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# COMPREHENSIVE ANNUAL FINANCIAL REPORT

Fiscal Year Ended June 30, 2010

Atlanta Independent School System Atlanta, Georgia







### COMPREHENSIVE ANNUAL FINANCIAL REPORT

FISCAL YEAR ENDED JUNE 30, 2010

Office of the Chief Financial Officer Charles A. Burbridge

130 Trinity Avenue, SW

Atlanta, Georgia 30303

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March 22, 2011

### Dear Citizens:

Atlanta Public Schools (APS) continues its journey to excellence, which began in 1999 under the leadership of Superintendent Dr. Beverly L. Hall. Directed by the assumption that every child can learn and succeed academically if provided quality instruction in a safe and nurturing learning environment, Atlanta Public Schools began implementing research-based reform models on a district-wide basis. These reform models focus on increasing student academic achievement through a personalized educational experience.

### **Snapshot of Atlanta Public Schools**

The APS story serves as a model for urban school districts nationwide, offering proof that a single goal – student academic success – can and does make a difference, regardless of gender or socio-economic background.

Like many urban school systems, a majority of APS students come from challenging home environments. Three-fourths of APS students qualify for the federal free and reduced priced meals program, based on their family incomes that place them near the poverty line. Students also relocate frequently with nearly one-third of APS students moving during any single school year.

A decade ago, APS struggled in many areas. Student performance trailed the state by double digits, absenteeism was chronic; the graduation rate was below 40 percent; and the District had five superintendents at the helm in a 10-year period.

Today, APS is making national headlines with ten consistent years of progress, including steady improvements in student achievement, the ability to hire and retain quality teachers, increased employee morale, and refurbished and new facilities.

### **Highlights:**

- APS fourth and eighth grade reading scores improved by fourteen points since 2002 on the National Assessment of Student Progress (NAEP) national standardized test.
   Student performance on these tests affirms the District's overall progress on state assessments
- The District's graduation rate has increased dramatically, from 39 percent in 2002 to 69 percent in 2009.
- APS high school students from the class of 2010 earned a record \$129 million in academic and athletic scholarship offers. APS students also earned a record twenty-

nine 2010 Gates Millennium Scholarships – more than any school District in the nation.

### **APS Points of Pride**

- 1. Seventy-nine percent of APS eighth-grade students met or exceeded standards on the 2010 Georgia Grade 8 Writing Assessment, improving their performance by 5 percentage points and closing the achievement gap with the state.
- 2. Bolstered by a \$10 million grant from the Bill and Melinda Gates Foundation, APS has accelerated its efforts to recruit, prepare and support teachers through its Effective Teacher in Every Classroom Initiative. This initiative reflects research that indicates all students can achieve at high levels in the presence of a highly effective teacher.
- 3. International Baccalaureate (IB) instruction is available to students in kindergarten through high school, including students at the newly IB-certified Deerwood Academy in southwest Atlanta. To compete on a global playing field, APS offers courses in Mandarin Chinese, Spanish and French. Arabic and Latin are also available in several high schools.
- 4. To promote a smooth transition from elementary to middle school, APS created the Middle School Transformation Initiative. In addition to single-gender schools, APS middle school students will benefit from block scheduling that provides more individualized instruction.
- 5. From a \$22.5 million math and science grant from the GE Foundation to the Early Learning and Literacy Resource Center housed at Dunbar Elementary with support from the Annie E. Casey Foundation and other partners, a network of civic and Fortune 500 companies has invested in APS' student achievement.
- 6. All APS high schools have been transformed into smaller, more personalized learning environments that offer specialized fields of study.
- 7. The District's two single-gender middle schools opened their associated high schools this year with incoming freshmen classes at B.E.S.T. Academy for boys and Coretta Scott King Young Women's Leadership Academy for girls.
- 8. Major renovations are underway at four APS schools, including North Atlanta, Benjamin E. Mays and D.M. Therrell high schools and Continental Colony Elementary School. These projects involve complete renovations and upgrades of existing buildings and campuses, costing more than \$100 million.
- 9. Project GRAD, a signature reform initiative, helps students in 35 schools to envision a path that includes college and career.
- 10. As other districts reduce arts education programs, APS has maintained its commitments to quality instruction in this area. The Fine Arts Department has earned more than \$1.2 million in professional development grants. Students also participate in programs with the Woodruff

Arts Center, the High Museum of Art and the Julliard School, which offers a Summer Jazz Residency.

### **Challenges Ahead**

The challenges that confront those of us spearheading advances in urban public education are many and varied. In the case of Atlanta Public Schools, these challenges include questions raised recently about the integrity of state standardized tests administered to APS students and about the very real gains experienced by our students over the past decade. These are serious questions that deserve serious responses.

- In response to concerns raised about excessive erasures on the 2009 Criterion-Reference Competency Test (CRCT), the Atlanta Board of Education called for an independent investigation that involved the creation of a Blue Ribbon Commission to oversee the probe that was conducted by two national testing and forensic accounting firms. The results of that initial five-month investigation are currently being reviewed and further investigated by the state and APS. The District has taken a number of proactive actions based on the preliminary results of the independent investigation, including bolstering testing policies and procedures and providing a tailored education program for those students who may have been impacted by testing irregularities.
- In response to questions that have been raised recently about the District's graduation and dropout rates, we are currently reviewing the data associated with these areas from over the past decade to ensure that they accurately reflect the progress that we have made in accelerating student achievement and providing graduating seniors with the knowledge they need to be successful in doing college and university level work.
- APS has successfully met the challenge of maintaining a high level of educational services for our students during this extended economic downturn that has resulted in a reduction of resources, including state and property tax revenues to support education. Despite these considerable challenges, APS has maintained its commitment to continuing to provide visual and performing arts and music programs for our students. These programs enhance student achievement in the core curriculum courses and help reduce the dropout rate by maintaining the interest of those students with interests in the arts. While all schools and departments have experienced budget cuts as a result of dwindling economic resources, the District's innovative urban school reform programs continue intact, along with the maintenance of academic coaches, counselors, school nurses and social workers all of which are essential components of the educational services provided to our students.

### **Local Economy**

The development of the fiscal year 2010 budget, which was approved on May 10, 2010, was a planned, orderly process which evaluated the prioritization of available funds for provision of

Educational services for APS students.

Both of our primary funding sources for the fiscal year 2010 budget have suffered, primarily because of the nationwide recession. Our major revenue stream for operations is property taxes, although we reported more in fiscal year 2009, this revenue stream was below the budget by \$12.7 million. Our second major general fund revenue stream is state revenue through the "Quality Basic Education" Act funding. Because of the economy in Georgia, the Governor has made numerous austerity reductions in this revenue stream exceeding \$22.3 million.

The economic slowdown, additional state budget cuts, increased unfunded mandates and tax revenue challenges have put tremendous challenges to the School District. There will be continuing financial challenges for fiscal year 2011 and beyond.

### **Long-Term Financial Planning**

The School District plans capital improvements as future capital needs arise due to student population changes and facility repair and maintenance needs. Specific capital expenditure plans are formalized in conjunction with SPLOST receipts and anticipated annual receipts of capital outlay funds from the State of Georgia Department of Education. The School District regularly monitors anticipated capital outlay needs.

### Strategic Planning, Implementation and Measurement

APS understands that a sound strategic plan is essential to the effective delivery of a world-class education. The District employs the Balanced Scorecard strategic management system to increase total customer value to students, parents, employees and community members. The strategic management system facilitates regular measurement of core district performance functions while balancing integrated, SMART (Specific, Measurable, Attainable, Relevant and Time-bound) objectives. In addition, the adopted system delivers a level of strategic clarity that ensures more accurate forecasting for future organizational needs.

### **Financial Information**

The CAFR is prepared pursuant to OCGA 36-81-7. An independent audit was conducted by Mauldin and Jenkins, LLC.

Despite some of the challenges facing APS, we ended the fiscal year better than budgeted in the General Operating Fund. Using the full accrual basis of accounting, APS has total net assets of \$1.3 billion, an increase of approximately \$16.21 million from fiscal year 2009. There was also a decrease in unreserved fund balance. Further discussion is included in Management's Discussion and Analysis as presented on pages 3-14.

Fund Accounting: The APS reports its financial activities through the use of fund accounting. This is a system wherein transactions are reported in self –balancing sets of accounts to reflect the results of

activities. (See Note A of the Notes to the Basic Financial Statements for a summary of significant accounting policies and a description of fund types).

Internal Control Structure: The APS financial management officials are responsible for implementing and enforcing a system of internal controls to protect the assets of the APS from loss, theft, or misuse and to ensure that reliable accounting data are available for the timely preparation of financial statements in accordance with GAAP. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that the cost of control should not exceed the benefits likely to be derived and that the evaluation of costs and benefits requires estimates and judgments by management.

### **Awards**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to APS for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2009. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current Comprehensive Annual Financial Report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The District also received the Association of School Business Officials (ASBO) International's Certificate of Excellence in Financial Reporting for the Comprehensive Annual Financial Report for the year ended June 30, 2009. This is the first year that the School District submitted the CAFR to ASBO. This award certifies that the report substantially conforms to the principles and standards of financial reporting as recommended and adopted by the Association of School Business Officials International.

The award is granted only after an intensive review of financial reports by an expert panel of certified public accountants and practicing school business officials and is also valid for a period of one year.

### Acknowledgements

This report could not have been prepared without the dedicated and effective help of the entire Finance Department staff. We wish to express our gratitude and appreciation to them for their contributions and professionalism.

### In Closing

We are pleased to present to the community our Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2010. Our community deserves the highest quality instruction, outstanding academic programs and comprehensive student development supports to prepare our city's youth for the challenges of the world of tomorrow. Equally important, our community deserves relevant financial information and tight fiscal controls that will result in greater accountability to our taxpayers, legislators and government entities that serve the needs of our students. We will continue to do our very best to meet both goals.

Respectfully submitted,

Charles A. Burbridge,

Chief Financial Officer

Beverly L. Hall, Ed.D.

Benerly L. Hall

Superintendent

## Certificate of Achievement for Excellence in Financial Reporting

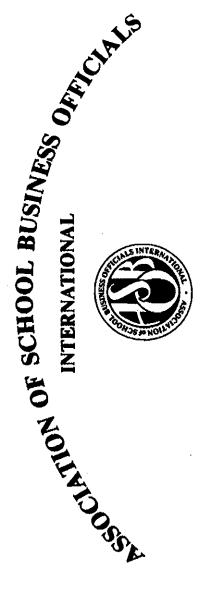
Presented to

## Atlanta Public Schools Georgia

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2009

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.





This Certificate of Excellence in Financial Reporting is presented to

# ATLANTA INDEPENDENT SCHOOL SYSTEM

# For its Comprehensive Annual Financial Report (CAFR)

For the Fiscal Year Ended June 30, 2009

Upon recommendation of the Association's Panel of Review which has judged that the Report substantially conforms to principles and standards of ASBO's Certificate of Excellence Program

Eur Gren

**President** 

**Executive Director** 

John D. Musson

### List of Principal Officials June 30, 2010

### SCHOOL SYSTEM BOARD MEMBERS

### District 5: LaChandra D. Butler Burks, Chair

Ms. Burks currently serves as Chair of the Atlanta Board of Education. Born and raised in Atlanta, Georgia, LaChandra Butler Burks' passion for children and commitment to education has been evident all of her life. As a product of Atlanta Public Schools, she considers it an honor to now serve as a member of the Atlanta Board of Education because it allows her to fight daily to have quality, public education for the children of a city she dearly loves. It is her strong belief that everyone must be involved in making sure that children are whole and well.

On November 8, 2005, the residents of Atlanta elected LaChandra Butler Burks out of six candidates with 58% of the votes as the Atlanta Board of Education District 5 Representative. A graduate of L.P. Miles Elementary School and C.L. Harper High School with a Bachelors Degree from State University of West Georgia, (formerly West Georgia College) and a Masters of Business Administration from Keller Graduate School of Management. LaChandra Butler Burks received most of her political experience from having worked under the leadership of three Atlanta mayors for 13 years.



### District 3: Cecily Harsch-Kinnane, Vice Chair

Ms. Harsch-Kinnane currently serves as Vice Chair of the Atlanta Board of Education. She has been involved in Atlanta Public Schools for nine years. She and her husband, Paul, have three children in APS and she has served as PTA president at Morningside E.S., on the PTA boards at Inman M.S. and Grady H.S., as co-president of the Council of Intown Neighborhoods and Schools and on the principal selection committee at several schools. She has been involved with Habitat for Humanity, served on the City of Atlanta Elected Officials Compensation Commission and on the board of the Atlanta Youth Soccer Association. Ms. Harsch-Kinnane is a former middle and high school math teacher and has recently been the coordinator of an after school-mentoring program. She is a native of Atlanta, received a BA in Mathematics from Brown University, and has done graduate work in Math Education and Educational Psychology at Georgia State University.



### District 1: Brenda J. Muhammad

Brenda Muhammad is the executive director of the Atlanta Victim Assistance, Inc. (AVA), an organization that advocates for the fundamental rights of victims and witnesses of crime with compassion, dignity and respect. AVA provides comprehensive services, which remove barriers, strengthen victims and their families and foster a healthy transition from victim to survivor.

Passionate about children and their educational needs, particularly those who are underserved, Brenda currently serves as the School Board Representative for District 1. She has also served the Atlanta School Board in times past as Chair and Vice Chair.



### **District 2: Khaatim Sherrer El**

In November 2003, voters in District 2 elected Khaatim S. El to the Board of Education as the youngest board member in the history of the Atlanta Public Schools. He has served as Chair of the Board Development/Workshops Committee. He is a Board Representative on the Project Grad Committee and on the Fulton County Department of Health and Wellness Board.

During his high school years, Khaatim served on the Board of Education in Newark, New Jersey as the student representative, beginning his work and interest in youth advocacy and public education. Khaatim is a proud graduate of Morehouse College where he earned a degree in Urban Studies and Public Policy.



### District 4: Kathleen Barksdale Pattillo

Kathleen (Katy) Pattillo served as chair of the Atlanta Board of Education (2006-2008). Prior to her board work, she served as copresident of the PTA at Sarah Smith Elementary School and as the chair of the Boys & Girls Club of Metro Atlanta. She previously practiced law, has worked at CNN, the Southern Company and in the press offices of the U.S. Senate Majority Leader Howard Baker and Sen. Herman E. Talmadge.

Ms. Pattillo received her J.D. degree from Emory University School of Law and her B.A. in political science from the University of Georgia after attending Hollins College. She serves as a trustee of the Boys & Girls Club of Metro Atlanta.



### **District 6: Yolanda Johnson**

Yolanda Johnson is a proud resident of the Adams Park Community of Southwest Atlanta. She is a product of public schools and a practicing attorney who has been actively engaged in the community since she made Atlanta her home more than a decade ago.

She began volunteering with the Atlanta Public Schools (APS) when she agreed to serve on a committee redeveloping the curriculum for the Law and Government Magnet at Therrell High School. This experience gave her unique system insight and firsthand knowledge of how even a small group of dedicated people can make differences in the lives of our children; our future.



### Seat 7: Eric W. Wilson

Eric W. Wilson was elected to the Atlanta Board of Education, District 7 At-Large in November 2001. In 2003 through 2005, he served the Board as Vice Chair additionally; he has chaired the Facilities Commission and has served as an active member of numerous other board committees.

Eric W. Wilson holds a Master of City Planning degree from the Georgia Institute of Technology, a Bachelor of Science in Public and Environmental Affairs from Indiana University and received his Military Officer Commission from the Indiana Military Academy.



### **Seat 8: Mark Riley**

"Revitalizing Atlanta's inner city has been a focus of my professional life, and I have always firmly believed that revitalization of the city must be paralleled by the development of a system of high performing schools. Without such schools, Atlanta will not fulfill its potential to prepare its residents to contribute to a high quality of life not only for themselves, but for all of us."

Mr. Riley is Managing Partner of Urban Realty Partners, an in-town real estate development firm. He is also Director of the Sartain Lanier Family Foundation (focused on improving education options in the metro Atlanta area) and serves on several civic boards. He holds J.D. and B.A. degrees from Vanderbilt University and is active in alumni affairs.



### Seat 9: Emmett D. Johnson

Mr. Emmett Johnson has proven that he is a person dedicated to making a positive difference. He is committed to serving the needs of our youth. He is knowledgeable about educational issues. As a member of the Atlanta Board of Education, Mr. Johnson:

Mr. Johnson served as Vice-Chair of the Board (2006-2008); has been appointed by Governor Sonny Perdue to the Master Teacher & Academic Coach Implementation Committee (July 2005); served as Chair of the Atlanta Board of Education (2003); chaired the Community Support for School Reform and Innovations Ad Hoc Committee (2000); chaired the Board Development/Board Retreat Task Force (2002); serves on the Facilities Master Plan Oversight Commission and the Parent and Family Involvement Task Force; was a member of the 2001 Georgia School Boards Association Governmental Operations Committee; Is a member of the Georgia School Boards Association Nominating Committee for the selection of the Association's, President; President Elect, and Treasurer (2000 - 2001); served as delegate to the Georgia School Boards Association (2001) and served as a representative to Metro RESA (2001).



### **Atlanta Board of Education Goals and Objectives**

Each year, the Board of Education adopts goals as a means to improve its educational programs. The human and financial resources are allocated in the budget in order to achieve the adopted goals of the District. The objectives of the Atlanta Board of Education are:

- ➤ To provide and maintain a quality, comprehensive, high-level curriculum to be followed by all schools in the District;
- ➤ To enhance the use of technology by students, teachers and staff in the instructional process;
- To enhance political relationships with various entities in the District;
- To increase public awareness and participation in School District affairs; and
- To exercise fiscal discipline.

# ATLANTA INDEPENDENT SCHOOL SYSTEM APPOINTED OFFICIALS JUNE 30, 2010

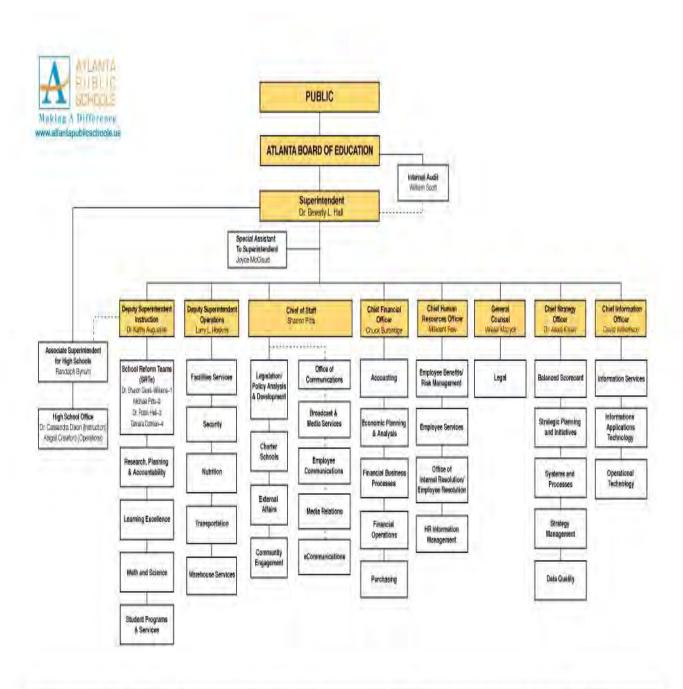
### **SUPERINTENDENT**

Beverly L. Hall, Ed.D.

### **SENIOR CABINET**

| Charles A. Burbridge | Chief Financial Officer                 |
|----------------------|-----------------------------------------|
| Veleter Mazyck       | General Counsel                         |
| Kathy Augustine      | Deputy Superintendent for Instruction   |
| Millicent Few        |                                         |
| Larry Hoskins        | Deputy Superintendent for Operations    |
| Suzanne Yeager       |                                         |
| Joyce McCloud.       | Special Assistant to the Superintendent |
| Alexis Kirijan       | Chief Strategy and Development Officer  |
| David Williamson     | Chief Information Officer               |
| Sharron Pitts        |                                         |

### Organizational Chart



Allanta Public Schools is one of the log-performing urban school systems in America. Our innovative learning programs, nationally recognized best practices and excellent teachers are making a difference in the lives of our 50,000 K-12 students. We are committed to ensuring that all students graduate from our schools ready for success in college and life, and prepared to build a stronger Atlanta.

### **Financial Section**



### INDEPENDENT AUDITOR'S REPORT

To the Superintendent and Members of the Atlanta Independent School System Atlanta, Georgia

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the **Atlanta Independent School System** (the "School System") as of and for the year ended June 30, 2010, which collectively comprise the School System's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the School System's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Atlanta Independent School System as of June 30, 2010, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated March 22, 2011, on our consideration of the Atlanta Independent School System's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis, the General Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget to Actual, the Title I Special Revenue Fund Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget to Actual, and the Schedule of Funding Progress as presented on pages 3 through 14 and pages 51, 52, and 53, respectively, are not a required part of the basic financial statements, but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the School System's basic financial statements. The introductory section, combining and individual fund financial statements and schedules, and statistical section, as listed in the accompanying table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual fund financial statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

Manddin & Jenlins, LLC

Atlanta, Georgia March 22, 2011

### MANAGEMENT'S DISCUSSION AND ANALYSIS

### Management's Discussion and Analysis For the Year Ended June 30, 2010

The discussion and analysis of the Atlanta Independent School System's financial performance provides an overview of the fiscal year ended June 30, 2010. The intent of this discussion and analysis is to examine the School System's financial performance as a whole, identify changes in financial position as well as to provide basic financial statements. The basic financial statements and notes to the basic financial statements should be reviewed by the readers to enhance their understanding of the School System's financial performance as a whole or as an entire operating entity. The basic financial statements contain the following components:

- 1) Government-wide financial statements including the Statement of Net Assets and the Statement of Activities, which provide a broad, long-term overview of the School System's finances.
- 2) Fund-level financial statements provide a greater level of detail about the School System's major funds and focus on how well the School System has performed in the short-term in the most significant funds.
- 3) Notes to the Basic Financial Statements.

This report also presents the highlights for the year ended June 30, 2010 and contains other supplementary information.

### FINANCIAL HIGHLIGHTS

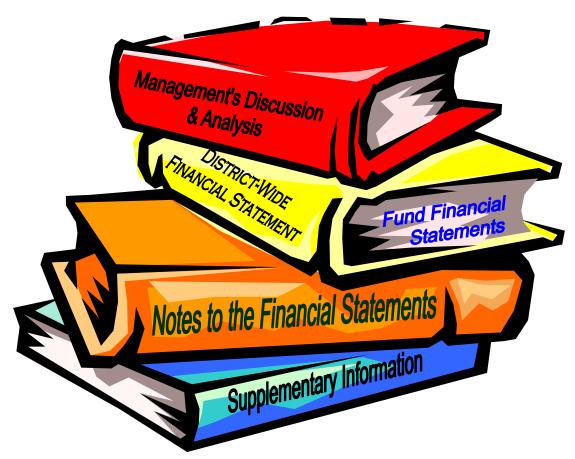
Overall, net assets in fiscal year 2010 increased by 1.3% over fiscal year 2009. This is evidence of management's ability to maintain a balanced budget and control expenses, despite austerity reductions due to economic downturns affecting the Districts revenues. The key financial highlights for fiscal year 2010 as represented are:

### Government-wide Financial Statements:

- Total net assets for the School System increased from \$1,282.71 million in fiscal year 2009 to \$1,298.92 million in fiscal year 2010, an increase of approximately \$16.21 million or 1.3% due to revenues exceeded expenses by approximately \$16 million as a result of major budget cuts during the year. Net assets increased by \$16.14 million for Governmental Activities and increased by roughly \$66,000 for Business-type Activities.
- Total revenues decreased from \$845.46 million in fiscal year 2009 to \$805.54 million in fiscal year 2010, a decrease of approximately \$-39.92 million or -4.7%. Revenue for Governmental Activities decreased \$-39.96 million while revenue for Business-type activities increased by \$0.05 million.
- Total expenses increased \$3.28 million or 0.4% from \$786.06 million in fiscal year 2009 to \$789.34 million in fiscal year 2010. Expenses increased in Governmental Activities by \$1.81 million and increased by \$1.47 million in Business-type Activities.

### Fund Financial Statements:

The School System has prepared its annual financial reports corresponding to the Governmental Accounting Standards Board No. 34 financial reporting model. The following graphic is provided to give the reader an overview of this reporting model.



### **OVERVIEW OF FINANCIAL STATEMENTS**

### **Government-wide Financial Statements**

The Government-wide financial statements are designed to provide the reader with a broad overview of the School System's finances in a manner similar to those used by private-sector businesses. The Statement of Net Assets and the Statement of Activities provide information about the activities of the whole School System, presenting an aggregate and long-term perspective of the finances. These statements include all assets and liabilities using the accrual basis of accounting. This basis of accounting includes all of the current year's revenues and expenses regardless of when cash is received or paid.

- The *Statement of Net Assets* presents information on all of the Schools System's assets and liabilities, with the difference between the two reported as net assets. Increases or decreases in net assets may serve as a useful indicator of whether the financial position is improving or deteriorating.
- The *Statement of Activities* presents information showing how net assets changed during the fiscal year. All changes in the net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of the related cash flows*. Thus, revenues and expenses are reported in the statement for some items that will result in cash flows in future fiscal periods (for example, uncollected taxes and earned but unused vacation leave).

Included in the Statement of Net Assets and Statement of Activities for the School System are two distinct kinds of activities:

- ➤ Governmental Activities Most of the School System's programs and services are reported here including instruction, pupil services, improvement of instruction, educational media, general administrative, school administrative, business administration, maintenance and operation of facilities, student transportation and central support.
- Business-type Activities This service is provided on a charge for goods or services basis to recover all of the expenses of the goods or services provided. The Food Services proprietary fund is reported as a business-type activity.

Table 1 - Condensed Statement of Net Assets (in millions of dollars)

|                                 |    | Governmental Activities |    |               | _  | Business-type Activities |    |      |    | Total School System |    |               |                      |  |
|---------------------------------|----|-------------------------|----|---------------|----|--------------------------|----|------|----|---------------------|----|---------------|----------------------|--|
|                                 |    | 2010                    |    | Restated 2009 |    | <u>2010</u>              |    | 2009 | _  | 2010                |    | Restated 2009 | percentage<br>change |  |
| Current and other assets        | \$ | 376.38                  | \$ | 453.29        | \$ | 2.47                     | \$ | 2.34 | \$ | 378.85              | \$ | 455.63        | -16.85%              |  |
| Net capital assets              | _  | 1,099.20                |    | 1,007.83      |    | 0.00                     |    | 0.00 |    | 1,099.20            |    | 1,007.83      | 9.07%                |  |
| Total assets                    |    | 1,475.58                |    | 1,461.12      |    | 2.47                     |    | 2.34 |    | 1,478.05            |    | 1,463.46      | 1.0%                 |  |
| Long-term debt outstanding      |    | 88.82                   |    | 67.10         |    | 0.00                     |    | 0.00 |    | 88.82               |    | 67.10         | 32.4%                |  |
| Other liabilities               | _  | 89.88                   |    | 113.28        |    | 0.43                     |    | 0.37 |    | 90.31               |    | 113.65        | -20.5%               |  |
| Total liabilities               | _  | 178.70                  |    | 180.38        |    | 0.43                     |    | 0.37 |    | 179.13              |    | 180.75        | -0.9%                |  |
| Net assets                      |    |                         |    |               |    |                          |    |      |    |                     |    |               |                      |  |
| Invested in capital assets,     |    |                         |    |               |    |                          |    |      |    |                     |    |               |                      |  |
| net of related debt             |    | 1,056.75                |    | 959.62        |    | 0.00                     |    | 0.00 |    | 1,056.75            |    | 959.62        | 10.1%                |  |
| Restricted for debt services    |    | 1.87                    |    | 2.58          |    | 0.00                     |    | 0.00 |    | 1.87                |    | 2.58          | -27.6%               |  |
| Restricted for capital projects |    | 110.07                  |    | 149.80        |    | 0.00                     |    | 0.00 |    | 110.07              |    | 149.80        | -26.5%               |  |
| Unrestricted                    |    | 128.19                  |    | 168.74        |    | 2.04                     |    | 1.97 |    | 130.23              |    | 170.71        | -23.7%               |  |
| Total net assets                | \$ | 1,296.88                | \$ | 1,280.74      | \$ | 2.04                     | \$ | 1.97 | \$ | 1,298.92            | \$ | 1,282.71      | 1.3%                 |  |

- ➤ **Total assets** increased by \$14.59 million or 1.0%.
- ➤ Current and other assets decreased by \$-76.78 million or -16.85%.

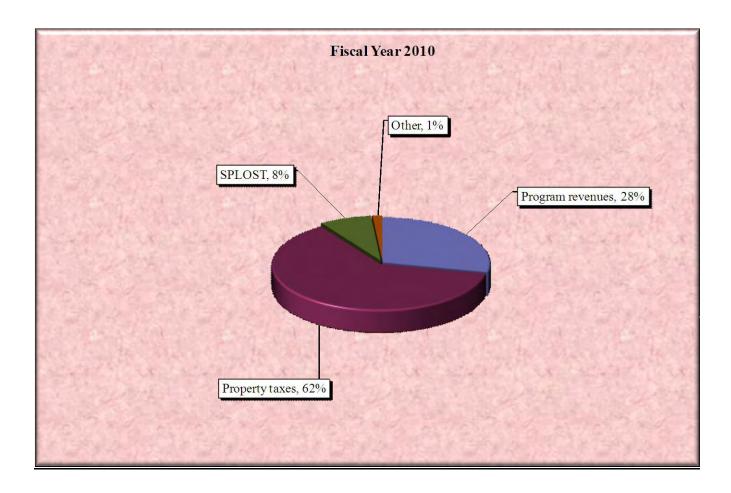
- ➤ Capital assets, net of accumulated depreciation for all activities increased by \$91.37 million or 9.07%. For governmental activities, the increase primarily represents additions to buildings and building improvements.
- ➤ **Long-term debt outstanding** increased by \$21.72 million or 32.4%. The increase was primarily due to the increase of contingent liabilities for sales tax and SPLOST refunds of roughly \$31.5 million offset by reductions of \$4.1 million and \$3.2 million decreases in capital leases and contingent liabilities, respectively.

Table 2 - Condensed Changes in Net Assets (in millions of dollars)

|                                             | Governm  | Governmental Activities |          |       | type Activities |       | Total School System |               |                             |  |  |
|---------------------------------------------|----------|-------------------------|----------|-------|-----------------|-------|---------------------|---------------|-----------------------------|--|--|
|                                             | 2010     |                         | tated    | 2010  | 2009            | 201   | 0                   | Restated 2009 | Percentage<br><u>Change</u> |  |  |
| Revenues                                    |          |                         |          |       |                 |       |                     |               |                             |  |  |
| Program revenues                            |          |                         |          |       |                 |       |                     |               |                             |  |  |
| Charges for services                        | \$ 1.84  | \$                      | 2.15 \$  | 1.84  | \$ 2.29         | \$    | 3.68                | \$ 4.44       | -17.2%                      |  |  |
| Operating grants and contributions          | 203.78   |                         | 203.64   | 21.44 | 20.95           | 225   | 5.22                | 224.59        | 0.3%                        |  |  |
| General revenues                            |          |                         |          |       |                 |       |                     |               |                             |  |  |
| Property taxes, levied for general purposes | 498.92   |                         | 479.63   | 0.00  | 0.00            | 498   | 3.92                | 479.63        | 4.0%                        |  |  |
| Special Purpose Local Option Sales Tax      | 63.43    |                         | 108.96   | 0.00  | 0.00            | 63    | 3.43                | 108.96        | -41.8%                      |  |  |
| Investment earnings                         | 0.23     |                         | 6.42     | 0.01  | 0.00            | (     | 0.24                | 6.42          | -96.3%                      |  |  |
| Grants and Contributions not restricted to  |          |                         |          |       |                 |       |                     |               |                             |  |  |
| specific programs                           | 1.31     |                         | 4.33     | 0.00  | 0.00            |       | 1.31                | 4.33          | -69.8%                      |  |  |
| Property taxes levied for debt service      | 1.27     |                         | 1.26     | 0.00  | 0.00            |       | 1.27                | 1.26          | 0.9%                        |  |  |
| Other                                       | 10.58    |                         | 15.30    | 0.00  | 0.00            | 10    | 0.58                | 15.30         | -30.8%                      |  |  |
| Gain on Sale of Assets                      | 0.90     |                         | 0.53     | 0.00  | 0.00            |       | 0.90                | 0.53          | 69.3%                       |  |  |
| Total Revenues                              | 782.26   |                         | 822.22   | 23.29 | 23.24           | 803   | 5.55                | 845.46        | -4.7%                       |  |  |
| Expenses:                                   |          |                         |          |       |                 |       |                     |               |                             |  |  |
| Instruction                                 | 438.04   |                         | 427.13   | 0.00  | 0.00            | 438   | 3.04                | 427.13        | 2.6%                        |  |  |
| Support Services:                           |          |                         |          |       | ****            |       |                     | ,             | _,,,,                       |  |  |
| Pupil services                              | 37.30    |                         | 36.13    | 0.00  | 0.00            | 3′    | 7.30                | 36.13         | 3.2%                        |  |  |
| Improvement of instructional services       | 40.43    |                         | 38.60    | 0.00  | 0.00            |       | 0.43                | 38.60         | 4.7%                        |  |  |
| Educational media                           | 8.39     |                         | 9.22     | 0.00  | 0.00            |       | 3.39                | 9.22          | -9.0%                       |  |  |
| General administration                      | 14.11    |                         | 15.70    | 0.00  | 0.00            |       | 4.11                | 15.70         | -10.1%                      |  |  |
| School administration                       | 28.24    |                         | 26.43    | 0.00  | 0.00            |       | 3.24                | 26.43         | 6.8%                        |  |  |
| Business administration                     | 15.33    |                         | 24.15    | 0.00  | 0.00            |       | 5.33                | 24.15         | -36.5%                      |  |  |
| Maintenance and operation of facilities     | 90.75    |                         | 88.48    | 0.00  | 0.00            |       | 0.75                | 88.48         | 2.6%                        |  |  |
| Student transportation                      | 39.59    |                         | 53.66    | 0.00  | 0.00            |       | 9.59                | 53.66         | -26.2%                      |  |  |
| Central support                             | 48.57    |                         | 38.80    | 0.00  | 0.00            |       | 3.57                | 38.80         | 25.2%                       |  |  |
| Food services                               | 0.00     |                         | 0.00     | 23.22 | 21.75           |       | 3.22                | 21.75         | 6.8%                        |  |  |
| Other support services                      | 3.35     |                         | 3.71     | 0.00  | 0.00            |       | 3.35                | 3.71          | -9.7%                       |  |  |
| Interest expense                            | 2.02     |                         | 2.30     | 0.00  | 0.00            |       | 2.02                | 2.30          | -12.1%                      |  |  |
| Total Expenses                              | 766.12   |                         | 764.31   | 23.22 | 21.75           | 789   | 9.34                | 786.06        | 0.4%                        |  |  |
| Change in Net Assets                        | \$ 16.14 | \$                      | 57.91 \$ | 0.07  | \$ 1.49         | \$ 10 | 5.21                | \$ 59.40      | -72.7%                      |  |  |
| Beginning Net Assets, as restated (Note R)  | 1,280.74 | 1                       | ,222.83  | 1.97  | 0.48            | 1,282 | 2.71                | 1,223.31      |                             |  |  |
| Ending Net Assets                           | 1,296.88 |                         | ,280.74  | 2.04  | 1.97            |       |                     | 1,282.71      |                             |  |  |

### **Primary Government**

### Sources of Revenues

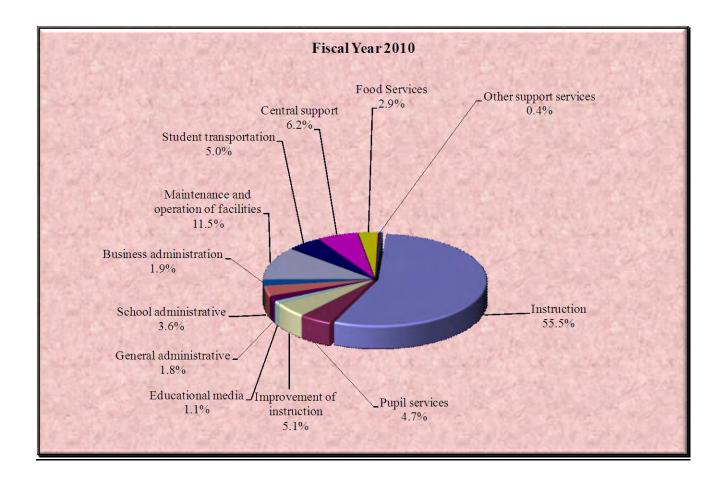


**Total revenues,** overall, decreased \$-39.92 million or -4.7%, from fiscal year 2009 to fiscal year 2010, due to a decrease of approximately \$46 million in SPLOST revenue offset by an increase of approximately \$19 million in property taxes.

