



## Police and Fire Retirement System of Wichita, Kansas

Actuarial Valuation as of December 31, 2019

**Produced by Cheiron** 

April 2020

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#### LETTER OF TRANSMITTAL

April 7, 2020

The Board of Trustees
Police and Fire Retirement System of Wichita, Kansas
City Hall, 12<sup>th</sup> Floor
455 N. Main Street
Wichita, KS 67202

#### Dear Members of the Board:

At your request, we have conducted an actuarial valuation of the Police and Fire Retirement System of Wichita, Kansas (PFRS, System, or Plan) as of December 31, 2019. The valuation is organized as follows:

- In Section I **Board Summary**, we describe the purpose of an actuarial valuation and summarize the key results found in this valuation.
- The **Main Body** of the report presents details on the System's:
  - o Section II Identification and Assessment of Risk
  - o Section III Assets
  - Section IV Liabilities
  - o Section V Contributions
  - o Section VI Accounting Statement Information
- In the **Appendices**, we conclude our report with detailed information describing the System's membership (Appendix A), actuarial assumptions and methods employed (Appendix B), a summary of pertinent plan provisions (Appendix C), and a glossary of terms (Appendix D).

The results of this report rely on future System experience conforming to the underlying assumptions. To the extent that actual System experience deviates from the underlying assumptions, the results will vary accordingly. The actuarial assumptions were adopted by the Board, effective with the December 31, 2018 valuation, based on recommendations from the experience study performed for the period January 1, 2014 through December 31, 2016 prepared by the prior actuary. Cheiron has reviewed the actuarial assumptions. While we consider these assumptions generally reasonable, we have not yet performed our own actuarial experience study.

The purpose of this report is to present the annual actuarial valuation of the Police and Fire Retirement System of Wichita, Kansas. This report is for the use of Board and its auditors in preparing financial reports in accordance with applicable law and accounting requirements. The report does not include calculations related to GASB Statements No. 67 and 68, which are provided in a separate report.

Board of Trustees April 7, 2020 Page ii

In preparing our report, we relied on information (some oral and some written) supplied by the Wichita Retirement Systems staff. This information includes, but is not limited to, plan provisions, employee data, and financial information. We performed an informal examination of the obvious characteristics of the data for reasonableness and consistency in accordance with Actuarial Standards of Practice No. 23.

This report and its contents have been prepared in accordance with generally recognized and accepted actuarial principles and practices and our understanding of the Code of Professional Conduct and applicable Actuarial Standards of Practice set out by the Actuarial Standards Board as well as applicable laws and regulations. Furthermore, as credentialed actuaries, we meet the Qualification Standards of the American Academy of Actuaries to render the opinion contained in this report. This report does not address any contractual or legal issues. We are not attorneys, and our firm does not provide any legal services or advice.

This actuarial report was prepared exclusively for the Police and Fire Retirement System of Wichita, Kansas for the purpose described herein. Other users of this report are not intended users as defined in the Actuarial Standards of Practice, and Cheiron assumes no duty or liability to any other user.

Sincerely, Cheiron

Michael J. Noble, FSA, FCA, MAAA, EA

**Principal Consulting Actuary** 

Janet Cranna, FSA, FCA, MAAA, EA Principal Consulting Actuary

Jake Libauskas, FSA, MAAA, EA

Associate Actuary



#### SECTION I – BOARD SUMMARY

The primary purpose of the actuarial valuation and this report is to measure, describe and identify as of the valuation date:

- The financial condition of the System,
- Past and expected trends in the financial progress of the System,
- The employer contribution rate for fiscal year 2021, and
- Information required for accounting statements.

In the balance of this Board Summary we present (A) the basis upon which this year's valuation was completed, (B) the key findings of this valuation including a summary of all key financial results, (C) an examination of the historical trends, and (D) the projected financial outlook for the System.

#### A. Valuation Basis

The December 31, 2019 valuation results are based on the same actuarial assumptions and methods used in the December 31, 2018 valuation produced by the prior actuary. The assumptions were based on recommendations from the experience study covering the period January 1, 2014 through December 31, 2016 prepared by the prior actuary. Cheiron has reviewed the assumptions. While we consider these assumptions to be generally reasonable, we have not performed our own actuarial experience study.

This report was prepared using census data and financial information as of December 31, 2019 provided by the Wichita Retirement Systems' staff and does not reflect any subsequent changes in the membership or assets.

#### **B.** Key Findings of this Valuation

The key results of the December 31, 2019 actuarial valuation are as follows:

- The actuarially determined employer contribution rate for the City as a percent of payroll increased from 21.9% as of December 31, 2018 to 22.6% as of December 31, 2019.
- The Unfunded Actuarial Liability decreased from \$71.1 million as of December 31, 2018 to \$66.2 million as of December 31, 2019.
- The System's funded ratio, the ratio of actuarial asset value over liabilities increased from 90.7% as of December 31, 2018 to 91.6% as of December 31, 2019.
- There was a net actuarial experience gain during the year of \$5.8 million.
  - O During the year ended December 31, 2019, the System's assets had a 19.2% return on a market value basis, but due to smoothing of prior investment gains and losses, the return on the actuarial asset value was 7.9% (as compared to the 7.50% investment return assumption). This resulted in an actuarial gain on investments of \$3.0 million.
  - o On the liability side, the System experienced a total gain of \$2.8 million, primarily due to the change in actuary and salary increases less than assumed.



#### **SECTION I – BOARD SUMMARY**

Following is Table I-1 which summarizes all the key results of the valuation with respect to the System's membership, assets and liabilities, and contributions. The results are presented and compared for both the current and prior plan year.

Table I-1											
Police and Fire Retirement System of Wichita, Kansas											
	of Principle Results										
Valuation as of:	<b>December 31, 2019</b>	<b>December 31, 2018</b>	% change								
Participant Counts											
Active Members											
Police	626	603	3.8%								
Fire	<u>468</u>	<u>464</u>	0.9%								
Total	1,094	1,067	2.5%								
Retirees and Beneficiaries	1,044	1,015	2.9%								
Inactive Vested Members	38	39	(2.6%)								
Inactive Non-Vested Members	<u>15</u>	<u>8</u>	87.5%								
Total Members	2,191	2,129	2.9%								
Annual Projected Payroll	\$76,284,059	\$73,299,564	4.1%								
Annual Retirement Allowances for Retired Members and Beneficiaries	37,445,846	35,386,980	5.8%								
Assets and Liabilities											
Actuarial Liability (AL)	\$788,446,649	\$762,085,326	3.5%								
Actuarial Value of Assets (AVA)	722,197,375	690,969,459	4.5%								
Unfunded Actuarial Liability (UAL)	66,249,274	71,115,867	(6.8%)								
Funded Ratio (AVA/AL)	91.6%	90.7%									
Market Value of Assets (MVA)	\$731,075,044	\$634,054,617	15.3%								
Funded Ratio (MVA/AL)	92.7%	83.2%									
Contributions as a Percentage of Payroll	Fiscal Year 2021	Fiscal Year 2020									
Employer Normal Cost Rate	16.2%	14.7%									
UAL Amortization Rate	6.4%	<u>7.2%</u>									
Employer Contribution Rate	22.6%	21.9%									



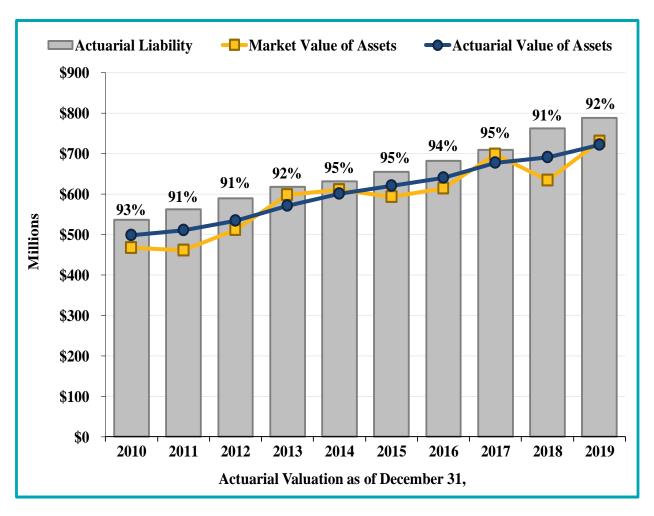
#### SECTION I – BOARD SUMMARY

#### C. Historical Trends

Despite the fact that for most retirement systems the greatest attention is given to the current valuation results and in particular the size of the current Unfunded Actuarial Liability and the employer's contribution, it is important to remember that each valuation is merely a snapshot in the long-term progress of a pension fund. It is more important to judge a current year's valuation result relative to historical trends, as well as trends expected into the future.

#### **Assets and Liabilities**

The chart below shows the last ten years of the actuarial liabilities, shown as bars, and assets, shown as lines. The Market Value of Assets (MVA) is shown as the gold line and the smoothed Actuarial Value of Assets (AVA) is shown as the blue line. Above the bars is the funded ratio, which is the ratio of the Actuarial Value of Assets to the Actuarial Liability.



