employment with the Kansas City, Missouri Police Department from member and employer contributions to KCPERS (and investment earnings on those contributions) to fully finance the benefits the member receives throughout retirement. In meeting this objective, KCPERS will strive to meet the following funding goals:

- To maintain an increasing ratio of assets to actuarial liabilities and reach a funded ratio of at least 100 percent;
- To maintain adequate asset levels to finance the benefits promised to members;
- To develop a pattern of stable contribution amounts and rates as a percentage of member payroll. This goal is achieved by contribution amounts from the City of Kansas City, Missouri and rates as a percentage of payroll from members of the Systems as set out in sections 86.1000 and 86.1010RSMo. for the Police plan and sections 86.1390 and 86.1400RSMo. for the Civilian Employees' plan. In order to evaluate whether the contribution amounts and rates are sufficient, an annual Actuarial Required Contribution Rate (ARC) will be calculated in the annual valuations of the Systems. The ARC may be referred to in the valuations as the Actuarial Determined Contribution Rate (ADC). Such valuations will be prepared in accordance with the principles of practice promulgated by the Actuarial Standards Board. The ARC will be calculated as the normal cost rate plus the amortization payment on the unfunded actuarial liability, based on the amortization methodology set out in this funding policy. The ARC will never be less than the normal cost rate determined under the Entry Age Normal funding method.
- To provide intergenerational equity for members and taxpayers with respect to KCPERS' contribution requirements.



## FUNDING POLICY

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### II. Benchmarks

To track progress in achieving the previously outlined funding goals, the following benchmarks will be measured annually as of the actuarial valuation date (with due recognition that a single year's results may not be indicative of long-term trends):

- **Funded ratio** – The funded ratio, defined as the actuarial value of KCPERS' assets divided by KCPERS' actuarial liability, should be increasing over time, before adjustments for changes in benefits, actuarial methods, and/or actuarial assumptions.
- **Evaluation of Contribution Amounts and Rates** – The Retirement Board Trustees have a fiduciary responsibility to ensure the funding of the Systems by maintaining the contribution amounts and rates set out in state statutes. The Trustees recognize that the ARC will fluctuate from year to year, due to the volatility associated with investing in the financial markets. Therefore, valuation results which produce an ARC that is higher or lower than the current contribution amounts and rates will be submitted to the City for inclusion in the next budget cycle.

### III. Actuarial Methods and Assumptions

**Actuarial Assumptions:** The actuarial assumptions used will be those last adopted by the Trustees based upon the advice and recommendation of the actuary. A formal study of KCPERS' experience shall be conducted by the actuary at least every five years and the results of the study used to form the basis of the actuary's recommendations. In addition, the actual experience compared to the actuarial assumptions will be monitored each year in the annual actuarial valuation by including an analysis of the actuarial gain or loss by source.

**Actuarial Cost Method:** The actuarial cost method is the means by which the total present value of future benefits for current active and inactive members is allocated to each year of service, including past years. The Entry Age cost method will be used.

**Asset Valuation Method:** The method of valuing assets is intended to recognize a "smoothed" value of assets that is market related. Asset smoothing methods reduce the effect of short term volatility on contributions while still tracking the overall movement of the market value of assets by recognizing the effects of investment gains and losses over a period of years. The asset valuation method uses the difference between the actual and assumed investment return on the market value of assets, recognized evenly over a five year period. No corridor is used with this asset valuation method.

**Amortization of the Unfunded Actuarial Liability (UAL):** The UAL as of April 30, 2017 is amortized over a closed, 30-year period. Any new UAL generated as a result of actuarial experience in subsequent years will be separately identified as a new amortization base and amortized over a closed 20 year period. Any new UAL generated as a result of changes to benefits will be amortized over a closed 20 year period. Changes in the UAL resulting from changes in the actuarial assumptions or methods used in the valuation will be amortized over a period not to exceed 25 years, as determined by the Board upon the recommendation of the actuary. All amortization payments will be developed using the level percent of payroll methodology.





## FUNDING POLICY

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### IV. Other

**Actuarial Audit:** The Trustees may have an audit of KCPERS' actuarial valuation results conducted by an independent actuary periodically, as determined by the Trustees. The purpose of such a review is to provide a critique of the reasonableness of the actuarial methods and assumptions in use and to verify the resulting actuarially computed liabilities and contribution rates.

**Benefit Changes:** An actuarial cost study shall be completed before any change to the benefit structure is made.

**Actuarial Projections:** The funded status of KCPERS will be monitored on a regular basis, both on a snapshot basis in the actuarial valuation and on a projected basis. The Trustees will periodically have projections of funded status performed to assess the current and expected future progress toward the overall funding goals of KCPERS.

### V. Funding Policy Review

It is expected that the funding policy may need to be amended in future years as the funding of the Retirement Systems is a dynamic process which is dependent on a number of variables. Therefore, the funding policy will be reviewed annually following the annual actuarial valuation and amended as necessary by the Trustees.