- Program revenues are primarily grant related and account for 28.4% or \$228.90 million, of total revenues received due to State QBE revenue decrease.
- General revenues represent the major revenue stream for the School System. They account for 71.6% or \$576.65 million, of total revenues received in FY 2010. Between fiscal years 2009 and 2010, an increase of \$19.29 million in property tax revenue occurred and a decrease in SPLOST sales tax revenues of \$-45.53 million.

### **Primary Government**

### Expenses



**Total expenses** increased from 2009 to 2010 by 0.4% or \$3.28 million. Management continues to accurately forecast spending levels and manage spending throughout the year.

- Governmental activities account for 97.1%, or \$766.12 million of total District spending. Four groups of activities account for 86.7%, or \$664.20 million of governmental spending: instruction (\$438.04 million or 57.2%); pupil and improvement of instructional services (\$77.73 million or 10.1%); administration and business services (\$57.68 million or 7.5%); and maintenance and operations (\$90.75 million or 11.8%).
- Business-activities revenues and expenses increased from 2009 to 2010, with revenue increasing by approximately \$47,000 or 0.2% and expenses increasing by \$1.47 million or 6.8%. Revenues increased due to an increase in pupil sales. Expenses increased as a result of unanticipated increase in costs.

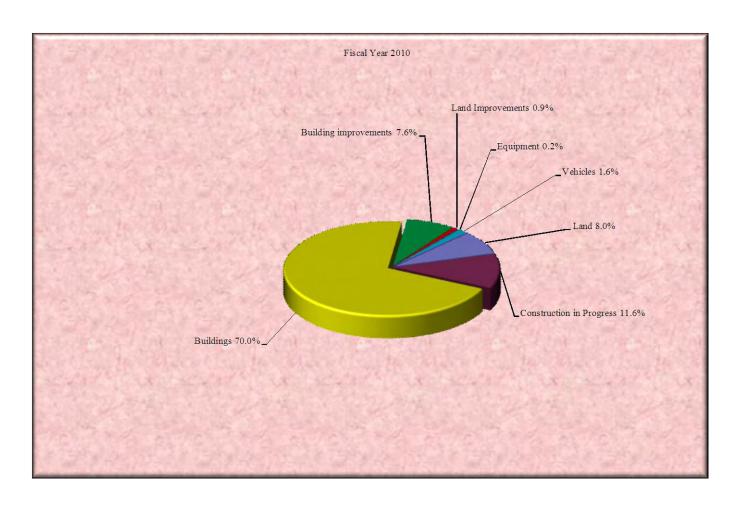
Table 3 - Net Cost of Governmental Activities (in millions of dollars)

|                                         |    | Total Cost of Services |    |               |                      |    | N       | Vet | Cost of Serv  | vices                |
|-----------------------------------------|----|------------------------|----|---------------|----------------------|----|---------|-----|---------------|----------------------|
|                                         | _  | 2010                   |    | Restated 2009 | Percentage<br>Change | _  | 2010    | _   | Restated 2009 | Percentage<br>Change |
| Instruction                             | \$ | 438.04                 | \$ | 427.13        | 2.6%                 | \$ | -327.07 | \$  | -318.66       | 2.6%                 |
| Support Services:                       |    |                        |    |               |                      |    |         |     |               |                      |
| Pupil services                          |    | 37.30                  |    | 36.13         | 3.2%                 |    | -22.83  |     | -15.85        | 44.1%                |
| Improvement of instructional services   |    | 40.43                  |    | 38.60         | 4.7%                 |    | -12.78  |     | -18.40        | -30.5%               |
| Educational media                       |    | 8.39                   |    | 9.22          | -9.0%                |    | -6.99   |     | -6.32         | 10.6%                |
| General administration                  |    | 14.11                  |    | 15.70         | -10.1%               |    | -10.41  |     | -9.91         | 5.0%                 |
| School administration                   |    | 28.24                  |    | 26.43         | 6.8%                 |    | -21.40  |     | -20.55        | 4.1%                 |
| Business administration                 |    | 15.33                  |    | 24.15         | -36.5%               |    | -12.40  |     | -20.22        | -38.7%               |
| Maintenance and operation of facilities |    | 90.75                  |    | 88.48         | 2.6%                 |    | -74.23  |     | -69.94        | 6.1%                 |
| Student transportation                  |    | 39.59                  |    | 53.66         | -26.2%               |    | -31.31  |     | -45.12        | -30.6%               |
| Central support                         |    | 48.57                  |    | 38.80         | 25.2%                |    | -38.58  |     | -31.12        | 24.0%                |
| Community services                      |    | 0.00                   |    | 0.00          | 0.0%                 |    | 2.12    |     | 2.81          | -24.7%               |
| Other support services                  |    | 3.35                   |    | 3.71          | -9.7%                |    | -3.35   |     | -3.71         | -9.7%                |
| Enterprise operations                   |    | 0.00                   |    | 0.00          | 0.0%                 |    | 0.75    |     | 0.78          | -3.2%                |
| Interest expense                        |    | 2.02                   |    | 2.30          | -12.1%               |    | -2.02   |     | -2.30         | -12.1%               |
| Total Expenses                          | \$ | 766.12                 | \$ | 764.31        | 0.2%                 | \$ | -560.50 | \$  | -558.51       | 0.4%                 |

The net cost of governmental activities represents the cost of operating the School System to be covered by general revenues, including property taxes. The net cost of services increase is attributable to reduction in program revenues, primarily Quality Basic Education funds received from the State Department of Education.

Table 4 - Capital Assets (net of accumulated depreciation, in millions of dollars)

|                          | Governmental Activities |             |    |               |                             |  |  |  |  |
|--------------------------|-------------------------|-------------|----|---------------|-----------------------------|--|--|--|--|
|                          |                         | <u>2010</u> |    | Restated 2009 | Percentage<br><u>change</u> |  |  |  |  |
| Land                     | 5                       | 87.48       | \$ | 87.60         | -0.1%                       |  |  |  |  |
| Construction in Progress |                         | 128.03      |    | 122.27        | 4.7%                        |  |  |  |  |
| Buildings                |                         | 769.91      |    | 720.38        | 6.9%                        |  |  |  |  |
| Building improvements    |                         | 83.76       |    | 47.00         | 78.2%                       |  |  |  |  |
| Land Improvements        |                         | 10.12       |    | 9.83          | 3.0%                        |  |  |  |  |
| Furniture and Fixtures   |                         | 0.05        |    | 0.06          | -16.7%                      |  |  |  |  |
| Equipment                |                         | 2.04        |    | 1.34          | 52.2%                       |  |  |  |  |
| Vehicles                 | _                       | 17.80       |    | 19.35         | -8.0%                       |  |  |  |  |
| Total                    | § _                     | 1,099.19    | \$ | 1,007.83      | 9.1%                        |  |  |  |  |



### **Construction in Progress and Buildings**

SPLOST II construction programs to renovate academic facilities are near completion. For more detailed information on the School System's capital assets, see Note G in the notes to the basic financial statements.

Table 5 - Outstanding Long-Term Debt (in millions of dollars)

| _                                         | Total School System |               |                   |  |  |  |  |  |  |  |
|-------------------------------------------|---------------------|---------------|-------------------|--|--|--|--|--|--|--|
|                                           | 2010                | Restated 2009 | percentage change |  |  |  |  |  |  |  |
| Capital leases \$                         | 14.00               | \$ 18.16      | -22.9%            |  |  |  |  |  |  |  |
| Intergovernmental agreement-              |                     |               |                   |  |  |  |  |  |  |  |
| City of Atlanta                           | 19.46               | 20.49         | -5.0%             |  |  |  |  |  |  |  |
| Education Reform Success                  | 9.00                | 9.57          | -6.0%             |  |  |  |  |  |  |  |
| Compensated absences                      | 5.80                | 5.31          | 9.2%              |  |  |  |  |  |  |  |
| Contingent Liabilities - Legal            | 2.59                | 5.75          | -54.9%            |  |  |  |  |  |  |  |
| Contingent Liabilities - Sales Tax Refund | 2.53                | 0.00          | 100.0%            |  |  |  |  |  |  |  |
| Contingent Liabilities - SPLOST Refund    | 29.06               |               |                   |  |  |  |  |  |  |  |
| Workers' compensation                     | 6.38                | 7.83          | -18.5%            |  |  |  |  |  |  |  |
| \$_                                       | 88.82               | \$ 67.11      | 32.4%             |  |  |  |  |  |  |  |

Outstanding long-term debt increased, in the current fiscal year; due to the increase of contingent liabilities for sales tax and SPLOST refunds of roughly \$31.5 million offset by reductions of \$4.1 million and \$3.2 million decrease in capital leases and contingent liabilities, respectively (see Note R). For more detailed information on the School System's long-term debt, see Note H in the notes to the basic financial statements.

### **Fund Financial Statements**

Fund financial statements provide detailed information regarding the resources segregated for specific activities or objectives, not Government-wide. Funds are used to track specific sources of revenue and expenditures for particular programs.

The School System has three kinds of funds:

Governmental funds include most of the School System's basic services and focus on providing cash flow available for spending. These funds include the General Fund, Title I – Special Revenue Fund, Capital Projects Fund and other governmental funds of lesser magnitude. Fund accounting statements use the modified accrual method of accounting, which measures cash and other financial assets that can be readily converted to cash. These statements present a short-term view of the School System's operations and services and do not include the long-term focus presented in the Government-wide financial statements. For an explanation of the differences, see the reconciliations included with the Governmental Fund Statements.

**Proprietary fund** consist of services provided by the School System for a fee and employ the full accrual method of accounting in the same manner as the Government-wide statements. The School System has one proprietary fund, Food Services. This fund provides student meals at a cost based on the student's ability to pay, subsidized by federal funds and the School System.

**Fiduciary fund** account for assets not owned by the School System but for which the School System is responsible for ensuring that the assets in the funds are used for their designated purposes. These funds are not included in the Government-wide financial statement because they cannot be used to finance the School System operations. The School System has one fiduciary fund - Agency Funds (Local School, Club and Class Funds).

The following presents a summary of the General Fund, Title I – Special Revenue Fund, Capital Projects Fund and other governmental funds by type of revenue for the fiscal year ended June 30, 2010 as compared to June 30, 2009.

Table 6 - Revenues (in millions of dollars)

|                                      |     | G      |                  |                        |                      |
|--------------------------------------|-----|--------|------------------|------------------------|----------------------|
|                                      | _   | 2010   | Restated<br>2009 | Increase<br>(Decrease) | Percentage<br>Change |
| Local taxes                          | \$  | 493.83 | \$<br>507.89     | \$<br>-14.06           | -2.8%                |
| Sales taxes income                   |     | 95.44  | 103.77           | -8.33                  | -8.0%                |
| State revenues                       |     | 110.94 | 129.11           | -18.17                 | -14.1%               |
| Federal revenues                     |     | 82.46  | 70.34            | 12.12                  | 17.2%                |
| Investment income                    |     | 0.41   | 6.42             | -6.01                  | -93.6%               |
| Facility rental fees                 |     | 1.00   | 1.25             | -0.25                  | -20.0%               |
| Tuition charges                      |     | 0.09   | 0.14             | -0.05                  | -35.7%               |
| Charges for services                 |     | 0.75   | 0.77             | -0.02                  | -2.6%                |
| Other                                |     | 22.08  | 23.82            | -1.74                  | -7.3%                |
| Proceeds from sale of capital assets | _   | 1.22   | <br>0.93         | 0.29                   | 31.2%                |
| Total Revenues                       | \$_ | 808.22 | \$<br>844.44     | \$<br>-36.21           | -4.3%                |

The following table presents a summary of the General Fund, Title I – Special Revenue Fund, Capital Projects Fund and other governmental funds by type of expenditures for the fiscal year ended June 30, 2010 as compared to June 30, 2009.

**Table 7 - Expenditures (in millions of dollars)** 

|                                                                         |    | <b>Governmental Funds</b> |               |                        |                      |  |  |  |  |
|-------------------------------------------------------------------------|----|---------------------------|---------------|------------------------|----------------------|--|--|--|--|
|                                                                         | -  | 2010                      | Restated 2009 | Increase<br>(Decrease) | Percentage<br>Change |  |  |  |  |
| Instruction                                                             | \$ | 403.80                    | \$ 394.25     | 9.55                   | 2.4%                 |  |  |  |  |
| Support services                                                        |    |                           |               |                        |                      |  |  |  |  |
| Pupil services                                                          |    | 36.23                     | 35.86         | 0.37                   | 1.0%                 |  |  |  |  |
| Improvement of instructional services                                   |    | 39.45                     | 38.32         | 1.13                   | 2.9%                 |  |  |  |  |
| Educational media                                                       |    | 8.15                      | 9.08          | -0.93                  | -10.3%               |  |  |  |  |
| General administration                                                  |    | 13.76                     | 15.57         | -1.81                  | -11.6%               |  |  |  |  |
| School administration                                                   |    | 27.51                     | 26.23         | 1.28                   | 4.9%                 |  |  |  |  |
| Business administration                                                 |    | 15.93                     | 17.18         | -1.25                  | -7.3%                |  |  |  |  |
| Maintenance and operation of facilities                                 |    | 90.30                     | 89.30         | 1.00                   | 1.1%                 |  |  |  |  |
| Student transportation                                                  |    | 36.26                     | 51.72         | -15.46                 | -29.9%               |  |  |  |  |
| Central support                                                         |    | 47.40                     | 38.52         | 8.88                   | 23.1%                |  |  |  |  |
| Other support services and nutrition                                    |    | 3.27                      | 3.69          | -0.42                  | -11.3%               |  |  |  |  |
| Capital outlays                                                         |    | 139.77                    | 151.39        | -11.62                 | -7.7%                |  |  |  |  |
| Debt service                                                            | _  | 7.78                      | 9.10          | -1.32                  | -14.5%               |  |  |  |  |
| Total Expenditures                                                      | -  | 869.61                    | 880.21        | -10.59                 | -1.2%                |  |  |  |  |
| Excess (deficiency) of revenues over (under) expenditures - See Table 6 |    | (61.39)                   | (35.77)       | (25.62)                |                      |  |  |  |  |
| Transfers in                                                            |    | 44.66                     | 34.06         | 10.61                  |                      |  |  |  |  |
| Transfers out                                                           | -  | (44.66)                   | (34.06)       | (10.61)                |                      |  |  |  |  |
| Fund Balances, Beginning of Year as restated                            | -  | 319.84                    | 355.60        | (35.76)                |                      |  |  |  |  |
| FUND BALANCES, End of Year                                              | \$ | 258.45                    | \$ 319.83     | (61.38)                |                      |  |  |  |  |

Decreases in student transportation and capital outlay due to budget cuts during the current fiscal year.

### **Analysis of Major Funds**

The School System has three major funds: the General Fund, Capital Projects Fund and the Title I – Special Revenue Fund. The General Fund is the general operating fund of the School System and is used to account for all financial resources except those funds accounted for in another fund. The Capital Projects Fund is used for the acquisition or construction of major capital facilities and to account for the bond proceeds restricted to renovation and school construction. The Title I – Special Revenue Fund is a federal grant used to supplement the general operating fund by ensuring students gain knowledge and skills, as well as upgrade the entire educational program for systematic reform.

### **General Fund**

As of June 30, 2010, total fund balance in the General Fund was \$109.73 million, reserved \$33.80 million, and \$75.93 million in unreserved undesignated. As a result of operations in fiscal year 2010, the fund balance decreased by \$-48.17 million. For Budget to Actual comparison purposes, the General Fund reported excess expenditures over final budget for the following functions:

### GENERAL FUND

| Instruction                |              |
|----------------------------|--------------|
| Salary                     | \$38,150,901 |
| Pupil Services             |              |
| Non-Salary                 | \$4,162,799  |
| Improvement of Instruction |              |
| Non-Salary                 | \$1,123,760  |
| Maintenance and Operations |              |
| Salary                     | \$17,527,272 |
| Non-Salary                 | \$1,700,550  |
| Student Transportation     |              |
| Salary                     | \$16,912,260 |
| Debt Service               |              |
| Principal                  | \$5,185,506  |
| Interest                   | \$1,627,598  |
|                            |              |

### **Capital Projects Fund**

As of June 30, 2010, total fund balance in the Capital Projects Fund was \$136.89 million. This balance included reserves of \$136.89 million for Special Purpose Local Option Sales Tax (SPLOST). The fund balance decreased by \$-12.90 million due primarily to an increase in SPLOST capital expenditures and a decrease in SPLOST revenues.

### Title I – Special Revenue Fund

As of June 30, 2010, the Title I – Special Revenue Fund has a zero fund balance. Revenues equaled expenditures. This fund is a reimbursable grant.

### **Other Governmental Funds**

As of June 30, 2010, total fund balance in Other Governmental Funds was \$11.83 million. This balance included unreserved/designated fund balance of \$11.77 million for special revenue fund.

### **Current Issues**

Currently known facts, decisions or conditions that are expected to have a significant effect on the financial position or results of operations are as follows:

Atlanta Independent School System received Federal American Recovery Reinvestment Act (ARRA) funds which helped to offset reductions in State QBE funding. The continued support

of our schools by the public and by local community organizations and businesses is also an integral part of our ability to educate our students.

Continuing revenue from the Special Purpose Local Option Sales Tax should facilitate our ability to replace and improve existing schools and add additional classrooms. Our operating budget will continue to be tight, as we expect decreased funding from the State of Georgia due to current financial conditions. Despite these challenges, we remain committed to using our financial resources efficiently to provide an exceptional educational experience for our students.

In February 2008, the Supreme Court of Georgia issued a decision holding that educational ad valorem taxes can only be used for educational purposes. In response, the General Assembly passed Senate Resolution 996, a proposed amendment to the Georgia Constitution permitting Boards of Education to agree to pledge educational ad valorem taxes for redevelopment projects and purposes, and the voters ratified the constitutional amendment by referendum in November 2008. As a result of Senate Resolution 996 and the referendum, House Bill 63 was passed by the General Assembly and became effective April 22, 2010, reenacting the Redevelopment Powers Act.

However, in December 2008, a challenge to the use of retroactive educational ad valorem taxes was filed by a taxpayer. In August of this year, the Superior Court issued an order expressly authorizing the City and Atlanta Development Authority (ADA) to transfer to APS for its general purposes all of the Perry Bolton and BeltLine ad valorem tax increment that they had received for tax years up to and including 2009. Pursuant to this order, the City and ADA actually made a transfer of funds to APS.

The Plaintiffs in the Clark case have initiated two appeals of orders related to the August transfer of funds. Briefing on those appeals is currently under way. APS filed motions to dismiss both appeals on behalf of all defendants other than the Tax Commissioner and will file responsive briefs in December 2010. The City of Atlanta will file briefs on behalf of the District in support of the District's cross appeals.

# **General Fund Budgetary Highlights**

The School System's budget is prepared by the Finance Division and is a collaborative effort between the School System and the Atlanta community. The basis for preparation utilizes a zero-based approach because it has systematically provided a more accurate account of anticipated spending levels for the year.

Details of the General Fund original budget and the amended budget are presented on page 51 in the Financial Section of this report.

# **Requests for Information**

This financial report is designed to provide a general overview of the School System's finances for all those with an interest in the School System's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the School System's Chief Financial Officer, 130 Trinity Street SW, Atlanta Georgia 30303.

# **Basic Financial Statements**

# Atlanta Independent School System Statement of Net Assets June 30, 2010

|                                                 | _  | Governmental Activities | <del>-</del> | Business-type Activities | Total         |
|-------------------------------------------------|----|-------------------------|--------------|--------------------------|---------------|
| ASSETS                                          |    |                         |              |                          |               |
| Current Assets:                                 |    |                         |              |                          |               |
| Cash and cash equivalents                       | \$ | 194,577,261             | \$           | 4,594,170 \$             | 199,171,431   |
| Restricted cash                                 |    | 2,825                   |              | -                        | 2,825         |
| Investments                                     |    | 92,491,192              |              | -                        | 92,491,192    |
| Taxes receivable, net                           |    | 30,297,484              |              | -                        | 30,297,484    |
| Due from other governments                      |    | 46,704,245              |              | 266,514                  | 46,970,759    |
| Other receivables<br>Internal balances          |    | 428,833                 |              | 116,729                  | 545,562       |
| Prepaid expenses and other assets               |    | 2,622,317<br>50,387     |              | (2,622,317)<br>110,299   | 160,686       |
| Total current assets                            |    | 367,174,544             |              | 2,465,395                | 369,639,939   |
| Total current assets                            |    | 307,174,344             |              | 2,403,393                | 309,039,939   |
| Noncurrent assets:                              |    |                         |              |                          |               |
| Net pension asset                               |    | 9,212,450               |              | _                        | 9,212,450     |
| Non-depreciable capital assets                  |    | 215,513,530             |              | -                        | 215,513,530   |
| Depreciable capital assets                      |    | 1,170,394,979           |              | -                        | 1,170,394,979 |
| Less: Accumulated depreciation                  |    | (286,708,664)           |              | -                        | (286,708,664) |
| Total noncurrent assets                         |    | 1,108,412,295           |              | -                        | 1,108,412,295 |
| TOTAL ASSETS                                    |    | 1,475,586,839           |              | 2,465,395                | 1,478,052,234 |
| LIABILITIES                                     |    |                         |              |                          |               |
| Current liabilities:                            |    |                         |              |                          |               |
| Accounts payable and other current liabilities  |    | 80,898,376              |              | 338,465                  | 81,236,841    |
| Due to other governments                        |    | 3,935                   |              | -                        | 3,935         |
| Unearned revenues                               |    | 8,979,131               |              | 88,443                   | 9,067,574     |
| Current portion of long-term obligations        |    | 13,378,007              |              | -                        | 13,378,007    |
| Total current liabilities                       |    | 103,259,449             |              | 426,908                  | 103,686,357   |
| Noncurrent liabilities:                         |    |                         |              |                          |               |
| Noncurrent portion of long-term obligations     |    | 75,444,529              |              | -                        | 75,444,529    |
| TOTAL LIABILITIES                               | -  | 178,703,978             |              | 426,908                  | 179,130,886   |
| NET ASSETS                                      |    |                         |              |                          |               |
| Invested in capital assets, net of related debt |    | 1,056,744,474           |              | -                        | 1,056,744,474 |
| Restricted for:                                 |    |                         |              |                          |               |
| Debt service                                    |    | 1,868,740               |              | -                        | 1,868,740     |
| Capital projects                                |    | 110,074,677             |              | -                        | 110,074,677   |
| Unrestricted                                    |    | 128,194,970             |              | 2,038,487                | 130,233,457   |
| TOTAL NET ASSETS                                | \$ | 1,296,882,861           | \$           | 2,038,487 \$             | 1,298,921,348 |

|                                         |    |                  | Program Revenues                                    |                                                                                | _          | Net (Expenses                          | s) Revenues and Cha         | nges in | Net Assets                             |
|-----------------------------------------|----|------------------|-----------------------------------------------------|--------------------------------------------------------------------------------|------------|----------------------------------------|-----------------------------|---------|----------------------------------------|
| Functions/Programs                      | _  | Expenses         | Charges for Services                                | Operating Grants and Contributions                                             | . <u>–</u> | Governmental<br>Activities             | Business-type<br>Activities |         | TOTALS                                 |
| Primary Government                      |    |                  |                                                     |                                                                                |            |                                        |                             |         |                                        |
| Governmental activities:                |    |                  |                                                     |                                                                                |            |                                        |                             |         |                                        |
| Instruction                             | \$ | 438,036,127 \$   | 90,084                                              | \$ 110,873,809                                                                 | \$         | (327,072,234) \$                       | -                           | \$      | (327,072,234)                          |
| Support Services:                       |    |                  |                                                     |                                                                                |            |                                        |                             |         |                                        |
| Pupil services                          |    | 37,303,898       | -                                                   | 14,470,057                                                                     |            | (22,833,841)                           | -                           |         | (22,833,841)                           |
| Improvement of instructional services   |    | 40,427,290       | -                                                   | 27,647,132                                                                     |            | (12,780,158)                           | -                           |         | (12,780,158)                           |
| Educational media                       |    | 8,394,083        | -                                                   | 1,404,768                                                                      |            | (6,989,315)                            | -                           |         | (6,989,315)                            |
| General administration                  |    | 14,110,681       | -                                                   | 3,705,087                                                                      |            | (10,405,594)                           | -                           |         | (10,405,594)                           |
| School administration                   |    | 28,239,428       | -                                                   | 6,841,227                                                                      |            | (21,398,201)                           | -                           |         | (21,398,201)                           |
| Business administration                 |    | 15,327,591       | _                                                   | 2,925,304                                                                      |            | (12,402,287)                           | _                           |         | (12,402,287)                           |
| Maintenance and operation of facilities |    | 90,747,017       | 995,042                                             | 15,521,798                                                                     |            | (74,230,177)                           | _                           |         | (74,230,177)                           |
| Student transportation                  |    | 39,593,169       |                                                     | 8,286,759                                                                      |            | (31,306,410)                           | _                           |         | (31,306,410)                           |
| Central support                         |    | 48,566,805       |                                                     | 9,984,164                                                                      |            | (38,582,641)                           |                             |         | (38,582,641)                           |
| Community services                      |    | 40,500,605       |                                                     | 2,116,177                                                                      |            | 2,116,177                              | -                           |         | 2,116,177                              |
|                                         |    | 2 250 201        | -                                                   | 2,110,177                                                                      |            |                                        | -                           |         | , ,                                    |
| Other support services                  |    | 3,350,291        | 754 772                                             | -                                                                              |            | (3,350,291)                            | -                           |         | (3,350,291)                            |
| Enterprise operations                   |    | -                | 754,773                                             | -                                                                              |            | 754,773                                | -                           |         | 754,773                                |
| Interest expense                        | -  | 2,022,585        | -                                                   | -                                                                              |            | (2,022,585)                            | -                           |         | (2,022,585)                            |
| Total Governmental activities           |    | 766,118,965      | 1,839,899                                           | 203,776,282                                                                    |            | (560,502,784)                          | -                           |         | (560,502,784)                          |
| Business-type activities                |    |                  |                                                     |                                                                                |            |                                        |                             |         |                                        |
| Food services                           |    | 23,222,029       | 1,836,912                                           | 21,442,603                                                                     |            | -                                      | 57,486                      |         | 57,486                                 |
| Total Business-type activities          |    | 23,222,029       | 1,836,912                                           | 21,442,603                                                                     |            | -                                      | 57,486                      |         | 57,486                                 |
| Total School System                     | s  | 789,340,994 \$   | 3,676,811                                           | \$ 225,218,885                                                                 | \$         | (560,502,784) \$                       | 57,486                      | \$      | (560,445,298)                          |
|                                         |    | General re<br>Ta | ixes:<br>Property Taxes levi<br>Property Taxes. Lev | ed for general purposes<br>vied for debt service<br>on Sales Tax & Other Taxes |            | 498,921,379<br>1,271,739<br>63,438,076 | -<br>-<br>-                 |         | 498,921,379<br>1,271,739<br>63,438,076 |
|                                         |    | G                |                                                     | ns not restricted to specific programs                                         |            | 1,306,947                              | -                           |         | 1,306,947                              |
|                                         |    |                  |                                                     | ns not restricted to specific programs                                         |            | 230,484                                | 8,202                       |         | 238,686                                |
|                                         |    |                  | vestment earnings                                   |                                                                                |            |                                        |                             |         |                                        |
|                                         |    |                  | ther                                                |                                                                                |            | 10,583,834                             | -                           |         | 10,583,834                             |
|                                         |    |                  | ain on sale of capital a                            | assets                                                                         |            | 897,453                                |                             |         | 897,453                                |
|                                         |    | Total Gen        | eral revenues                                       |                                                                                |            | 576,649,912                            | 8,202                       |         | 576,658,114                            |
|                                         |    | Change           | e in net assets                                     |                                                                                |            | 16,147,128                             | 65,688                      |         | 16,212,816                             |
|                                         |    | Net ass          | sets - beginning of year                            | ar, as restated (Note R)                                                       |            | 1,280,735,733                          | 1,972,799                   |         | 1,282,708,532                          |
|                                         |    | Net acc          | sets - end of year                                  |                                                                                | \$         | 1,296,882,861 \$                       | 2,038,487                   | s       | 1,298,921,348                          |

#### Atlanta Independent School System Balance Sheet Governmental Funds June 30, 2010

|                                                                                                                                                                                                                               | _          | General Fund                                                    | Capital Projects<br>Fund                                                 | <br>Title I Fund                                                        | - <u>-</u> | Nonmajor<br>Governmental<br>Funds                                | . <u>.</u> | Total Governmental<br>Funds                                                                              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------|-----------------------------------------------------------------|--------------------------------------------------------------------------|-------------------------------------------------------------------------|------------|------------------------------------------------------------------|------------|----------------------------------------------------------------------------------------------------------|
| ASSETS                                                                                                                                                                                                                        |            |                                                                 |                                                                          |                                                                         |            |                                                                  |            |                                                                                                          |
| Cash and cash equivalents Restricted cash Investments Taxes Receivables, net Due from other governments Other receivables Due from other funds Interest receivable Prepaid items                                              | \$         | 100,367,801 \$ - 66,992,832 17,833,127 19,553,780 428,833 - 387 | 94,209,460<br>25,498,360<br>12,464,357<br>-<br>32,663,483<br>-<br>50,000 | \$<br>-<br>-<br>-<br>-<br>20,938,045<br>-<br>-<br>-<br>-                | \$         | 2,825<br>-<br>-<br>6,212,420<br>-<br>11,034,442<br>-<br>-        | \$         | 194,577,261<br>2,825<br>92,491,192<br>30,297,484<br>46,704,245<br>428,833<br>43,697,925<br>387<br>50,000 |
| TOTAL ASSETS                                                                                                                                                                                                                  | \$ _       | 205,176,760                                                     | 164,885,660                                                              | \$<br>20,938,045                                                        | \$         | 17,249,687                                                       | \$         | 408,250,152                                                                                              |
| LIABILITIES AND FUND BALANCES  Liabilities: Accounts payable and accrued liabilities Retainage payables Contracts payable Due to other funds Due to other governments Deferred revenue Total Liabilities                      | \$<br>\$ _ | 53,125,087 \$                                                   | 2,822,656<br>16,471,611<br>-<br>4,777,168                                | <br>2,658,243<br>-<br>-<br>-<br>18,279,802<br>-<br>-<br>-<br>20,938,045 |            | 1,891,596<br>-<br>-<br>3,519,436<br>3,935<br>-<br>-<br>5,414,967 |            | 61,604,109<br>2,822,656<br>16,471,611<br>41,075,608<br>3,935<br>27,825,254<br>149,803,173                |
| Fund Balances: Reserved for: Federal programs Debt service Board action items Reserved for capital projects Unreserved/designated for Local programs-Special revenue fund Unreserved, undesignated, reported in: General fund | \$         | 1,868,740<br>31,930,465<br>-<br>-<br>-<br>75,928,012            | -<br>-<br>136,885,042<br>-<br>-                                          | \$<br>-<br>-<br>-<br>-                                                  | \$         | 64,126<br>-<br>-<br>2,825<br>11,767,769                          | \$         | 64,126<br>1,868,740<br>31,930,465<br>136,887,867<br>11,767,769<br>75,928,012                             |
| Total Fund Balances                                                                                                                                                                                                           | _          | 109,727,217                                                     | 136,885,042                                                              | <br>-                                                                   |            | 11,834,720                                                       |            | 258,446,979                                                                                              |
| TOTAL LIABILITIES AND FUND BALANCES                                                                                                                                                                                           | \$ _       | 205,176,760                                                     | 164,885,660                                                              | \$<br>20,938,045                                                        | \$         | 17,249,687                                                       | \$         | 408,250,152                                                                                              |