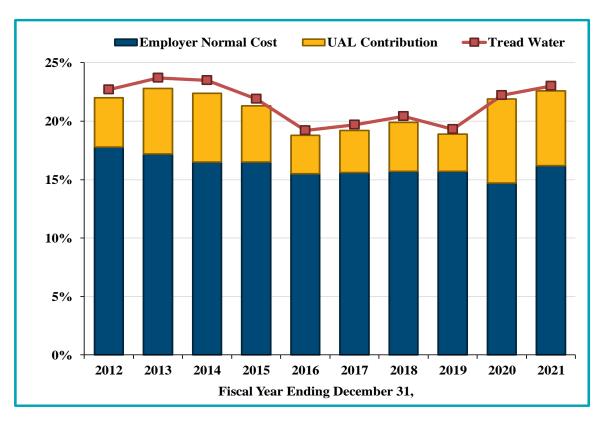


#### SECTION I – BOARD SUMMARY

As shown in the prior chart, there was an increase in the MVA from \$634 million to \$731 million, due to a 19.2% return during the past year, which is greater than the investment return assumption of 7.50%. The effect of the asset smoothing method, which is shown as the AVA, has tracked a smoother path through the volatility of the market over recent years. The AVA return for 2019 was 7.9%. This chart also shows that the funded ratio has been stable during this period, fluctuating between 91% and 95% for the past ten years.

#### **Contribution Rates**

The bars in the chart below show the employer contribution rates for the last ten years. The blue bar is the employer normal cost rate and the yellow bar is the Unfunded Actuarial Liability (UAL) contribution rate. The red line shows the tread water contribution rate, which is the employer normal cost plus interest on the UAL as a percentage of payroll. The tread water line shows the minimum contribution rate need to avoid an increase in the UAL. The employer contribution rates have been slightly less than the tread water contribution rates for the last ten years. The employer contribution rate increased from 21.9% of payroll for 2020 to 22.6% of payroll for 2021 primarily due to an increase in the employer normal cost.

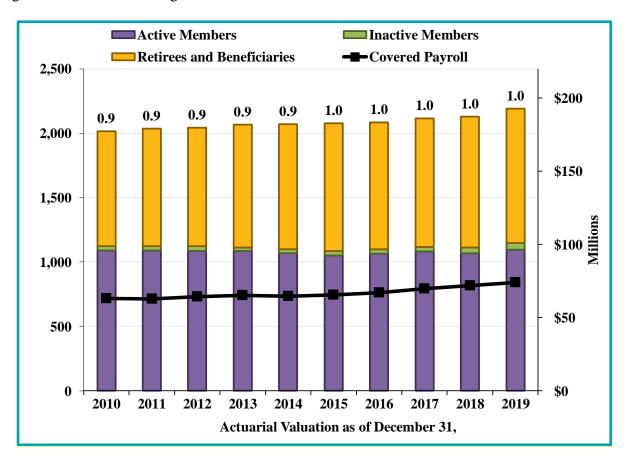




#### SECTION I – BOARD SUMMARY

#### Membership Trends

The chart below shows the membership counts of the System for the last ten valuations. The numbers which appear above each bar represent the ratio of the number of inactive members to active members at each valuation date, and provides a measure of the maturity of the System. This ratio is referred to as the support ratio. The support ratio has generally increased over the period. In 2010, each active supported 0.9 inactive members and in 2019 each active supports 1.0 inactive members. As more of the liability moves from actives to inactives, the System will experience more volatility in contribution rates when actuarial gains and losses are recognized.





#### SECTION I – BOARD SUMMARY

#### **D. Future Expected Financial Trends**

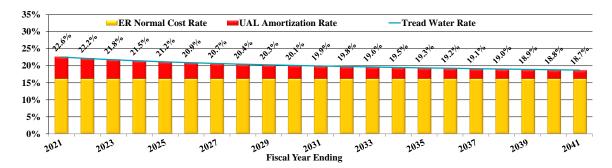
The analysis of projected financial trends is perhaps the most important component of this valuation. In this section, we present the implications of the December 31, 2019 valuation results in terms of (1) the projected employer contributions, and (2) projected System's funded status (ratio of assets over liabilities). We assume future investment returns of 7.50% each year. The projections assume there will be no future gains or losses on the liability.

#### 1. Contribution Rate Projections

The chart shows the projected employer normal cost rate (gold bars), UAL amortization rate (red bars), and tread water rate (blue line). The projected actuarially determined employer contribution rates (gold bars plus red bars) are shown above the bars for each year.

#### **Baseline returns of 7.50%**

The chart below shows that the employer contribution rate is projected to slowly decrease over the 20-year period from 22.6% for 2021 to 18.7% for 2041. These projections assume that the System earns the assumed investment rate of 7.50% on market value. The employer contribution rates are projected to be nearly identical to the tread water rate, meaning that the UAL is projected to decrease very slowly during this period. The UAL amortization rate is projected to gradually decrease due to the rolling amortization method, which amortizes the UAL each year over a new 20-year period. Due to the nature of the rolling amortization method used by PFRS, the process of fully amortizing the UAL is slow and heavily contingent on future investment returns. These projections assume the System earns the assumed rate of return of 7.5% on market value each year.





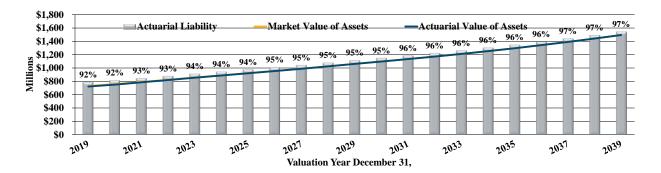
#### SECTION I – BOARD SUMMARY

#### 2. Asset and Liability Projections

This next projection chart compares the Market Value of Assets (yellow line) and the actuarial or smoothed value of assets (blue line) to the System's actuarial liabilities (gray bars). In addition, above the bars, we show the System's funded ratio (ratio of Actuarial Value of Assets to Actuarial Liabilities). The projections assume that the employer contribution rates, as shown in the previous charts, are made each year. The years shown in the chart signify the valuation date as of December 31<sup>st</sup>.

#### **Baseline returns of 7.50%**

Assuming that the System earns the assumed investment rate of 7.50%, the funded ratio will increase from 92% to 97% during the 20-year projection period. The UAL is projected to decrease slightly as deferred investment gains are recognized in the Actuarial Value of Assets.





#### SECTION II – IDENTIFICATION AND ASSESSMENT OF RISK

Actuarial valuations are based on a set of assumptions about future economic and demographic experience. These assumptions represent a reasonable estimate of future experience, but actual future experience will undoubtedly be different and may be significantly different. This section of the report is intended to identify the primary risks to the System, provide some background information about those risks, and provide an assessment of those risks. Some of the charts within this section compare measures calculated for the Police and Fire Retirement System of Wichita, Kansas to plans within the Public Plans Database. Information regarding this data can be found at <a href="https://publicplansdata.org/">https://publicplansdata.org/</a>.

#### **Identification of Risks**

The fundamental risk to a pension plan is that the contributions needed to pay the benefits become unaffordable. While we believe it is unlikely that the System by itself would become unaffordable, the contributions needed to support the System may differ significantly from expectations. While there are a number of factors that could lead to contribution amounts deviating from expectations, we believe the primary sources are:

- Investment risk,
- Interest rate risk,
- Longevity and other demographic risks, and
- Assumption change risk.

Other risks that we have not identified may also turn out to be important.



#### SECTION II – IDENTIFICATION AND ASSESSMENT OF RISK

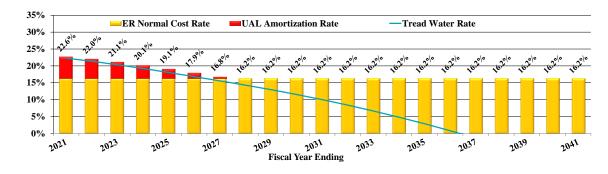
Investment risk is the potential for investment returns to be different than expected. Lower investment returns than anticipated will increase the UAL necessitating higher contributions in the future unless there are other gains that offset these investment losses. The potential volatility of future investment returns is determined by the System's asset allocation, and the affordability of the investment risk is determined by the amount of assets invested relative to the size of the plan sponsor or other contribution base.

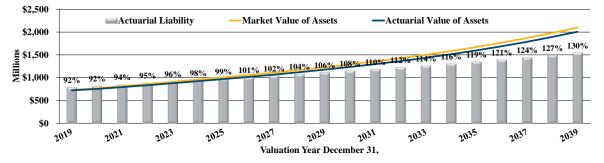
For stress testing purposes, we include two scenarios to illustrate the impact actual investment returns may have on future funded status and contribution amounts compared to the baseline scenario presented at the end of Section I of this report. The two scenarios are (1) optimistic returns of 9.00% each year and (2) pessimistic returns of 6.00% each year.

As with the baseline, we present the implications of the December 31, 2019 valuation results in terms of the projected employer contributions, and projected System's funded status (ratio of assets over liabilities).

#### 1. Optimistic returns of 9.00%

If the System earns 1.50% greater than the assumed rate in each year of the projection, the employer contribution rate will steadily decrease to the employer normal cost rate of 16.2% by 2028. The funded ratio is projected to increase to 100% by 2026 and 130% by the end of the 20-year projection period.



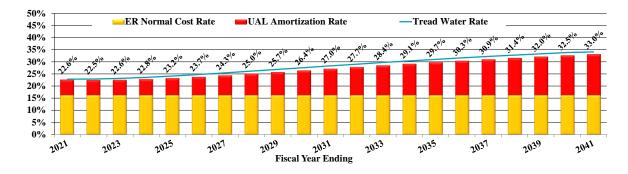


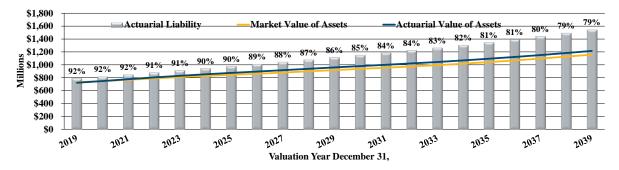


#### SECTION II – IDENTIFICATION AND ASSESSMENT OF RISK

#### 2. Pessimistic returns of 6.00%

If the System earns 1.50% less than the assumed rate in each year of the projection, the employer contribution rate will remain level for a few years before steadily increasing to 33.0% by the end of the 20-year projection period. The funded ratio will decrease to 79% by the end of the 20-year projection period due to the investment losses and employer contribution rates being less than tread water rates.