# ATLANTA INDEPENDENT SCHOOL SYSTEM

Reconciliation of Governmental Fund Balance Sheet to the Government-wide Statement of Net Assets June 30, 2010

| Total Fund balances - total governmental funds                                                                                                                                                                                              | \$                                                                                                                            | 5 | 258,446,979   |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------|---|---------------|
| Amounts reported for governmental activites in the Statement of Net Assets are different because:                                                                                                                                           |                                                                                                                               |   |               |
| Capital assets used in governmental activities are not financial resources and, therefore are not reported in the above funds.  Cost of capital assets  Less: Accumulated depreciation                                                      | \$<br>1,385,908,509<br>(286,708,664)                                                                                          |   | 1,099,199,845 |
| Property taxes and sales taxes used in governmental activities represents amounts that are not financial resources and not reported in the above funds.  Sales tax  Property Taxes receivable Allowance for uncollectible receivables       | \$<br>4,777,168<br>24,056,510<br>(9,987,555)                                                                                  |   | 18,846,123    |
| Accumulated pension contributions in excess of annual required contributions are reported as assets for governmental activities.                                                                                                            |                                                                                                                               |   | 9,212,450     |
| Long-term liabilities, including capital leases, are not due and payable in the current period and therefore are not reported in the above funds.                                                                                           |                                                                                                                               |   |               |
| Capital leases City of Atlanta - Intergovernmental Agreement Education Reform Success Compensated absences Workers compensation Contingent Liabilites - sales tax refund Contingent Liabilites - SPLOST refund Contingent legal liabilities | \$<br>(13,998,496)<br>(19,461,875)<br>(8,995,000)<br>(5,803,613)<br>(6,382,039)<br>(2,526,157)<br>(29,064,201)<br>(2,591,155) |   | (88,822,536)  |
| NET ASSETS OF GOVERNMENTAL ACTIVITIES                                                                                                                                                                                                       |                                                                                                                               | 5 | 1,296,882,861 |

#### Atlanta Independent School System Statement of Revenues, Expenditures and Changes in Fund Balances Governmental Funds For The Year Ended June 30, 2010

|                                                                                                                                                                                                                                                                                                                                               | -  | General Fund                                                                                                                                                     |     | Capital Projects<br>Fund                               | _  | Title I<br>Fund                                                                                                       | -  | Nonmajor<br>Governmental Funds                                                                                                        | -  | Total Governmental<br>Funds                                                                                                         |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|--------------------------------------------------------|----|-----------------------------------------------------------------------------------------------------------------------|----|---------------------------------------------------------------------------------------------------------------------------------------|----|-------------------------------------------------------------------------------------------------------------------------------------|
| REVENUES Local taxes Sales taxes income State revenues Federal revenues Investment income Facility rental fees Tuition charges Charges for services Other                                                                                                                                                                                     | \$ | 493,825,791<br>107,237,545<br>15,452,007<br>230,484<br>995,042<br>90,084<br>754,773<br>7,191,940                                                                 | \$  | 95,443,229<br>-<br>179,734<br>-<br>-<br>-<br>3,391,894 | \$ | 44,339,053<br>-<br>-<br>-<br>-<br>-<br>-                                                                              | \$ | 3,705,242<br>22,672,208<br>                                                                                                           | \$ | 493,825,791<br>95,443,229<br>110,942,787<br>82,463,268<br>410,218<br>995,042<br>90,084<br>754,773<br>22,081,274                     |
| Total revenues                                                                                                                                                                                                                                                                                                                                | -  | 625,777,666                                                                                                                                                      | _   | 99,014,857                                             |    | 44,339,053                                                                                                            | -  | 37,874,890                                                                                                                            | _  | 807,006,466                                                                                                                         |
| EXPENDITURES Current: Instruction Support Services: Pupil services Improvement of instructional services Educational media General administration School administration Business administration Maintenance and operation of facilities Student transportation Central support Other support services Capital Outlays Debt Service: Principal |    | 365,086,188<br>19,336,072<br>23,793,186<br>8,143,333<br>10,681,778<br>26,105,555<br>15,526,599<br>90,136,587<br>31,154,180<br>33,757,481<br>199,688<br>5,185,506 |     | 105,062<br>                                            |    | 22,831,413<br>11,720,537<br>4,711,894<br>-1,519,132<br>310,146<br>288,371<br>1,500<br>608,003<br>240,089<br>2,107,968 |    | 15,782,166<br>5,177,461<br>10,942,204<br>2,377<br>864,457<br>1,093,534<br>119,206<br>12,853<br>1,345,080<br>1,880,940<br>966,994<br>- |    | 403,804,829 36,234,070 39,447,284 8,145,710 13,763,790 27,509,235 15,934,176 90,301,296 36,256,980 47,399,446 3,274,650 139,770,104 |
| Interest  Total Expanditures                                                                                                                                                                                                                                                                                                                  | -  | 1,627,598                                                                                                                                                        | -   | 155,394,598                                            | _  | 44,339,053                                                                                                            | -  | 394,987<br>39,152,259                                                                                                                 | -  | 2,022,585<br>869,619,661                                                                                                            |
| Total Expenditures  Excess (deficiency) of revenues over/(under) expenditures                                                                                                                                                                                                                                                                 | -  | (4,956,085)                                                                                                                                                      | · - | (56,379,741)                                           | _  | -                                                                                                                     | -  | (1,277,369)                                                                                                                           | -  | (62,613,195)                                                                                                                        |
| OTHER FINANCING SOURCES(USES)  Proceeds from sale of capital assets  Transfers in  Transfers out                                                                                                                                                                                                                                              | -  | 1,224,378<br>-<br>(44,442,032)                                                                                                                                   |     | 43,477,054                                             |    |                                                                                                                       | .= | 1,187,093<br>(222,115)                                                                                                                | -  | 1,224,378<br>44,664,147<br>(44,664,147)                                                                                             |
| Total Other Financing Sources(Uses)                                                                                                                                                                                                                                                                                                           | -  | (43,217,654)                                                                                                                                                     | -   | 43,477,054                                             | _  | =                                                                                                                     | -  | 964,978                                                                                                                               | -  | 1,224,378                                                                                                                           |
| Net change in fund balances                                                                                                                                                                                                                                                                                                                   |    | (48,173,739)                                                                                                                                                     |     | (12,902,687)                                           |    | -                                                                                                                     |    | (312,391)                                                                                                                             |    | (61,388,817)                                                                                                                        |
| Fund Balances, Beginning of Year as restated                                                                                                                                                                                                                                                                                                  |    | 157,900,956                                                                                                                                                      |     | 149,787,729                                            | -  | <u> </u>                                                                                                              |    | 12,147,111                                                                                                                            |    | 319,835,796                                                                                                                         |
| FUND BALANCES, End of Year                                                                                                                                                                                                                                                                                                                    | \$ | 109,727,217                                                                                                                                                      | \$  | 136,885,042                                            | \$ |                                                                                                                       | \$ | 11,834,720                                                                                                                            | \$ | 258,446,979                                                                                                                         |

# ATLANTA INDEPENDENT SCHOOL SYSTEM

Reconciliation of Governmental Funds Statement of Revenues, Expenditures and Changes in Fund Balances To the Government-wide Statement of Activities

For the Year Ended June 30, 2010

| Total Net Change in Fund Balances - Governmental Funds                                                                                                                                                                                                                                                                                                                                                                                                                      | \$<br>(61,388,817) |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| Amounts reported for Governmental Activities are different because:                                                                                                                                                                                                                                                                                                                                                                                                         |                    |
| Governmental funds report capital outlays as expenditures. However, in the statement of activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. This is the amount by which capital outlays of exceed depreciation of in the current period.                                                                                                                                                               |                    |
| Capital outlays 120,896,502 Depreciation expense (29,202,128)                                                                                                                                                                                                                                                                                                                                                                                                               | <br>91,694,374     |
| The net effect of various miscellaneous transactions involving disposal of capital assets which decreased net assets.                                                                                                                                                                                                                                                                                                                                                       | (326,925)          |
| Revenues reported in the statement of activities that do not provide current financial resources and, therefore, are not reported as revenues in governmental funds. This represents the deferred revenue in the governmental funds recognized as revenue in the statement of activities (\$5,952,532) offset by SPLOST and sales tax refunds that are shown as a contingent liability and a reduction of sales tax revenues (\$31,590,358) in the statement of activities. | (25,637,826)       |
| Pension contributions in excess of Annual Required Contributions are reported as assets for Governmental Activities.                                                                                                                                                                                                                                                                                                                                                        | 1,939,900          |
| Some expenses reported in the statement of activities do not require the use of current financial resources and, therefore, are not reported as expenditures in governmental funds. The issuance of long-term debt (e.g., leases, notes) provides current financial resources.                                                                                                                                                                                              |                    |
| Capital leases4,158,631Intergovernmental agreement - bonds payable1,026,875Compensated absences(495,101)Education Reform Success - certificates of participation570,000Contingent Legal Liabilitites3,161,500Workers' compensation1,444,517                                                                                                                                                                                                                                 |                    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | 9,866,422          |

The accompanying notes are an integral part of the basic financial statements.

16,147,128

CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES

# Atlanta Independent School System Statement of Net Assets Proprietary Fund - Food Services June 30, 2010

# **ASSETS**

| Current assets:                          |                 |
|------------------------------------------|-----------------|
| Cash and cash equivalents                | \$<br>4,594,170 |
| Due from other governments               | 266,514         |
| Other receivables                        | 116,729         |
| Inventories                              | 110,299         |
| Total Assets                             | \$<br>5,087,712 |
| LIABILITIES                              |                 |
| Liabilities:                             |                 |
| Current Liabilities:                     |                 |
| Accounts payable and accrued liabilities | \$<br>338,465   |
| Due to other funds                       | 2,622,317       |
| Unearned revenue                         | 88,443          |
| Total Liabilities                        | 3,049,225       |
| NET ASSETS                               |                 |
| Unrestricted                             | \$<br>2,038,487 |
| Total net assets                         | 2,038,487       |
| TOTAL LIABILITIES AND NET ASSETS         | \$<br>5,087,712 |

# Atlanta Independent School System Statement of Revenues, Expenses and Changes in Net Assets Proprietary Fund - Food Services For the Year Ended, June 30, 2010

| Operating revenue:                 |                  |
|------------------------------------|------------------|
| Charges for services               | \$<br>1,836,912  |
|                                    | _                |
| Operating expenses:                |                  |
| Personnel costs                    | 3,581,202        |
| Professional and contract services | 16,563,118       |
| Supplies and materials             | 2,169,910        |
| Other operating costs              | 907,799          |
| Total Operating Expenses           | 23,222,029       |
| Operating Loss:                    | <br>(21,385,117) |
| Nonoperating revenues:             |                  |
| Grants - Child Nutrition Program   | 21,442,603       |
| Investment Income                  | 8,202            |
| Total Nonoperating revenues:       | 21,450,805       |
| Changes in net assets              | 65,688           |
| Net Assets Beginning of Year       | 1,972,799        |
| NET ASSETS, END OF YEAR            | \$<br>2,038,487  |

# Atlanta Independent School System Statement of Cash Flows Proprietary Fund - Food Services For the Year Ended June 30, 2010

| Cash Flow From Operating Activities                                                          |    |              |
|----------------------------------------------------------------------------------------------|----|--------------|
| Cash received from user charges                                                              | \$ | 1,832,880    |
| Cash payments to employees for services                                                      |    | (3,608,738)  |
| Cash payments to suppliers for goods and services                                            |    | (23,196,711) |
| Net cash used for operating activities                                                       |    | (24,972,569) |
| Cash Flows From Non-capital Financing Activities                                             |    |              |
| Non-operating grants received                                                                |    | 20,165,225   |
| Net cash provided from for non-capital financing activities                                  |    | 20,165,225   |
| Cash Flows From Investing Activities                                                         |    |              |
| Interest on bank accounts                                                                    |    | 8,202        |
| Net cash provided by investing activities                                                    |    | 8,202        |
| Net change in cash and cash equivalents                                                      |    | (4,799,142)  |
| Cash and cash equivalents, beginning of year                                                 |    | 9,393,312    |
| Cash and cash equivalents, end of year                                                       | \$ | 4,594,170    |
| Reconciliation of operating (loss) to net cash provided                                      |    |              |
| (used) by operating activities:  Operating (loss)                                            | \$ | (21,385,117) |
| Adjustments to reconcile operating loss to net cash provided (used) by operating activities: | Φ  | (21,363,117) |
| Commmodities used Changes in Assets and Liabilities                                          |    | 1,555,788    |
| Increase in Accounts Receivables                                                             |    | (4,032)      |
| Decrease in liabilities                                                                      |    | (5,139,208)  |
| Net cash used for operating activities                                                       | \$ | (24,972,569) |
| Noncash Non-Capital Financing Activities                                                     |    |              |
| USDA donated food commodity                                                                  | \$ | 1,555,788    |

# Atlanta Independent School System Statement of Fiduciary Assets and Liabilities June 30, 2010

|                                         | Age        | ency Fund          |
|-----------------------------------------|------------|--------------------|
|                                         | Local Scho | ol, Club and Class |
|                                         |            | Funds              |
| Assets:                                 |            |                    |
| Cash and cash equivalents               | \$         | 901,214            |
|                                         |            |                    |
|                                         |            |                    |
| Liabilities:                            |            |                    |
| Due to local schools and student groups | \$         | 901,214            |
|                                         |            |                    |

# NOTES TO THE BASIC FINANCIAL STATEMENTS

# **Atlanta Independent School System**

# **Notes to the Basic Financial Statements**

June 30, 2010

# A. Summary of Significant Accounting Policies

The financial statements of the School System have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applicable to government units. The more significant of the School System's accounting policies are summarized below.

### 1. Reporting Entity

The Atlanta Independent School System (School System) was established by the Georgia State Legislature and is composed of nine publicly elected members serving four-year terms. The School System has the authority to approve its own budget and to provide for the levy of taxes to cover the cost of operations and maintenance and to cover debt service payments. Additionally, the School System has decision-making authority, the power to approve selection of management personnel, the ability to significantly influence operations, and primary accountability for fiscal matters. Accordingly, the School System is a primary government and consists of all the organizations that compose its legal entity.

As required by generally accepted accounting principles, these financial statements present the School System and its component units, entities for which the School System is considered to be financially accountable. Blended component units, although legally separate entities, are, in substance, part of the School System's operations. Therefore, data from these units are combined with data of the School System.

### Blended Component Unit

Education Reform Success, Inc., (ERS) (a non-profit corporation) was established by the School System for the purpose of providing financing for some of the School System's buildings and equipment. The School System has a voting majority on the Board. ERS has issued certificates of participation (COPS) for the acquisition and construction of facilities and equipment. The COPS are repayable solely from payments made by the School System to ERS under a lease agreement for the related facilities and equipment. Accordingly, the COPS and the related capital assets are reported in the government-wide financial statements. Separate financial statements for ERS are not prepared.

## 2. Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the School System and its' component units. The effects of inter-fund activity have been netted in these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues,

are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to applicants who use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the governmental fund financial statements.

# 3. Measurement Focus, Basis of Accounting, and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. The agency fund does not have a measurement focus. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the School System considers revenues to be available if they are collected within 30 days of the end of the fiscal period. The State of Georgia reimburses the School System for teachers' salaries and operating costs through the Quality Basic Education Formula Earnings program (QBE). Generally, teachers are contracted for the school year (July 1 - June 30) and paid over a twelve month contract period, generally September 1 through August 31. In accordance with the respective rules and regulations of the QBE program, the State of Georgia reimburses the School System over the same twelve month period in which teachers are paid. At June 30, the amount of teachers' salaries incurred but not paid until July and August of the subsequent year are accrued. Since the State of Georgia recognizes its QBE liability for the July and August salaries at June 30, the School System recognizes the same QBE as a receivable and revenue, consistent with symmetrical recognition. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, sales taxes, intergovernmental revenues and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the School System.

The School System reports the following major government funds:

General Fund - The General Fund is the School System's primary operating fund. It accounts for all financial transactions of the School System, except those required to be accounted for in another fund.

Capital Projects Fund - This fund accounts for resources which are used exclusively for acquiring school sites, constructing and equipping new school facilities, and renovating existing facilities. The major revenue sources are proceeds from debt proceeds, bond sales, property tax revenue, special purpose local option sales tax revenues, and amounts received from the State of Georgia.

*Title I Special Revenue Fund* - This fund was established to account for federal grants passed through the Georgia Department of Education to provide remedial education in the areas of reading and math and to provide a special education program for children who are physically handicapped.

The School System reports the following major proprietary fund:

Food Services Fund - The primary purpose of the Food Services Fund is to account for activities of the School System's school breakfast and lunch programs, which are funded primarily by the United States Department of Agriculture, passed through the Georgia Department of Education.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989, generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The School System has elected not to follow subsequent private-sector guidance.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. Operating expenses for the enterprises fund includes the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses. Proprietary funds and fiduciary funds employ the economic resources measurement focus and are accounted for on the accrual basis.

The fiduciary fund accounts for assets held by the School System in a trustee capacity or as an agent on behalf of others. The School System reports the following fiduciary fund:

Agency Fund - This fund is used to account for local school student club and class accounts. It is custodial in nature and does not involve measurement of results of operations.

The fiduciary fund is excluded from the government-wide financial statements.

4. Assets, Liabilities and Net Assets or Equity

#### a. Cash Equivalents

The School System considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents. Georgia Laws, OCGA 45-8-14, authorizes the School System to deposit its funds in one or more solvent banks or insured Federal savings and loan associations.

### b. Investments

Investments made by the School System in nonparticipating interest-earning contracts (such as certificates of deposit) and repurchase agreements are reported at cost. Participating interest-earning contracts and money market investments with a maturity at purchase of one year or less are reported at amortized cost. Both participating interest-earning contracts and money market investments with a maturity at purchase greater than one year and equity investments are reported at fair value. The Official Code of Georgia Annotated Section 36-83-4 authorizes the School System to invest its funds. In selecting among options for investment or among institutional bids for deposits, the highest rate of return shall be the objective, given equivalent conditions of safety and liquidity. Funds may be invested in the following:

- 1) Obligations issued by the State of Georgia or by other states
- 2) Obligations issued by the United States government
- 3) Obligations fully insured or guaranteed by the United States government or a United States government agency
- 4) Obligations of any corporation of the United States government
- 5) Prime banker's acceptances
- 6) The Local Government Investment Pool administered by the State of Georgia, Office of Treasury and Fiscal Services
- 7) Repurchase agreements
- 8) Obligations of other political subdivisions of the State of Georgia

# c. Receivables

Receivables consist of amounts due from property and sales taxes, grant reimbursements due on Federal, State or other grants for expenditures made but not reimbursed and other receivables disclosed from information available. Receivables are recorded when either the asset or revenue recognition criteria has been met.

# d. <u>Inventories and Prepaids</u>

Inventories are valued at cost using the first-in, first-out method of accounting. The costs of food services fund inventories are recorded as expenditures when consumed (consumption method). Prepaids are payments made to vendors for services that will benefit periods beyond June 30, 2010, are recorded as prepaid items in the government-wide financial statements.

#### e. Capital Assets

Capital assets purchased, including capital outlay costs, are recorded as expenditures in the fund financial statements at the time of purchase (including ancillary charges). On the Government-wide financial statements, all purchased capital assets are valued at cost where historical records are available and at estimated historical cost based on appraisals or deflated current replacement cost where no historical records exist. Donated capital assets are recorded at their estimated market value at the date of donation. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not included in the cost of capital assets. The School System does not capitalize book collections or works of art.

Capitalization thresholds and estimated useful lives of capital assets reported in the government-wide statements and proprietary funds are as follows:

|                              | Capitalization Policy | Estimated <u>Useful Life</u> |
|------------------------------|-----------------------|------------------------------|
| Land                         | All                   | N/A                          |
| Land Improvements            | \$50,000              | 10 to 20 years               |
| Buildings                    | \$50,000              | 20 to 50 years               |
| <b>Building Improvements</b> | \$50,000              | 10 to 30 years               |
| Furniture and Fixtures       | \$50,000              | 3 to 15 years                |
| Vehicles                     | \$50,000              | 5 to 8 years                 |
| Equipment                    | \$50,000              | 3 to 15 years                |
| Capital Leases               | \$50,000              | 3 to 8 years                 |

Capital assets donated to proprietary fund type operations are recorded at their estimated fair value at the date of donation. Depreciation is computed using the straight-line method over the estimated useful life of the assets.

#### f. Compensated Absences

Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive salary related compensation are attributable to services already rendered and it is probable that the School System will compensate the employees for the benefits through paid time off or some other means. Amounts of vested or accumulated vacation leave that are not

expected to be liquidated with expendable available financial resources are reported as long-term obligations in the government-wide financial statements and are not liabilities of the governmental funds.

# g. Long-term Obligations

In the governmental-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities or business-type activities statement of net assets. Long-term debt and other long-term liabilities that will be paid from governmental funds are not recognized as a liability in the fund financial statements until due but are reported in the government-wide statements as long-term debt.

#### h. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriations or are legally restricted by outside parties for use for a specific purpose. The following reservations have been established by the School System:

Reserved for Capital Projects - resources received from Special Purpose Local Option Sales Tax which has been formally set aside for capital projects.

Reserved for Debt Service - resources accumulated for future payments of principal and interest on long-term general obligation.

Reserved for Board Action Items – resources of the School System formally set aside for Board approved projects.

Reserved for Federal Programs – resources received from various federal agencies that must be spent for specific purposes identified in the grant agreements.

*Unreserved/Designated for Local Programs* – resources received from state (non-QBE) and local funds for specific purposes.

Designations of fund balance represent tentative management plans that are subject to change. The School System has made authorized allocation of fund balances for various capital, technology, and operational needs.

## i. Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through external restrictions imposed by creditors, grantors or laws or regulations of other governments.

The School System applies restricted resources when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

# i. Use of Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts of assets, liabilities, revenue and expenses including the disclosure of contingent assets and liabilities. Actual amounts could differ from those estimates.

# Workers Compensation:

The School System recognizes in the government-wide statements the liabilities for estimated losses to be incurred from pending worker compensation claims and for worker compensation claims incurred but not reported (IBNR). IBNR claims are estimates of claims that are incurred through the end of the fiscal year but have not yet been reported. These liabilities are based on actuarial valuations.

# k. Deferred(Unearned) Revenue

The government-wide financial statements use the accrual basis of accounting. Revenue is recognized when earned. Property taxes are recognized as revenue in the fiscal year for which they are levied. Deferred revenues reported in governmental fund financial statements represent unearned revenues or revenues, which are measurable but not available and, in accordance with the modified basis of accounting.

# **B.** Budgets and Budgetary Accounting

Atlanta Independent School System employs zero-based budgeting for budget preparation. The zero-based budgeting process provides for the identification and prioritization of school system activities and resources starting from zero and accumulating to the targeted funding level. Each activity is linked to the goal, objectives and mission of the System and ranked as to its importance. As the proposed budget moves through each level of the organization, program activities and goals are aggregated further and ranked again. The final budget produced and presented is one, which includes all program activities ranked in order of importance in reaching the System's mission. Our basis of budget presentation is in accordance with GAAP.

The School System follows these procedures in establishing the budgetary data reflected in the financial statements:

- 1. Budget requests are completed in December.
- 2. Proposed budgets are consolidated and reviewed by the CFO, and submitted to the Superintendent of Schools and Budget Commission for additional review prior to approval by the Atlanta Board of Education.
- 3. Public hearings on the proposed budget are held in March and April.
- 4. The annual budget is legally adopted by the Board in May for the General Fund and Special Revenue Funds in June.

- 5. The administrative level of budgetary control upon adoption is at the program level. The Atlanta Board of Education must approve revisions between salary and non salary expenditures. Transfer of budgeted amounts between object categories within program functions requires the approval of the budget center manager.
- 6. Revenues and expenditures of the Capital Projects Fund are budgeted on an annual basis.
- 7. Education Reform Success (ERS) does not have a legally adopted budget.
- 8. The Atlanta Board of Education approves the budget for the Special Revenue Funds as a whole, which is the legal level of budgetary control (the level at which expenditures may not legally exceed appropriations). The combined Special Revenue Funds budget to actual schedule does not include the Proprietary Fund which is included when provided to the board for approval.

# C. Fund Deficit/Excess Expenditures over Appropriations of Individual Funds

The following funds reported excess expenditures over final budget:

| GENERAL FUND              |              | SPECIAL REVENUE FUND - COMBI |             |  |  |
|---------------------------|--------------|------------------------------|-------------|--|--|
| Instruction               |              | <b>Pupil Services</b>        |             |  |  |
| Salary                    | \$38,150,901 | Salary                       | \$5,227,468 |  |  |
| Pupil Services            |              | School Administratio         | n           |  |  |
| Non-Salary                | \$4,162,799  | Salary                       | \$114,102   |  |  |
| Improvement of Instructio | n            |                              |             |  |  |
| Non-Salary                | \$1,123,760  |                              |             |  |  |
| Maintenance and Operation | ons          |                              |             |  |  |
| Salary                    | \$17,527,272 |                              |             |  |  |
| Non-Salary                | \$1,700,550  |                              |             |  |  |
| Student Transportation    |              |                              |             |  |  |
| Salary                    | \$16,912,260 |                              |             |  |  |
| Debt Service              |              |                              |             |  |  |
| Principal                 | \$5,185,506  |                              |             |  |  |
| Interest                  | \$1,627,598  |                              |             |  |  |

### **D:** Deposits and Investments Risks

### **Deposits (Governmental Funds)**

The School System's cash and investment policy limits deposits to demand and money market accounts and time deposits at local banks. The School System's deposit shall be secured by Federal Depositary Insurance Corporation (FDIC) coverage and /or bank pledges. State statutes require banks holding public funds to secure the funds by FDIC insurance, securities pledged at par value, and surety bonds at face value in combined aggregate totaling not less than 110 percent of the public funds held. State statutes define acceptable security for collateralization. Georgia Fund 1, created by OCGA 36-83-8, is a stable net asset value investment pool which follows Standard and Poor's criteria for AAAm rated money market funds. However, Georgia 1 Fund operates in a manner consistent with Rule 2a-7 of the Investment Company Act of 1940 and is considered to be a 2a-7 like pool. The pool is not registered with the SEC as an

investment company. The pool's primary objectives are safety of capital, investment income, liquidity and diversification while maintaining principal (\$1.00 per share value). Net asset value is calculated weekly to ensure stability. The pool distributes earnings (net of management fees) on a monthly basis and determines participant's shares sold and redeemed based on a \$1.00 per share value. The fair value of the School System's position in the pool is the same as the value of pool shares (\$1 per share value). The regulatory oversight agency for Georgia Fund 1 is the Office of Treasury and Fiscal Services of the State of Georgia.

Funds included in this Pool are not required to be collateralized. The fair value of the School System's position in the pool approximates the value of the School System's pool shares. Credit risk, value, and interest risk at June 30, 2010 are as follows:

| Credit Risk | Value        | <b>Interest Risk</b> |
|-------------|--------------|----------------------|
| AAAm rated  | \$22,057,425 | 46 day WAM           |

The School System classifies its investments in Georgia Fund I as cash and cash equivalents.

# **Categorization of Deposits**

As of June 30, 2010, all of the School System's deposits were covered either by FDIC or collateralized by the financial institution or a combination of both.

# **Categorization of Investments**

The School System's investments as of June 30, 2010, are presented below. All investments are presented by investment type and debt securities are presented by maturity.

|                                            |             | Investment<br>Maturity |
|--------------------------------------------|-------------|------------------------|
|                                            |             | Less than              |
| <u>Investment Type</u>                     | Fair Value  | One Year               |
| Debt Securities                            |             |                        |
| U.S. Agencies                              |             |                        |
| Implicitly Guaranteed:                     |             |                        |
| FNMA, FHLM, FHLB Discount Notes            | 99,490,700  | 99,490,700             |
| Repurchase Agreements                      | 70,000,000  | 70,000,000             |
| -                                          | 169,490,700 | 169,490,700            |
| Other Investments                          |             |                        |
| Certificates of Deposits                   | 4,999,863   | 4,999,863              |
| U.S. Treasury Money Market                 | , ,         | , ,                    |
| Mutual Funds (Open End) - cash equivalents | 60,970,914  | 60,970,914             |
| Georgia Fund 1 - Cash Equivalents          | 22,057,425  | 22,057,425             |
| Total Investments                          | 257,518,902 | 257,518,902            |
| -                                          |             |                        |

|                                   | Total Investments | Reclass to Cash<br>and Cash<br>Equivalents | Investments on<br>Balance Sheet as<br>of June 30, 2010 |
|-----------------------------------|-------------------|--------------------------------------------|--------------------------------------------------------|
| General Fund Investments          | 146,040,335       | (79,047,503)                               | 66,992,832                                             |
| Capital Projects Investments      | 89,421,142        | (63,922,782)                               | 25,498,360                                             |
| Georgia Fund I - Cash Equivalents | 22,057,425        | (22,057,425)                               |                                                        |
|                                   | 257,518,902       | (165,027,710)                              | 92,491,192                                             |

### **Interest Rate Risk**

Interest rate risk is the risk that changes in interest rates of debt investment will adversely affect the fair value of an investment. The School System's investment management policy limits investment maturities to 3 years as a means of managing its exposure to fair value losses arising from increasing interest rates.

#### **Custodial Credit Risk**

Custodial credit risks for investments, is the risk that in the event of the failure of the counterparty, the School System will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. Because of the collateralization requirements, the School System has no custodial credit risk for its investments.

### **Credit Quality Risk**

Credit quality risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. The School System's policy for managing credit quality risk related to community bank certificates of deposits and repurchase agreements states such investments will only be purchased through banks having at least an AA rating.

The investment policy states Repurchase Agreements may only be purchased from a financial institution that has short-term ratings of AA or higher by Standard & Poor's (S&P) or Aa2 by Moody's.

The investments subject to credit quality risk are reflected below:

|                                         |               | Quality Ra  | atings     |
|-----------------------------------------|---------------|-------------|------------|
| Rated Debt Instruments                  | Fair<br>Value | AAA         | A1         |
| U.S. Treasury Money Market Mutual Funds | 60,970,914    | 60,970,914  | -          |
| Georgia Fund 1 - Cash Equivalents       | 22,057,425    | 22,057,425  |            |
| Debt Securities                         |               |             |            |
| U.S. Agencies                           |               |             |            |
| Implictly Guaranteed                    |               |             |            |
| FNMA, FHLM, FHLB Discount Notes         | 99,490,700    | 99,490,700  | -          |
| Certificates of Deposits                | 4,999,863     | N/A         | N/A        |
| Repurchase Agreements                   | 70,000,000    | -           | 70,000,000 |
| Total by Quality Rating                 | 257,518,902   | 182,519,039 | 70,000,000 |

# **Concentration of Credit Risk**

Concentration of credit risk is the risk of loss that may be attributed to the magnitude of a government's investment in a single issuer. The School System does have a policy concerning the composition of its investment portfolio and is in compliance with its investment policy.

The investment policy establishes, the following eligible investments individually are not to exceed the following composition in the portfolios of the General Fund and Capital Projects Fund:

| U.S. Treasury Bills                            | 100% |
|------------------------------------------------|------|
| Federal Agencies (No more than 40% per issuer) | 65%  |
| Repurchase Agreements                          | 30%  |
| State of Georgia - Georgia Fund 1              | 25%  |
| Bank Special Purpose Money Market Funds        | 25%  |
| Commercial Paper                               | 20%  |
| Certificates of Deposit                        | 10%  |

Investments in any one issuer that represents 5% or more of the total investments were as follows as of June 30, 2010:

| Issuer                                 | Investment Type           | % of Total<br>Investments |
|----------------------------------------|---------------------------|---------------------------|
| Tri Party Repo Agreement               | Repurchase Agreement      | 27.18%                    |
| BOFA Government Reserves Capital       | Money Market Funds        | 23.68%                    |
| US MONEY MARKET- Georgia Fund 1        | Money Market Funds        | 8.57%                     |
| Federal National Mortgage Association  | Federal Agency Securities | 17.41%                    |
| Federal Home Loan Mortgage Corporation | Federal Agency Securities | 11.26%                    |
| Federal Home Loan Bank                 | Federal Agency Securities | 9.90%                     |
| Financial Institutions                 | Certificates of Deposits  | 1.94%                     |

# **Foreign Currency Risk**

Foreign currency risk is the risk that changes in exchange rates will adversely affect the fair value of an investment or deposit. Foreign investments are prohibited by law in Georgia.

# E. Due from Other Governments

Due from other governments consists of grant reimbursements due primarily from the Georgia Department of Education for expenditures made, but not yet reimbursed and amounts due from City of Atlanta for bonds issued and unspent tax collections, collected and held by the City of Atlanta on behalf of the School System.

# F. Property Taxes and Other Receivables

Property taxes are normally levied and billed by July 1, based on property values assessed as of January 1, on all real and personal property located within the City of Atlanta. Property taxes were billed on August 15, 2010. Property taxes will be due October 15, 2010 at which time they become delinquent and penalties and interest may be assessed and liens may be attached to property. An allowance has been established for estimated amounts that will not be collected. The School System considers revenues to be available if they are collected within 30 days of the end of the current fiscal year.

|                       | Property Taxes<br><u>Receivable</u> | Allowance for Uncollectible | Net Property Taxes Receivable |
|-----------------------|-------------------------------------|-----------------------------|-------------------------------|
| General Fund          | 27,820,682                          | (9,987,555)                 | 17,833,127                    |
|                       |                                     |                             |                               |
|                       | Other                               | Allowance                   | Net other                     |
|                       | <u>Receivable</u>                   | for Uncollectible           | <u>Receivable</u>             |
| General Fund          | 878,833                             | (450,000)                   | 428,833                       |
|                       |                                     |                             |                               |
|                       | SPLOST Tax                          | Allowance                   | Net SPLOST                    |
|                       | <u>Receivable</u>                   | for Uncollectible           | Tax Receivable                |
| Capital Projects Fund | 12,464,357                          | -                           | 12,464,357                    |

G. Capital Assets

The following is a summary of changes in the Capital Assets during the fiscal year:

|                                             | Beginning<br>Balance | Change in<br>Accounting<br>Entity | Restated<br>Beginning<br>Balance (see Note R) | Increases   | Decreases &<br>Transfers | Ending<br>Balance |
|---------------------------------------------|----------------------|-----------------------------------|-----------------------------------------------|-------------|--------------------------|-------------------|
| Governmental activities:                    |                      |                                   |                                               |             |                          |                   |
| Land                                        | 87,597,422           | -                                 | 87,597,422                                    | 13,656      | (127,769)                | 87,483,309        |
| Construction in Progress                    | 122,268,874          |                                   | 122,268,874                                   | 116,936,243 | (111,174,896)            | 128,030,221       |
| Total Non-Depreciable Assets                | 209,866,296          | -                                 | 209,866,296                                   | 116,949,899 | (111,302,665)            | 215,513,530       |
| Buildings                                   | 938,970,030          |                                   | 938,970,030                                   | 68,253,295  | (1,370,510)              | 1,005,852,815     |
| Buliding Improvements                       | 71,567,810           | -                                 | 71,567,810                                    | 42,359,902  | -                        | 113,927,712       |
| Land improvements                           | 15,697,144           | -                                 | 15,697,144                                    | 1,230,839   |                          | 16,927,983        |
| Equipment                                   | 4,039,563            | -                                 | 4,039,563                                     | 1,081,333   | -                        | 5,120,896         |
| Furniture & Fixtures                        | 56,030               | -                                 | 56,030                                        | -           | -                        | 56,030            |
| Vehicles                                    | 26,692,103           | -                                 | 26,692,103                                    | 2,046,862   | (229,422)                | 28,509,543        |
| Charter Schools                             | 6,473,810            | (6,473,810)                       | -                                             | -           | -                        | -                 |
| Total Depreciable assets                    | 1,063,496,490        | (6,473,810)                       | 1,057,022,680                                 | 114,972,231 | (1,599,932)              | 1,170,394,979     |
| Total at historical cost                    | 1,273,362,786        | (6,473,810)                       | 1,266,888,976                                 | 231,922,130 | (112,902,597)            | 1,385,908,509     |
| Less Accumulated Depreciation               |                      |                                   |                                               |             |                          |                   |
| Buildings                                   | 218,589,431          | -                                 | 218,589,431                                   | 18,669,098  | (1,320,622)              | 235,937,907       |
| Buliding improvements                       | 24,565,857           | -                                 | 24,565,857                                    | 5,606,019   | -                        | 30,171,876        |
| Land improvements                           | 5,866,221            | -                                 | 5,866,221                                     | 937,478     |                          | 6,803,699         |
| Equipment                                   | 2,699,189            | -                                 | 2,699,189                                     | 380,915     |                          | 3,080,104         |
| Furniture & Fixtures                        | -                    | -                                 | -                                             | 6,070       |                          | 6,070             |
| Vehicles                                    | 7,335,882            | -                                 | 7,335,882                                     | 3,602,548   | (229,422)                | 10,709,008        |
| Charter Schools                             | 2,328,280            | (2,328,280)                       | -                                             |             | •                        | -                 |
| Total accumulated depreciation              | 261,384,860          | (2,328,280)                       | 259,056,580                                   | 29,202,128  | (1,550,044)              | 286,708,664       |
| Governmental activities capital assets, net | 1,011,977,926        | (4,145,530)                       | 1,007,832,396                                 | 202,720,002 | (111,352,553)            | 1,099,199,845     |

| Depreciation expense was charged to governmental fu | anctio | ons as follows: |
|-----------------------------------------------------|--------|-----------------|
| Instruction                                         | \$     | 24,233,507      |
| Support Services                                    |        |                 |
| Pupil Services                                      |        | 140,376         |
| Educational Media                                   |        | 41,457          |
| <b>Business Administration</b>                      |        | 1,074,726       |
| Maintenance and operation of facilities             |        | 109,514         |
| Student transportation                              |        | 3,602,548       |
| Total                                               | \$     | 29,202,128      |

# H. Long-term Debt

# Capital Leases

The School System has entered into various equipment lease agreements. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of the future minimum lease payments as of the date of inception.

In 2008, the School System entered into a lease agreement for the purchase of various capital assets in the amount of \$20,000,000. These leases were advanced funded. As of June 30, 2010, all the advance funds have been used to purchase capitalized assets.

The capital assets acquired through capital leases are as follows:

|                                | G  | Governmental |  |
|--------------------------------|----|--------------|--|
| Asset                          |    | Activites    |  |
| Buses                          | \$ | 11,136,550   |  |
| Less: Accumulated depreciation |    | (3,565,292)  |  |
| Net Capital Assets             | \$ | 7,571,258    |  |

The following is a schedule of the future minimum lease payments under capital leases and notes payables and the total present value:

|                                    | G  | overnmental |
|------------------------------------|----|-------------|
| Fiscal Year Ending                 |    | Activites   |
| 2011                               |    | 4,831,055   |
| 2012                               |    | 2,129,354   |
| 2013                               |    | 2,129,354   |
| 2014                               |    | 1,470,357   |
| 2015                               |    | 1,470,357   |
| 2016-2020                          |    | 3,770,186   |
| Total minimum payments             |    | 15,800,663  |
| Less: Amount representing interest |    | (1,802,167) |
| Present value of minimum payments  | \$ | 13,998,496  |

In FY2009, the School System increased its capitalization threshold from \$5,000 to \$50,000. Some assets purchased were less than the threshold and therefore are not reflected in the net capital assets shown above.

# Intergovernmental Agreement

Over the years, the City of Atlanta has issued various annual general obligation bonds and general obligation refunding bonds on behalf of the School System. The debt service for the bonds has been funded through the School System's bonded debt portion of the annual tax levy. The bonded debt portion of property taxes collected by the City on behalf of the School System is retained by the City and used to pay the annual debt service on the outstanding bonds. The debt service payments are calculated using assumptions and estimates based on information available. As of June 30, 2010, \$1,868,741 is available and held by the City.

General Obligation Bonds currently outstanding at the City of Atlanta on behalf of the School System are as follows:

| <u>Purpose</u>          | <u>Interest Rate</u> | <u>Amount</u> |
|-------------------------|----------------------|---------------|
| Governmental activities | 3-5%                 | \$19,461,875  |

In prior fiscal years, the City of Atlanta School System defeased certain bonds by placing funds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and the liability for the defeased bonds are not included in the School System's basic financial statements. At June 30, 2010, \$64,580,000 of bonds is outstanding and is considered defeased.

### I. Long-Term Obligations

Changes in long-term obligations during the fiscal year ended June 30, 2010, were as follows:

#### I. Long-term Obligations

|                                           | Beginning<br>Balance | Change in<br>Reporting Entity | В  | alance as restated<br>(Note R) | Additions  | Deductions            | Ending<br>Balance | Amounts Due within One Year |
|-------------------------------------------|----------------------|-------------------------------|----|--------------------------------|------------|-----------------------|-------------------|-----------------------------|
| Governmental activities:                  |                      |                               |    |                                |            |                       |                   |                             |
| Long-term debt                            |                      |                               |    |                                |            |                       |                   |                             |
| Capital leases                            | \$<br>18,157,127     | \$<br>-                       | \$ | 18,157,127 \$                  | - :        | \$<br>(4,158,631) \$  | 13,998,496        | 4,316,491                   |
| Capital leases - Charter Schools          | 98,261               | (98,261)                      |    | -                              | -          | -                     | -                 | -                           |
| Intergovernmental agreement-              |                      |                               |    |                                |            |                       |                   |                             |
| City of Atlanta                           | 20,488,750           | -                             |    | 20,488,750                     | -          | (1,026,875)           | 19,461,875        | 1,022,875                   |
| Education Reform Success, Inc (COPS)      | 9,565,000            | -                             |    | 9,565,000                      | -          | (570,000)             | 8,995,000         | 595,000                     |
| Total long-term debt                      | 48,309,138           | (98,261)                      |    | 48,210,877                     | -          | (5,755,506)           | 42,455,371        | 5,934,366                   |
| Other long-term liabilities               |                      |                               |    |                                |            |                       |                   |                             |
| Notes payable - Charter Schools           | 1,526,661            | (1,526,661)                   |    | -                              | -          | -                     | -                 | -                           |
| Compensated absences                      | 5,308,512            | -                             |    | 5,308,512                      | 2,857,774  | (2,362,673)           | 5,803,613         | 2,604,869                   |
| Contingent legal liabilitites             | 5,752,655            | -                             |    | 5,752,655                      | -          | (3,161,500)           | 2,591,155         | -                           |
| Contingent liabilities - sales tax refund | -                    | -                             |    | -                              | 2,526,157  | -                     | 2,526,157         | 2,526,157                   |
| Contingent liabilities - SPLOST refund    | -                    | -                             |    | -                              | 29,064,201 | -                     | 29,064,201        | -                           |
| Workers' compensation                     | 7,826,556            | -                             |    | 7,826,556                      | 1,131,414  | (2,575,931)           | 6,382,039         | 2,312,615                   |
| Total other long-term liabilities         | 20,414,384           | (1,526,661)                   |    | 18,887,723                     | 35,579,546 | (8,100,104)           | 46,367,165        | 7,443,641                   |
| Total long-term obligations               | \$<br>68,723,522     | \$<br>(1,624,922)             | \$ | 67,098,600 \$                  | 35,579,546 | \$<br>(13,855,610) \$ | 88,822,536        | 3 13,378,007                |

Note: The General Fund has been typically used to liquidate the liability for compensated absences, contingent liabilities and worker's compensation; however, the Capital Projects Fund will be used to liquidated the liability for the SPLOST and sales tax refund contingent liabilities.

At June 30, 2010, payments due by fiscal year, which includes principal and interest for these items, are as follows:

| Fiscal Year<br>Ending        | Capital Leases |            |    |           | I  | Intergovernmer<br>City of | C  | Education Reform Success, Inc. Certificates of Participation |              |    |           |
|------------------------------|----------------|------------|----|-----------|----|---------------------------|----|--------------------------------------------------------------|--------------|----|-----------|
|                              |                | Principal  |    | Interest  |    | Principal                 |    | Interest                                                     | Principal    |    | Interest  |
| 2011                         |                | 4,316,491  |    | 514,564   |    | 1,022,875                 |    | 915,454                                                      | 595,000      |    | 371,449   |
| 2012                         |                | 1,778,535  |    | 350,819   |    | 1,040,875                 |    | 875,446                                                      | 620,000      |    | 346,878   |
| 2013                         |                | 1,841,220  |    | 288,134   |    | 1,086,875                 |    | 832,790                                                      | 645,000      |    | 321,275   |
| 2014                         |                | 1,247,378  |    | 222,980   |    | 1,143,625                 |    | 787,004                                                      | 670,000      |    | 294,640   |
| 2015                         |                | 1,293,514  |    | 176,843   |    | 1,264,500                 |    | 736,419                                                      | 700,000      |    | 266,972   |
| 2016-2020                    |                | 3,521,358  |    | 248,827   |    | 6,587,000                 |    | 2,523,595                                                    | 3,950,000    |    | 877,106   |
| 2021-2025                    |                | -          |    | -         |    | 6,354,000                 |    | 837,909                                                      | 1,815,000    |    | 113,148   |
| 2026-2027                    |                | -          |    | -         |    | 962,125                   |    | 34,194                                                       | -            |    | -         |
| Total Principal and Interest | \$             | 13,998,496 | \$ | 1,802,167 | \$ | 19,461,875                | \$ | 7,542,811                                                    | \$ 8,995,000 | \$ | 2,591,468 |

# J. Inter-fund Receivables and Payables

Inter-fund receivables and payables net balances as of June 30, 2010 are as follows:

|                             | Due from |             |    | Due to      |
|-----------------------------|----------|-------------|----|-------------|
|                             | (        | other funds | (  | other funds |
|                             |          |             |    |             |
| Governments Funds           |          |             |    |             |
| General Fund                | \$       | -           | \$ | 19,276,370  |
| Capital Projects Fund       |          | 32,663,483  |    | -           |
| Title I Fund                |          | -           |    | 18,279,802  |
| Nonmajor Governmental Funds |          | 11,034,442  |    | 3,519,436   |
| Business- Type Fund         |          |             |    |             |
| Food Service Fund           |          | -           |    | 2,622,317   |
|                             | \$       | 43,697,925  | \$ | 43,697,925  |

During the course of its operations, the School System makes transfers between funds to finance operations, provide services, and acquire assets. To the extent that certain transfers among funds had not been received as of year-end, balances of inter-fund amounts receivable or payable have been recorded. It is management's intent to repay inter-fund balances within the next fiscal year.

#### **K. Inter-fund Transfers**

Transfers within the governmental funds for the year ended June 30, 2010 are as follows:

|                             | Transfers |            | Transfers          |
|-----------------------------|-----------|------------|--------------------|
|                             |           | In         | Out                |
| Governmental funds:         |           |            |                    |
| General Fund                | \$        | -          | \$<br>(44,442,032) |
| Capital Projects Fund       |           | 43,477,054 | -                  |
| Nonmajor Governmental Funds |           | 1,187,093  | (222,115)          |
|                             | \$        | 44,664,147 | \$<br>(44,664,147) |

Transfers are used to move local funds from the General Fund to the Capital Projects Fund to fund construction projects and are used to fund deficit fund balances in the Nonmajor governmental funds.

# L. Risk Management

The School System is exposed to various risks of losses related to torts, theft of, damage to, and destruction of assets; errors and omissions; injuries to employees and natural disasters. The School System is self-insured for workers' compensation claims and unemployment compensation. The School System purchases commercial insurance in amounts deemed prudent by management for all other risks of loss. Settled claims have not yet exceeded purchased commercial insurance coverage in any of the past three years.

# <u>Unemployment Compensation:</u>

The School System is self-insured for unemployment compensation. The State bills the School System quarterly for the outstanding claims and the School System pays the claims at that time. Changes in the unemployment compensation claims liability during the last two fiscal years are as follows:

|                  | Beginning     | (  | Claims and |                 |    |             |
|------------------|---------------|----|------------|-----------------|----|-------------|
|                  | of Year       | (  | Changes in | Claims          | F  | End of Year |
|                  | <br>Liability |    | Estimates  | Paid            |    | Liability   |
|                  |               |    |            |                 |    | _           |
| Fiscal year 2009 | \$<br>-       | \$ | 306,811    | \$<br>(306,811) | \$ | -           |
| Fiscal year 2010 | \$<br>-       | \$ | 519,930    | \$<br>(519,930) | \$ | -           |

#### Workers' Compensation:

The School System is fully self-insured for workers' compensation claims of its employees. The School System accounts for claims within the General Fund with expenditures and liabilities being reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. An accrued liability for the estimated costs of claims and related settlement costs incurred but not paid and/or reported as of year-end is reported on the governmental activities financial statements. The calculation of the present value of future workers' compensation liabilities is based

on a discount rate of 3.5%. Changes in the claims liability during the last two fiscal years are as follows:

|                  | Balance at                 | C  | Claims and |    |             | E      | Balance at |
|------------------|----------------------------|----|------------|----|-------------|--------|------------|
|                  | Beginning Changes in Claim |    | Changes in |    | Claim       | End of |            |
|                  | of Year                    |    | Estimates  |    | Payments    |        | Year       |
| ·                |                            |    |            |    |             |        |            |
| Fiscal year 2009 | \$<br>5,409,473            | \$ | 4,991,248  | \$ | (2,574,165) | \$     | 7,826,556  |
| Fiscal year 2010 | \$<br>7,826,556            | \$ | 1,131,414  | \$ | (2,575,931) | \$     | 6,382,039  |

# M. Nonmonetary Transactions

The School System received from the United States Department of Agriculture through the Georgia Department of Education approximately \$ 1,269,229 in donated food commodities for its lunchroom programs. The federally assigned value of these commodities is reflected as revenue and expense in the Food Services Fund financial statements.

# N. On-behalf Payments for Fringe Benefits

The School System has recognized revenues and expenditures in the amount of \$708,723 for health insurance and pension costs paid by the Georgia Department of Education to the State Merit System of Personnel Administration for non-certified personnel on the School System's behalf.

### O. Retirement Plans

Teachers Retirement System of Georgia (TRS)

### Plan Description

Substantially all teachers, administrative and clerical personnel employed by local school systems of the State of Georgia are covered by the Teachers Retirement System of Georgia (TRS), which is a cost sharing multiple employer public employee retirement system sponsored by the State of Georgia. Most School Systems' employees participate in TRS.

TRS provides service retirement, disability retirement, and survivor's benefits for its members. A member is eligible for service retirement after 30 years of creditable service, regardless of age, or after 10 years of service and attainment of age 60. A member is eligible for early retirement after 25 years of creditable service. Early retirement benefits are reduced by the lesser of 1/12 of 7% of each month the member is below age 60, or by 7% of each year or fraction thereof by which the member has less than 30 years of service.

Normal retirement benefits paid to members are equal to 2% of the average of the member's two consecutive highest paid years of service multiplied by the number of years of creditable service up to 40 years. The normal retirement pension is payable monthly for life. Options are available for distribution of the member's monthly pension at a reduced rate to a designated beneficiary on the member's death

Retirement benefits also include death and disability benefits whereby the disabled member or surviving spouse is entitled to receive annually an amount equal to the member's service retirement benefit or disability retirement, whichever is greater. The benefit is based on member's creditable service (minimum of 10 years) and compensation up to the date of death.

The TRS Board of Trustees has the authority to establish and amend benefit provisions of the pension plan under Title 47, chapter 3. TRS issues a publicly available financial report that includes financial statements and required supplementary information for the Plan. That report may be obtained by calling 404-352-6500 or by accessing their website at www.trsga.com.

# Funding Policy

Employees of the School System who are covered by TRS are required to pay 5.25% of their gross earnings to TRS. The School System makes monthly employer contributions to TRS at rates adopted by the TRS Board of Trustees as advised by their independent actuary. The employer contribution rate is 9.74% at June 30, 2010.

Total actual and required contributions were as follows (the School System contributed 100% of the annual required contribution):

|               |    | 2010       |    | 2009       |    | 2008       |
|---------------|----|------------|----|------------|----|------------|
| C-11 C        | ¢. | 20 140 007 | ¢. | 20 072 725 | ¢. | 20.025.262 |
| School System | \$ | 30,148,987 | •  | 30,872,725 | 2  | 29,935,263 |
| Employees     |    | 16,253,647 |    | 16,655,525 |    | 16,153,799 |
|               | \$ | 46,402,634 | \$ | 47,528,250 | \$ | 46,089,062 |

# City of Atlanta General Employees Pension Plan

# Plan Description

All permanent employees of the School System who are not covered under the TRS are eligible to participate in the City of Atlanta General Employees' Pension Plan (the "Plan"). In addition, certain School System employees employed prior to July 1, 1979, also participate in the Plan.

The Plan provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. The Plan is an agent multiple-employer pension plan administered by a Board of Trustees, which includes the Mayor of the City of Atlanta or designee, the City's Chief Financial Officer, one member of City Council, one member of the School System, one member elected by eligible employees of the City, one member elected by eligible employees of the School System and one member elected by retired employees of the School System and one member elected by retired employees of the City. The Board of Trustees has the authority to establish and amend the benefit provisions of the Plan.

On December 12, 2005, the School System adopted the following changes to the Plan:

- 1. 10 year vesting;
- 2. 2.5% benefit multiplier (capped at 80%); and
- 3. Unreduced retirement at 30 years of service regardless of age.

The Plan issues a publicly available financial report that includes financial statements and required supplementary information for the Plan. The report may be obtained by writing or by calling the Plan at:

City of Atlanta General Employees Pension Plan 68 Mitchell Street Atlanta, GA Telephone Number: (404) 330-6000

The Plan provides retirement benefits that, initially, are 2% of the employee's highest average monthly base compensation over any 36-month period. A participant may retire at age 65 or, after 15 years of service, at age 60. Cost-of-living increases are awarded annually, up to a 3% maximum increase. Partial vesting percentages based on years of creditable service and provisions for early retirement are included in the Plan. Benefits also may be payable at termination, death, or disability.

The School System's membership in the Plan as of July 1, 2009 is as follows:

| Active employees           | 974   |
|----------------------------|-------|
| Inactive members           | 43    |
| Retirees and beneficiaries | 2,362 |
| Total membership           | 3,379 |

Method Used to Value Investments

Investments are stated at fair value. Fair value of Plan assets at July 1, 2009 was \$101,315,675.

Funding Policy and Annual Pension Cost

The School System's funding policy is to contribute a percentage of covered employee payroll as developed in the actuarial valuation for the Plan. Obligations to contribute to the Plan are established by the Board, subject to minimum financing standards established by the State of Georgia.

Active participants are required to contribute 7% of pay (8% if participant has a covered beneficiary or is married). The School System's contribution percentage is the actuarial determined amount necessary to fund Plan benefits after consideration of employee contributions.

The actuarial determined contribution amount is the sum of the annual normal cost (determined under the entry age normal actuarial cost method) and the amortization of the unfunded actuarial accrued liability as a level percentage of future payrolls (over 40 years from January 1, 1979). The remaining amortization period is closed 16.5 years remaining as of July 1, 2009. The most current valuation reflects a change in the Plan year from January 1, through December 31 to July 1, to June 30.

The Plan's annual pension cost for the current year, based on actuarial valuations performed as of July 1, 2009 and related information for the Plan is as follows:

Contribution rates as a percent of covered payroll:

| Employee                            | 6.0% or 7.0%       |
|-------------------------------------|--------------------|
| Employer                            | 8.00%              |
|                                     |                    |
|                                     |                    |
| Annual required contribution        | \$43,584,939       |
| Employer contributions made         | \$45,500,000       |
|                                     |                    |
| Actuarial valuation date            | 7/1/2009           |
|                                     |                    |
| Actuarial cost method               | Entry age normal   |
|                                     |                    |
| Amortization method                 | Level % of payroll |
|                                     |                    |
| Actuarial assumptions:              |                    |
| Investment rate of return           | 8.0% per year      |
| Projected salary increases:         |                    |
| Inflation                           | 3.0% per year      |
| Merit or seniority and productivity | 4.5% per year      |
| Post retirement benefit increases   | N/A                |

The asset valuation method used is the actuarial value from the prior year plus net new money plus 20% of the asset appreciation/depreciation for the current year and each of the prior four years.

Three-Year Trend Information is as follows:

|      | Annual       | % of        | Net                |
|------|--------------|-------------|--------------------|
|      | Pension      | APC         | Pension            |
| Year | Cost (APC)   | Contributed | (Asset)/Obligation |
| 2008 | \$39,407,531 | 138%        | (\$4,842,947)      |
| 2009 | \$39,570,397 | 106%        | (\$7,272,550)      |
| 2010 | \$43,560,100 | 104%        | (\$9,212,450)      |

Net Pension Asset - The School System's actuarially required contribution, pension cost, and increase in the beginning net pension asset for the year ended June 30, 2010, were computed as follows:

| Actuarially required contribution | \$ | 43,584,939   |
|-----------------------------------|----|--------------|
| Interest on net pension asset     |    | (581,804)    |
| ARC adjustment                    |    | 556,965      |
| Annual pension cost               |    | 43,560,100   |
|                                   |    |              |
| Actual contributions made         |    | (45,500,000) |
|                                   |    |              |
| Increase in net pension asset     |    | 1,939,900    |
|                                   |    |              |
| Net pension asset, June 30, 2009  |    | 7,272,550    |
| N                                 | Φ. | 0.010.450    |
| Net pension asset, June 30, 2010  | \$ | 9,212,450    |

Plan Funded Status – The School System's funding status based upon the most recent actuarial valuation is as follows:

|           |               | Actuarial     |               |        |              | UAAL          |
|-----------|---------------|---------------|---------------|--------|--------------|---------------|
|           |               | Accrued       |               |        |              | use as a      |
|           | Actuarial     | Liability     | Unfunded      |        |              | Percentage of |
| Actuarial | Value of      | (AAL)         | AAL           | Funded | Covered      | Covered       |
| Valuation | Assets*       | Entry Age     | (UAAL)        | Ratio  | Payroll      | Payroll       |
| Date      | (a)           | (b)           | (b-a)         | (a/b)  | (c)          | ((b-a)/c)     |
| 7/1/2009  | \$112,295,208 | \$644,788,188 | \$532,492,980 | 17.42% | \$29,404,892 | 1810.90%      |

The schedule of funding progress, presented as RSI following the notes to the financial statements, presents multi-year trend information about whether the actuarial value of plan assets is increasing or decreasing over time relative to the actuarial accrued liability for benefits.

Actuarial valuations involve estimates of the value of reported amounts and assumptions about the probability of events far into the future, and actuarially determined amounts are subject to continual revision as results are compared to past expectations and new estimates are made about the future.

Actuarial calculations reflect a long-term perspective. Calculations are based on the substantive plan in effect as of July 1, 2009.

### P. Post Employment Benefits

### **Georgia Retiree Health Benefit Fund**

Plan Description. The Georgia School Personnel Post-employment Health Benefit Fund (School OPEB Fund) is a cost-sharing multiple-employer defined benefit postemployment healthcare plan that covers eligible former employees of public school systems, libraries and regional educational

service agencies. The School OPEB Fund provides health insurance benefits to eligible former employees and their qualified beneficiaries through the State Employees Health Insurance Plan administered by the Georgia Department of Community Health. The Official Code of Georgia Annotated (OCGA) assigns the authority to establish and amend the benefit provisions of the group health plans, including benefits for retirees, to the Board of Community Health (Board). The Georgia Department of Community Health issues a publicly available financial report that includes financial statements and required supplementary information for the School OPEB Fund. That report may be obtained from the Georgia Department of Community Health at 2 Peachtree Street, Atlanta, Georgia 30303.

Funding Policy. The contribution requirements of Plan members and participating employers are established by the Board in accordance with the current Appropriations Act and may be amended by the Board. Contributions of Plan members or beneficiaries receiving benefits vary based on Plan election, dependent coverage, and Medicare eligibility and election. On average, Plan members pay approximately twenty-five percent (25%) of the cost of health insurance coverage.

Participating employers are statutorily required to contribute in accordance with the employer contribution rate established by the Board. This contribution rate is established to fund all benefits due under the health insurance plans for both the active and retired employees based on projected pay-as-you-go financing requirements. Contributions are not based on the actuarially calculated annual required contribution (ARC) which represents a level of funding that, if paid on an on-going basis, is projected to cover normal cost each year and amortize any unfunded actuarial liabilities (or funding excess) over a period not to exceed thirty years.

The employer contribution rates for the combined active and retiree plans for the fiscal year ended June 30, 2010, were as follows:

# Certified Employees

July 2009-August 2009

18.534% of state-based salaries for August & September coverage

September 2009 - November 2009

14.492% of state-based salaries October - December coverage

December 2009 - June 2010

18.534% of state-based salaries for January - July coverage

Non-Certificated Employees

\$162.72 per month

The School System's contribution to the health insurance plans for the fiscal years ended June 30, 2010, June 30, 2009, and June 30, 2008 were \$ 38,330,627, \$30,600,143, \$34,489,793 respectively, and which equaled the required contribution/annual OPEB cost.

### Q. Commitments and Contingencies

#### Construction Commitments

The School System has active construction projects as of June 30, 2010. The projects relate to construction and renovation of school buildings. At year-end, the School System's commitments with contractors were \$40,462,711.

### Litigation and Other Contingencies

The School System is a defendant in various lawsuits, which arose, in the ordinary course of its activities. The School System believes its liability in these matters is \$2,591,155.

Amounts received or receivable principally from the Federal government are subject to audit and review by grantor agencies. This could result in requests for reimbursement to the grantor agency for any costs which are disallowed under grant terms. The School System believes that such disallowances, if any, will be immaterial to its overall financial position.

The School System is a recipient of SPLOST revenues. The Georgia Department of Revenues performs audits of vendors and refunds may become due. The School System believes its liability in this matter is \$2,526,157.

### R. Restatements – Change in Accounting Entity

A component unit that provides benefit to outside parties does not qualify for blending pursuant to GASB Statement 14 paragraph 53b. Charter schools do not serve Atlanta Public Schools as an administrative entity. Rather, they provide benefits to students who reside with the Atlanta Public School's district. Charter schools were previously included in the financial statements as blended component units. Upon calculation of these potential component units as discreetly presented, it was determined that they were not material to the reporting entity and thus are no longer included in the financial statements. Due to this change in accounting entity, a restatement of the June 30, 2009 net assets is required. June 30, 2009 net assets have been adjusted as shown below:

| Governmental activities net assets as previously reported | \$ 1,287,267,432 |
|-----------------------------------------------------------|------------------|
| Change in Reporting Entity - Charter schools:             |                  |
| change in current assets and revenues                     | (8,515,326)      |
| change in current liabilities and expenses                | 4,504,235        |
| capital assets, net of accumulated depreciation           | (4,145,530)      |
| long-term debt                                            | 1,624,922        |
| Governmental activities 2009 net assets restated          | \$ 1,280,735,733 |

Additionally, due to this change in accounting entity, a restatement of the June 30, 2009 fund balance for non major governmental funds is required. June 30, 2009 fund balance has been adjusted as shown below:

### NonMajor Governmental Funds

| Fund Balance, June 30, 2009, as previously reported | \$<br>16,158,202 |
|-----------------------------------------------------|------------------|
| Change in reporting entity - Charter Schools:       |                  |
| change in assets and revenues                       | (8,515,326)      |
| change in liabilities and expenditures              | <br>4,504,235    |
| Fund Balance, June 30, 2009, restated               | \$<br>12,147,111 |

AETC was discretely presented for 2009. Due to a change in the contract and as determined by criteria in GASB 14, it is no longer a component unit. Due to this change in accounting entity a restatement of the June 30, 2009 net assets is required. June 30, 2009 net assets have been adjusted as shown on the next page:

| Discretely presented component unit net assets as previously reported | \$<br>7,066,847 |
|-----------------------------------------------------------------------|-----------------|
| Change in Reporting Entity - Component Unit - AETC                    |                 |
| change in assets and revenues                                         | (7,435,264)     |
| change in liabilities and expenses                                    | 757,780         |
| Capital assets, net of accumulated depreciation                       | (389,363)       |
| Discretely presented component unit 2009 net assets, restated         | \$<br>          |

### S. New Accounting Pronouncements

GASB Statement (Statement No. 51) was implemented during the current fiscal year. GASB 51 was issued in June 2007 to reduce inconsistencies in financial reporting and provides needed guidance on how to identify, account for, and report intangible assets.

GASB 51 defines an intangible asset as an asset that possesses all of the following characteristics:

- -Lack of physical substance;
- -Nonfinancial in nature; and
- -A useful life extending beyond a single reporting period.

GASB Statement 51 requires those intangible assets to follow the disclosure requirements of capital assets.

### T. Pollution Remediation Obligations

GASB Statement No. 49, Accounting and Financial Reporting for Pollution Remediation Obligations, establishes accounting and financial reporting criteria for liabilities that address current or potential detrimental effects of existing pollution by participating in pollution remediation activities. When one of five obligating events identified by the GASB occurs, the components of the expected pollution remediation outlays must be estimated and a determination made whether the outlays should be accrued as a liability or capitalized when goods and services are acquired, as appropriate. Pollution remediation liabilities must be measured based on the pollution remediation outlays expected to be incurred to settle these liabilities. It must be based on "reasonable and supportable" assumptions of future events that may affect the eventual settlement of the liability, and should be measured and reported at current value. The current value of the liability should be based on applicable federal, state, or local laws or regulations that have been approved, regardless of their effective date and the technology expected to be used for the cleanup.

Outlays for pollution remediation obligations should be recognized as liabilities if goods and services used for pollution remediation activities are liquidated with expendable available financial resources (modified accrual accounting). However, pollution remediation outlays should be capitalized in the government-wide or proprietary fund statements when goods and services are acquired for certain specific purposes; these amounts are recorded as expenditures at the fund level.

As of June 30, 2010, the School System was the responsible party in the remediation of mold removal, asbestos abatement, expired chemical disposal, paint disposal, tire disposal and air quality testing. A site assessment and preliminary evaluation of required remediation indicated no liability at June 30, 2010. The potential liability is deemed immaterial at this time to record to the School System's financial statements. APS paid \$376,836 for current financial year remediation activities.

### **U. Subsequent Event**

During the planning phase of Educational Local Option Sales Tax (ELOST) IV, it was discovered that the Atlanta Independent School System (APS) and Fulton County Schools had not certified the appropriate distribution of the ELOST III proceeds with the Georgia Department of Revenue. The School Districts have entered into a Memorandum of Understanding dated March 1, 2011, whereby APS will reimburse Fulton County Schools \$34,065,778, for collections from inception of the ELOST III through February 2011, over the remainder of the ELOST III for excess funds received by APS. The liability at June 30, 2010 is \$29,064,201. This amount is reflected as a liability on the governmental activities financial statements. Repayment will begin on August 15, 2011, continue on the 15<sup>th</sup> day of each consecutive month thereafter and conclude on July 15, 2012.