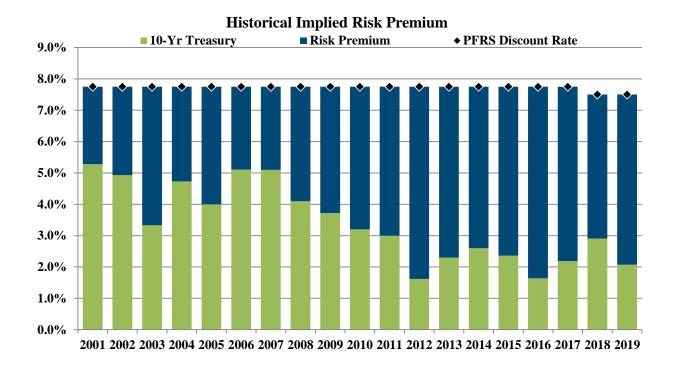






#### SECTION II – IDENTIFICATION AND ASSESSMENT OF RISK

Interest rate risk is the potential for interest rates to be different than expected. For public plans, short-term fluctuations in interest rates have little or no effect as the plan's liability is usually measured based on the expected return on assets. Longer-term trends in interest rates, however, can have a powerful effect. The chart below shows the yield on a 10-year Treasury security compared to the System's assumed rate of return. The difference is a simple measure of the amount of investment risk taken. As interest rates have declined, plans faced a choice: maintain the same level of risk and reduce the expected rate of return, maintain the same expected rate of return and take on more investment risk, or some combination of the two strategies. As shown below, even though PFRS has decreased the discount rate during the period, the amount of risk has increased as interest rates have dropped more than the discount rate.



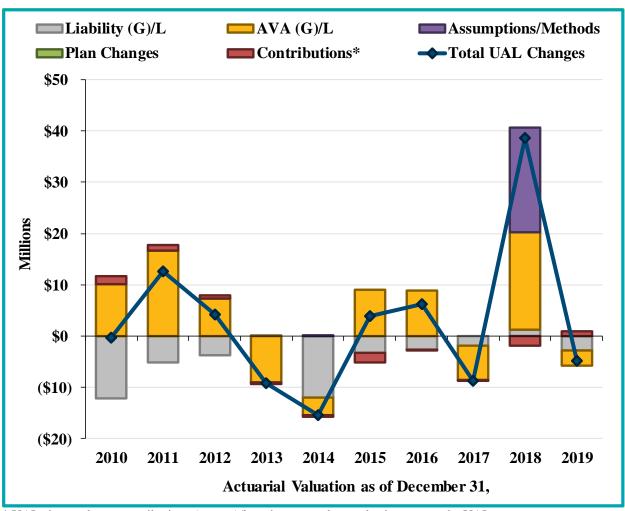


#### SECTION II – IDENTIFICATION AND ASSESSMENT OF RISK

Longevity and other demographic risks are the potential for mortality or other demographic experience to be different than expected. Generally, longevity and other demographic risks emerge slowly over time and are often dwarfed by other changes, particularly those due to investment returns. The System has experienced liability gains in most years since 2010.

Assumption change risk is the potential for the environment to change such that future valuation assumptions are different than the current assumptions. Increases in UAL from assumption changes were related to experience studies in which demographic and economic assumptions were adjusted. Assumption change risk is an extension of the other risks identified, but rather than capturing the risk as it is experienced, it captures the cost of recognizing a change in environment when the current assumption is no longer reasonable.

The chart below shows how many of the risks mentioned above impact the financial status of the System. While a lot of attention is given to the demographic assumptions, the primary risk for the health of the System is the return on investments earned each year.



<sup>\*</sup> UAL change due to contributions (greater)/less than normal cost plus interest on the UAL.



#### SECTION II – IDENTIFICATION AND ASSESSMENT OF RISK

#### **Plan Maturity Measures**

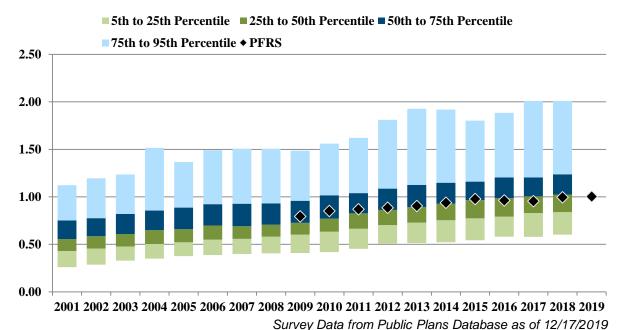
The future financial condition of a mature pension plan is more sensitive to each of the risks identified above than a less mature plan. Before assessing each of these risks, it is important to understand the maturity of this system compared to other plans and how the maturity has changed over time.

Plan maturity can be measured in a variety of ways, but they all get at one basic dynamic – the larger the Plan is compared to the contribution or revenue base that supports it, the more sensitive the Plan will be to risk. The measures below have been selected as the most important in understanding the primary risks identified for this system.

#### **Inactives per Active (Support Ratio)**

One simple measure of plan maturity is the ratio of the number of inactive members (those receiving benefits or entitled to a deferred benefit) to the number of active members. This ratio is referred to as the support ratio. The revenue base supporting the plan is usually proportional to the number of active members, so a relatively high support ratio indicates a larger plan relative to its revenue base.

#### **Support Ratio**



The chart above shows the distribution from the 5th to 95th percentile of support ratios for the Plans in the Public Plans Database. The black diamond shows how the Police and Fire

Retirement System of Wichita, Kansas compares to the other plans, which has trended down relative to other plans and is now just below the median.



#### SECTION II – IDENTIFICATION AND ASSESSMENT OF RISK

The System's support ratio has been right around the 50th percentile of the Public Plans Database meaning that the System is as mature as the average plan in the Database. The System's support ratio has increased over the period but has increased less than the average plan in the Database since 2010, resulting in the System's support ratio that was initially slightly above the 50<sup>th</sup> percentile and has been slightly below the 50<sup>th</sup> percentile for the past few years.

#### **Net Cash Flow**

The net cash flow of the plan as a percentage of the beginning of year assets indicates the sensitivity of the Plan to short-term investment returns. Net cash flow is equal to contributions less benefit payments and expenses. Mature plans can have large amounts of benefit payments compared to contributions, particularly if they are well funded, which is the case for this System. Investment losses in the short-term are compounded by the net withdrawal from the Plan leaving a smaller asset base to try to recover from the investment losses. Large negative cash flows can also create liquidity issues.

# Net Cash Flow | 5th to 25th Percentile | 25th to 50th Percentile | 50th to 75th Percentile | 75th to 95th Percentile | 75

The chart above shows the distribution from the 5<sup>th</sup> to 95<sup>th</sup> percentile of net cash flow for the plans in the Public Plans Database. The black diamond show how the System compares. From 2009 to 2013, the System's net cash flow was in the 50<sup>th</sup> to 75<sup>th</sup> percentile. Since 2014, the System has been in the 25<sup>th</sup> to 50<sup>th</sup> percentile compared to other plans. Based on this measure, the System has become more mature over time and has been more mature than the average plan since 2014.

Survey Data from Public Plans Database as of 12/17/2019

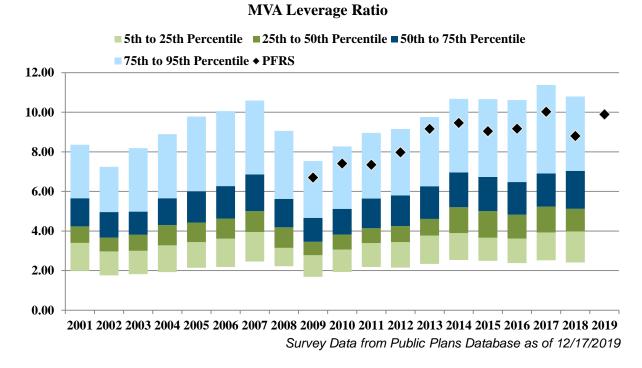


#### SECTION II – IDENTIFICATION AND ASSESSMENT OF RISK

#### **Leverage Ratios**

Leverage or volatility ratios measure the size of the Plan compared to its revenue base more directly. An asset leverage ratio of 5.0, for example, means that if the System experiences a 10% loss on assets compared to the expected return, the loss would be equivalent to 50% of payroll.

The same investment loss for a system with an asset leverage ratio of 10.0 would be equivalent to 100% of payroll. As the System becomes better funded, the asset leverage ratio will increase, and if it was 100% funded, the leverage ratio would equal the Actuarial Liability (AL) leverage ratio.



The chart above shows the distribution from the 5th to 95th percentile of asset leverage ratios for the plans in the Public Plans Database. The black diamond shows how the System compares. The System's asset leverage ratio has historically been in the 75th to 95th percentile compared to other plans. Based on this measure, the System is among the most mature plans in the Database partially because it is better funded than most plans in the Database.



#### SECTION II – IDENTIFICATION AND ASSESSMENT OF RISK

Similar to the MVA leverage ratio, an Actuarial Liability leverage ratio of 5.0 means that if the System experiences a 10% loss on liabilities, the liability loss would be equivalent to 50% of payroll.

# AL Leverage Ratio | 5th to 25th Percentile | 25th to 50th Percentile | 50th to 75th Percentile | 75th to 95th Percentile + PFRS | 18.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.

The chart above shows the distribution from the 5th to 95th percentile of Actuarial Liability leverage ratios for the Plans in the Public Plans Database. The black diamond shows how the Plan compares.