# REQUIRED SUPPLEMENTARY INFORMATION

## Atlanta Independent School System GENERAL FUND Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2010

|                                                           |    | Budgeted A                   | Amounts                      |                                 | Variance with<br>Final Budget |
|-----------------------------------------------------------|----|------------------------------|------------------------------|---------------------------------|-------------------------------|
|                                                           |    | Original (1)                 | Final (1) (2)                | Actual                          | (Over )<br>Under              |
| REVENUES                                                  |    |                              |                              |                                 |                               |
| Local taxes                                               | \$ | 506,550,000                  | 506,550,000                  | 493,825,791                     | 12,724,209                    |
| Sales tax Income                                          |    | 3,000,000                    | 3,000,000                    | · -                             | 3,000,000                     |
| Investment earnings                                       |    | 2,000,380                    | 2,000,380                    | 230,484                         | 1,769,896                     |
| Tuition charges                                           |    | 100,000                      | 100,000                      | 90,084                          | 9,916                         |
| Facility rental fees                                      |    | 1,000,000                    | 1,000,000                    | 995,042                         | 4,958                         |
| State revenues Federal revenues                           |    | 131,300,000<br>2,500,000     | 131,300,000<br>2,500,000     | 107,237,545<br>15,452,007       | 24,062,455<br>(12,952,007)    |
| Charges for services                                      |    | 2,300,000                    | 2,300,000                    | 754,773                         | (754,773)                     |
| Other                                                     |    | 50,000                       | 50,000                       | 7,191,940                       | (7,141,940)                   |
| Total revenues                                            |    | 646,500,380                  | 646,500,380                  | 625,777,666                     | 20,722,714                    |
| EXPENDITURES                                              |    |                              |                              |                                 |                               |
| Current:                                                  |    |                              |                              |                                 |                               |
| Instruction                                               |    | 413,203,137                  | 396,796,992                  | 365,086,188                     | 31,710,804                    |
| Salary                                                    |    | 286,966,787                  | 272,966,787                  | 311,117,688                     | (38,150,901)                  |
| Non-Salary                                                |    | 126,236,350                  | 123,830,205                  | 53,968,500                      | 69,861,705                    |
| Support Services: Pupil services                          |    | 21,525,377                   | 21,302,412                   | 19,336,072                      | 1,966,340                     |
| Salary                                                    |    | 19,492,161                   | 18,875,929                   | 12,746,790                      | 6,129,139                     |
| Non-Salary                                                |    | 2,033,216                    | 2,426,483                    | 6,589,282                       | (4,162,799)                   |
| •                                                         |    |                              |                              |                                 |                               |
| Improvement of instructional services Salary              |    | <b>31,551,956</b> 28,860,103 | <b>39,645,538</b> 36,499,037 | <b>23,793,186</b><br>19,522,925 | <b>15,852,352</b> 16,976,112  |
| Non-Salary                                                |    | 2,691,853                    | 3,146,501                    | 4,270,261                       | (1,123,760)                   |
| •                                                         |    |                              |                              |                                 |                               |
| Educational media                                         |    | 10,251,465                   | 11,111,914                   | 8,143,333                       | 2,968,581                     |
| Salary<br>Non-Salary                                      |    | 8,892,358<br>1,359,107       | 9,365,491<br>1,746,423       | 7,207,461<br>935,872            | 2,158,030<br>810,551          |
| *                                                         |    |                              |                              |                                 |                               |
| General administration                                    |    | 12,177,366                   | 15,789,776                   | 10,681,778                      | 5,107,998                     |
| Salary                                                    |    | 8,058,405                    | 9,023,549                    | 6,344,197                       | 2,679,352                     |
| Non-Salary                                                |    | 4,118,961                    | 6,766,227                    | 4,337,581                       | 2,428,646                     |
| School administration                                     |    | 34,552,516                   | 39,441,044                   | 26,105,555                      | 13,335,489                    |
| Salary                                                    |    | 33,192,063                   | 37,054,202                   | 25,571,531                      | 11,482,671                    |
| Non-Salary                                                |    | 1,360,453                    | 2,386,842                    | 534,024                         | 1,852,818                     |
| Business administration                                   |    | 16,003,545                   | 19,562,985                   | 15,526,599                      | 4,036,386                     |
| Salary                                                    |    | 12,463,837                   | 16,078,862                   | 12,160,419                      | 3,918,443                     |
| Non-Salary                                                |    | 3,539,708                    | 3,484,123                    | 3,366,180                       | 117,943                       |
| Maintenance and operation of facilities                   |    | 67,910,292                   | 70,908,765                   | 90,136,587                      | (19,227,822)                  |
| Salary                                                    |    | 28,138,027                   | 31,281,606                   | 48,808,878                      | (17,527,272)                  |
| Non-Salary                                                |    | 39,772,265                   | 39,627,159                   | 41,327,709                      | (1,700,550)                   |
| Student transportation                                    |    | 12,843,908                   | 16,965,728                   | 31,154,180                      | (14,188,452)                  |
| Salary                                                    |    | 7,981,830                    | 11,453,028                   | 28,365,288                      | (16,912,260)                  |
| Non-Salary                                                |    | 4,862,078                    | 5,512,700                    | 2,788,892                       | 2,723,808                     |
| Central support                                           |    | 32,480,818                   | 46,298,626                   | 33,757,481                      | 12,541,145                    |
| Salary                                                    |    | 8,869,942                    | 9,051,196                    | 9,445,438                       | (394,242)                     |
| Non-Salary                                                |    | 23,610,876                   | 37,247,430                   | 24,312,043                      | 12,935,387                    |
| Other support services                                    |    | _                            | 110,724                      | 199,688                         | (88,964)                      |
| Salary                                                    |    | -                            | 110,724                      | 199,688                         | (88,964)                      |
| Non-Salary                                                |    | -                            | ,                            | ,                               | -                             |
| D.M.C.                                                    |    |                              |                              | 6 012 104                       | (( 012 104)                   |
| Debt Service: Principal                                   |    | -                            | -                            | <b>6,813,104</b> 5,185,506      | (6,813,104)<br>(5,185,506)    |
| Interest                                                  |    |                              | _                            | 1,627,598                       | (1,627,598)                   |
| interest                                                  | -  |                              | _                            | 1,027,570                       | (1,027,370)                   |
| Total Expenditures                                        |    | 652,500,380                  | 677,934,504                  | 630,733,751                     | 47,200,753                    |
| Excess (deficiency) of revenues over (under) expenditures |    | (6,000,000)                  | (31,434,124)                 | (4,956,085)                     | (26,478,039)                  |
| OTHER FINANCING SOURCES (USES)                            |    |                              |                              |                                 |                               |
| Proceeds from sale of capital assets                      |    | -                            | -                            | 1,224,378                       | (1,224,378)                   |
| Transfers out                                             |    | <u>-</u>                     | (63,305,000)                 | (44,442,032)                    | (18,862,968)                  |
|                                                           |    |                              |                              |                                 |                               |
| Net change in fund balances                               |    | (6,000,000)                  | (94,739,124)                 | (48,173,739)                    | (46,565,385)                  |
| Fund Balance, Beginning of Year                           |    | 157,900,956                  | 157,900,956                  | 157,900,956                     |                               |
| FUND BALANCE, END OF YEAR                                 | \$ | 151,900,956                  | 63 161 832                   | 109 727 217                     | (46 565 385)                  |
| TOND BALANCE, END OF TEAR                                 | Þ  | 131,900,930                  | 63,161,832                   | 109,727,217                     | (46,565,385)                  |

Original and Final budget amounts do not include budgeted revenues or expenditures of various principal accounts.
 Property taxes and state fund revenues related to charter schools are budgeted in the Instruction Function.

# Atlanta Independent School System SPECIAL REVENUE FUND - TITLE I FUND Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2010

|                                           | Budgeted Amounts |                          |    |                |    |                         | Variance with<br>Final Budget<br>(Over) |  |
|-------------------------------------------|------------------|--------------------------|----|----------------|----|-------------------------|-----------------------------------------|--|
|                                           |                  | Original                 |    | Final          |    | Actual                  | <br>Under                               |  |
| Revenue                                   |                  |                          |    |                |    |                         |                                         |  |
| Federal funds                             | \$               | 81,489,513               | \$ | 87,477,490     | \$ | 44,339,053              | \$<br>43,138,437                        |  |
| Expenditures                              |                  |                          |    |                |    |                         |                                         |  |
| Current Instruction                       |                  | 31,648,363               |    | 42,108,169     |    | 22,831,413              | 19,276,756                              |  |
|                                           |                  |                          |    | 16,407,810     |    |                         |                                         |  |
| Salary<br>Non Salary                      |                  | 19,189,479<br>12,458,885 |    | 25,700,359     |    | 12,917,112<br>9,914,301 | 3,490,698<br>15,786,058                 |  |
| Non-Salary Support services               |                  | 12,430,003               |    | 23,700,339     |    | 9,914,501               | 13,780,038                              |  |
| Pupil services                            |                  | 5,041,196                |    | 7,522,963      |    | 11 720 527              | (4,197,574)                             |  |
| Salary                                    |                  | 3,129,555                |    | 4,937,142      |    | 11,720,537              |                                         |  |
| Non-Salary                                |                  | 1,911,640                |    |                |    | 9,480,906               | (4,543,764)                             |  |
| Non-Salary                                |                  | 1,911,040                |    | 2,585,822      |    | 2,239,631               | 346,191                                 |  |
| Improvement of instructional services     |                  | 5,755,660                |    | 17,850,137     |    | 4,711,894               | 13,138,243                              |  |
| Salary                                    |                  | 1,608,202                |    | 8,984,977      |    | 2,255,809               | 6,729,168                               |  |
| Non-Salary                                |                  | 4,147,458                |    | 8,865,160      |    | 2,456,085               | 6,409,075                               |  |
| General administration                    |                  | 1,405,990                |    | 2,923,859      |    | 1,519,132               | 1,404,727                               |  |
| Salary                                    |                  | 135,363                  |    | 1,013,496      |    | 418,803                 | 594,693                                 |  |
| Non-Salary                                |                  | 1,270,627                |    | 1,910,363      |    | 1,100,329               | 810,034                                 |  |
| School administration                     |                  | 34,027,722               |    | 17,802,188     |    | 310,146                 | 17,492,042                              |  |
| Salary                                    |                  | - ,- ,-                  |    | -              |    | 124,339                 | (124,339)                               |  |
| Non-Salary                                |                  | 34,027,722               |    | 17,802,188     |    | 185,807                 | 17,616,381                              |  |
| Business administration                   |                  | 282,039                  |    | 678,680        |    | 288,371                 | 390,309                                 |  |
| Salary                                    |                  | 282,039                  |    | 678,680        |    | 288,371                 | 390,309                                 |  |
| Maintenance and operation of facilities   |                  | _                        |    | _              |    | 1,500                   | (1,500)                                 |  |
| Salary                                    |                  | -                        |    | -              |    | 1,500                   | (1,500)                                 |  |
| Student transportation                    |                  | 797,732                  |    | 1,744,985      |    | 608,003                 | 1,136,982                               |  |
| Salary                                    |                  |                          |    | , , , <u>-</u> |    | 1,053                   | (1,053)                                 |  |
| Non-Salary                                |                  | 797,732                  |    | 1,744,985      |    | 606,950                 | 1,138,035                               |  |
| Central support                           |                  | 169,356                  |    | 103,244        |    | 240,089                 | (136,845)                               |  |
| Salary                                    |                  | 169,356                  |    | 103,244        |    | 119,829                 | (16,585)                                |  |
| Non-Salary                                |                  | -                        |    | -              |    | 120,260                 | (120,260)                               |  |
| Community services                        |                  | 2,361,455                |    | 3,280,358      |    | 2,107,968               | 1,172,390                               |  |
| Salary                                    |                  | 1,059,348                |    | 1,031,625      |    | 1,049,573               | (17,948)                                |  |
| Non-Salary                                |                  | 1,302,106                |    | 2,248,734      |    | 1,058,395               | <br>1,190,339                           |  |
| Total Expenditures                        |                  | 81,489,513               |    | 94,014,584     |    | 44,339,053              | <br>49,675,531                          |  |
| Deficiency of revenues under expenditures |                  | -                        |    | (6,537,094)    |    | -                       | (6,537,094)                             |  |
| Fund Balance, Beginning of Year           |                  |                          |    |                |    | <u> </u>                | <br><u> </u>                            |  |
| FUND BALANCE, END OF YEAR                 | \$               | <u>-</u>                 | \$ | (6,537,094)    | \$ |                         | \$<br>(6,537,094)                       |  |

### Atlanta Independent School System Required Supplementary Information For the Fiscal Year Ended June 30, 2010

### Schedule of Funding Progress

|           |               | Actuarial<br>Accrued |               |        |              | UAAL use as a |
|-----------|---------------|----------------------|---------------|--------|--------------|---------------|
|           | Actuarial     | Liability            | Unfunded      |        |              | Percentage of |
| Actuarial | Value of      | (AAL)                | AAL           | Funded | Covered      | Covered       |
| Valuation | Assets*       | Entry Age            | (UAAL)        | Ratio  | Payroll      | Payroll       |
| Date      | (a)           | (b)                  | (b-a)         | (a/b)  | (c)          | ((b-a)/c)     |
| 1/1/2004  | \$107,323,985 | \$581,451,634        | \$474,127,649 | 18.50% | \$45,898,463 | 1033.00%      |
| 1/1/2005  | \$102,301,954 | \$580,470,790        | \$478,168,836 | 17.60% | \$40,366,756 | 1184.60%      |
| 1/1/2006  | \$116,866,067 | \$600,055,443        | \$483,189,376 | 19.50% | \$26,185,568 | 1845.30%      |
| 7/1/2007  | \$133,058,241 | \$643,301,615        | \$510,243,374 | 20.70% | \$29,105,414 | 1753.10%      |
| 7/1/2008  | \$150,876,105 | \$655,110,071        | \$504,233,966 | 23.00% | \$28,272,933 | 1783.45%      |
| 7/1/2009  | \$112,295,208 | \$644,788,188        | \$532,492,980 | 17.42% | \$29,404,892 | 1810.90%      |

# OTHER SUPPLEMENTARY INFORMATION

### NONMAJOR GOVERNMENTAL FUNDS

Combining and Individual Fund Statements and Schedules:

Combining Balance Sheet – Nonmajor Governmental Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances – Nonmajor Governmental Funds

Schedules of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – Special Revenue Funds:

Title II Fund

Title VI-B Fund

Lottery Fund

Other Federal Programs Fund

Other Special Projects Fund

Schedules of Revenues, Expenditures, and Changes in Fund Balances – Budget and Actual – Capital Projects Fund

Combining Statement of Changes in Assets and Liabilities - Agency Fund

### NONMAJOR GOVERNMENTAL FUNDS

### **Special Revenue Funds**

Special Revenue Funds are used to account for the proceeds of specific revenues that are legally restricted for specific purposes.

The School System's Special Revenue Funds have been established primarily on the basis of program purpose and include the following funds and primary funding sources:

<u>Title II Fund</u> was established to account for federal grant funds passed through the Georgia Department of Education, for the purpose of improving teacher quality and increasing the number of highly quality teachers, para-professionals, and principals.

<u>Title VI-B Fund</u> was established to account for federal grant funds passed through the Georgia Department of Education, for the purpose of providing special education programs for children in pre-kindergarten through the twelfth grade.

<u>Lottery Fund</u> was established to account for State of Georgia lottery funds passing through the State of Georgia Department of Education for various programs as established by the State.

Other Federal Programs Fund was established to account for other federal funds for which separate presentation is not considered necessary.

Other Special Projects Fund was established to account for other state and local funds for which separate presentation in not considered necessary.

### **Capital Projects Fund**

<u>Education Reform Success Fund</u> was established to account for activities related to the Education Reform Success, Inc., (a non-profit corporation) which was established by the School System for the purpose of providing financing for some of the School System's buildings and equipment.

#### Atlanta Independent School System Combining Balance Sheet Non-major Governmental Funds June 30, 2010

Special Revenue Funds Capital Projects Fund Other Other Special Education Reform Lottery Federal Programs Title II Title VI-B Projects Success Total Assets: Restricted cash equivalents 2,825 6,212,420 2,825 \$ \$ \$ Due from other governments 857,289 1,820,079 1,908,711 1,626,341 Due from other funds 229,420 10,805,022 11,034,442 Total Assets 857,289 229,420 12,431,363 2,825 17,249,687 1,820,079 1,908,711 Liabilities: Accounts payable \$ 121,913 \$ 21,999 \$ 8,017 \$ 119,918 \$ 661,967 933,814 Salaries and benefits payable 169,964 550,487 189,752 18,236 29,343 957,782 Due to other funds 565,412 1,247,593 1,706,431 3,519,436 3,935 Due to other governments 3,935 Total Liabilities 857,289 1,820,079 201,704 1,844,585 691,310 5,414,967 Fund Balances(Deficits): Reserved for federal programs 64,126 64,126 Reserved for local programs 2,825 2,825 Unreserved/designated for local programs 11,740,053 27,716 11,767,769 Total Fund Balance 11,740,053 64,126 2,825 27,716 11,834,720 TOTAL LIABILITIES AND FUND BALANCES 1,908,711 \$

229,420 \$

12,431,363

2,825

17,249,687

857,289

1,820,079

## Atlanta Independent School System Combining Statement of Revenues, Expenditures and Changes in Fund Balances Non-major Governmental Funds For the Year Ended June 30, 2010

|                                              |                                       |                       |    |           |    |               |                      | Component Unit       |                      |
|----------------------------------------------|---------------------------------------|-----------------------|----|-----------|----|---------------|----------------------|----------------------|----------------------|
|                                              | -                                     | Special Revenue Funds |    |           |    |               |                      | Capital Project Fund |                      |
|                                              | ·                                     |                       |    |           |    | Other Federal | Other Special        | Education Reform     |                      |
|                                              | Title II                              | Title VI-B            |    | Lottery   |    | Programs      | Projects             | Success              | Total                |
| REVENUES                                     |                                       |                       |    |           |    |               |                      |                      |                      |
| State                                        | \$ -                                  | \$ 209,427            | \$ | 2,418,744 | \$ | 60,817        | \$ 1,016,254         | \$ -                 | \$ 3,705,242         |
| Federal                                      | 5,925,656                             |                       |    | 49,432    |    | 4,757,164     | - , , , , , -        |                      | 22,672,208           |
| Other                                        | · · · · · · · · · · · · · · · · · · · |                       |    | ´-        |    | 1,067,111     | 10,430,329           | -                    | 11,497,440           |
| Total Revenues                               | 5,925,656                             | 12,149,383            | _  | 2,468,176 |    | 5,885,092     | 11,446,583           |                      | 37,874,890           |
| EXPENDITURES                                 |                                       |                       |    |           |    |               |                      |                      |                      |
| Current                                      |                                       |                       |    |           |    |               |                      |                      |                      |
| Instruction                                  | 2,611,482                             | 6,873,061             |    | 2,351,212 |    | 2,167,355     | 1,779,056            | _                    | 15,782,166           |
| Support services                             | ,,,,,                                 | .,,.                  |    | ,,        |    | ,,            | ,,                   |                      | .,,                  |
| Pupil services                               | 1,294,006                             | 2,254,095             |    | 311,363   |    | 577,491       | 740,506              | _                    | 5,177,461            |
| Improvement of instructional services        | 1,682,211                             |                       |    | -         |    | 2,201,510     | 5,308,895            |                      | 10,942,204           |
| Educational media                            | · · · · · ·                           |                       |    | _         |    | 2,377         | , , , <u>.</u>       | _                    | 2,377                |
| General administration                       | 3,500                                 | 90,664                |    | _         |    | 169,134       | 601,159              | _                    | 864,457              |
| School administration                        | 15,291                                |                       |    | _         |    | -             | 1,078,243            | _                    | 1,093,534            |
| Business administration                      | -                                     | 91,012                |    | _         |    | 2,047         | 24,572               | 1,575                | 119,206              |
| Maintenance and operation of facilities      | -                                     |                       |    | _         |    | 2,978         | 9,875                | -                    | 12,853               |
| Student transportation                       | -                                     | 1,069,749             |    | _         |    | 184,408       | 90,923               |                      | 1,345,080            |
| Central support                              | 319,166                               |                       |    | _         |    | -             | 1,540,560            |                      | 1,880,940            |
| Other support services                       | · -                                   |                       |    | -         |    | 432,984       | 534,010              | -                    | 966,994              |
| Debt Service                                 |                                       |                       |    |           |    |               |                      |                      |                      |
| Principal                                    | _                                     |                       |    | _         |    | _             | _                    | 570,000              | 570,000              |
| Interest                                     | _                                     |                       |    | _         |    | _             | _                    | 394,987              | 394,987              |
| Total Expenditures                           | 5,925,656                             | 12,149,383            |    | 2,662,575 |    | 5,740,284     | 11,707,799           | 966,562              | 39,152,259           |
| Excess (deficiency) of revenues over         |                                       |                       |    |           |    |               |                      |                      |                      |
| (under) expenditures                         | -                                     | -                     |    | (194,399) |    | 144,808       | (261,216)            | (966,562)            | (1,277,369)          |
| OTHER FINANCING SOURCES(USES)                |                                       |                       |    |           |    |               |                      |                      |                      |
| Transfers in                                 | _                                     |                       |    | 222,115   |    | _             |                      | 964,978              | 1,187,093            |
| Transfers out                                |                                       |                       |    | 222,113   |    | (222,115)     | -                    | 904,978              | (222,115)            |
| Total Other Financing Sources(Uses)          | <del></del>                           | · — -                 |    | 222,115   | _  | (222,115)     |                      | 964,978              |                      |
| Total Other Financing Sources(Oses)          | <del>-</del>                          | ·                     | _  | 222,113   |    | (222,113)     | <del></del>          | 904,978              | 964,978              |
| Net change in Fund Balances                  | -                                     | -                     |    | 27,716    |    | (77,307)      | (261,216)            | (1,584)              | (312,391)            |
| Fund Balances, Beginning of Year as restated |                                       | <u> </u>              |    |           | _  | 141,433       | 12,001,269           | 4,409                | 12,147,111           |
| FUND BALANCES, End of Year                   | <u>\$</u>                             | <u> </u>              | \$ | 27,716    | \$ | 64,126        | <u>\$ 11,740,053</u> | <u>\$</u> 2,825      | <u>\$ 11,834,720</u> |

### Atlanta Independent School System All Special Revenue Funds Combined Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2010

|                                                           | <br>Budgeted An            | nounts                     |                               | Variance with<br>Final Budget |
|-----------------------------------------------------------|----------------------------|----------------------------|-------------------------------|-------------------------------|
|                                                           | <br>Original               | Final                      | Actual                        | (Over )<br>Under              |
| REVENUES                                                  |                            |                            |                               | _                             |
| Local revenues                                            | \$<br>-                    | -                          | 1,067,111                     | (1,067,111)                   |
| State revenues                                            | 3,333,795                  | 3,825,699                  | 3,705,242                     | 120,457                       |
| Federal revenues Other local revenues                     | 114,938,918<br>6,268,189   | 125,939,712                | 67,011,261                    | 58,928,451                    |
| Total revenues                                            | <br>124,540,902            | 17,001,778<br>146,767,189  | 10,430,329<br>82,213,943      | 6,571,449                     |
|                                                           | <br>124,540,702            | 140,707,107                | 02,213,743                    | 04,333,240                    |
| EXPENDITURES Current:                                     |                            |                            |                               |                               |
| Instruction                                               | 45,411,019                 | 67,342,527                 | 38,613,579                    | 28,728,948                    |
| Salary                                                    | 30,218,407                 | 29,954,477                 | 24,750,811                    | 5,203,666                     |
| Non-Salary                                                | 15,192,613                 | 37,388,050                 | 13,862,768                    | 23,525,282                    |
| Support Services: Pupil services                          | 7,978,273                  | 12,545,496                 | 16,897,998                    | (4,352,502)                   |
| Salary                                                    | 4,630,775                  | 7,933,972                  | 13,161,440                    | (5,227,468)                   |
| Non-Salary                                                | 3,347,497                  | 4,611,525                  | 3,736,558                     | 874,967                       |
| Improvement of instructional services                     | 16,422,700                 | 42,097,355                 | 15,654,098                    | 26,443,257                    |
| Salary                                                    | 7,162,594                  | 17,016,668                 | 5,374,649                     | 11,642,019                    |
| Non-Salary                                                | 9,260,106                  | 25,080,687                 | 10,279,449                    | 14,801,238                    |
| Educational media                                         | -                          | 2,476                      | 2,377                         | 99                            |
| Salary                                                    | -                          | 2,421                      | 2,377                         | 44                            |
| Non-Salary                                                | -                          | 55                         | -                             | 55                            |
| General administration                                    | 16,081,251                 | 5,126,117                  | 2,383,589                     | 2,742,528                     |
| Salary<br>Non-Salary                                      | 1,704,101<br>14,377,150    | 2,495,079<br>2,631,038     | 781,945<br>1,601,644          | 1,713,134<br>1,029,394        |
| •                                                         |                            |                            |                               |                               |
| School administration<br>Salary                           | 36,528,732                 | 18,412,475                 | 1,403,680                     | 17,008,795                    |
| Non-Salary                                                | 27,857<br>36,500,875       | 10,237<br>18,402,238       | 124,339<br>1,279,341          | (114,102)<br>17,122,897       |
| Business administration                                   |                            |                            |                               |                               |
| Salary                                                    | <b>297,530</b><br>297,500  | <b>703,740</b><br>678,680  | <b>406,002</b><br>396,837     | <b>297,738</b><br>281,843     |
| Non-Salary                                                | 30                         | 25,060                     | 9,165                         | 15,895                        |
| Maintenance and operation of facilities                   | 61,340                     | 55,808                     | 14,353                        | 41,455                        |
| Salary                                                    | -                          | 12,300                     | 2,055                         | 10,245                        |
| Non-Salary                                                | 61,340                     | 43,508                     | 12,298                        | 31,210                        |
| Student transportation                                    | 2,455,414                  | 6,528,824                  | 1,953,083                     | 4,575,741                     |
| Salary                                                    | 717,772                    | 3,375,818                  | 844,025                       | 2,531,793                     |
| Non-Salary                                                | 1,737,642                  | 3,153,006                  | 1,109,058                     | 2,043,948                     |
| Central support                                           | 569,265                    | 2,759,716                  | 2,121,029                     | 638,687                       |
| Salary                                                    | 244,356                    | 659,139                    | 244,026                       | 415,113                       |
| Non-Salary                                                | 324,909                    | 2,100,577                  | 1,877,003                     | 223,574                       |
| Other support services                                    | 5,063,759                  | 6,269,259                  | 966,994                       | 5,302,265                     |
| Salary<br>Non-Salary                                      | 355,876<br>4,707,883       | 355,876<br>5,913,383       | 132,994<br>834,000            | 222,882<br>5,079,383          |
| •                                                         |                            |                            |                               |                               |
| Community Services Salary                                 | <b>2,361,455</b> 1,059,348 | <b>3,280,358</b> 1,031,625 | <b>2,107,968</b><br>1,049,573 | <b>1,172,390</b> (17,948)     |
| Non-Salary                                                | 1,302,106                  | 2,248,734                  | 1,058,395                     | 1,190,339                     |
| Nutrition                                                 | 5,046                      |                            | _                             | _                             |
| Salary                                                    | -                          | -                          | -                             | -                             |
| Non-Salary                                                | 5,046                      | -                          | -                             | -                             |
| Debt Service:                                             | <br>765                    | 765                        | -                             | 765                           |
| Total Expenditures                                        | 133,236,549                | 165,124,917                | 82,524,750                    | 82,600,167                    |
| Total Experiences                                         | <br>133,230,347            | 103,124,717                | 62,324,730                    | 62,000,107                    |
| Excess (deficiency) of revenues over (under) expenditures | (8,695,647)                | (18,357,728)               | (310,807)                     | (18,046,921)                  |
| OTHER FINANCING SOURCES (USES)                            |                            |                            |                               |                               |
| Transfers in                                              | -                          | -                          | 222,115                       | (222,115)                     |
| Transfers out                                             | <br>-                      | -                          | (222,115)                     | 222,115                       |
| Net change in fund balances                               | (8,695,647)                | (18,357,728)               | (310,807)                     | (18,046,921)                  |
| Fund Balance, Beginning of Year                           | 12,142,702                 | 12,142,702                 | 12,142,702                    | _                             |
|                                                           |                            |                            |                               |                               |
| FUND BALANCE, END OF YEAR                                 | \$<br>3,447,055            | (6,215,026)                | 11,831,895                    | (18,046,921)                  |

# Atlanta Independent School System SPECIAL REVENUE FUND - TITLE II FUND Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2010

|                                                       | Budgete             | ounts |             |              | Variance with<br>Final Budget |                  |
|-------------------------------------------------------|---------------------|-------|-------------|--------------|-------------------------------|------------------|
|                                                       | Original            |       | Final       | Actual       | _                             | (Over )<br>Under |
| Revenue                                               | Ф 0.100.05 <b>7</b> | •     | 7.774.606   | D 5 025 656  | Ф                             | 1.040.050        |
| Federal funds                                         | \$ 8,109,057        | \$    | 7,774,606   | \$ 5,925,656 | \$                            | 1,848,950        |
| Expenditures                                          |                     |       |             |              |                               |                  |
| Current                                               |                     |       |             |              |                               |                  |
| Instruction                                           | 2,811,869           |       | 4,615,817   | 2,611,482    |                               | 2,004,335        |
| Salary                                                | 2,811,869           |       | 4,227,642   | 2,359,324    |                               | 1,868,318        |
| Non-Salary                                            | -                   |       | 388,175     | 252,158      |                               | 136,017          |
| Support services                                      |                     |       |             |              |                               |                  |
| Pupil services                                        | -                   |       | -           | 1,294,006    |                               | (1,294,006)      |
| Salary                                                | -                   |       | -           | 1,294,006    |                               | (1,294,006)      |
| Non-Salary                                            | -                   |       | -           | -            |                               | -                |
| Improvement of instructional services                 | 4,911,601           |       | 5,400,199   | 1,682,211    |                               | 3,717,988        |
| Salary                                                | 2,341,902           |       | 2,772,223   | 127,033      |                               | 2,645,190        |
| Non-Salary                                            | 2,569,699           |       | 2,627,976   | 1,555,178    |                               | 1,072,798        |
| General administration                                | _                   |       | _           | 3,500        |                               | (3,500)          |
| Salary                                                | _                   |       | _           | 3,500        |                               | (3,500)          |
| Non-Salary                                            | -                   |       | -           | -            |                               | -                |
| School administration                                 | -                   |       | -           | 15,291       |                               | (15,291)         |
| Salary                                                | -                   |       | -           | -            |                               | -                |
| Non-Salary                                            | -                   |       | -           | 15,291       |                               | (15,291)         |
| Central support                                       | 385,587             |       | 561,156     | 319,166      |                               | 241,990          |
| Salary                                                | 75,000              |       | 97,713      | 116,905      |                               | (19,192)         |
| Non-Salary                                            | 310,587             |       | 463,443     | 202,261      |                               | 261,182          |
| Total Expenditures                                    | 8,109,057           |       | 10,577,172  | 5,925,656    |                               | 4,651,516        |
| Excess (deficiency) revenues over(under) expenditures | -                   |       | (2,802,566) | -            |                               | (2,802,566)      |
| Fund Balance, Beginning of Year                       |                     |       |             |              |                               | <u>-</u>         |
| FUND BALANCE, END OF YEAR                             | \$ -                | \$    | (2,802,566) | \$ -         | \$                            | (2,802,566)      |

# Atlanta Independent School System SPECIAL REVENUE FUND - TITLE VI-B FUND Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2010

|                                                           | Budgete        | ed Amounts  | -                           | Variance with<br>Final Budget<br>(Over) |
|-----------------------------------------------------------|----------------|-------------|-----------------------------|-----------------------------------------|
|                                                           | Original Final |             | Actual                      | Under                                   |
| Revenue                                                   |                |             |                             |                                         |
| State revenue                                             | \$ -           | \$ -        | \$ 209,427                  | \$ (209,427)                            |
| Federal revenue                                           | 20,571,757     | 21,678,391  | 11,939,956                  | 9,738,435                               |
| Total Revenue                                             | 20,571,757     | 21,678,391  | 12,149,383                  | 9,529,008                               |
| Expenditures                                              |                |             |                             |                                         |
| Current                                                   |                |             |                             |                                         |
| Instruction                                               | 5,382,107      | 11,336,428  | 6,873,061                   | 4,463,367                               |
| Salary                                                    | 4,696,751      | 5,934,383   | 5,079,068                   | 855,315                                 |
| Non-Salary                                                | 685,356        | 5,402,045   | 1,793,993                   | 3,608,052                               |
| Support services                                          | 2,090,031      | 3,517,561   | 2 254 005                   | 1 262 466                               |
| Pupil services<br>Salary                                  | 1,116,584      | 1,779,623   | <b>2,254,095</b><br>938,555 | <b>1,263,466</b><br>841,068             |
| Non-Salary                                                | 973,447        | 1,737,938   | 1,315,540                   | 422,398                                 |
| ·                                                         | · ·            |             |                             |                                         |
| Improvement of instructional services                     | 1,539,803      | 3,023,543   | 1,749,588                   | 1,273,955                               |
| Salary                                                    | 1,412,803      | 2,484,038   | 1,589,079                   | 894,959                                 |
| Non-Salary                                                | 127,000        | 539,505     | 160,509                     | 378,996                                 |
| General administration                                    | 10,645,734     | 153,360     | 90,664                      | 62,696                                  |
| Salary                                                    | 198,950        | 153,360     | 90,664                      | 62,696                                  |
| Non-Salary                                                | 10,446,784     | -           | · -                         | -                                       |
| Business administration                                   | _              | _           | 91,012                      | (91,012)                                |
| Salary                                                    | _              | _           | 91,012                      | (91,012)                                |
| Non-Salary                                                | -              | _           | -                           | (71,012)                                |
| Maintenance and operation of facilities                   |                | 11,300      |                             | 11,300                                  |
| Salary                                                    | -              | 11,300      | -                           | 11,300                                  |
| Non-Salary                                                | _              | 11,500      | _                           | 11,500                                  |
| •                                                         |                |             |                             |                                         |
| Student transportation                                    | 914,082        | 3,690,628   | 1,069,749                   | 2,620,879                               |
| Salary                                                    | 717,772        | 3,375,818   | 842,972                     | 2,532,846                               |
| Non-Salary                                                | 196,310        | 314,810     | 226,777                     | 88,033                                  |
| Central support                                           | -              | 22,500      | 21,214                      | 1,286                                   |
| Salary                                                    | -              | -           | -                           | -                                       |
| Non-Salary                                                |                | 22,500      | 21,214                      | 1,286                                   |
| Total Expenditures                                        | 20,571,757     | 21,755,320  | 12,149,383                  | 9,605,937                               |
| Excess (deficiency) of revenues over (under) expenditures | -              | (76,929)    | -                           | (76,929)                                |
| Fund Balance, Beginning of Year                           |                |             |                             | <u> </u>                                |
| FUND BALANCE, END OF YEAR                                 | <u>\$</u>      | \$ (76,929) | \$ -                        | \$ (76,929)                             |

# Atlanta Independent School System SPECIAL REVENUE FUND - LOTTERY FUND Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual For the Year Ended June 30, 2010

|                                                |    | Budgetee  | d Amo | unts      |                        |    | Variance with<br>Final Budget |
|------------------------------------------------|----|-----------|-------|-----------|------------------------|----|-------------------------------|
|                                                | (  | Original  |       | Final     | Actual                 |    | (Over )<br>Under              |
| Revenue                                        |    |           |       |           |                        |    |                               |
| State Revenue<br>Federal Revenue               | \$ | 2,722,707 | \$    | 2,578,848 | \$ 2,418,744<br>49,432 | \$ | 160,104<br>(49,432)           |
| Total Revenue                                  |    | 2,722,707 |       | 2,578,848 | 2,468,176              | _  | 110,672                       |
| Expenditures Current                           |    |           |       |           |                        |    |                               |
| Instruction                                    |    | 2,188,279 |       | 2,485,594 | 2,351,212              |    | 134,382                       |
| Salary                                         |    | 2,036,904 |       | 1,183,897 | 2,265,919              |    | (1,082,022)                   |
| Non-Salary                                     |    | 151,375   |       | 1,301,697 | 85,293                 |    | 1,216,404                     |
| Support services                               |    |           |       |           |                        |    |                               |
| Pupil services                                 |    | 475,000   |       | 361,822   | 311,363                |    | 50,459                        |
| Salary                                         |    | 99,645    |       | 361,822   | 311,363                |    | 50,459                        |
| Non-Salary                                     |    | 375,355   |       | -         | -                      |    | -                             |
| Improvement of instructional services          |    | 55,000    |       | -         | -                      |    | -                             |
| Salary                                         |    | 30,000    |       | -         | -                      |    |                               |
| Non-Salary                                     |    | 25,000    |       | -         | -                      |    |                               |
| School administration                          |    | 4,428     |       | -         | -                      |    | -                             |
| Salary                                         |    | -         |       | -         | -                      |    | -                             |
| Non-Salary                                     |    | 4,428     |       |           |                        |    | <u> </u>                      |
| Total Expenditures                             | -  | 2,722,707 |       | 2,847,416 | 2,662,575              | _  | 184,841                       |
| Deficiency of revenues under expenditures      |    | -         |       | (268,568) | (194,399)              |    | (74,169)                      |
| OTHER FINANCING SOURCES (USES)<br>Transfers in |    |           |       | <u>-</u>  | 222,115                | _  | (222,115)                     |
| Net change in fund balance                     |    | -         |       | (268,568) | 27,716                 |    | (296,284)                     |
| Fund Balance, Beginning of Year                |    |           |       |           |                        |    | <u>-</u>                      |
| FUND BALANCE, END OF YEAR                      | \$ |           | \$    | (268,568) | \$ 27,716              | \$ | (296,284)                     |