Survey Data from Public Plans Database as of 12/17/2019

The System's Actuarial Liability leverage ratio has historically been in the 75th to 95th percentile compared to other plans, meaning that the System is more sensitive to risk compared to the average plan in the Database. As the System matures and more of the liability is due to inactive members, this ratio will continues to increase. The ratio has increased from about 8.2 in 2009 to a ratio of about 10.7 in 2019.



#### **SECTION III – ASSETS**

Pension plan assets play a key role in the financial operation of the System and in the decisions the Trustees may make with respect to future deployment of those assets. The level of assets, the allocation of assets among asset classes, and the methodology used to measure assets will likely impact benefit levels, employer contributions, and the ultimate security of members' benefits.

In this section, we present detailed information on the System assets including:

- Disclosure of the System assets as of December 31, 2018 and December 31, 2019;
- Statement of the changes in market values during the year;
- Development of the Actuarial Value of Assets;
- An assessment of investment performance; and
- A projection of the System's expected cash flows for the next ten years.

#### **Disclosure**

There are two types of asset values disclosed in this valuation, the Market Value of Assets and the Actuarial Value of Assets. The market value represents a "snap-shot" or "cash-out" value which provides the principal basis for measuring financial performance from one year to the next. Market values, however, can fluctuate widely with corresponding swings in the marketplace. As a result, market values are usually not as suitable for long-range planning as are the Actuarial Value of Assets which reflect smoothing of annual investment returns.

Table III-1 below discloses and compares each asset value as of December 31, 2018 and December 31, 2019.

Table III-1											
Statement of Assets at Market Value as of December 31,											
Assets		2019		2018	% change						
Cash	\$	87,517	\$	61,189	43.0%						
Receivables		10,445,512		3,606,909	189.6%						
U.S. Government Securities		17,285,344		22,569,831	(23.4%)						
Fixed Income		135,335,335		133,689,106	1.2%						
Domestic Equity		289,357,359		231,668,534	24.9%						
International Equity		197,707,226		157,100,759	25.8%						
Commodities		0		18,096,259	(100.0%)						
Real Estate		48,749,084		48,358,489	0.8%						
Timber		41,239,324		30,100,923	37.0%						
Derivatives		28,527		59,639	(52.2%)						
Accounts Payable		(977,019)		(1,924,454)	(49.2%)						
Investment Purchases Pending		(8,183,165)		(9,332,567)	(12.3%)						
Market Value of Assets	\$	731,075,044	\$	634,054,617	15.3%						



#### **SECTION III – ASSETS**

#### **Changes in Market Value**

Table III-2 below shows the components of change between the Market Value of Assets as of December 31, 2018 and December 31, 2019.

Table III-2 Changes in Market Values								
Market Value of Assets as of December 31, 2018	\$ 634,054,617							
Additions Employee Contributions Employer Contributions Interest and Dividends Net Investment Return Total Additions	\$ 5,428,455 13,965,415 10,315,678 110,034,309 139,743,857							
Deductions Benefit Payments Administrative Expenses Refunds Total Deductions	\$ 41,686,750 612,049 <u>424,631</u> 42,723,430							
Market Value of Assets as of December 31, 2019	\$ 731,075,044							



#### **SECTION III – ASSETS**

#### **Actuarial Value of Assets**

The Actuarial Value of Assets (AVA) represents a "smoothed" value developed by the actuary to reduce, or eliminate, erratic results which could develop from short-term fluctuations in the Market Value of Assets (MVA). For this System, the Actuarial Value of Assets is calculated as the expected Actuarial Value of Assets plus 25% of the difference between the expected Actuarial Value of Assets and the actual Market Value of Assets. The expected Actuarial Value of Assets is calculated based on the prior year's actuarial value of assets, plus net cash flows, plus an expected return of 7.50% for the year ended December 31, 2019. If the resulting Actuarial Value of Assets is less than 80% or more than 120% of the market value, an adjustment is made to the actuarial value to bring the value within this corridor. Table III-3 illustrates the calculation of the Actuarial Value of Assets for the December 31, 2019 valuation.

Table III-3 Development of Actuarial Value of Assets	
Actuarial Value of Assets as of December 31, 2018	\$ 690,969,459
Employee Contributions	\$ 5,428,455
Employer Contributions	13,965,415
Benefit Payments and Refunds	(42,111,381)
Net Cash Flow	\$ (22,717,511)
Expected Return at 7.50%	\$ 50,986,204
Expected Value as of December 31, 2019	\$ 719,238,152
Market Value of Assets as of December 31, 2019	731,075,044
Difference Between Expected AVA and Actual Market Value of Assets	\$ 11,836,892
Initial Actuarial Value of Assets	\$ 722,197,375
Corridor for Actuarial Value of Assets	
80% of Market Value of Assets	\$ 584,860,035
120% of Market Value of Assets	877,290,053
Actuarial Value of Assets as of December 31, 2019	\$ 722,197,375
Actuarial Value of Assets Divided by Market Value of Assets	98.8%
Market Value of Assets Less Actuarial Value of Assets	8,877,669



#### **SECTION III – ASSETS**

#### **Investment Performance**

The Market Value of Assets (MVA) returned 19.2% during plan year ending December 31, 2019, which is more than the assumed 7.50% return. A return of 7.9% was experienced on the Actuarial Value of Assets (AVA), resulting in an actuarial gain for the year. Below, we show additional historical returns.

Table III-4 Historical Returns								
Fiscal Year	MVA	AVA						
2010	13.0%	6.0%						
2011	0.4%	4.0%						
2012	13.3%	6.3%						
2013	19.6%	9.5%						
2014	5.1%	8.4%						
2015	-0.1%	6.2%						
2016	6.7%	6.3%						
2017	17.0%	8.8%						
2018	-6.5%	4.9%						
2019	19.2%	7.9%						



#### **SECTION III – ASSETS**

#### **Projection of System's Future Cash Flows**

Table III-5 Projection of System's Expected Cash Flows										
<b>Employer and</b>										
Year Beginning	Benefit	Employee	Net							
January 1,	<b>Payments</b>	Contributions	Cash Flow							
2020	\$48,936,418	\$22,046,093	(\$26,890,325)							
2021	46,430,642	23,313,934	(23,116,708)							
2022	48,690,740	23,746,345	(24,944,395)							
2023	51,711,901	24,182,236	(27,529,665)							
2024	54,937,359	24,708,074	(30,229,285)							
2025	57,861,498	25,242,549	(32,618,949)							
2026	61,478,162	25,785,666	(35,692,496)							
2027	62,657,288	26,432,850	(36,224,438)							
2028	64,236,649	27,094,864	(37,141,785)							
2029	66,800,556	27,771,989	(39,028,567)							

Expected contributions assume contribution rates as shown in the graph on page 6 and that payroll will increase at the actuarially assumed rate of 3.25% per year. Expected benefit payments are projected for the closed group valued at December 31, 2019. Projecting any farther than ten years using a closed-group would not yield reliable predictions due to the omission of new hires.



#### **SECTION IV – LIABILITIES**

In this section, we present detailed information on the System liabilities including:

- **Disclosure** of the System liabilities as of December 31, 2018 and December 31, 2019, and
- Statement of **changes** in the Unfunded Actuarial Liability during the year.

#### **Disclosure**

Several types of liabilities are calculated and presented in this report. Each type is distinguished by the people ultimately using the figures and the purpose for which they are using them.

- **Present Value of All Future Benefits:** Used for measuring all future System obligations, represents the amount of money needed today to fully fund all benefits of the System both earned as of the valuation date and those expected to be earned in the future by current plan members, under the current plan provisions.
- Actuarial Liability: Calculated as of the valuation date as the Present Value of Benefits allocated to service prior to that date. The Actuarial Liability is determined using the Entry Age Normal method.

These liabilities are for funding purposes and are not appropriate for measuring the cost of settling plan liabilities by purchasing annuities or paying lump-sums.

Table IV-1, which follows, discloses each of these liabilities for the current and prior valuations. With respect to each disclosure, a subtraction of the appropriate value of plan assets yields, for each respective type, a **net surplus** or an **Unfunded Liability**.

Table IV-1									
Liabilities/Net (Su	rplus	s)/Unfunded							
	De	cember 31, 2019	De	cember 31, 2018					
<b>Present Value of Future Benefits</b>									
Active and DROP Member Benefits	\$	499,989,344	\$	479,029,641					
Retiree, Disabled and Beneficiaries Benefits		433,770,327		412,681,186					
Inactive Member Benefits		12,767,759		<u>12,412,066</u>					
Present Value of Future Benefits (PVB)		946,527,430	\$	904,122,893					
Actuarial Liability									
Active and DROP Member Benefits	\$	341,908,563	\$	336,992,074					
Retiree, Disabled and Beneficiaries Benefits		433,770,327		412,681,186					
Inactive Member Benefits		12,767,759		<u>12,412,066</u>					
Actuarial Liability (AL)	\$	788,446,649	\$	762,085,326					
Actuarial Value of Assets (AVA)	\$	722,197,375	\$	690,969,459					
Net (Surplus)/Unfunded (AL-AVA)	\$	66,249,274	\$	71,115,867					



#### **SECTION IV – LIABILITIES**

#### **Changes in Unfunded Actuarial Liability**

Each of the liabilities disclosed in the prior table are expected to change at each valuation. The components of that change, depending upon which liability is analyzed, can include:

- New hires since the last valuation
- Benefits accrued since the last valuation
- System amendments changing benefits
- Passage of time which adds interest to the prior liability
- Benefits paid to retirees since the last valuation
- Members retiring, terminating, or dying at rates different than expected
- A change in actuarial or investment assumptions
- A change in the actuarial funding method

The Unfunded Actuarial Liability will change because of all of the above, and also due to changes in plan assets resulting from:

- Employer contributions more or less than tread water (normal cost plus interest on the UAL)
- Investment earnings different than expected
- A change in the method used to measure plan assets

In each valuation, we report on those elements of change which are of particular significance, potentially affecting the long-term financial outlook of the System. Below, we present the reconciliation of the Unfunded Actuarial Liability since the last valuation.

In the table that follows, we show the components of change in the Actuarial Liability between December 31, 2018 and December 31, 2019.



#### **SECTION IV – LIABILITIES**

Table IV-2 Development of Experience (Gain)/Loss										
Development (	, L	Actuarial Liability		Unfunded Actuarial Liability						
Value as of December 31, 2018	\$	762,085,326	\$	690,969,459	\$	71,115,867				
Changes for the year:										
Normal Cost	\$	14,583,212	\$	0	\$	14,583,212				
Contributions		0		19,393,870		(19,393,870)				
Benefit Payments		(42,111,381)		(42,111,381)		0				
Expected Interest		56,699,512		50,986,204		5,713,308				
Change in Methods/Assumptions		0		0		0				
Change in Benefits		0	_	0		0				
Expected Value as of December 31, 2019	\$	791,256,669	\$	719,238,152	\$	72,018,517				
Actual Value as of December 31, 2019	\$	788,446,649	\$	722,197,375	\$	66,249,274				
Actuarial (Gain)/Loss	\$	(2,810,020)	\$	(2,959,223)	\$	(5,769,243)				

In addition, we breakdown the change in Actuarial Liability further by showing the liability (gain)/loss by source, as shown in Table IV-3 below.

Table IV-3		
Liability (Gain)/Loss by Source as of Dec	embe	r 31, 2019
Service and Salary Increases	\$	(2,958,555)
Retirements		774,713
Terminations		577,040
Disabilities		187,620
Pre-Retirement Mortality		(761,708)
Post-Retirement Mortality		1,728,425
New Hires		872,812
Other Demographic Changes		(214,650)
Change in Actuary/Software		(3,015,717)
Total Liability (Gain)/Loss	\$	(2,810,020)



#### **SECTION IV – LIABILITIES**

Table IV-4 Present Value of Future Benefits (PVFB) As of December 31, 2019									
		Plan A		Plan B		Plan C		Total	
Active Members									
Retirement Benefits	\$	952,681	\$	0	\$	424,141,925	\$	425,094,606	
Disability Benefits		0		0		53,988,470		53,988,470	
Pre-Retirement Death Benefits		0		0		5,490,694		5,490,694	
Termination Benefits		0		0		15,415,574		15,415,574	
Total	\$	952,681	\$	0	\$	499,036,663	\$	499,989,344	
Inactive Vested Members	\$	0	\$	0	\$	12,625,272	\$	12,625,272	
Inactive Non-Vested Members	\$	0	\$	0	\$	142,487	\$	142,487	
In Pay Members									
Retirees	\$ 1	21,186,138	\$	13,529,973	\$	207,530,810	\$	342,246,921	
Disabled Members		13,670,237		600,687		42,185,231		56,456,155	
Beneficiaries		16,998,675		8,489,887		9,578,689		35,067,251	
Total	\$ 1	51,855,050	\$	22,620,547	\$	259,294,730	\$	433,770,327	
Grand Total	\$ 1	52,807,731	\$	22,620,547	\$	771,099,152	\$	946,527,430	



#### **SECTION IV – LIABILITIES**

Table IV-5 Actuarial Liability As of December 31, 2019 Plan A Plan B Plan C Total									
Active Members									
Present Value of Future Benefits	\$	952,681	\$	0	\$	499,036,663	\$	499,989,344	
Present Value of Future Normal Cost		0		0		(158,080,781)		(158,080,781)	
Actuarial Liability	\$	952,681	\$	0	\$	340,955,882	\$	341,908,563	
Inactive Vested Members	\$	0	\$	0	\$	12,625,272	\$	12,625,272	
Inactive Non-Vested Members	\$	0	\$	0	\$	142,487	\$	142,487	
In Pay Members									
Retirees	\$	121,186,138	\$	13,529,973	\$	207,530,810	\$	342,246,921	
Disabled Members		13,670,237		600,687		42,185,231		56,456,155	
Beneficiaries		16,998,675		8,489,887		9,578,689		35,067,251	
Total	\$	151,855,050	\$	22,620,547	\$	259,294,730	\$	433,770,327	
Grand Total	\$	152,807,731	\$	22,620,547	\$	613,018,371	\$	788,446,649	



#### **SECTION V – CONTRIBUTIONS**

In the process of evaluating the financial condition of any pension plan, the actuary analyzes the assets and liabilities to determine what level (if any) of contributions is needed to properly maintain the funding status of the System. Typically, the actuarial process will use a funding technique that will result in a pattern of contributions that are both stable and predictable.

For this System, the funding method employed as of the December 31, 2019 valuation is the **Entry Age Normal (EAN)** actuarial cost method. Under this funding method, a normal cost rate is determined as a level percentage of pay for each active member. The normal cost rate multiplied by payroll equals the total normal cost for each active member. The total anticipated member contributions for the year are then subtracted from the sum of the total normal cost to arrive at the employer normal cost. The normal cost contributions (employer and active member) will pay for projected benefits at retirement for each active member. The EAN actuarial liability is the difference between the System's total Present Value of Future Benefits and the present value of future normal costs. The difference between the EAN actuarial liability and the Actuarial Value of Assets is the Unfunded Actuarial Liability (UAL).

The UAL is amortized over an open (rolling) 20-year period as a level percentage of payroll. Due to the nature of a rolling amortization method, the process of fully amortizing the UAL is slow and heavily contingent on investment returns. Under baseline projections the current funding policy is never expected to fully fund the UAL.

Table V-1 below presents and compares the employer contribution rates for the System for this valuation and the prior one.

Table V-1 Employer Contribution Rate									
	Fiscal Year	Fiscal Year							
	<b>Ending 2021</b>	Ending 2020							
Total Normal Cost Rate	23.20%	21.70%							
Member Contribution Rate	<u>-7.00%</u>	<u>-7.00%</u>							
Employer Normal Cost Rate	16.20%	14.70%							
UAL Amortization Rate	6.40%	<u>7.20%</u>							
Employer Contribution Rate	22.60%	21.90%							



#### **SECTION V – CONTRIBUTIONS**

The UAL is amortized over an open (rolling) 20-year period as a level percentage of payroll. Table V-2 shows the calculation of the UAL amortization rates for this valuation and the prior one.

Table V-2 UAL Contribution Rate										
Valuation Date:	Dec	ember 31, 2019	Dec	cember 31, 2018						
<b>Contribution Rate For Fiscal Year Ending:</b>		2021		2020						
Actuarial Liability (AL)	\$	788,446,649	\$	762,085,326						
Actuarial Value of Assets (AVA)		722,197,375		690,969,459						
Unfunded Actuarial Liability (UAL)	\$	66,249,274	\$	71,115,867						
UAL Amortization Payment at Mid-Year		4,904,507		5,264,786						
Total Projected Payroll		76,284,059		73,299,564						
UAL Amortization Rate		6.40%		7.20%						

Table V-3 shows the calculation of the total normal cost rates for this valuation and the prior one.

Table V-3											
Normal Cost Rate											
Valuation Date: December 31, 2019 December 31, 2018 Contribution Rate For Fiscal Year Ending: 2021 2020											
	Amount	% of Pay	Amount	% of Pay							
Normal Cost											
Retirement Benefits	\$ 10,767,394	15.4%	\$ 10,336,171	15.3%							
Disability Benefits	3,561,790	5.1%	2,932,372	4.4%							
Pre-Retirement Death Benefits	384,283	0.6%	313,911	0.5%							
Termination Benefits	1,479,753	<u>2.1%</u>	1,000,758	<u>1.5%</u>							
Total Normal Cost <sup>1</sup>	16,193,220	23.2%	14,583,212	21.7%							
Expected Payroll for Current Actives <sup>1</sup>	69,740,443		67,063,248								

<sup>&</sup>lt;sup>1</sup> As of the beginning of the year



#### SECTION VI – ACCOUNTING STATEMENT INFORMATION

#### **GFOA Recommended Information**

The Government Finance Officers Association (GFOA) maintains a checklist of items to be included in a public retirement system's Comprehensive Annual Financial Report (CAFR) in order to receive recognition for excellence in financial reporting. These schedules are based on the funding Actuarial Liabilities.

- Table VI-1: Analysis of Financial Experience
- Table VI-2: Schedule of Funded Liabilities by Type (Solvency Test)
- Table VI-3: Schedule of Funding Progress
- Table VI-4: Schedule Retirees and Beneficiaries Added to and Removed From Rolls

Table VI-1 Analysis of Financial Experience Change in Unfunded Actuarial Accrued Liability <sup>1</sup>												
Valuation Date December 31,	I	tuarial Value Of Assets nvestment Gain)/Loss		Actuarial Accrued Liability (Gain)/Loss	A	ssumption & Method Changes		Plan Changes	Co	ntributions <sup>2</sup>		Change in funded Actuarial ccrued Liability
2010	\$	10,100,000	\$	(12,100,000)	\$	0		\$ 0	\$	1,600,000	\$	(396,040)
2011		16,700,000		(5,200,000)		0		0		1,000,000		12,559,018
2012		7,300,000		(3,700,000)		0		0		600,000		4,151,087
2013		(9,100,000)		100,000		0		0		(200,000)		(9,206,403)
2014		(3,400,000)		(12,000,000)		200,000		0		(300,000)		(15,442,099)
2015		9,088,530		(3,259,180)		0		0		(1,886,754)		3,942,596
2016		8,820,491		(2,638,130)		0		0		(33,480)		6,148,881
2017		(6,822,540)		(1,817,276)		0		0		(95,087)		(8,734,903)
2018		18,971,614		1,227,668		20,399,180		0		(1,883,424)		38,715,038
2019		(2,959,223)		(2,810,020)		0		0		902,650		(4,866,593)

Prior to 2015, the details were reported rounded to the nearest \$100,000, so the components do not sum to the total change in the UAL.