Atlanta Independent School System

SPECIAL REVENUE FUND - OTHER FEDERAL PROGRAMS FUND

Schedule of Revenues, Expenditures and

Changes in Fund Balance - Budget and Actual

For the Year Ended June 30, 2010

|                                                      | Budgete     | ed Amounts   | -             | Variance with<br>Final Budget<br>(Over) |
|------------------------------------------------------|-------------|--------------|---------------|-----------------------------------------|
|                                                      | Original    | Final        | Actual        | Under                                   |
| Revenue                                              |             |              |               |                                         |
| Local revenue                                        | \$ -        | \$ -         | \$ 1,067,111  | (1,067,111)                             |
| State revenue                                        | -           | -            | 60,817        | (60,817)                                |
| Federal revenue                                      | 4,768,591   | 9,009,225    | 4,757,164     | 4,252,061                               |
| Total Revenue                                        | 4,768,591   | 9,009,225    | 5,885,092     | 3,124,133                               |
| Expenditures                                         |             |              |               |                                         |
| Current                                              | 4 40 4 00 7 | • 01 • • • • |               | <del>.</del>                            |
| Instruction                                          | 1,424,885   | 2,815,268    | 2,167,355     | 647,913                                 |
| Salary                                               | 696,368     | 1,373,929    | 1,145,020     | 228,909                                 |
| Non-Salary                                           | 728,517     | 1,441,339    | 1,022,335     | 419,004                                 |
| Support services                                     |             |              |               |                                         |
| Pupil services                                       | 371,277     | 828,638      | 577,491       | 251,147                                 |
| Salary                                               | 284,991     | 606,464      | 523,623       | 82,841                                  |
| Non-Salary                                           | 86,286      | 222,174      | 53,868        | 168,306                                 |
| Improvement of instructional services                | 2,517,283   | 4,298,366    | 2,201,510     | 2,096,856                               |
| Salary                                               | 1,291,439   | 1,623,048    | 790,848       | 832,200                                 |
| Non-Salary                                           | 1,225,844   | 2,675,318    | 1,410,662     | 1,264,656                               |
| •                                                    | , ,         |              |               |                                         |
| Educational media                                    | -           | 2,421        | 2,377         | 44                                      |
| Salary                                               | -           | 2,421        | 2,377         | 44                                      |
| Non-Salary                                           | -           | -            | -             | -                                       |
| General administration                               | 157,660     | 272,036      | 169,134       | 102,902                                 |
| Salary                                               | 106,290     | 155,523      | 122,089       | 33,434                                  |
| Non-Salary                                           | 51,370      | 116,513      | 47,045        | 69,468                                  |
| Business administration                              |             |              | 2,047         | 2,953                                   |
|                                                      | -           | 5,000        | ,             |                                         |
| Salary                                               | -           | 5 000        | 410           | (410)                                   |
| Non-Salary                                           | -           | 5,000        | 1,637         | 3,363                                   |
| Maintenance and operation of facilities              | 23,000      | 5,167        | 2,978         | 2,189                                   |
| Salary<br>Non-Salary                                 | 23,000      | 5,167        | 2,978         | 2,189                                   |
| •                                                    | •           |              |               | ŕ                                       |
| Student transportation Salary                        | 89,433      | 364,851      | 184,408       | 180,443                                 |
| Non-Salary                                           | 89,433      | 364,851      | 184,408       | 180,443                                 |
| Central support                                      | -           | 9,000        | -             | 9,000                                   |
| Salary                                               | -           | -            | -             | -                                       |
| Non-Salary                                           | -           | 9,000        | -             | 9,000                                   |
| Other Support Services                               | 187,876     | 819,376      | 432,984       | 386,392                                 |
| Salary                                               | 187,876     | 187,876      | 18,984        | 168,892                                 |
| Non-Salary                                           | -           | 631,500      | 414,000       | 217,500                                 |
| ·                                                    |             |              | <del></del> - |                                         |
| Total Expenditures                                   | 4,771,414   | 9,420,123    | 5,740,284     | 3,679,839                               |
|                                                      |             |              |               |                                         |
| Excess(deficiency) revenues over(under) expenditures | (2,823)     | (410,898)    | 144,808       | (555,706)                               |
| OTHER FINANCING (USES)                               |             |              |               |                                         |
| Transfers out                                        | -           | -            | (222,115)     | 222,115                                 |
| Fund Balance, Beginning of Year                      | 141,433     | 141,433      | 141,433       |                                         |
| FUND BALANCE, END OF YEAR                            | \$ 138,610  | \$ (269,465) | \$ 64,126     | \$ (333,591)                            |

Atlanta Independent School System
SPECIAL REVENUE FUND - OTHER SPECIAL PROJECTS FUND
Schedule of Revenues, Expenditures and
Changes in Fund Balance - Budget and Actual
For the Year Ended June 30, 2010

|                                                      | Budgete                  | d Amounts                |                          | Variance with<br>Final Budget<br>(Over) |
|------------------------------------------------------|--------------------------|--------------------------|--------------------------|-----------------------------------------|
|                                                      | Original                 | Final                    | Actual                   | Under                                   |
| Revenue                                              |                          |                          |                          |                                         |
| State Revenue                                        | \$ 611,088               |                          | \$ 1,016,254             |                                         |
| Other Local Revenue Total Revenue                    | 6,268,189                | 17,001,778<br>18,248,629 | 10,430,329<br>11,446,583 | 6,571,449<br>6,802,046                  |
| Total Revenue                                        | 0,077,277                | 10,240,02)               | 11,440,303               | 0,002,040                               |
| Expenditures                                         |                          |                          |                          |                                         |
| Current Instruction                                  | 1,955,516                | 3,981,251                | 1,779,056                | 2,202,195                               |
| Salary                                               | 787,036                  | 826,816                  | 984,368                  | (157,552)                               |
| Non-Salary                                           | 1,168,480                | 3,154,435                | 794,688                  | 2,359,747                               |
| Support services                                     | 769                      | 214 512                  | 740.506                  | (425 004)                               |
| Pupil services Salary                                | /69                      | <b>314,512</b> 248,921   | <b>740,506</b> 612,987   | ( <b>425,994</b> )<br>(364,066)         |
| Non-Salary                                           | 769                      | 65,591                   | 127,519                  | (61,928)                                |
| Improvement of instructional services                | 1,643,353                | 11,525,110               | 5,308,895                | 6,216,215                               |
| Salary                                               | 478,248                  | 1,152,382                | 611,880                  | 540,502                                 |
| Non-Salary                                           | 1,165,105                | 10,372,728               | 4,697,015                | 5,675,713                               |
| Educational media                                    | -                        | 55                       | =                        | 55                                      |
| Salary<br>Non-Salary                                 | -                        | 55                       | -                        | 55                                      |
| General administration                               | 3,871,867                | 1,776,862                | 601,159                  | 1,175,703                               |
| Salary                                               | 1,263,498                | 1,172,700                | 146,889                  | 1,025,811                               |
| Non-Salary                                           | 2,608,369                | 604,162                  | 454,270                  | 149,892                                 |
| School administration                                | 2,496,582                | 610,287                  | 1,078,243                | (467,956)                               |
| Salary                                               | 27,857                   | 10,237                   | 1.070.242                | 10,237                                  |
| Non-Salary                                           | 2,468,725                | 600,050                  | 1,078,243                | (478,193)                               |
| Business administration                              | 15,491                   | 20,060                   | 24,572                   | (4,512)                                 |
| Salary<br>Non-Salary                                 | 15,461<br>30             | 20,060                   | 17,044<br>7,528          | (17,044)<br>12,532                      |
| •                                                    |                          |                          |                          |                                         |
| Maintenance and operation of facilities Salary       | 38,340                   | <b>39,341</b> 1,000      | <b>9,875</b> 555         | <b>29,466</b><br>445                    |
| Non-Salary                                           | 38,340                   | 38,341                   | 9,320                    | 29,021                                  |
| Student transportation                               | 654,167                  | 728,360                  | 90,923                   | 637,437                                 |
| Salary                                               | -                        | -                        | -                        | -                                       |
| Non-Salary                                           | 654,167                  | 728,360                  | 90,923                   | 637,437                                 |
| Central support                                      | 14,322                   | 2,063,816                | 1,540,560                | 523,256                                 |
| Salary<br>Non-Salary                                 | 14,322                   | 458,182<br>1,605,634     | 7,292<br>1,533,268       | 450,890<br>72,366                       |
| •                                                    |                          |                          |                          |                                         |
| Other Support Services Salary                        | <b>4,875,883</b> 168,000 | <b>5,449,883</b> 168,000 | <b>534,010</b> 114,010   | <b>4,915,873</b> 53,990                 |
| Non-Salary                                           | 4,707,883                | 5,281,883                | 420,000                  | 4,861,883                               |
| Nutrition                                            | 5,046                    | _                        | _                        | -                                       |
| Salary                                               | -                        | -                        | -                        | -                                       |
| Non-Salary                                           | 5,046                    | -                        | -                        | -                                       |
| Debt Service                                         | 765                      | 765                      |                          | 765                                     |
| Total Expenditures                                   | 15,572,101               | 26,510,302               | 11,707,799               | 14,802,503                              |
| Excess (deficiency)revenues over(under) expenditures | (8,692,824)              | (8,261,673)              | (261,216)                | (8,000,457)                             |
| OTHER FINANCING SOURCES (USES)<br>Transfers out      |                          |                          |                          |                                         |
| Net change in fund balance                           | (8,692,824)              | (8,261,673)              | (261,216)                | (8,000,457)                             |
| Fund Balance, Beginning of Year                      | 12,001,269               | 12,001,269               | 12,001,269               |                                         |
| FUND BALANCE, END OF YEAR                            | \$ 3,308,445             | \$ 3,739,596             | \$ 11,740,053            | \$ (8,000,457)                          |

## Atlanta Independent School System CAPITAL PROJECTS FUND Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

For the Year Ended June 30, 2010

Variance with **Budgeted Amounts** Final Budget (Over) Original Final Actual Under Revenue Sales tax revenue 114,883,635 \$ 212,997,063 \$ 95,443,229 \$ 117,553,834 Investment Income 179,734 (179,734)Other local revenue 23,318,822 69,693,487 3,391,894 66,301,593 99,014,857 Total Revenue 282,690,550 183,675,693 138,202,457 Expenditures Current Instruction 90,297 130,297 105,062 25,235 7,512 (7,512)Salary Non-Salary 90,297 130,297 97,550 32,747 Support services General administration 578,821 965,812 698,423 267,389 Salary 28,040 28,040 578,821 937,772 698,423 239,349 Non-Salary 1,074,300 1,074,300 **Business administration** 74,300 913,550 913,550 Salary 74,300 160,750 160,750 Non-Salary Maintenance and operation of facilities 94,537 399,537 150,356 249,181 40,395 (40,395) Salary Non-Salary 94,537 399,537 109,961 289,576 104,517 Student transportation 3,604,517 3,149,717 454,800 Salary Non-Salary 104,517 3,604,517 3,149,717 454,800 Central support 3,614,174 24,977,174 11,520,936 13,456,238 Salary Non-Salary 3,614,174 24,977,174 11,520,936 13,456,238 Capital outlays 133,645,811 251,538,913 139,770,104 111,768,809 Salary Non-Salary 133,645,811 251,538,913 139,770,104 111,768,809 Total Expenditures 138,202,457 282,690,550 155,394,598 127,295,952 Excess (deficiency) revenues over(under) expenditures (56,379,741)56,379,741 OTHER FINANCING SOURCES (USES) Transfer in 43,477,054 (43,477,054)Net change in fund balance (12,902,687)12,902,687 Fund Balance, Beginning of Year 149,787,729 149,787,729 149,787,729 FUND BALANCE, END OF YEAR 149,787,729 149,787,729 136,885,042 12,902,687

# Atlanta Independent School System Combining Statement of Changes in Assets and Liabilities Agency Fund For the year ended June 30, 2010

|                                                      | _               | Balance<br>July 1, 2009 |     | Additions |     | Deductions | _   | Balance<br>June 30, 2010 |
|------------------------------------------------------|-----------------|-------------------------|-----|-----------|-----|------------|-----|--------------------------|
| Assets:  Cash and cash equivalents                   | \$ <sub>=</sub> | 881,840                 | \$_ | 1,656,568 | \$_ | 1,637,194  | \$_ | 901,214                  |
| Liabilities: Due to local schools and student groups | \$_             | 881,840                 | \$_ | 1,656,568 | \$_ | 1,637,194  | \$_ | 901,214                  |

Quality Basic Education Programs – Program Expenditures

General Fund Quality Basic Education Programs:
Schedule of Allotments and Expenditures by Program
Schedule of Expenditures by Object – Lottery Programs
Schedule of Approved Local Option Sales Tax Projects

Schedule of State Revenues

### QUALITY BASIC EDUCATION

### PROGRAMS - PROGRAM EXPENDITURES

The Official Code of Georgia Annotated Section 20-2-172 (a) Expenditure Controls for fiscal years 2007 and 2008 state;

For each program identified in Code Section 20-2-161, each local School System shall spend 100 percent of funds designated for direct instructional costs on the direct instructional costs of such program on one or more of the programs identified in Code Section 20-2-161 at the system level, with no requirement that the School System spend any specific portion of such funds at the site where such funds were earned.

The following pages are presented for purposes of additional analysis and reflect overall minimum expenditure requirements compared to overall program expenditures made by the School System as described above and also reflect minimum program expenditure requirements compared to actual expenditures made by the School System on a program basis.

## ATLANTA INDEPENDENT SCHOOL SYSTEM BOARD OF EDUCATION GENERAL FUND - QUALITY BASIC EDUCATION PROGRAM(QBE) SCHEDULE OF ALLOTMENTS AND EXPENDITURES - BY PROGRAM YEAR ENDED JUNE 30, 2010

| DESCRIPTION                                                      | FF<br>DE | ALLOTMENTS<br>ROM GEORGIA<br>PARTMENT OF<br>DUCATION (1) | SALARIES                  | ELIGIBLE QBE<br>PROGRAM<br>COSTS<br>OPERATIONS | AM<br>S                |  |  |
|------------------------------------------------------------------|----------|----------------------------------------------------------|---------------------------|------------------------------------------------|------------------------|--|--|
| Direct Instructional Programs                                    |          |                                                          |                           |                                                |                        |  |  |
| 1011 Kindergarten Program                                        | \$       | 20,375,965 \$                                            | 21,810,553 \$             | - \$                                           | 21,810,553             |  |  |
| 1061 Kindergarten Program-Early Intervention Program             | Ψ        | 3,933,193                                                | 2,788,275                 | Ψ<br>-                                         | 2,788,275              |  |  |
| 1021 Primary Grades (1-3) Program                                |          | 47,283,913                                               | 61,334,269                | 27,154,584                                     | 88,488,853             |  |  |
| 1071 Primary Grades-Early Intervention (1-3) Program             |          | 8,398,658                                                | 20,836,294                | -                                              | 20,836,294             |  |  |
| 1051 Upper Elementary Grades (4-5) Program                       |          | 20,392,208                                               | 16,134,809                | 3,361,806                                      | 19,496,615             |  |  |
| 1091 Upper Elem Grades-Early Intervention (4-5) Program          |          | 5,809,341                                                | 7,400,638                 | -                                              | 7,400,638              |  |  |
| 1031 Middle Grades (6-8) Program                                 |          | 783,080                                                  | -,,                       | -                                              | -,100,030              |  |  |
| 1081 Middle School (6-8) Program                                 |          | 30,452,290                                               | 44,546,581                | 2,558,102                                      | 47,104,683             |  |  |
| 1041 High School General Education (9-12) Program                |          | 28,403,161                                               | 54,636,199                | 4,128,294                                      | 58,764,493             |  |  |
| 3011 Vocational Laboratory (9-12) Program                        |          | 6,327,956                                                | 5,985,878                 | 590,936                                        | 6,576,814              |  |  |
| Students with Disabilities                                       |          |                                                          | - , ,                     | ,                                              | -,,-                   |  |  |
| 2021 Category I                                                  |          | 1,639,995                                                | 37,740,477                | 2,706,500                                      | 40,446,977             |  |  |
| 2031 Category II                                                 |          | 2,746,664                                                | 1,863,360                 | -                                              | 1,863,360              |  |  |
| 2041 Category III                                                |          | 15,091,129                                               | 3,703,867                 | 1,070,535                                      | 4,774,402              |  |  |
| 2051 Category IV                                                 |          | 2,954,716                                                | · · ·                     |                                                | -                      |  |  |
| 2011 Category V                                                  |          | 339,932                                                  | -                         | -                                              | -                      |  |  |
| 2111 Gifted Student - Category VI                                |          | 7,239,682                                                | 8,863,969                 | 20,288                                         | 8,884,257              |  |  |
| 2211 Remedial Education Program                                  |          | 2,240,518                                                | 2,375,510                 | 155,274                                        | 2,530,784              |  |  |
| 5071 Alternative Education Program                               |          | 2,458,530                                                | 1,460,825                 | 2,437,031                                      | 3,897,856              |  |  |
| 1351 English Speakers of Other Languages (ESOL)                  |          | 2,329,512                                                | 4,148,507                 | 82,856                                         | 4,231,363              |  |  |
| TOTAL DIRECT INSTRUCTIONAL PROGRAMS                              | \$       | 209,200,443 \$                                           | 295,630,011 \$            | 44,266,206 \$                                  | 339,896,217            |  |  |
| 1310 Media Center Program                                        |          | 6,161,639                                                | 8,743,561                 | 926,244                                        | 9,669,805              |  |  |
| 1210 Staff and Professional Development                          |          | 1,119,982                                                | 2,895,355                 | 898,523                                        | 3,793,878              |  |  |
| TOTAL QBE FORMULA FUNDS  1100 Twenty days additional Instruction | \$       | 216,482,064 \$                                           | 307,268,927 \$<br>842,572 | 46,090,973 \$                                  | 353,359,900<br>842,572 |  |  |
| 1320 Pupil Transprtaion                                          |          |                                                          | 12,022,584                | 7,149,643                                      | 842,372<br>19,172,227  |  |  |
| 1445 On behalf                                                   |          |                                                          | 708,723                   | 7,147,043                                      | 708,723                |  |  |
| 1450 Indirect costs - Central Admin.                             |          |                                                          | 85,119,735                | 47,104,502                                     | 132,224,237            |  |  |
| 1455 Indirect costs - Central Admin.                             |          |                                                          | 41,042,537                | 534,887                                        | 41,577,424             |  |  |
| 1457 Indirect costs - School Admin.                              |          |                                                          | 20,051,338                | 40,557,780                                     | 60,609,118             |  |  |
| 1500 Nurses                                                      |          |                                                          | 149,754                   | -0,337,700                                     | 149,754                |  |  |
| 1500 1141505                                                     |          | \$                                                       | 467,206,170 \$            | 141,437,785 \$                                 | 608,643,955            |  |  |
|                                                                  |          | <u> </u>                                                 | , <u></u> ,               | 1 . 1 , 10 1 , 100 W                           | 000,010,700            |  |  |

<sup>(1)</sup> Comprised of State Funds plus Local Five Mill Share.

### ATLANTA INDEPENDENT SCHOOL SYSTEM

Lottery Programs Schedule of Expenditures by Object For the Year Ended June 30, 2010

|                                                                                                       | Pro | e-Kindergarten<br>Program                        |
|-------------------------------------------------------------------------------------------------------|-----|--------------------------------------------------|
| Salaries Employee benefits Professional and Technical Services Employee travel Materials and supplies | \$  | 2,200,986<br>376,296<br>9,419<br>3,753<br>72,121 |
|                                                                                                       | \$  | 2,662,575                                        |

### ATLANTA INDEPENDENT SCHOOL SYSTEM SCHEDULE OF APPROVED LOCAL OPTION SALES TAX PROJECTS YEAR ENDED JUNE 30, 2010

| PROJECT                                                                                                                                                                                                                                                                                                     | ORIGINAL<br>ESTIMATED<br>COST (1) | CURRENT<br>ESTIMATED<br>COSTS (2) | AMOUNT EXPENDED IN CURRENT YEAR (3) | AMOUNT<br>EXPENDED<br>IN PRIOR<br>YEARS (4) | PROJECT<br>STATUS |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|-----------------------------------|-------------------------------------|---------------------------------------------|-------------------|
|                                                                                                                                                                                                                                                                                                             | 0001(1)                           | 00010 (2)                         | 12/11(0)                            | TEMICO (4)                                  | 01/1100           |
| SPLOST II  Dekalb County Renovations, modifications, additions and equipment for the following facilities: Crim High School, Coan Middle School, Burgess/Peterson Elementary School, East Lake Elementary School, Lin Elementary School, Toomer Elementary School, and Whitefoord Elementary  Fulton County | 21,355,321                        | 26,443,062                        | 409,388                             | 26,443,062                                  | Ongoing           |
| New school construction, classroom additions, renovations, infrastructure improvements, security system improvements, technology improvements, land acquisition, site preparation, new staff development and instructional support facilities, new maintenance  SPLOST III  Fulton County                   | 486,538,295                       | 427,372,400                       | 4,706,515                           | 427,372,400                                 | Ongoing           |
| Capital outlay projects including new school construction, classroom additions, renovations, infrastructure improvements, upgrading security system, technology improvements, land acquisition, site preparation, providing staff development and instructional  Dekalb County                              | 552,357,776                       | 552,357,776                       | 108,752,542                         | 107,703,755                                 | Ongoing           |
| Capital outlay projects consisting of construction, renovations, modifications, additions and equipment for the following facilities: The Howard School, Lin Elementary School and Whitefoord Elementary School and any future updates: Crim High School, Coan                                              | 20,511,000<br>\$ 1,080,762,392 \$ | 20,511,000<br>1,026,684,238 \$    | 1,455,487<br>115,323,932 \$         | 9,754,495<br>571,273,712                    | Ongoing           |

- (1) The School System's original cost estimate as specified in the resolution calling for the imposition of the Local Option Sales Tax.
- (2) The School System's current estimate of total cost for the projects. Includes all cost from project inception to completion.
- (3) The voters of Fulton and Dekalb Counties approved the imposition of a 1% sales tax to fund the above projects and retire associated debt. Amounts expended for these projects may include sales tax proceeds, state, local property taxes and/or other funds over the life of the projects.
- $\begin{tabular}{ll} \end{tabular} \begin{tabular}{ll} \end{tabular} \be$

### ATLANTA INDEPENDENT SCHOOL SYSTEM SCHEDULE OF STATE REVENUE FISCAL YEAR ENDED JUNE 30, 2010

|                                                            |    | GOVERNMEN    | TAL FUND TYPES |             |              |
|------------------------------------------------------------|----|--------------|----------------|-------------|--------------|
|                                                            | _  |              | OTHER NONMAJ   | OR          |              |
|                                                            |    | GENERAL      | GOVERNMENTA    | L           |              |
| AGENCY/FUNDING                                             | _  | FUND         | FUNDS          |             | TOTAL        |
| GRANTS                                                     |    |              |                |             |              |
| Bright from the Start:                                     |    |              |                |             |              |
| Georgia Department of Early Care and Learning              |    |              |                |             |              |
| Pre-Kindergarten Program                                   | \$ | -            | \$ 2,418,7     | 44 \$       | 2,418,744    |
| Education, Georgia Department of                           |    |              |                |             |              |
| Quality Basic Education                                    |    |              |                |             |              |
| Direct Instructional Cost                                  |    |              |                |             |              |
| Kindergarten Program                                       |    | 10,608,386   |                | _           | 10,608,386   |
| Kindergarten Program - Early Intervention Program          |    | 1,913,523    |                | -           | 1,913,523    |
| Primary Grades (1-3) Program                               |    | 24,462,046   |                | _           | 24,462,046   |
| Primary Grades - Early Intervention (1-3) Program          |    | 4,050,672    |                | _           | 4,050,672    |
| Upper Elementary Grades (4-5) Program                      |    | 10,569,709   |                | _           | 10,569,709   |
| Upper Elementary Grades - Early Intervention (4-5) Program |    | 2,896,175    |                | _           | 2,896,175    |
| Middle Grades (6-8) Program                                |    | 378,301      |                | _           | 378,301      |
| Middle School (6-8) Program                                |    | 15,670,712   |                | _           | 15,670,712   |
| High School General Education (9-12) Program               |    | 14,603,935   |                | _           | 14,603,935   |
| Vocational Laboratory (9-12) Program                       |    | 3,215,997    |                | _           | 3,215,997    |
| Students with Disabilities - All Categories                |    | 11,671,890   |                | _           | 11,671,890   |
| Gifted Student - Category VI                               |    | 3,610,980    |                | _           | 3,610,980    |
| Remedial Education Program                                 |    | 1,151,019    |                | _           | 1,151,019    |
| Alternative Education Program                              |    | 1,262,240    |                | _           | 1,262,240    |
| English Speakers of Other Languages (ESOL)                 |    | 1,213,481    |                | _           | 1,213,481    |
| Media Center Program                                       |    | 3,164,315    |                |             | 3,164,315    |
| 20 Days Additional Instruction                             |    | 977,162      |                | _           | 977,162      |
| Staff and Professional Development                         |    | 572,604      |                | _           | 572,604      |
| Indirect Cost                                              |    | 372,004      |                | -           | 372,004      |
|                                                            |    | 2 449 405    |                |             | 2 440 405    |
| Central Administration                                     |    | 2,448,405    |                | -           | 2,448,405    |
| School Administration                                      |    | 7,410,956    |                | -           | 7,410,956    |
| Facility Maintenance and Operations                        |    | 7,305,012    |                | -           | 7,305,012    |
| Categorical Grants                                         |    |              |                |             |              |
| Pupil Transportation                                       |    |              |                |             |              |
| Regular                                                    |    | 3,327,952    |                | -           | 3,327,952    |
| Nursing Services                                           |    | 729,974      |                | -           | 729,974      |
| Mid-term Adjustment Hold-Harmless                          |    | 416,181      |                | -           | 416,181      |
| Austerity Reduction                                        |    | (27,663,516) |                | -           | (27,663,516) |
| Other State Programs                                       |    |              |                |             |              |
| Career, Technical and Agriculture                          |    | -            | 155,5          | 85          | 155,585      |
| Charter Schools- APS                                       |    | -            | 420,0          | 00          | 420,000      |
| Georgia Council for the Arts (ACE)                         |    | -            | 13,0           | 21          | 13,021       |
| Health Insurance                                           |    | 561,914      |                | -           | 561,914      |
| CTAE M.E. Support                                          |    | -            | 3,1            | 64          | 3,164        |
| Preschool Handicapped Program                              |    | _            | 209,4          | 27          | 209,427      |
| Residential Treatment Centers Grant                        |    | 560,711      | ,              | _           | 560,711      |
| Teacher's Retirement                                       |    | 146,809      |                | _           | 146,809      |
| Vocational Supervisors                                     |    | -            | 60,8           |             | 60,817       |
| Adult Education                                            |    | -            | 194,2          |             | 194,209      |
| Adult Literacy Project                                     |    | _            | 230,2          |             | 230,275      |
| Adult Enteracy Project                                     | \$ | 107,237,545  | \$ 3,705,2     |             | 110,942,787  |
|                                                            | Ф  | 101,43,1543  | ψ 3,103,2      | <b>⊤∠</b> ⊅ | 110,742,707  |

## Statistical Section (Unaudited)

### Atlanta Independent School System

### Introduction to the Statistical Section (Unaudited)

This part of Atlanta Independent School Systems comprehensive annual financial report presents detailed information as a context for understanding this year's financial statements, note disclosures, and supplementary information. This information is unaudited.

Contents Schedule **Financial Trends** 1 - 5 These tables contain trend information that may assist the reader in assessing the School System's current financial performance by placing it in a historical perspective. 6 - 8 **Revenue Capacity Information** These tables contain information to help the reader assess the School System's two most significant revenue sources: property taxes and sales taxes. **Debt Capacity** These tables present information that may assist the reader in analyzing the affordability of the School System's current levels of outstanding debt and the School System's ability to issue additional debt in the future. As of June 30, 2010, there is no debt to report. **Operating Information** 9 - 13These tables contain service indicators that can inform ones' understanding how the information in the School System's financial statements relates to the services the School System provides and the activities it performs. Employee by function data is not included. 14 - 19 **Demographic and Economic Information** These tables present demographic and economic information intended (1) to assist users in understanding the socioeconomic environment within which the School System operates and (2) to provide information that facilitates comparisons of financial statement information over time.

### Data Source:

Unless otherwise noted, the information in these tables is derived from the comprehensive annual financial report for the applicable year. The School System implemented GASB No. 34 in fiscal year 2002; therefore, tables presenting government-wide financial data include only nine years of information.

### ATLANTA INDEPENDENT SCHOOL SYSTEM

Net Asset by Component Last Nine Fiscal Years Schedule 1

|                                                 |              |              |              |              |              |               |               | Restated      |               |
|-------------------------------------------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|
| Fiscal Year Ended June 30,                      | 2002         | 2003         | <u>2004</u>  | 2005         | <u>2006</u>  | 2007          | 2008          | 2009          | <u>2010</u>   |
| Governmental Activities                         |              |              |              |              |              |               |               |               |               |
| Invested in Capital Assets, Net of Related Debt | 481,975,764  | 629,768,301  | 733,997,697  | 803,563,172  | 831,829,656  | 893,683,701   | 854,305,957   | 959,621,519   | 1,056,744,474 |
| Restricted                                      | 2,482,792    | -            | -            | 3,988,606    | 26,478,370   | 106,980,587   | 182,517,605   | 152,371,189   | 111,943,417   |
| Unrestricted                                    | 249,505,942  | 182,053,270  | 95,404,253   | 115,840,477  | 125,881,509  | 157,963,991   | 191,270,394   | 168,743,024   | 128,194,970   |
| Total Governmental Activities Net Assets        | 733,964,498  | 811,821,571  | 829,401,950  | 923,392,255  | 984,189,535  | 1,158,628,279 | 1,228,093,956 | 1,280,735,732 | 1,296,882,861 |
|                                                 |              |              |              |              |              |               |               |               |               |
| Business-Type Activities                        |              |              |              |              |              |               |               |               |               |
| Invested in Capital Assets, Net of Related Debt | 2,720,262    | 2,887,616    | 3,897,068    | 5,055,963    | 5,776,388    | 8,504,052     | -             | -             | -             |
| Unrestricted                                    | (12,995,516) | (18,572,353) | (22,325,064) | (25,805,372) | (26,121,644) | (9,964,379)   | 484,935       | 1,972,799     | 2,038,487     |
| Total Business-Type Activities Net Assets       | (10,275,254) | (15,684,737) | (18,427,996) | (20,749,409) | (20,345,256) | (1,460,327)   | 484,935       | 1,972,799     | 2,038,487     |
|                                                 |              |              |              |              |              |               |               |               |               |
| Primary Government Activities                   |              |              |              |              |              |               |               |               |               |
| Invested in Capital Assets, Net of Related Debt | 484,696,026  | 632,655,917  | 737,894,765  | 808,619,135  | 837,606,044  | 902,187,753   | 854,305,957   | 959,621,519   | 1,056,744,474 |
| Restricted                                      | 2,482,792    | -            | -            | 3,988,606    | 26,478,370   | 106,980,587   | 182,517,605   | 152,371,189   | 111,943,417   |
| Unrestricted                                    | 236,510,426  | 163,480,917  | 73,079,189   | 90,035,105   | 99,759,865   | 147,999,612   | 191,755,329   | 170,715,823   | 130,233,457   |
| Total Primary Government Activities Net Assets  | 723,689,244  | 796,136,834  | 810,973,954  | 902,642,846  | 963,844,279  | 1,157,167,952 | 1,228,578,891 | 1,282,708,531 | 1,298,921,348 |

Source: Atlanta Independent School System Financial Reports for previous years and fiscal year ended June 30, 2010

Note: GASB 34 implemented in 2002, only nine years presented.