<sup>&</sup>lt;sup>2</sup> Change due to contributions (greater)/less than normal cost plus interest on the Unfunded Actuarial Accrued Liability.

#### SECTION VI – ACCOUNTING STATEMENT INFORMATION

	Table VI-2 Schedule of Funded Liabilities by Type (Solvency Test)									
Valuation Date December 31,	Active Member Contributions (1)	In	active Members, Retirees, and Beneficiaries (2)		Active Member nployer Financed Contributions (3)	Ac	Reported etuarial Value of Assets		f Actuarial I by Report (2)	Liabilities ted Assets (3)
2010	\$ 63,515,814	\$	270,693,677	\$	. ,	\$	497,925,786	100.0%	100.0%	80.8%
2011	66,390,179	4	293,730,691	4	202,367,017	Ψ	510,946,217	100.0%	100.0%	74.5%
2012	70,527,705		305,985,839		212,559,831		533,380,618	100.0%	100.0%	73.8%
2013	74,238,693		325,096,785		218,412,805		571,261,929	100.0%	100.0%	78.7%
2014	74,684,418		348,915,979		208,304,004		600,860,146	100.0%	100.0%	85.1%
2015	77,222,492		364,943,124		212,970,051		620,148,816	100.0%	100.0%	83.6%
2016	81,765,281		377,864,418		222,014,789		640,508,756	100.0%	100.0%	81.5%
2017	85,753,036		393,307,456		230,956,665		677,616,328	100.0%	100.0%	86.0%
2018	88,116,395		425,093,252		248,875,679		690,969,459	100.0%	100.0%	71.4%
2019	91,219,009		446,538,086		250,689,554		722,197,375	100.0%	100.0%	73.6%



#### SECTION VI – ACCOUNTING STATEMENT INFORMATION

Table VI-3 Schedule of Funding Progress									
Valuation Date December 31,	Actuarial Value of Assets (a)	Actuarial Liability (b)	Unfunded Actuarial Liability (b) - (a)	Ratio Ratio (a) / (b)	Covered Payroll (c)	UAL as a Percentage of Covered Payroll [(b) - (a)] / (c)			
2010	\$ 497,925,786	\$ 536,908,438	\$ 38,982,652	92.7%	\$ 63,076,846	61.8%			
2011	510,946,217	562,487,887	51,541,670	90.8%	62,758,545	82.1%			
2012	533,380,618	589,073,375	55,692,757	90.5%	64,150,064	86.8%			
2013	571,261,929	617,748,283	46,486,354	92.5%	65,305,763	71.2%			
2014	600,860,146	631,904,401	31,044,255	95.1%	64,572,237	48.1%			
2015	620,148,816	655,135,667	34,986,851	94.7%	65,560,465	53.4%			
2016	640,508,756	681,644,488	41,135,732	94.0%	66,946,250	61.4%			
2017	677,616,328	710,017,157	32,400,829	95.4%	69,634,297	46.5%			
2018	690,969,459	762,085,326	71,115,867	90.7%	72,017,196	98.7%			
2019	722,197,375	788,446,649	66,249,274	91.6%	73,891,085	89.7%			



#### SECTION VI – ACCOUNTING STATEMENT INFORMATION

#### Table VI-4 Schedule Retirees and Beneficiaries Added to and Removed From Rolls Valuation **Added to Rolls Removed from Rolls** Rolls at End of Year Average % Increase in Date Annual Annual Annual Annual **Average Annual** December 31, **Number Allowance Number Allowance** Allowance Number Allowance Allowance 2010 \$ 1,439,435 28 \$ 541,662 \$ 22,570,141 \$ 25,303 3.4% 47 892 2011 48 29 4.3% 1,615,338 525,289 911 24,030,607 26,378 2012 23 3.8% 33 1,201,800 435,120 921 25,226,219 27,390 2013 48 1,938,485 17 380,985 952 27,143,376 28,512 4.1% 2014 42 850,741 5.3% 63 2,400,693 971 29,165,652 30,037 2015 44 26 494,625 989 30,774,324 31,117 3.6% 1,652,860 2016 31 1,286,489 33 629,314 987 31,914,576 32,335 3.9% 2017 41 1,757,606 28 694,600 1,000 33,526,716 33,527 3.7%

544,427

604,235

1,015

1,044

35,386,980

37,445,846

28

27



2018

2019

43

56

1,888,265

2,090,904

4.0%

2.9%

34,864

35,868

	Table A-1 Table of Plan Coverage	e December 31, 2018	0/ ahanga
Active Members	December 51, 2019	December 31, 2018	% change
Number	1,094	1.067	2.5%
	*	1,067	
Average Age	40.9	41.3	-0.9%
Average Service	14.2	14.5	-2.1%
Total Payroll	\$72,717,915	\$69,911,466	4.0%
Average payroll	66,470	65,522	1.4%
Inactive Vested Members	38	39	-2.6%
Inactive Non-Vested Members	15	8	87.5%
Pensioners:			
Number in Pay Status			
Retirees	747	730	2.3%
Disabled Retirees	<u>105</u>	<u>103</u>	1.9%
Total	852	833	2.3%
Average Age	67.4	67.3	0.2%
Average Monthly Benefit	\$3,272	\$3,159	3.6%
Beneficiaries:			
Number in Pay Status <sup>1</sup>	192	182	5.5%
Average Age	71.3	72.0	-1.0%
Average Monthly Benefit	\$1,733	1,744	-0.7%

<sup>&</sup>lt;sup>1</sup> Includes 20 QDROs in 2018 and 2019



							N	Ieml	oer S	Fabl tatus			liatio	on												
Status:	A	ctive		Inact Vest		Inactive Vest				Disa	bled					Ret	ired					Benef	iciary			<u>Total</u>
Job Classification:	Police	F	ire	Police	Fire	Police	Fire		<b>Police</b>			<u>Fire</u>			Police			<u>Fire</u>			Police			<u>Fire</u>		
Plan:	C	A	C	C	C	C	C	A	В	C	A	В	C	A	В	C	A	В	C	A	В	C	A	В	C	
December 31, 2018	603	2	462	32	7	8	0	8	2	44	26	3	20	175	36	159	151	64	145	42	31	18	32	40	19	2,129
New hires	55	0	27	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	82
Re-hires	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Terminated Vested	(1)	0	(2)	1	2	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Terminated Non-Vested	(5)	0	(1)	0	0	5	1	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Refunded	(10)	0	(2)	0	0	(3)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	(15)
Retired	(15)	(1)	(14)	(3)	0	0	0	0	0	0	0	0	0	0	0	18	1	0	14	0	0	0	0	0	0	0
Disabled	(1)	0	(1)	0	(1)	0	0	0	0	1	0	0	2	0	0	0	0	0	0	0	0	0	0	0	0	0
Deceased (with beneficiary)	(1)	0	(1)	0	0	0	0	0	0	0	(1)	0	0	0	(3)	(1)	(2)	(4)	0	0	3	7	3	4	3	7
Deceased (without beneficiary)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	(2)	0	(1)	(3)	0	(1)	(1)	0	(1)	(5)	(1)	(15)
Transfer	1	0	(1)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Benefits expired	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	(1)	0	0	0	(1)
Status correction	<u>0</u>	0	0	<u>0</u>	0	<u>4</u>	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	<u>4</u>
Net Change	23	(1)	5	(2)	1	6	1	0	0	1	(1)	0	2	0	(5)	17	(2)	(7)	14	(1)	2	6	2	(1)	2	62
December 31, 2019	626	1	467	30	8	14	1	8	2	45	25	3	22	175	31	176	149	57	159	41	33	24	34	39	21	2,191



						able A-3									
	0010				ly B		for 1	New Ret			2012	0010	-011		2010
	2019	2018		2017		2016		2015		2014	2013	2012	2011		2010
Average Monthly Pension															
0 - 5 Years of Service	\$ -	\$ -	\$	-	\$	-	\$	-	\$	3,710	\$ -	\$ -	\$ -	\$	290
5 - 10 Years of Service	3,379	-		-		-		-		-	3,371	-	-		-
10 - 15 Years of Service	-	-		2,744		2,688		-		1,867	2,254	2,344	2,381		2,852
15 - 20 Years of Service	4,196	4,549		2,533		1,895		4,203		1,993	3,930	3,929	3,784		-
20 - 25 Years of Service	3,230	3,861		3,144		3,108		3,004		2,971	3,037	3,691	2,983		2,745
25 - 30 Years of Service	4,233	4,073		4,320		4,509		4,074		4,212	4,138	-	4,064		3,646
30+ Years of Service	4,866	4,359		6,304		4,658		4,589		4,870	4,790	-	4,847		1,993
Average for All Years of Service	\$ 3,913	\$ 4,116	\$	3,972	\$	4,235	\$	3,979	\$	3,984	\$ 3,697	\$ 3,281	\$ 3,349	\$	2,928
Average Final Average Salary															
0 - 5 Years of Service	\$ -	\$ -	\$	-	\$	-	\$	-	\$	4,890	\$ -	\$ -	\$ -	\$	2,956
5 - 10 Years of Service	4,341	-		-		-		-		-	4,262	-	-		-
10 - 15 Years of Service	-	-		5,122		5,014		-		5,150	4,065	3,838	3,980		5,058
15 - 20 Years of Service	5,464	5,429		4,726		3,590		5,280		4,842	4,961	5,120	4,970		-
20 - 25 Years of Service	5,931	6,062		5,596		5,586		5,490		5,132	4,936	5,652	4,704		5,100
25 - 30 Years of Service	6,119	6,196		6,349		6,887		5,963		5,698	5,696	-	5,810		5,134
30+ Years of Service	6,488	5,711		7,929		5,917		5,824		6,192	6,387	-	6,463		4,269
Average for All Years of Service	\$ 6,026	\$ 5,983	\$	6,082	\$	6,055	\$	5,756	\$	5,671	\$ 5,337	\$ 4,959	\$ 4,997	\$	4,839
<b>Number of Members Retiring</b>															
0 - 5 Years of Service	-	-		-		-		-		1	-	-	-		1
5 - 10 Years of Service	1	-		-		-		-		-	1	-	-		-
10 - 15 Years of Service	-	-		1		1		-		1	3	2	2		2
15 - 20 Years of Service	2	1		5		1		1		1	1	1	2		-
20 - 25 Years of Service	15	10		7		2		8		13	10	3	9		2
25 - 30 Years of Service	11	13		14		7		9		11	20	_	4		7
30+ Years of Service	7	11		4		10		11		17	2	_	1		2
Total for All Years of Service	 36	 35	_	31		21		29	_	44	 37	6	 18	_	14



	Table A-4 Retired Members by Type and Benefit Amount (as of December 31, 2019)											
Amount of Monthly Benefit	Non- Service Disability	QDRO <sup>1</sup>	Recalc. Service Disability	Service	Service Disability	Survivor	Total					
\$ 0-500	0	2	0	5	0	1	8					
500-1000	2	9	0	6	2	27	46					
1000-1500	3	7	1	42	0	34	87					
1500-2000	0	1	0	85	0	44	130					
2000-2500	0	1	3	125	0	40	169					
2500-3000	0	0	3	102	2	19	126					
3000-3500	0	0	6	88	7	1	102					
3500-4000	0	0	13	90	8	3	114					
4000-4500	0	0	26	71	13	1	111					
4500-5000	0	0	6	65	2	1	74					
>5000	0	0	6	68	2	1	77					
Total	5	20	64	747	36	172	1,044					

<sup>&</sup>lt;sup>1</sup> Qualified Domestic Relations Order

		Schedu	le of Acti	Table A- ve Memb		aluation Data							
Walnation	Annual Covered  Valuation Number of Members Payroll Average												
						Payroll			In Average				
Date	Plan A	Plan B	Plan C	Total	(in	Thousands)	An	nual Pay	<b>Annual Pay</b>				
12/31/2010	21	0	1,068	1,089	\$	63,077	\$	57,922	1.0%				
12/31/2011	14	0	1,074	1,088		62,759		57,682	-0.4%				
12/31/2012	11	0	1,073	1,084		64,150		59,179	2.6%				
12/31/2013	9	0	1,076	1,085		65,306		60,190	1.7%				
12/31/2014	8	0	1,060	1,068		64,572		60,461	0.5%				
12/31/2015	5	0	1,045	1,050		65,560		62,439	3.3%				
12/31/2016	4	0	1,059	1,063		66,946		62,979	0.9%				
12/31/2017	2	0	1,080	1,082		69,634		64,357	2.2%				
12/31/2018	2	0	1,065	1,067		72,017		67,495	4.9%				
12/31/2019	1	0	1,093	1,094		73,891		67,542	0.1%				



### APPENDIX B – ACTUARIAL ASSUMPTIONS AND METHODS

### A. Actuarial Assumptions

### 1. Investment Rate of Return

7.50% per year, compounded annually, net of investment and administrative expenses. This assumption is composed of a 2.75% long-term price inflation and a 4.75% real rate of return over price inflation.

### 2. Payroll Growth

3.25% per year

# 3. Salary Increase

Salary increase varies by service as follows:

Years of Service	Inflation	Productivity	Merit and Longevity	Total Increase
Under 15	2.75%	0.50%	2.50%	5.75%
15 - 17	2.75	0.50	1.00	4.25
18+	2.75	0.50	0.75	4.00

### 4. Mortality Rates

Healthy Retirees and Beneficiaries:

RP-2000 Healthy Annuitant Mortality Tables with generational projection using Scale AA

### Disabled Retirees:

RP-2000 Disabled Mortality Tables with generational projection using Scale AA

### **Active Members:**

RP-2000 Employee Mortality Tables with generational projection using Scale AA

All active member deaths are assumed to be service related.



### APPENDIX B – ACTUARIAL ASSUMPTIONS AND METHODS

### 5. Termination Rates before Retirement

Termination rates vary by job classification and years of service as follows:

Years of Service	Police	Fire
0-5	5.50%	2.00%
6	4.50	2.00
7 - 8	3.00	2.00
9 - 13	3.00	1.50
14 - 16	2.00	1.50
17 - 22	2.00	0.00
23+	0.00	0.00

No termination is assumed after attainment of retirement eligibility. A percentage of vested members terminating employment are assumed to forfeit their deferred retirement benefit in lieu of a refund of their accumulated contributions with interest. The table below shows the percent of vested members assumed to forfeit their deferred annuity.

Years of Service	Percent Forfeiting
10 - 14	65%
15 - 19	10
20+	0

### 6. Retirement Rates and Deferred Retirement Option Plan (DROP) Elections

Retirement rates vary by age, years of service, job classification, and Plan as follows:

	Plan C											
Less than 30 Years of Service 30 or More Years of Service												
Age	Police	Fire	Years of Service	Police	Fire							
50 - 58	10%	10%	30	0%	0%							
59	10	15	31	0	0							
60+	100	100	32	25	15							
			33	50	20							
			34	75	50							
			35+	100	100							



### APPENDIX B – ACTUARIAL ASSUMPTIONS AND METHODS

Plans A & B										
Years of Service	Police	Fire								
28 or less	5%	5%								
29	5	5								
30	10	5								
31	10	5								
32	30	25								
33	50	25								
34	50	25								
35+	100	100								

In addition, we assume members who retire under service retirement provisions elect a BackDROP of up to 60 months, if eligible.

Inactive vested members with less than 20 years of service are assumed to retire at age 55. Inactive vested members with 20 or more years of service are assumed to retire at age 50.

### 7. Disability Rates

Disability rates vary by age and job classification. Sample rates are shown below.

Age	Police	Fire
20	0.09%	0.07%
25	0.15	0.12
30	0.30	0.24
35	0.49	0.39
40	0.69	0.54
45	0.88	0.70
50	1.08	0.85
55	1.28	0.91

75% of active member disablements are assumed to be service related.

Rate of recovery from disability is assumed to be zero.

### 8. BackDROP Election

100% of eligible members are assumed to elect the BackDROP option upon retirement, and for the maximum DROP period possible.



### APPENDIX B – ACTUARIAL ASSUMPTIONS AND METHODS

### 9. Unknown Data for Members

Same as those exhibited by members with similar known characteristics.

#### 10. Rehires

No explicit assumption or load.

#### 11. Sick Leave Load

The calculated normal retirement benefits are increased by 2.50% to account for the inclusion of unused sick leave in the calculation of service.

### 12. Percent Married

80% of non-retired members are assumed to be married for purposes of death benefits.

### 13. Age of Spouse

Females (or males) are three years younger (or older) than their spouses.

### 14. Vested Deferred Pensions

Benefit amount is assumed to increase during the deferral period at 3.50% per year, compounded annually.

### 15. Increase in Section 415 and Section 401(a)(17) limits

2.75% per year.

### **16. Decrement Timing**

Decrements are assumed to occur mid-year.

### 17. Rationale for actuarial assumptions

The actuarial assumptions were adopted by the Board of Trustees based upon recommendations made in an actuarial experience study covering the period January 1, 2014 through December 31, 2016 prepared by the prior actuary. Cheiron has reviewed the assumptions. While we consider these assumptions to be generally reasonable, we have not performed our own actuarial experience study.

### 18. Changes in actuarial assumptions since last valuation

None.



### APPENDIX B – ACTUARIAL ASSUMPTIONS AND METHODS

### **B.** Projection Assumptions

### 1. New Entrants

Active population is assumed to remain level.

### 2. Administrative Expenses

Assumed to be paid through future investment returns

### C. Actuarial Methods

### 1. Actuarial Value of Assets

The expected Actuarial Value of Assets plus 25% of the difference between the expected Actuarial Value of Assets and the actual Market Value of Assets. The expected actuarial value of assets is calculated based on the prior year's Actuarial Value of Assets, plus net cash flows, plus the expected investment return. If the resulting Actuarial Value of Assets is less than 80% or more than 120% of the market value, an adjustment is made to the actuarial value to bring the value within this corridor.

### 2. Actuarial Cost Method

The cost method for valuation of liabilities used for this valuation is the Entry Age Normal (EAN) method. Under this funding method, a normal cost rate is determined as a level percentage of pay for each active member. The normal cost rate multiplied by payroll equals the total normal cost for each active member. The total anticipated member contributions for the year are then subtracted from the sum of the total normal cost to arrive at the employer normal cost. The EAN actuarial liability is the difference between the plan's total Present Value of Future Benefits and the present value of future normal costs. The Unfunded Actuarial Liability is the difference between the Actuarial Liability and the Actuarial Value of Assets.

#### 3. Amortization Method

The Unfunded Actuarial Liability is amortized over an open (rolling) 20-year period as a level percentage of payroll.

### 4. Changes in Actuarial Methods since last valuation

None.



### APPENDIX C – SUMMARY OF PLAN PROVISIONS

### 1. Plan Year

January 1 through December 31.