### ATLANTA INDEPENDENT SCHOOL SYSTEM Change in Net Assets Last Nine Fiscal Years Schedule 2

Restated Fiscal Year Ended June 30, 2002 2003 2004 2005 2006 2007 2008 2009 2010 Expenses Governmental Activities Instruction 369,380,523 404,300,173 424,091,453 435,352,357 393,121,077 384,275,604 442,325,531 427,131,947 438,036,127 Pupil Services 22,627,253 21,649,868 21,890,649 24,009,140 29,201,941 20,424,786 36,915,697 36,130,943 37,303,898 Improvement of Instructional Services 28.097.268 23 447 177 21.135.004 20,011,373 31.910.382 27,779,791 42,180,829 38.598.585 40.427.290 Educational Media Services 12.360.619 7.615.931 6.746.870 7.087.158 11.326.263 8.112.792 11.637.527 9.220.728 8.394.083 General Administration 10.924.016 13.622.969 21.539.082 18.908.200 22.244.328 22.613.568 18.659.059 15,698,105 14.110.681 School Administration 30 642 476 25 948 073 24 230 800 23.247.406 36 313 409 25 103 296 34 558 215 26 425 185 28 239 428 8 337 982 6 685 755 12 973 297 11 483 553 15 327 591 Business Administration 6 452 828 5 482 136 14 960 540 24 150 131 61 198 598 58 896 420 61 354 665 48 321 284 60 098 358 57 871 414 91 600 184 88 484 674 90 747 017 Maintenance and Operations Pupil Transportation 17.000.163 16.678.855 15.189.582 14.678.214 21.658.991 19.865.342 42,709,556 53,662,233 39.593.169 Support Services-Central 25.991.753 23.404.234 29.129.882 26.204.018 26.764.937 25.086.693 32.899.945 38.798.862 48.566.805 3,214,167 Community Services 6.116.012 (13.721) 681,496 423,301 837,701 2,267,033 9,330,309 3,707,098 3,350,291 Support Services-Other Enterprise Operations 977,215 249,094 Employee Benefits 237,108 690,836 538,613 1,855,674 1,031,588 1,788,213 2,295,941 2,022,585 Interest Depreciation 204,969 Total Governmental Activities Expenses 591,670,637 608,381,634 631,685,928 625,466,819 648,306,358 609,378,726 776,088,617 764,304,432 766,118,965 Business-Type Activities Food Services 25,739,005 27.325.463 26.552.371 25,772,181 21,711,551 19,204,656 30.519.130 21,752,821 23,222,029 Total Business-Type Activities Expenses 25,739,005 27,325,463 26,552,371 25,772,181 21,711,551 19,204,656 30,519,130 21,752,821 23,222,029 Total Primary Government Activities Expenses 617,409,642 635,707,097 658,238,299 651,239,000 670,017,909 628,583,382 806,607,747 786,057,253 789,340,994 Program Revenues Governmental Activities Charges for Services 1,004,517 114,350 90,084 Instruction 140,047 2,097,124 School Administration 1,067,404 1,246,236 995,042 Maintenance and Operations Enterprise Operations 3,749,416 767 347 754,773 Operating Grants and Contributions 213,249,865 211,745,193 187,402,434 170,977,158 176,215,716 156,075,020 168,958,774 108,327,712 110,873,809 Instruction Pupil Services 4,209,345 4,428,193 6,558,788 8,414,003 7,400,136 14,951,701 18,133,132 20,282,835 14,470,057 Improvement of Instructional Services 17,993,177 13,528,687 17,556,463 16,447,379 11,712,590 16,073,230 16,110,597 20,193,588 27,647,132 Educational Media Services 1,723,159 30,954 182,646 1,491,330 2,424,655 3,745,884 2,899,356 1,404,768 General Administration 2,084,660 2,648,088 3,756,784 4,151,612 4,516,383 3,336,077 3,104,288 5,788,541 3,705,087 School Administration 448,209 2,097,074 381,845 238,704 355,600 6,065,020 3,498,951 5,874,998 6,841,227 Business Administration 366,225 1,115,379 1,102,416 9,106,449 3,933,403 2 925 304 Maintenance and Operations 56,963 222 320 58 967 27,511 261,388 8,740,838 9,262,487 17,293,612 15,521,798 Pupil Transportation 806,645 1,046,705 379,673 1,409,015 1,960,211 5,206,251 5,337,639 8,537,786 8,286,759 Support Services-Central 735 268 108 002 754,227 1,105,539 104,874 984 451 660 429 7 680 398 9 984 164 Community Services 2.762.298 3,597,754 65 551 226 806 2,811,038 2,116,177 2 524 240 1 444 714 677 385 Support Services-Other 564 776 7,365,780 1 307 102 Enterprise Operations 12,691 Capital Grants and Contributions 8,592,231 2,124,937 2,717,420 2 230 799 8 927 Instruction Maintenance and Operations 1,191,630 2,207,605 1,640,644 653,047 Pupil Transportation Total Governmental Activities Program Revenues 253,226,596 222,121,795 206,995,305 225,654,541 241,669,680 209,611,500 246,176,956 205,789,588 205,616,181 Business-Type Activities Charges for Services Food Services 1,886,863 2,388,324 1,966,090 3,566,337 2,580,828 2,534,746 2,187,375 2,291,777 1,836,912 Operating Grants and Contributions Food Services 20,013,045 19,527,656 20,250,537 18,088,139 18,265,689 19,068,852 20,877,018 20,948,908 21,442,603 Total Business-Type Activities Program Revenues 21,899,908 21,915,980 22,216,627 244,338,422 21,654,476 20,846,517 21,603,598 247,258,139 23,064,393 23,240,685 229,030,273 275 126 504 263 585 660 228 649 781 230 458 017 269 241 349 228,895,696 Total Primary Government Activities Program Revenues

#### ATLANTA INDEPENDENT SCHOOL SYSTEM Change in Net Assets Last Nine Fiscal Years Schedule 2

| Section                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        | Fiscal Year Ended June 30,                                      | 2002          | 2003          | 2004          | 2005          | 2006          | 2007          | 2008          | Restated<br>2009 | 2010          |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|------------------|---------------|
| Page                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                 | 2002          | 2003          | 2004          | 2003          | 2000          | 2007          | 2008          | 2009             | 2010          |
| Instruction   (147,338.47)   (194,80).48   (233,71,99)   (26,144.40)   (214,600)   (215,600)   (215,240)   (318,618)   (32,072,224)   (318,618)   (32,072,224)   (318,618)   (32,072,224)   (318,618)   (32,072,224)   (318,618)   (32,072,224)   (318,618)   (32,072,224)   (318,618)   (32,072,224)   (318,618)   (32,072,224)   (318,618)   (32,072,224)   (318,618)   (32,072,224)   (318,618)   (318,618)   (32,072,224)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618)   (318,618   |                                                                 |               |               |               |               |               |               |               |                  |               |
| Pigal Services   18,417 989   17,221 675   15,313 861   15,595,137   13,918,09   13,918,09   13,418,05   16,018,055   16,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   12,018,051   1    |                                                                 | (147 538 427) | (190 430 043) | (233 971 599) | (262 144 400) | (216 896 434) | (227 196 067) | (273 252 407) | (318 664 187)    | (327 072 234) |
| Improvement of Instantional Services   (10,104/91)   (9,918,940   (3,788,541)   (3,656,994)   (1,079,79)   (1,105,661)   (3,607,222)   (18,449,79)   (1,278,158)   (3,688,137)   (3,688,137)   (3,688,137)   (3,688,137)   (3,688,137)   (3,621,172)   (3,698,135)   (3,688,137)   (3,621,172)   (3,698,135)   (3,688,137)   (3,681,137)   (3,621,172)   (3,698,135)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,681,137)   (3,68   |                                                                 |               |               |               |               |               |               |               |                  |               |
| Educational Media Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     |                                                                 |               |               |               |               |               |               |               |                  |               |
| General Administration                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                 |               |               |               |               |               |               |               |                  |               |
| School Administration         (0,91,407)         (2,18,409)         (23,18,409)         (23,18,500)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,80)         (1,90,8                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                 |               |               |               |               |               |               |               |                  |               |
| Basines Administration         (8,379,82)         (6,42,828)         (5,382,189)         (13,18,7918)         (13,38,8124)         (2,371,04)         (20,16,730)         (12,402,177)           Page Transportation         (16,14,165)         (16,19,589)         (16,328,598)         (13,329,199)         (18,08,136)         (13,467,461)         (6,71,3370)         (43,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)         (31,124,461)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                 |               |               |               |               |               |               |               |                  |               |
| Maintenane and Operations (6),14,615 (8),267,000 (12,95,000 (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,057) (123,0 |                                                                 |               |               |               |               |               |               |               |                  |               |
| Papel Transportation                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                 |               |               |               |               |               |               |               |                  |               |
| Signor Services                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                 |               |               |               |               |               |               |               |                  |               |
| Other Support Services         (61,859)         (2.582.85)         2.234.04         10.21,431         (10.05)         5.97.77         2.80.95         2.91.07         3.230.09)           Bengriso Operations         (16.152)         -         -         -         7.02.72         (803.23.97)         2.811.08         2.116.77           Incress Increased         (977.215)         -         (600.836)         (33.861)         (1,855.674)         (1,011.588)         (7,851.18)         (2.202.288)         (2.302.288)         (2.302.288)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3.302.09)         (3                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                                                                 |               |               |               |               |               |               |               |                  |               |
| Non-Institutional Services   116.729                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               .                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           |                                                                 |               |               |               |               |               |               |               |                  |               |
| Property Taxes Levide for General Purposes   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000   1,000     |                                                                 |               |               | -,,           | -,,           |               |               |               |                  |               |
| Marcian   Marc   |                                                                 | ( -,,         | -             | _             | _             | _             | -             |               |                  |               |
| Commental Activities Net (Expenses)/Revenues   (38,39,097)                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | * *                                                             | (977.215)     | _             | (690.836)     | (538.613)     | (1.855.674)   | (1.031.588)   |               |                  | (2.022.585)   |
| Second Services   Casta purpose   Casta purp   |                                                                 |               | (366,711,954) |               |               |               |               |               |                  |               |
| Second Services   Second Ser   | Pusiness Type Activities                                        |               |               |               |               |               |               |               |                  |               |
| Total Business-Type Activities Net (Expenses) Revenues (3,839,097) (5,409,483) (4,335,744) (4,117,705) (865,034) 2,398,942 (7,454,737) 1,487,864 57,486 57,486                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |                                                                 | (2 920 007)   | (5.400.492)   | (4 225 744)   | (4 117 705)   | (965.024)     | 2 200 042     | (7.454.727)   | 1 407 064        | 57 106        |
| Concar   C   |                                                                 |               |               |               |               |               |               |               |                  |               |
| General Revenues and Other Charges in Net Assets Governmental Activities  Taxes  Property Taxes Levied for General Purposes 32,547,139 353,451,241 373,487,358 377,215,701 361,839,014 436,902,846 470,036,120 479,629,504 498,921,379 Property Taxes Levied for Debt Services 2 - 1,036,250 1,153,847 1,262,460 1,271,739 Sales Tax 93,920,742 79,256,916 85,604,946 91,202,366 115,953,787 121,568,815 115,735,907 108,957,224 63,438,076 Other Taxes Pederal and Other State Add not Restricted to Specific Programs Interest and Investment Earnings 16,910,046 11,616,000 1,995,307 4,658,043 73,9327 13,315,151 13,648,335 6,419,906 12,904,400,400 14,904,900,900 1,995,307 104,905,900 1,995,307 104,905,900 1,995,307 104,905,900 1,995,307 104,905,900 1,995,307 104,905,900 1,995,307 104,905,900 1,995,307 1,905,900,905 1,905,900,905 1,905,900,905,900,905 1,905,900,905 1,905,900,905 1,905,900,905 1,905,900,905,900,905 1,905,900,905 1,905,900,905 1,905,900,905 1,905,900,905,900,905 1,905,900,905 1,905,900,900,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900,900,900 1,905,900 1,905,900,900,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905,900 1,905 | Total Business-Type Activities (Expenses)/Revenues              | (5,837,071)   | (5,409,483)   | (4,333,744)   | (4,117,703)   | (803,034)     | 2,398,942     | (1,434,131)   | 1,467,604        | 37,480        |
| Property Taxes Levied for General Purposes   325,547,139   353,451,241   373,487,358   377,215,701   361,839,014   436,902,846   470,036,120   479,629,504   498,921,379   70,920,750,750   70,920,750,750   70,920,750,750   70,920,750,750   70,920,750,750,750,750,750,750,750,750,750,75                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Total Primary Government Activities Net Expense                 | (342,283,138) | (372,121,437) | (413,899,877) | (422,589,219) | (439,559,892) | (381,325,243) | (537,366,398) | (557,026,979)    | (560,445,298) |
| Property Taxes Levied for Debt Services   93,920,742   79,256,916   85,604,946   91,202,366   11,595,787   121,568,835   115,735,907   108,957,224   63,438,076   00                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Governmental Activities                                         |               |               |               |               |               |               |               |                  |               |
| Sales Tax         93,920,742         79,256,916         85,604,946         91,202,366         15,953,787         121,568,835         115,735,907         108,957,224         63,438,076           Other Taxes         -         -         -         -         -         1,979,560         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                | Property Taxes Levied for General Purposes                      | 325,547,139   | 353,451,241   | 373,487,358   | 377,215,701   | 361,839,014   | 436,902,846   | 470,036,120   | 479,629,504      | 498,921,379   |
| Other Taxes         -         -         1,979,560         -         -         1,347,241         4,328,538         1,360,947           Federal and Other State Aid not Restricted to Specific Programs         16,910,046         11,616,090         1,995,307         4,658,043         7,319,327         13,315,151         13,648,335         6,419,960         230,484           Miscellaneous         6,789,405         5,935,088         3,786,290         5,900,535         6,316,574         15,129,339         6,855,522         15,296,550         10,583,834           Gain on Sale of Assets         -         -         -         -         2,505,987         3,129,377         6,855,522         15,296,550         10,583,834           Transfers         -         -         (1,592,485)         (1,796,292)         (1,036,966)         (16,416,074)         (9,400,000)         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -<                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Property Taxes Levied for Debt Services                         | -             | -             | -             | -             | -             | 1,036,250     | 1,153,847     | 1,262,460        | 1,271,739     |
| Federal and Other State Aid not Restricted to Specific Programs   -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Sales Tax                                                       | 93,920,742    | 79,256,916    | 85,604,946    | 91,202,366    | 115,953,787   | 121,568,835   | 115,735,907   | 108,957,224      | 63,438,076    |
| Interest and Investment Earnings   16,910,046   11,616,090   1,995,307   4,658,043   7,319,327   13,315,151   13,648,335   6,419,960   230,484   Miscellaneous   6,789,405   5,935,088   3,786,290   5,900,535   6,316,574   15,129,339   6,855,522   15,296,550   10,583,834   6,819,846   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,838,834   10,83   | Other Taxes                                                     | -             | -             | -             | -             | 1,979,560     | -             | -             | -                | -             |
| Miscellaneous         6,789,405         5,935,088         3,786,290         5,900,535         6,316,574         15,129,339         6,855,522         15,296,550         10,583,834           Gain on Sale of Assets         -         -         -         2,505,987         3,129,377         -         528,432         897,453           Transfers         -         -         -         (1,962,928)         (1,036,966)         (16,416,074)         (9,400,000)         -         -           Extra ordinary Items         -         -         -         -         (1,981,811)         -         -         -           Total Governmental Activities         443,167,332         450,259,335         463,281,416         477,180,333         504,288,656         572,683,913         599,376,972         616,422,668         576,649,912           Business-Type Activities         -         -         -         59,711         (9,535)         -         -         8,202           Transfers         -         -         -         59,711         (9,535)         -         -         8,202           Other         -         -         -         -         59,711         (9,535)         9,400,000         -         8,202                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              | Federal and Other State Aid not Restricted to Specific Programs | -             | -             | -             | -             | 9,411,373     | -             | 1,347,241     | 4,328,538        | 1,306,947     |
| Cain on Sale of Assets                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | Interest and Investment Earnings                                | 16,910,046    | 11,616,090    | 1,995,307     | 4,658,043     | 7,319,327     | 13,315,151    | 13,648,335    | 6,419,960        | 230,484       |
| Transfers         -         (1,592,485)         (1,796,292)         (1,036,966)         (16,416,074)         (9,400,000)         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             | Miscellaneous                                                   | 6,789,405     | 5,935,088     | 3,786,290     | 5,900,535     | 6,316,574     | 15,129,339    | 6,855,522     | 15,296,550       | 10,583,834    |
| Extra ordinary Items Total Governmental Activities  443,167,332  450,259,335  463,281,416  477,180,353  504,288,656  572,683,913  599,376,972  616,422,668  576,649,912  Business-Type Activities  Interest and Investment Earnings Transfers Other                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Gain on Sale of Assets                                          | -             | -             | -             | -             | 2,505,987     | 3,129,377     | -             | 528,432          | 897,453       |
| Total Governmental Activities   443,167,332   450,259,335   463,281,416   477,180,353   504,288,656   572,683,913   599,376,972   616,422,668   576,649,912                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | Transfers                                                       | -             | -             | (1,592,485)   | (1,796,292)   | (1,036,966)   | (16,416,074)  | (9,400,000)   | -                | -             |
| Business-Type Activities Interest and Investment Earnings Interest and Investment Earning Interest and Interest Activities Interest and Investment Earning Interest and Interest Activities Interest and Interes | Extra ordinary Items                                            |               | -             | -             | -             | -             |               | -             | -                |               |
| Interest and Investment Earnings                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               | Total Governmental Activities                                   | 443,167,332   | 450,259,335   | 463,281,416   | 477,180,353   | 504,288,656   | 572,683,913   | 599,376,972   | 616,422,668      | 576,649,912   |
| Transfers Other         -         1,592,485         1,796,292         1,036,966         16,416,074         9,400,000         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Business-Type Activities                                        |               |               |               |               |               |               |               |                  |               |
| Other         79,445         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                           | Interest and Investment Earnings                                | -             | -             | -             | -             | 59,711        | (9,535)       | -             | -                | 8,202         |
| Total Business-Type Activities         -         -         1,592,485         1,796,292         1,096,677         16,485,984         9,400,000         -         8,202           Total Primary Government Activities         443,167,332         450,259,335         464,873,901         478,976,645         505,385,333         589,169,897         608,776,972         616,422,668         576,658,114           Change in Net Assets         Governmental Activities         104,723,291         83,547,381         53,717,283         58,708,839         65,593,798         188,959,728         69,465,311         57,907,825         16,147,128           Business-Type Activities         (3,839,097)         (5,409,483)         (2,743,259)         (2,321,413)         231,643         18,884,926         1,945,263         1,487,864         65,688                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   | Transfers                                                       | -             | -             | 1,592,485     | 1,796,292     | 1,036,966     | 16,416,074    | 9,400,000     | -                | -             |
| Total Primary Government Activities         443,167,332         450,259,335         464,873,901         478,976,645         505,385,333         589,169,897         608,776,972         616,422,668         576,658,114           Change in Net Assets           Governmental Activities         104,723,291         83,547,381         53,717,283         58,708,839         65,593,798         188,959,728         69,465,311         57,907,825         16,147,128           Business-Type Activities         (3,839,097)         (5,409,483)         (2,743,259)         (2,321,413)         231,643         18,884,926         1,945,263         1,487,864         65,688                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 | Other                                                           | -             | -             | -             | -             | -             | 79,445        | -             | -                | -             |
| Change in Net Assets  Governmental Activities  104,723,291 83,547,381 53,717,283 58,708,839 65,593,798 188,959,728 69,465,311 57,907,825 16,147,128 Business-Type Activities (3,839,097) (5,409,483) (2,743,259) (2,321,413) 231,643 18,884,926 1,945,263 1,487,864 65,688                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                     | Total Business-Type Activities                                  | -             | -             | 1,592,485     | 1,796,292     | 1,096,677     | 16,485,984    | 9,400,000     | -                | 8,202         |
| Governmental Activities 104,723,291 83,547,381 53,717,283 58,708,839 65,593,798 188,959,728 69,465,311 57,907,825 16,147,128 Business-Type Activities (3,839,097) (5,409,483) (2,743,259) (2,321,413) 231,643 18,884,926 1,945,263 1,487,864 65,688                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Total Primary Government Activities                             | 443,167,332   | 450,259,335   | 464,873,901   | 478,976,645   | 505,385,333   | 589,169,897   | 608,776,972   | 616,422,668      | 576,658,114   |
| Governmental Activities 104,723,291 83,547,381 53,717,283 58,708,839 65,593,798 188,959,728 69,465,311 57,907,825 16,147,128 Business-Type Activities (3,839,097) (5,409,483) (2,743,259) (2,321,413) 231,643 18,884,926 1,945,263 1,487,864 65,688                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            | Change in Net Assets                                            |               |               |               |               |               |               |               |                  |               |
| Business-Type Activities (3,839,097) (5,409,483) (2,743,259) (2,321,413) 231,643 18,884,926 1,945,263 1,487,864 65,688                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         |                                                                 | 104.723.291   | 83,547,381    | 53.717.283    | 58.708.839    | 65.593.798    | 188.959.728   | 69.465.311    | 57.907.825       | 16.147.128    |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                 |               |               |               |               |               |               |               |                  |               |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                |                                                                 |               |               |               |               |               |               |               |                  |               |

Atlanta Independent School System Financial Reports Source: for previous years and fiscal year ended June 30, 2010

Notes:

Restatement in year 2008 due to prior period adjustments for change in accounting principle and estimates. In fiscal year 2008, change in pension expense allocation.

In fiscal year 2007, change in allocation of capital assets.

Changes in Instruction support 2007 to 2008 due to proper allocation of salary and benefits in 2008.

GASB 34 implemented in 2002, only nine years presented.

In fiscal year 2010, sales tax decreased as compared to the previous four years due to sales tax refund/repayment.

### ATLANTA INDEPENDENT SCHOOL SYSTEM Governmental Fund Balances

#### overnmental Fund Balances Last Ten Fiscal Years

Schedule 3

|                                       |             |             |             |            |             |             |             |             | Restated    |             |
|---------------------------------------|-------------|-------------|-------------|------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Fiscal Year Ended June 30,            | 2001        | 2002        | 2003        | 2004       | 2005        | 2006        | 2007        | 2008        | 2009        | 2010        |
|                                       |             |             |             |            |             |             |             |             |             |             |
| General Fund                          |             |             |             |            |             |             |             |             |             |             |
| Reserved                              | 15,826,687  | 16,933,754  | 11,938,879  | 11,159,630 | 7,325,684   | 13,692,102  | 21,785,030  | 20,198,038  | 72,359,684  | 33,799,205  |
| Unreserved                            | 61,608,320  | 38,418,253  | 62,084,468  | 37,292,448 | 68,098,575  | 73,372,473  | 91,809,975  | 131,566,427 | 85,541,272  | 75,928,012  |
| Total General Fund                    | 77,435,007  | 55,352,007  | 74,023,347  | 48,452,078 | 75,424,259  | 87,064,575  | 113,595,005 | 151,764,465 | 157,900,956 | 109,727,217 |
|                                       |             |             |             |            |             |             |             |             |             |             |
| All Other Governmental Funds          |             |             |             |            |             |             |             |             |             |             |
| Reserved                              | 57,281,761  | 156,758,830 | 80,968,852  | 70,077     | 70,078      | 22,216,154  | 103,139,827 | 168,623,662 | 149,939,551 | 136,951,993 |
| Unreserved, reported in:              | , . ,       | , ,         | ,,          | ,          | ,           | , ., .      | ,,.         | ,,          | . , ,       | , ,         |
| · · · · · · · · · · · · · · · · · · · |             |             |             |            |             |             |             |             |             |             |
| Capital Project Funds                 | 111,530,754 | 12,000,000  | 12,000,000  | 32,778,625 | 30,060,165  | 39,512,697  | 34,183,429  | 23,702,646  | -           | -           |
| Special Revenue Funds                 | 25,073,172  | 22,558,744  | 18,027,458  | 17,571,631 | 11,868,263  | 12,177,524  | 12,652,472  | 14,193,822  | 11,995,289  | 11,767,769  |
| Total All Other Governmental Funds    | 193,885,687 | 191,317,574 | 110,996,310 | 50,420,333 | 41,998,506  | 73,906,375  | 149,975,728 | 206,520,130 | 161,934,840 | 148,719,762 |
|                                       |             |             |             |            |             |             |             |             |             |             |
| Total                                 | 271,320,694 | 246,669,581 | 185,019,657 | 98,872,411 | 117,422,765 | 160,970,950 | 263,570,733 | 358,284,595 | 319,835,796 | 258,446,979 |
|                                       |             |             |             |            |             |             |             |             |             |             |

Source: Atlanta Independent School System Financial Report for previous years and fiscal year ended June 30, 2010

### ATLANTA INDEPENDENT SCHOOL SYSTEM Changes in Governmental Fund Balances Last Ten Fiscal Years Schedule 4

| Fiscal Year Ended June 30,                                  | 2001                     | 2002                    | 2003                     | 2004                     | 2005                     | 2006                     | 2007                     | 2008                     | Restated<br>2009         | 2010                       |
|-------------------------------------------------------------|--------------------------|-------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|----------------------------|
| Revenues<br>Local Taxes                                     | 448.066.734              | 313.659.063             | 346.768.390              | 365.523.133              | 370.256.829              | 369.492.043              | 415.687.665              | 471.313.094              | 507.895.487              | 493.825.791                |
| Sales Taxes                                                 | 448,000,734              | 93.920.742              | 79,256,916               | 85,604,946               | 91.202.366               | 115,953,787              | 122,980,958              | 106,562,802              | 103,765,261              | 95,443,229                 |
| State Revenues                                              | 214,552,078              | 190,093,723             | 177,702,841              | 152,497,189              | 137,310,665              | 141,640,201              | 151,924,389              | 163,747,188              | 129,106,908              | 110,942,787                |
| Federal Revenues                                            | 58,428,717               | 44,949,186              | 57,560,015               | 63,594,376               | 65,118,135               | 66,535,863               | 71,658,231               | 71,651,548               | 70,336,278               | 82,463,268                 |
| Investment Income                                           |                          | 16,910,046              | 11,616,090               | 1,995,307                | 4,658,043                | 7,319,327                | 13,315,151               | 13,648,335               | 6,419,960                | 410,218                    |
| Facility Rental Fees                                        | -                        | 472,438                 | 436,094                  | 709,320                  | 876,965                  | 949,298                  | -                        | 1,604,301                | 1,246,236                | 995,042                    |
| Tuition Charges                                             |                          | 176,055                 | 30,800                   | 45,748                   | 11,707                   | 243,698                  |                          | 114,350                  | 140,047                  | 90,084                     |
| Charges for Other Services                                  | -                        |                         |                          |                          |                          | 904,128                  | 2,071,921                | 3,749,416                | 767,348                  | 754,773                    |
| Other                                                       | -                        | 24,324,599              | 11,875,018               | 9,545,822                | 9,578,369                | 15,066,259               | 15,884,882               | 13,512,915               | 23,817,861               | 22,081,274                 |
| Total Revenues                                              | 721,047,529              | 684,505,852             | 685,246,164              | 679,515,841              | 679,013,079              | 718,104,604              | 793,523,197              | 845,903,950              | 843,495,386              | 807,006,466                |
| Expenditures                                                |                          |                         |                          |                          |                          |                          |                          |                          |                          |                            |
| Current Expenditures                                        |                          |                         |                          |                          |                          |                          |                          |                          |                          |                            |
| Instruction                                                 | 335,112,602              | 353,337,682             | 387,299,503              | 405,869,137              | 395,383,620              | 358,003,139              | 405,189,908              | 373,703,960              | 394,246,196              | 403,804,829                |
| Support Services                                            |                          |                         |                          |                          |                          |                          |                          |                          |                          |                            |
| Pupil Services                                              | 20,966,352               | 22,590,159              | 21,612,774               | 21,853,555               | 23,972,046               | 28,296,328               | 23,654,225               | 33,795,599               | 35,859,316               | 36,234,070                 |
| Improvement of Instructional Services                       | 25,957,684               | 49,379,326              | 32,991,181               | 21,181,874               | 20,071,788               | 31,811,061               | 31,501,828               | 38,823,821               | 38,318,666               | 39,447,284                 |
| Educational Media                                           | 9,151,192                | 12,351,085              | 7,601,608                | 6,738,907                | 7,080,214                | 11,128,439               | 9,119,001                | 10,507,784               | 9,081,715                | 8,145,710                  |
| General Administration                                      | 16,253,607               | 10,683,333              | 13,026,341               | 13,504,910               | 9,832,227                | 15,066,526               | 15,833,120               | 17,134,640               | 15,572,414               | 13,763,790                 |
| School Administration                                       | 25,319,655               | 30,642,476              | 35,456,730               | 24,230,800               | 23,525,692               | 35,579,029               | 28,207,534               | 32,147,765               | 26,227,397               | 27,509,235                 |
| Business Services                                           | 16,210,243<br>52,598,342 | 8,337,982<br>61,193,777 | 6,452,828                | 5,482,136                | 6,795,841                | 12,959,536               | 15,632,317               | 23,625,597               | 17,182,008               | 15,934,176                 |
| Maintenance & Operation of Facilities                       | 52,598,342<br>20,044,651 | 16,088,475              | 62,044,973<br>14,295,463 | 61,539,367<br>13,022,959 | 48,442,054               | 59,941,395               | 60,202,421<br>17,344,114 | 84,456,521<br>37,822,559 | 89,297,173               | 90,301,296                 |
| Student Transportation<br>Central Support                   | 38,447,863               | 25,991,753              | 26,264,962               | 30,515,657               | 12,815,478<br>26,393,782 | 19,331,040<br>26,567,407 | 28,680,154               | 29,586,277               | 51,723,141<br>38,517,074 | 36,256,980<br>47,399,446   |
|                                                             | 72,905                   |                         | 8,582,226                |                          | 20,393,782               | 20,367,407               | 28,080,134               | 983,284                  | 3,676,062                | 47,399,440                 |
| Community Services<br>Nutrition                             | 72,903                   | 3,214,167               | 8,382,220                | 526,684                  | 220,202                  | -                        | -                        | 49,014                   | 12,500                   | -                          |
| Other                                                       | 2,861,537                | 681,496                 | 141,088,759              | 169,069,406              | •                        | 796,364                  | 2,386,576                | 49,014                   | 12,300                   | 3,274,650                  |
| Food Services Operation                                     | 24,379,053               | 001,470                 | 141,000,739              | 109,009,400              | •                        | 790,304                  | 2,360,370                |                          | -                        | 3,274,030                  |
| Other Operations of Non-Instructional Services              | 15,376                   |                         | -                        |                          | -                        | 48,270                   | -                        | 7,974,781                | -                        | -                          |
| Employee Benefits                                           | 103,857                  |                         | -                        |                          | -                        | 40,270                   | -                        | 7,974,761                | -                        | -                          |
| Enterprise Operations                                       | 7,579,712                |                         |                          |                          |                          |                          |                          |                          |                          | -                          |
| Other Uses                                                  | 57,968,892               | 78,153,025              |                          |                          | 107,635,321              | 78,371,573               |                          |                          | -                        |                            |
| Capital Outlays                                             | 37,700,072               | 70,133,023              |                          |                          | 107,033,321              | 70,571,575               | 56,735,237               | 67,911,787               | 151,389,516              | 139,770,104                |
| Debt Service Interest                                       | 2,045,429                | 977,215                 | _                        | 690,836                  | 538,613                  | 403,266                  | -                        | 1,788,213                | 2,295,941                | 5,755,506                  |
| Capital Lease Principal                                     | 2,600,000                | 10,225,534              | 8,417,826                | 6,066,632                | 4,386,236                | 2,700,668                | 3,840,761                | 2,387,590                | 6,800,416                | 2,022,585                  |
| Advance Refunding Escrow                                    | 110,501,066              | 37,991,609              | -,,                      | -,,                      | -                        | -,,                      | -                        | -,,                      | -                        | -,,                        |
| Total Expenditures                                          | 768,190,018              | 721,839,094             | 765,135,174              | 780,292,860              | 687,093,174              | 681,004,041              | 698,327,196              | 762,699,192              | 880,199,535              | 869,619,661                |
| •                                                           |                          |                         |                          |                          |                          |                          |                          |                          |                          |                            |
| Excess / (Deficiency) of Revenues over (under) Expenditures | (47,142,489)             | (37,333,242)            | (79,889,010)             | (100,777,019)            | (8,080,095)              | 37,100,563               | 95,196,001               | 83,204,756               | (36,704,149)             | (62,613,195)               |
| Other Financing Sources (Uses)                              |                          |                         |                          |                          |                          |                          |                          |                          |                          |                            |
| Proceeds from Capital Leases                                | 6,178,613                | 4,112,800               | 3,814,304                | 2,952,010                |                          | -                        | 2,638,066                | 20,000,000               | -                        | -                          |
| From Sale of Assets                                         | -                        | -                       | -                        | -                        | -                        | 3,131,798                | 3,169,238                | 909,104                  | 932,980                  | 1,224,378                  |
| From Notes                                                  | -                        | -                       |                          |                          |                          | 40,000                   | 10,115,000               | -                        | -                        | -                          |
| From Bonds                                                  |                          |                         | 2,129,553                | 13,270,248               | 11,875,815               | 3,907,884                | 3,921,678                |                          |                          |                            |
| Transfers in                                                | 83,207,278               | 42,589,027              | 2,482,792                | 18,158,072               | 18,128,500               | 19,874,172               | 27,635,695               | 25,307,215               | 34,055,410               | 44,664,147                 |
| Transfers out                                               | (83,207,278)             | (42,589,027)            | (2,482,792)              | (19,750,557)             | (19,924,792)             | (19,874,172)             | (44,051,769)             | (34,707,215)             | (34,055,410)             | (44,664,147)               |
| Total Other Financing Sources/(Uses)                        | 6,178,613                | 4,112,800               | 5,943,857                | 14,629,773               | 10,079,523               | 7,079,682                | 3,427,908                | 11,509,104               | 932,980                  | 1,224,378                  |
| Extraordinary Items                                         | -                        | -                       | -                        | -                        | -                        | -                        | (1,981,811)              | -                        | -                        | -                          |
| Net Change in Fund Balances                                 | (40,963,876)             | (33,220,442)            | (73,945,153)             | (86,147,246)             | 1,999,428                | 44,180,245               | 96,642,098               | 94,713,862               | (35,771,169)             | (61,388,817)               |
| Fund Balance at Beginning of Year                           | 312,346,296              | 279,890,024             | 258,964,810              | 185,019,657              | 115,423,338              | 116,292,413              | 166,928,634              | 263,570,733              | 355,606,965              | 323,846,887                |
| Prior Period Corrections                                    | -                        | -                       | -                        | -                        | -                        | 498,296                  | -                        | -                        | -                        | - (4.011.00*)              |
| Change in accounting practice FUND BALANCE AT END OF YEAR   | 271,382,420              | 246,669,582             | 185,019,657              | 98,872,411               | 117,422,766              | 160,970,954              | 263,570,733              | 358,284,596              | 319,835,796              | (4,011,091)<br>258,446,979 |
|                                                             |                          |                         |                          |                          |                          |                          |                          |                          |                          |                            |
| RECORDED FUND BALANCE AT END OF YEAR                        | 271,320,694              | 246,669,582             | 185,019,657              | 98,872,411               | 117,422,766              | 160,970,954              | 263,570,733              | 358,284,596              | 319,835,796              | 258,446,979                |
|                                                             | 15.08%                   | 6.92%                   | 1.11%                    | 0.87%                    | 0.72%                    | 0.46%                    | 0.60%                    | 0.60%                    | 1.26%                    | 1.08%                      |
| Debt service as a percentage of noncapital expenditures     | 15.08%                   | 0.92%                   | 1.11%                    | 0.87%                    | U. /2%                   | 0.40%                    | 0.00%                    | 0.00%                    | 1.26%                    | 1.08%                      |

Source: Atlanta Independent School System Financial Reports for previous years and fiscal year ended June 30, 2010

Notes: Recorded Fund Balances for 2000 and 2001 changed due to inventory reserves.

Extraordinary item in 2007 closing of two charter schools.

Changes in Instruction support 2007 to 2008 due to proper allocation of salary and benefits in 2008.

In fiscal year 2008 change in pension expense.

Large fluctuations in expenditures due to reclasses within functions.