### 2. Plans

**Plan A** is applicable to members who entered the System between January 1, 1965 and December 31, 1978 and members who entered prior to January 1, 1965 and elected Plan A coverage.

**Plan B** is applicable to members who entered the System prior to January 1, 1965 and elected Plan B coverage.

**Plan C** is applicable to members entering the System after December 31, 1978.

### 3. Final Average Salary

Average salary for the three consecutive years of service out of the last ten years of service which produce the highest average.

#### 4. Service Retirement

Eligibility: For Plan A and B members, 20 years of service

For Plan C members, the earlier of:

- Age 55 with 10 years of service
  Age 50 with 20 years of service
- 30 years of service

Amount: 2.50% of Final Average Salary times years of service.

Maximum amount is 75% of Final Average Salary.

### 5. Deferred Retirement

Eligibility: Ten years of service. 20 years of service required for survivor

benefits. Member may also elect a refund of accumulated contributions with interest in lieu of a deferred retirement benefit.

Amount: The accrued benefit at termination is based on the service retirement

formula. The accrued benefit is adjusted during the deferral period based on changes in the National Average Earnings, up to 5.5% annual adjustments. Payments commence at age 55, or age 50 for

Plan C members with 20 or more years of service.



### APPENDIX C – SUMMARY OF PLAN PROVISIONS

### 6. Service-Connected Disability

Eligibility: No age or service requirement. Requires permanent inability to

perform the duties of position.

Amount: 75% of final rate of salary if accident, 50% if disease.

Pension plus earnings from gainful employment cannot exceed current salary for rank held at time of disability. Pension recomputed at age 55 using service retirement formula, updated final average

salary and service credit for period of disability.

### 7. Non-Service Disability

Eligibility: Seven years of service and under age 55. Requires permanent

inability to perform duties of current position.

Amount: 30% of Final Average Salary plus 1% of Final Average Salary times

years of service in excess of seven years. Maximum benefit is 50%

of Final Average Salary.

Pension plus earnings from gainful employment cannot exceed

current salary for rank held at time of disability.

### 8. BackDROP (Deferred Retirement Option Plan)

Eligibility: Member must be eligible to retire under service retirement

provisions at the effective date of the BackDROP.

Amount: Under the BackDROP, the member may elect a benefit based on a

retirement date up to 60 months prior to the current date. The monthly benefit is computed based on years of service and Final Average Salary as of the selected prior date. The DROP account payable to the retiring member is the computed benefit multiplied by the number of months of BackDROP plus applicable Post-Retirement Adjustments and 5% annual interest, compounded monthly from the selected prior date. The monthly benefit paid to the member includes Post-Retirement Adjustments as if the member had

retired on the selected prior date.



### APPENDIX C – SUMMARY OF PLAN PROVISIONS

### 9. Spouse Pre-Retirement Service Connected Death Benefits

Eligibility: Death resulting directly from service connected causes.

Amount: For surviving spouses, 50% of final salary plus 10% of final salary

for each child under age 18 to a maximum of 75% of final salary.

For minor children without a surviving spouse, 20% of final salary for each child under age 18 to a maximum of 60% of final salary.

### 10. Spouse Pre-Retirement Non-Service Connected Death Benefits

Eligibility: For Plan A and C members, three years of service

For Plan B members, 20 years of service

Amount: For Plan A and C members:

For surviving spouses, 35% of Final Average Salary plus 1% of Final Average Salary for each year of service in excess of three to a maximum of 50% of Final Average Salary. Benefit terminates upon remarriage prior to age 40 for pensions effective prior to January 1, 2000.

For minor children with a surviving spouse, 10% of Final Average Salary for each child under age 18. Maximum benefit, including surviving spouse benefit, is 66 2/3% of Final Average Salary.

For minor children without a surviving spouse, 15% of Final Average Salary for each child under age 18 to a maximum of 50% of Final Average Salary.

For Plan B members:

For surviving spouses, 50% of final salary.

For minor children without a surviving spouse, children share equally a benefit of 50% of final salary.



### APPENDIX C – SUMMARY OF PLAN PROVISIONS

### 11. Post-Retirement Death Benefits

Eligibility: 20 years of service. For retirements prior to January 1, 2000,

surviving spouse must have been married to retired employee at retirement. For retirements on or after January 1, 2000, surviving spouse must have been married to retired employee for at least one

year at time of death.

Minor children must be under the age of 18.

Amount: For Plan A and C members,

For surviving spouses, 35% of Final Average Salary plus 1% of Final Average Salary for each year of service in excess of three to a maximum of 50% of Final Average Salary. Benefit terminates upon remarriage prior to age 40 for those retiring prior to January 1, 2000.

For minor children with a surviving spouse, 10% of the member's Final Average Salary for each child under age 18. Maximum benefit, including surviving spouse benefit, is 66 2/3% of Final Average Salary.

For minor children without a surviving spouse, 15% of member's Final Average Salary for each child under age 18. Maximum benefit is 50% of Final Average Salary.

For Plan B members,

For surviving spouses, 50% of final salary.

For minor children without a surviving spouse, children share equally a benefit of 50% of final salary.

### 12. Post-Retirement Funeral Benefits

Eligibility: For Plan A and C members, must have retired after November 21,

1973.

All Plan B members are eligible.

Amount: For Plan A and C members, \$750.

For Plan B members who retired after November 21, 1973, \$750



### APPENDIX C – SUMMARY OF PLAN PROVISIONS

For Plan B members who retired on or before November 21, 1973, \$100.

### 13. Non-Vested Termination Benefits

Eligibility: Termination of employment without eligibility for any other benefit.

Amount: Refund of member's contributions with interest at 5% per year

compounded monthly.

### 14. Post-Retirement Adjustments (PRA)

Eligibility: Completion of 36 months of retirement.

Amount: 2% of the original base benefit (simple COLA).

### 15. Member Contributions

Plan A: 8% of salary
Plan B: 6% of salary
Plan C: 7% of salary

### 16. City Contributions

Actuarially determined amounts sufficient to satisfy K.S.A 1977 Suppl. 12-5002.

### 17. Unused Sick Leave

Each bi-weekly service credit of accumulated unused sick leave is converted to a service credit for the purpose of computing annual benefit amounts.

### 18. Section 415 limit

\$225,000, effective January 1, 2019.

### 19. Section 401(a)(17) limit

\$280,000, effective January 1, 2019.

### 20. Changes Since Last Valuation

None.



### APPENDIX D – GLOSSARY OF TERMS

### 1. Actuarial Assumptions

Assumptions as to the occurrence of future events affecting pension costs, such as: mortality, withdrawal, disability, and retirement; changes in compensation; inflation; rates of investment earnings, and asset appreciation or depreciation; and other relevant items.

### 2. Actuarial Cost Method

A procedure for determining the Actuarial Present Value of pension plan benefits and expenses and for developing an allocation of such value to each year of service, usually in the form of a normal cost and an Actuarial Liability.

### 3. Actuarial Gain/(Loss)

A measure of the difference between actual experience and that expected based upon a set of actuarial assumptions during the period between two actuarial valuation dates, as determined in accordance with a particular actuarial cost method.

### 4. Actuarial Liability

The portion of the Actuarial Present Value of projected benefits which will not be paid by future normal costs. It represents the value of the past normal costs with interest to the valuation date.

### **5.** Actuarial Present Value (Present Value)

The value as of a given date of a future amount or series of payments. The Actuarial Present Value discounts the payments to the given date at the assumed investment return and includes the probability of the payment being made. As a simple example: assume you owe \$100 to a friend one year from now. Also, assume there is a 1% probability of your friend dying over the next year, in which case you won't be obligated to pay him. If the assumed investment return is 10%, the Actuarial Present Value is:

<u>Amount</u>		Probability of		1/(1+Investment Return)		
		<b>Payment</b>				
\$100	X	(101)	X	1/(1+.1)	=	\$90

### 6. Actuarial Valuation

The determination, as of a specified date, of the normal cost, Actuarial Liability, Actuarial Value of Assets, and related Actuarial Present Values for a pension plan.



### APPENDIX D – GLOSSARY OF TERMS

### 7. Actuarial Value of Assets

The value of cash, investments and other property belonging to a pension plan as used by the actuary for the purpose of an actuarial valuation. The purpose of an Actuarial Value of Assets is to smooth out fluctuations in market values. This way long-term costs are not distorted by short-term fluctuations in the market.

### 8. Actuarially Equivalent

Of equal Actuarial Present Value, determined as of a given date with each value based on the same set of actuarial assumptions.

### 9. Amortization Payment

The portion of the pension plan contribution which is designed to pay interest and principal on the Unfunded Actuarial Liability in order to pay for that liability in a given number of years.

### 10. Entry Age Normal Actuarial Cost Method

A method under which the Actuarial Present Value of the projected benefits of each individual included in an actuarial valuation is allocated on a level basis over the earnings of the individual between entry age and assumed exit ages.

### 11. Funded Ratio

The ratio of the Actuarial Value of Assets to the Actuarial Liabilities.

### 12. Investment Return Assumption

The assumed interest rate used for projecting dollar related values in the future.

### 13. Mortality Table

A set of percentages which estimate the probability of death at a particular point in time. Typically, the rates are annual and based on age and sex.

### 14. Normal Cost

That portion of the Actuarial Present Value of pension plan benefits and expenses, which is allocated to a valuation year by the actuarial cost method.



### APPENDIX D – GLOSSARY OF TERMS

### 15. Projected Benefits

Those pension plan benefit amounts which are expected to be paid in the future under a particular set of actuarial assumptions, taking into account such items as the effect of advancement in age and increases in future compensation and service credits.

# 16. Unfunded Actuarial Liability

The excess of the Actuarial Liability over the Actuarial Value of Assets.





Classic Values, Innovative Advice