### ATLANTA INDEPENDENT SCHOOL SYSTEM GENERAL FUND EXPENDITURES BY FUNCTION Last Ten Fiscal Years

Schedule 5

| Fiscal Year | Instruction 1 | Pupil<br>Services | School and<br>Admin.<br>Services | Business<br>Services 2 | Capital Outlay | Other 3    | Total       | total current expenditures<br>% of change from<br>prior year | total capital outlay<br>% of change from<br>prior year | total expenditures<br>% of change from<br>prior year |
|-------------|---------------|-------------------|----------------------------------|------------------------|----------------|------------|-------------|--------------------------------------------------------------|--------------------------------------------------------|------------------------------------------------------|
| 2001        | 296,112,778   | 16,895,530        | 70,616,896                       | 70,386,212             | -              | 38,237,302 | 492,248,718 | 43.18%                                                       | 0.00%                                                  | 13.81%                                               |
| 2002        | 315,472,276   | 18,373,267        | 62,467,052                       | 71,978,407             | -              | 41,681,449 | 509,972,451 | 3.15%                                                        | 0.00%                                                  | 3.60%                                                |
| 2003        | 343,085,735   | 17,131,932        | 59,678,758                       | 69,558,556             | -              | 27,740,683 | 517,195,664 | 4.52%                                                        | 0.00%                                                  | 1.42%                                                |
| 2004        | 359,444,397   | 15,259,936        | 52,257,050                       | 68,966,619             | -              | 37,341,209 | 533,269,211 | 1.32%                                                        | 0.00%                                                  | 3.11%                                                |
| 2005        | 360,922,790   | 15,635,773        | 23,265,642                       | 65,285,140             | 3,029,090      | 34,293,523 | 502,431,958 | -6.21%                                                       | 100.00%                                                | -5.78%                                               |
| 2006        | 328,733,992   | 20,886,301        | 42,964,459                       | 85,768,267             | -              | 31,105,339 | 509,458,358 | 2.85%                                                        | 0.00%                                                  | 1.40%                                                |
| 2007        | 371,030,700   | 10,491,218        | 34,463,418                       | 87,064,138             | 2,638,066      | 31,071,989 | 536,759,530 | 5.16%                                                        | 100.00%                                                | 5.36%                                                |
| 2008        | 346,276,544   | 16,742,092        | 41,041,883                       | 140,274,918            | 8,257,558      | 39,184,963 | 591,777,958 | 8.21%                                                        | 68.05%                                                 | 10.25%                                               |
| 2009        | 385,984,855   | 20,045,172        | 36,636,052                       | 133,410,584            | -              | 42,590,714 | 618,667,377 | 5.83%                                                        | 0.00%                                                  | 4.54%                                                |
| 2010        | 397,022,707   | 19,336,072        | 36,787,333                       | 136,817,366            | -              | 40,770,273 | 630,733,751 | 2.41%                                                        | 0.00%                                                  | 1.95%                                                |

Source:

Atlanta Independent School System Financial Reports for previous years and fiscal year ended June 30, 2010

Notes:

- 1 Instruction includes Improvement of Instructional Services and Educational Media.
- 2 Business Services includes Business Administration, Maintenance and Facilites and Student Transportation.
- ${\bf 3}\ Other\ includes\ Central\ Support,\ Community\ Services,\ Other\ Operations,\ Principal\ and\ Interest.$
- 4 Expenditures for Charter Schools were reclassed to Instruction in fiscal year 2010.

#### ATLANTA INDEPENDENT SCHOOL SYSTEM GENERAL FUND REVENUES BY SOURCE LAST TEN FISCAL YEARS

Schedule 6

|             |             |              |                |            |             | % of total |        |         |       |
|-------------|-------------|--------------|----------------|------------|-------------|------------|--------|---------|-------|
| Fiscal Year | Taxes       | State Grants | Federal Grants | Other      | Total       | Local      | State  | Federal | Other |
|             |             |              |                |            |             |            |        |         |       |
| 2001        | 305,699,801 | 193,545,040  | 1,063,223      | 7,224,034  | 507,532,098 | 60%        | 38.13% | 0.21%   | 1.42% |
| 2002        | 313,659,063 | 175,553,782  | 1,069,298      | 20,302,508 | 510,584,651 | 61%        | 34.38% | 0.21%   | 3.98% |
| 2003        | 346,768,390 | 170,033,573  | 427,849        | 14,822,888 | 532,052,700 | 65%        | 31.96% | 0.08%   | 2.79% |
| 2004        | 362,726,900 | 141,848,193  | 1,153,791      | 8,086,373  | 513,815,257 | 71%        | 27.61% | 0.22%   | 1.57% |
| 2005        | 370,256,829 | 124,113,881  | 1,326,039      | 13,084,964 | 508,781,713 | 73%        | 24.39% | 0.26%   | 2.57% |
| 2006        | 384,221,179 | 133,943,879  | 3,870,753      | 15,437,607 | 537,473,418 | 71%        | 24.92% | 0.72%   | 2.87% |
| 2007        | 430,844,808 | 145,105,716  | 1,112,951      | 19,069,158 | 596,132,633 | 72%        | 24.34% | 0.19%   | 3.20% |
| 2008        | 480,152,929 | 154,892,058  | 1,347,241      | 17,353,301 | 653,745,529 | 73%        | 23.69% | 0.21%   | 2.65% |
| 2009        | 514,075,346 | 122,514,004  | 4,328,538      | 16,548,410 | 657,466,298 | 78%        | 18.63% | 0.66%   | 2.52% |
| 2010        | 493,825,791 | 107,237,545  | 15,452,007     | 9,262,323  | 625,777,666 | 79%        | 17.14% | 2.47%   | 1.48% |
|             |             |              |                |            |             |            |        |         |       |

Source:

Atlanta Independent School System Financial Reports for previous years and fiscal year ended June 30, 2010

## ATLANTA INDEPENDENT SCHOOL SYSTEM ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST NINE FISCAL YEARS

Schedule 7

| Fiscal<br>Year Ended | Residential<br>Property | Commercial<br>Property | Industrial<br>Property | Other Property 1 | Less<br>Tax-Exempt<br>Property 2 | Total Taxable<br>Assessed Value | Total Direct<br>Tax Rate |
|----------------------|-------------------------|------------------------|------------------------|------------------|----------------------------------|---------------------------------|--------------------------|
| December 31, 2002    | 8,567,121,679           | 6,901,913,667          | 366,881,480            | 1,662,085,635    | 188,994,248                      | 17,309,008,213                  | 32.64%                   |
| December 31, 2003    | 9,578,478,978           | 7,104,858,403          | 323,814,720            | 1,590,030,109    | 160,151,146                      | 18,437,031,064                  | 32.08%                   |
| December 31, 2004    | 10,282,698,452          | 7,433,699,007          | 308,725,135            | 1,626,457,946    | 1,732,722,383                    | 17,918,858,157                  | 31.00%                   |
| December 31, 2005    | 10,842,205,309          | 7,255,025,020          | 618,322,584            | 1,590,005,363    | 186,756,118                      | 20,118,802,158                  | 30.09%                   |
| June 30, 2006        | 11,954,278,920          | 8,069,483,015          | 699,409,813            | 1,621,488,855    | 1,720,017,791                    | 20,624,642,812                  | 32.13%                   |
| June 30, 2007        | 13,202,618,136          | 9,744,120,546          | 776,908,905            | 1,595,456,173    | 1,887,341,520                    | 23,431,762,240                  | 31.61%                   |
| June 30, 2008        | 13,980,076,949          | 13,067,992,615         | 1,031,326,231          | 1,615,241,347    | 2,093,949,974                    | 27,600,687,168                  | 30.49%                   |
| June 30, 2009        | 13,872,372,979          | 11,249,746,299         | 890,877,231            | 1,720,999,874    | 1,910,282,501                    | 25,823,713,882                  | 30.49%                   |
| June 30, 2010        | 12,749,326,810          | 11,746,535,282         | 806,421,455            | 1,542,422,321    | 2,831,876,995                    | 24,012,828,873                  | 33.63%                   |

Source:

Statistical section of the City of Atlanta, Georgia Comprehensive Annual Financial Report For the Year Ended June 30, 2010

Notes:

- 1 Other Property consist of Historical, Agricultural, Conservation, Utility, Motor Vehicle, Heavy Equipment, Timber, Motor Homes, etc.
- 2 Tax Exempt Property consist of Basic Homestead, Elderly, Disabled Veteran, Freeport, etc.
- 3 Assessed values are established by the Fulton & Dekalb Counties Board of Tax Assessors on January 1 of each year at 40% of the market value as required by State Law.
- 4 The City of Atlanta changed from a December 31 fiscal year to a June 30 fiscal year in 2006.

#### ATLANTA INDEPENDENT SCHOOL SYSTEM PROPERTY TAX RATES - ALL OVERLAPPING GOVERNMENTS

(Per \$1,000 Assessed Value) Last Ten Fiscal Years Schedule 8

| -                 |     |                        | City Dire        | ect Rates |              |                |                        |                                                |                                                       | Overlapping      | g Rates                   |                                |            |
|-------------------|-----|------------------------|------------------|-----------|--------------|----------------|------------------------|------------------------------------------------|-------------------------------------------------------|------------------|---------------------------|--------------------------------|------------|
| Fiscal Year       |     | General                | School           | Parks     | City<br>Bond | School<br>Bond | Total<br>Direct<br>Tax | Atlanta/<br>Dekalb<br>County<br>Special<br>Tax | Downtown<br>Improvement<br>District<br>Special<br>Tax | County           | Fulton County County Bond | y, Georgia<br>Georgia<br>State |            |
| Ended             |     | Levy                   | Levy             | Levy      | Levy         | Levy           | Rate (2)               | District                                       | District (1)                                          | Levy (3)         | Levy                      | Levy                           | Total      |
| December 31, 2001 |     | 6.28                   | 23.84            | 0.48      | 1.27         | 0.96           | 32.83                  | 1.86                                           | 2.22                                                  | 13.31 <b>(3)</b> | 0.38                      | 0.25                           | 13.94      |
| December 31, 2002 | 2   | 9.02                   | 21.67            | 0.50      | 1.34         | 0.11           | 32.64                  | 1.30                                           | 2.50                                                  | 12.53 (3)        | 0.28                      | 0.25                           | 13.06      |
| December 31, 2003 | 3   | 8.71                   | 21.46            | 0.50      | 1.30         | 0.11           | 32.08                  | 1.14                                           | 3.60                                                  | 12.05 (3)        | 0.27                      | 0.25                           | 12.57      |
| December 31, 2004 | l   | 8.25                   | 20.87            | 0.50      | 1.27         | 0.11           | 31.00                  | 1.05                                           | 4.20                                                  | 11.59 (3)        | 0.07                      | 0.25                           | 11.91      |
| December 31, 2005 | 5   | 7.64                   | 20.42            | 0.50      | 1.43         | 0.10           | 30.09                  | 2.05                                           | 5.00                                                  | 11.58 (3)        | 0.06                      | 0.25                           | 11.89      |
| June 30, 2006     | (4) | 7.53                   | 22.64            | 0.50      | 1.41         | 0.05           | 32.13                  | 0.99                                           | 5.00                                                  | 11.40 (3)        | 0.06                      | 0.25                           | 11.72      |
| June 30, 2007     | (4) | 7.09                   | 22.64            | 0.50      | 1.33         | 0.05           | 31.61                  | 0.96                                           | 5.00                                                  | 10.28 (3)        | 0.06                      | 0.25                           | 10.58      |
| June 30, 2008     | (4) | 7.12                   | 21.64            | 0.50      | 1.18         | 0.05           | 30.49                  | 0.83                                           | 5.00                                                  | 10.28 (3)        | 0.60                      | 0.25                           | 10.59      |
| June 30, 2009     | (4) | 7.12                   | 21.64            | 0.50      | 1.18         | 0.05           | 30.49                  | 0.83                                           | 5.00                                                  | 10.28 (3)        | 0.00                      | 0.25                           | 10.53      |
| June 30, 2010     | (4) | 10.24                  | 21.64            | 0.50      | 1.20         | 0.05           | 33.63                  | 1.00                                           | 5.00                                                  | 10.28 (3)        | 0.00                      | 0.25                           | 10.53      |
| Sources:          |     | mber 2002<br>mber 2001 | -June 2010<br> - |           |              |                |                        | , 0                                            | nprehensive Ann<br>Financial Report                   |                  |                           |                                | e 30, 2010 |

Notes:

<sup>1</sup> Tax imposed by property owners in the district pursuant to state authorization.
2 Reduced by debt service payment of \$3,052,000 by the Atlanta Board of Education using its existing resources.

<sup>3</sup> Hospital levy included in County levy.

<sup>4</sup> The City of Atlanta changed from a December 31 fiscal year to a June 30 fiscal year in 2006.

#### ATLANTA INDEPENDENT SCHOOL SYSTEM PRINCIPAL PROPERTY TAXPAYERS JUNE 30, 2009 AND NINE YEARS AGO

Schedule 9

20091

|                                 | 2                            | 1                           |      | Percentage of Total         |
|---------------------------------|------------------------------|-----------------------------|------|-----------------------------|
| Tax Payer                       | Type of Business             | Taxable Assessed<br>Value 1 | Rank | City Taxable Assessed Value |
| Development Authority of Fulton | 2 Government                 | \$ 505,772,282              | 1    | 2.21%                       |
| Georgia Power Company           | Utility Service              | 222,362,604                 | 2    | 0.97%                       |
| Bell South                      | Communications Service       | 197,316,319                 | 3    | 0.86%                       |
| Coca-Cola Company               | Marketing and Manufacturing  | 166,718,521                 | 4    | 0.73%                       |
| Post Apartment Homes            | Residential Real Estate      | 148,085,301                 | 5    | 0.65%                       |
| BF ATL, LLC                     | Commercial Real Estate       | 135,349,360                 | 6    | 0.59%                       |
| Sun Trust Plaza Association     | Commercial Real Estate       | 103,661,410                 | 7    | 0.45%                       |
| Georgia Pacific Company         | Pulp and Paper Manufacturing | 98,028,880                  | 8    | 0.43%                       |
| IEP Peachtree, LLC              | Unclassified                 | 91,879,110                  | 9    | 0.40%                       |
| Hines One Atlantic Center LP    | Commercial Real Estate       | 86,807,370                  | 10   | 0.38%                       |
| Total                           |                              | \$ 1,755,981,157            |      | 7.67%                       |

2000

|                                      | 2000                         | Tax   | able Assessed |      | Percentage of Total<br>City Taxable |
|--------------------------------------|------------------------------|-------|---------------|------|-------------------------------------|
| Tax Payer                            | Type of Business             | Value |               | Rank | Assessed Value                      |
| Bell South                           | Communication Service        | \$    | 286,831,346   | 1    | 2.06%                               |
| Coca-Cola Company                    | Marketing and Manufacturing  |       | 153,553,900   | 2    | 1.10%                               |
| AT&T                                 | Communication Service        |       | 152,203,166   | 3    | 1.09%                               |
| Georgia Power Company                | Utility Service              |       | 141,211,989   | 4    | 1.01%                               |
| Post Apartment Homes                 | Residential Real Estate      |       | 102,632,380   | 5    | 0.74%                               |
| Georgia Pacific Company              | Pulp and Paper Manufacturing |       | 87,939,530    | 6    | 0.63%                               |
| CSC Associates                       | Commercial Real Estate       |       | 79,021,340    | 7    | 0.57%                               |
| One Ninety One Peachtree Association | Commercial Real Estate       |       | 76,173,610    | 8    | 0.55%                               |
| Overseas Partners                    | Commercial Real Estate       |       | 66,264,020    | 9    | 0.48%                               |
| Sumito Life Realty, Inc.             | Commercial Real Estate       |       | 63,874,410    | 10   | 0.46%                               |
| Total                                |                              | \$    | 1,209,705,691 |      | 8.69%                               |

#### Sources:

2009 - Statistical section of the City of Atlanta, Georgia Comprehensive Annual Financial Report for the Year Ended June 30, 2010. 2000 - Statistical section of the City of Atlanta, Georgia Comprehensive Annual Financial Report for the Year Ended June 30, 2007.

#### Notes:

- 1. 2009 Based on Net Assessed Value of \$22,924,256,395.
- 2. Development Authority of Fulton does not pay taxes but does temporarily hold property for others who pay taxes.

# ATLANTA INDEPENDENT SCHOOL SYSTEM PROPERTY TAX LEVIES AND COLLECTIONS LAST NINE FISCAL YEARS

Schedule 10

|                   | Taxes Levies           | Year of th  | e Levy                | Collections in      | Total Collecti | ions To Date          |
|-------------------|------------------------|-------------|-----------------------|---------------------|----------------|-----------------------|
| Fiscal Year Ended | for the Fiscal<br>Year | Amount (1)  | Percentage of<br>Levy | Subsequent<br>Years | Amount         | Percentage of<br>Levy |
| December 31, 2002 | 173,920,120            | 158,225,729 | 90.98%                | 15,105,557          | 173,331,286    | 99.66%                |
| December 31, 2003 | 178,909,014            | 166,815,658 | 93.24%                | 11,462,115 2        | 178,277,773    | 99.65%                |
| December 31, 2004 | 180,733,587            | 170,502,285 | 94.34%                | 9,752,408 2         | 180,254,693    | 99.74%                |
| December 31, 2005 | 178,703,068            | 160,301,279 | 89.70%                | 17,909,963 2        | 178,211,242    | 99.72%                |
| June 30, 2006     | 6,750,195              | 6,750,195   | 100.00%               | -                   | 6,750,195      | 100.00%               |
| June 30, 2007     | 179,606,933            | 164,976,460 | 91.85%                | 11,685,144 2        | 176,661,604    | 98.36%                |
| June 30, 2008     | 182,020,745            | 173,030,142 | 95.06%                | 6,494,066           | 179,527,207    | 98.63%                |
| June 30, 2009     | 196,377,854            | 190,475,498 | 96.02%                | 7,422,956           | 197,898,454    | 99.76%                |
| June 30, 2010     | 264,371,198            | 257,062,077 | 97.24%                | -                   | 257,062,077    | 97.24%                |

Source: Statistical section of the City of Atlanta, Georgia 2009 Comprehensive Annual Financial Report For the Year Ended June 30, 2010

Notes: 1 Does not include tax revenues retained by Fulton and DeKalb County for administrative expenditures, therefore the collection rate shown is slightly less than actual.

- 2 Adjusted to collection in subsequent year.
- 3 Information for the period prior to December 31, 2002 was not available.
- 4 The City of Atlanta changed from a December 31 fiscal year to a June 30 fiscal year in 2006.

#### ATLANTA INDEPENDENT SCHOOL SYSTEM COMPARISON OF PROPERTY TAX MILLAGE RATES as of June 30, 2010

Schedule 11

|                         |            | MAINTENANCE      |                 |
|-------------------------|------------|------------------|-----------------|
|                         | TOTAL RATE | AND<br>OPERATION | DEBT<br>SERVICE |
| Atlanta Public Schools  | 21.69      | 21.64            | 0.05            |
| Clayton County Schools  | 20.00      | 20.00            | 0.00            |
| Cobb County Schools     | 18.90      | 18.90            | 0.00            |
| DeKalb County Schools   | 22.90      | 22.90            | 0.00            |
| Douglas County Schools  | 24.10      | 20.00            | 4.10            |
| Fulton County Schools   | 17.50      | 17.15            | 0.35            |
| Gwinnett County Schools | 20.55      | 19.25            | 1.30            |
| Rockdale County Schools | 21.00      | 21.00            | 0.00            |

Source: Atlanta Public School Board Docs , school approved budgets, county commisioners, and

county online news.

Note: All tax rates are per \$1000 assessed valuation.

# ATLANTA INDEPENDENT SCHOOL SYSTEM TAX MILLAGE RATES LAST TEN TAX YEARS

Schedule 12

| Tax Year | Maintenance<br>and<br>Operations | Sinking<br>Bond<br>Fund | Total<br>Levy | Comments                                                                                                                                 |
|----------|----------------------------------|-------------------------|---------------|------------------------------------------------------------------------------------------------------------------------------------------|
| 2000     | 23.84                            | 0.96                    | 24.80         | Millage rate roll-back of \$1.09 on every \$1,000 levied for Education                                                                   |
| 2001     | 21.94                            | 0.12                    | 22.060        | Decrease of 2.74 mills due to: o Roll-Back Operating - 1.9 mills o Defeasement Bond Sinking .77 mills o Roll-Back Bond Sinking .07 mills |
| 2002     | 21.67                            | 0.11                    | 21.784        | Decrease of 0.276 mills                                                                                                                  |
| 2003     | 21.46                            | 0.11                    | 21.569        | Decrease of 0.215 mills                                                                                                                  |
| 2004     | 20.42                            | 0.10                    | 20.524        | Decrease of 1.05 mills                                                                                                                   |
| 2005     | 20.42                            | 0.10                    | 20.524        | No change from 2004                                                                                                                      |
| 2006     | 22.64                            | 0.054                   | 22.694        | Increase of 2.17 mills                                                                                                                   |
| 2007     | 22.64                            | 0.054                   | 22.694        | No change from 2006                                                                                                                      |
| 2008     | 21.64                            | 0.054                   | 21.694        | Decrease of 1.000 mills                                                                                                                  |
| 2009     | 21.64                            | 0.054                   | 21.694        | No change from 2008                                                                                                                      |
| 2010     | 21.64                            | 0.054                   | 21.694        | No change from 2009                                                                                                                      |

Sources:

Atlanta Public Schools June 2010 Tax Levy Board Resolution for tax year 2010 Georgia Department of Revenue for tax years 2000-2009

## ATLANTA INDEPENDENT SCHOOL SYSTEM SCHOOL BUILDINGS, ACREAGE AND CAPACITY

**June 30, 2010** Schedule 13

School Acreage, Square Footage, Planning Capacity, Area per Student, Effective Age

|     | 0011001               | Aoi cago, | Oqual C I | ootage,              | unning o          | apacity, Area            | a per otaaei | it, Elicotive              | Age                    |                            |
|-----|-----------------------|-----------|-----------|----------------------|-------------------|--------------------------|--------------|----------------------------|------------------------|----------------------------|
| Ele | mentary Schools       | Acres     | Sq.Ft.    | Planning<br>Capacity | SF per<br>Student | Original<br>Construction | Renovation   | Actual Age<br>(2010 basis) | Effective Age<br>Basis | Effective Age (2010 basis) |
| 1   | Adamsville            | 4.9       | 84,961    | 540                  | 157               | 1970                     | 2001         | 40                         | 2001                   | 9                          |
| 2   | Beecher Hills         | 9.5       | 43,791    | 378                  | 116               |                          | 1999         | 51                         | 1999                   | 11                         |
| 3   | Benteen               | 4.0       | 68,440    |                      | 158               |                          | 2000         | 53                         | 2000                   | 10                         |
| 4   | Bethune               | 4.5       | 70,151    | 594                  | 118               |                          | 1999         | 61                         | 1999                   | 11                         |
| 5   | Bolton Academy        | 4.0       | 83,286    | 648                  | 129               |                          |              | 7                          | 2003                   | 7                          |
| 6   | Boyd                  | 19.7      | 72,313    | 414                  | 175               | 1971                     |              | 39                         | 1971                   | 39                         |
| 7   | Brandon               | 10.0      | 86,138    |                      | 137               | 1947                     | 1994         | 63                         | 1994                   | 16                         |
| 8   | Brandon Primary       | 9.8       | 57,112    | 450                  | 127               | 1954                     | 2009         | 56                         | 2009                   | 10                         |
| 9   | Burgess-Peterson      | 8.3       | 85,518    |                      | 140               |                          | 2009         | 6                          | 2009                   | 6                          |
| 10  |                       |           |           |                      |                   |                          | 2004         |                            | 2004                   |                            |
|     | Capitol View          | 4.0       | 47,831    | 414                  | 116               |                          | 2004         | 81                         |                        | 6                          |
| 11  | Cascade               | 10.0      | 70,286    |                      | 156               |                          |              | 15                         | 1995                   | 15                         |
| 12  | Centennial Place      | 5.0       | 63,850    | 468                  | 136               | 1998                     | 2222         | 12                         | 1998                   | 12                         |
| 13  | Connally              | 3.7       | 90,440    |                      | 126               |                          | 2000         | 35                         | 2000                   | 10                         |
| 14  | Cleveland             | 4.8       | 67,513    |                      | 139               |                          |              | 14                         | 1996                   | 14                         |
| 15  | Continental Colony    | 8.7       | 81,360    |                      | 146               |                          | 1994         | 47                         | 1994                   | 16                         |
|     | Cook                  | 2.6       | 85,856    | 522                  | 164               | 2000                     |              | 10                         | 2000                   | 10                         |
| 17  | Deerwood Academy      | 21.0      | 82,261    | 648                  | 127               | 2004                     |              | 6                          | 2004                   | 6                          |
| 18  | Dobbs                 | 19.6      | 86,300    | 648                  | 133               | 2003                     |              | 7                          | 2003                   | 7                          |
| 19  | Dunbar                | 5.3       | 92,496    | 360                  | 257               | 1969                     | 2009         | 41                         | 2009                   | 1                          |
| 20  | East Lake             | 2.7       | 79,378    | 414                  | 192               | 1949                     | 1994         | 61                         | 1994                   | 16                         |
| 21  | Fain                  | 8.0       | 65,000    |                      | 129               | 1987                     | -            | 23                         | 1987                   | 23                         |
| 22  | Fickett               | 12.0      | 78,341    | 702                  | 112               | 1972                     | 1994         | 38                         | 1994                   | 16                         |
| 23  | Finch                 | 3.8       | 94,423    | 684                  | 138               | 2005                     | 1001         | 5                          | 2005                   | 5                          |
| 24  | Garden Hills          | 8.0       | 80,566    |                      | 144               | 1938                     | 2003         | 72                         | 2003                   | 7                          |
| 25  | Gideons               | 4.5       | 75,323    | 594                  | 127               | 1958                     | 2000         | 52                         | 2000                   | 10                         |
| 26  |                       |           |           |                      |                   | 1967                     | 2000         |                            | 2000                   |                            |
|     | Grove Park            | 7.0       | 83,808    | 522                  | 161               |                          | 2000         | 43                         |                        | 10                         |
| 27  | Heritage Academy      | 7.0       | 80,997    | 612                  | 132               | 2002                     |              | 8                          | 2002                   | 8                          |
| 28  | Herndon               | 6.5       | 85,046    | 576                  | 148               |                          |              | 8                          | 2002                   | 8                          |
| 29  | Hope                  | 2.4       | 57,369    | 504                  | 114               | 2002                     |              | 8                          | 2002                   | 8                          |
| _   | Humphries             | 8.2       | 65,274    | 468                  | 139               |                          | 1998         | 70                         | 1998                   | 12                         |
| 31  | Hutchinson            | 8.5       | 67,953    | 594                  | 114               | 1956                     | 1994         | 54                         | 1994                   | 16                         |
| 32  | Jackson               | 12.5      | 97,041    | 612                  | 159               |                          | 1994         | 43                         | 1994                   | 16                         |
| 33  | Jackson Primary       | 7.2       | 48,666    | 360                  | 135               | 1959                     | 2008         | 51                         | 2008                   | 2                          |
| 34  | Jones, M. A.          | 7.5       | 90,848    | 630                  | 144               |                          |              | 5                          | 2005                   | 5                          |
|     | Kimberly              | 7.2       | 73,316    | 594                  | 123               | 1958                     | 1999         | 52                         | 1999                   | 11                         |
| 36  | Lin, Mary             | 2.3       | 56,942    | 432                  | 132               | 1930                     | 1994         | 80                         | 1994                   | 16                         |
| 37  | Miles                 | 15.0      | 82,014    | 648                  | 127               | 2003                     |              | 7                          | 2003                   | 7                          |
| 38  | Morningside           | 5.2       | 105,847   | 648                  | 163               | 1930                     | 1994         | 80                         | 1994                   | 16                         |
| 39  | Parkside              | 8.3       | 78,671    | 558                  | 141               | 2001                     |              | 9                          | 2001                   | 9                          |
| 40  | Perkerson             | 9.0       | 79,517    | 504                  | 158               | 1994                     |              | 16                         | 1994                   | 16                         |
| 41  | Peyton Forest         | 25.0      | 66,236    |                      | 147               | 1968                     | 1999         | 42                         | 1999                   | 11                         |
| 42  | Rivers                | 8.0       | 81,721    | 432                  | 189               | 1950                     | 1999         | 60                         | 1999                   | 11                         |
|     | Scott                 | 8.0       | 77,536    | 576                  | 135               |                          | 2002         | 59                         | 2002                   | 8                          |
| 44  | Slater                | 13.0      | 79,342    | 576                  | 138               |                          | 2002         | 58                         | 2002                   | 8                          |
| 45  | Smith, Sarah          | 10.3      | 66,582    | 540                  | 123               | 1952                     | 1994         | 58                         | 1994                   | 16                         |
| 46  | Smith Intermediate    | 6.2       | 73,394    | 396                  | 185               | 2009                     |              | 1                          | 2009                   | 1                          |
|     | Springdale Park       | 4.5       |           |                      | 141               |                          |              | 1                          | 2009                   | 1                          |
|     | Stanton, D. H.        |           | 71,480    |                      |                   |                          | 2000         |                            | 2009                   |                            |
| _   | ,                     | 6.0       |           |                      | 120               |                          |              | 51                         |                        | 10                         |
|     | Stanton, F. L.        | 5.2       | 62,930    |                      | 206               |                          | 2000         | 82                         | 2000                   | 10                         |
| _   | Thomasville Heights   | 11.2      | 89,475    |                      | 121               | 1971                     | 2001         | 39                         | 2001                   | 9                          |
| 51  | Toomer                | 10.6      |           |                      | 132               |                          | 1998         | 43                         | 1998                   | 12                         |
|     | Towns                 | 8.9       | 68,766    |                      | 132               | 1963                     | 2000         | 47                         | 2000                   | 10                         |
|     | Usher                 | 14.0      | 90,570    |                      | 140               |                          | 2003         | 41                         | 2003                   | 7                          |
| _   | Venetian Hills        | 9.3       | 60,313    |                      | 140               |                          | 1994         | 56                         | 1994                   | 16                         |
|     | West Manor            | 10.8      | 42,474    |                      | 147               |                          | 2000         | 54                         | 2000                   | 10                         |
| 56  | White                 | 8.0       |           |                      | 110               |                          | 1999         | 46                         | 1999                   | 11                         |
| 57  | Whitefoord            | 2.3       | 62,712    | 468                  | 134               |                          | 1994         | 82                         | 1994                   | 16                         |
| 58  | Woodson               | 4.1       | 86,596    | 486                  | 178               | 1971                     | 1998         | 39                         | 1998                   | 12                         |
| Ele | mentary School Totals | 477.5     | 4,320,216 |                      |                   |                          |              | 39                         | 1999                   | 11                         |

### ATLANTA INDEPENDENT SCHOOL SYSTEM SCHOOL BUILDINGS, ACREAGE AND CAPACITY

June 30, 2010

Schedule 13

School Acreage, Square Footage, Planning Capacity, Area per Student, Effective Age

|                      |       | ,         | <u> </u>             |                   | supuoity, 7 ti           |            | , =                        | <u> </u>               |                            |
|----------------------|-------|-----------|----------------------|-------------------|--------------------------|------------|----------------------------|------------------------|----------------------------|
| Middle Schools       | Acres | Sq.Ft.    | Planning<br>Capacity | SF per<br>Student | Original<br>Construction | Renovation | Actual Age<br>(2010 basis) | Effective Age<br>Basis | Effective Age (2010 basis) |
| 1 Brown              | 15.6  | 139,918   | 1,014                | 138               | 1928                     | 2001       | 82                         | 2001                   | 9                          |
| 2 Bunche             | 42.3  | 114,500   | 884                  | 130               | 1979                     | 2001       | 31                         | 2001                   | 9                          |
| 3 Coan               | 16.1  | 166,269   | 1,066                | 156               | 1967                     | 2003       | 43                         | 2003                   | 7                          |
| 4 Harper-Archer      | 18.1  | 206,374   | 1,144                | 180               | 1963                     | 2002       | 47                         | 2002                   | 8                          |
| 5 Inman              | 4.2   | 134,042   | 780                  | 172               | 1923                     | 2005       | 87                         | 2005                   | 5                          |
| 6 Kennedy            | 5.0   | 228,028   | 1,092                | 209               | 1970                     | 2004       | 40                         | 2004                   | 6                          |
| 7 King M.L.          | 6.5   | 192,300   | 1,040                | 185               | 1973                     | 2003       | 37                         | 2003                   | 7                          |
| 8 Long               | 15.6  | 141,210   | 936                  | 151               | 1958                     | 2006       | 52                         | 2006                   | 4                          |
| 9 Parks              | 5.8   | 79,440    | 546                  | 145               | 1966                     | 1996       | 44                         | 1996                   | 14                         |
| 10 Price             | 19.0  | 152,791   | 1,014                | 151               | 1954                     | 2002       | 56                         | 2002                   | 8                          |
| 11 Sutton            | 12.5  | 144,737   | 1,040                | 139               | 1960                     | 2006       | 50                         | 2006                   | 4                          |
| 12 Sylvan            | 13.0  | 114,788   | 780                  | 147               | 1949                     |            | 61                         | 1949                   | 61                         |
| 13 Turner            | 9.5   | 122,279   | 832                  | 147               | 1950                     | 1999       | 60                         | 1999                   | 11                         |
| 14 Young             | 15.0  | 158,377   | 1,014                | 156               | 1951                     | 2009       | 59                         | 2009                   | 1                          |
| Middle School Totals | 198.2 | 2,095,053 | 13,182               | 158               | 1957                     |            | 54                         | 1999                   | 11                         |
| High Schools         | Acres | Sq.Ft.    | Planning<br>Capacity | SF per<br>Student | Original<br>Construction | Renovation | Actual Age<br>(2010 basis) | Effective Age<br>Basis | Effective Age (2010 basis) |
| 1 BEST               | 15.1  | 233,421   | 1,400                | 167               | 2009                     |            | 1                          | 2009                   | 1                          |
| 2 Carver             | 35.4  | 261,460   | 1,586                | 165               | 1920                     | 2005       | 90                         | 2005                   | 5                          |
| 3 Crim               | 17.9  | 190,624   | 1,014                | 188               | 1940                     | 2007       | 70                         | 2007                   | 3                          |
| 4 Douglass           | 32.0  | 291,912   | 2,028                | 144               | 1968                     | 2004       | 42                         | 2004                   | 6                          |
| 5 Forrest Hill       | 5.8   | 68,756    | 650                  | 106               | 2008                     |            | 2                          | 2008                   | 2                          |
| 6 Grady              | 19.5  | 211,888   | 1,326                | 160               | 1924                     | 2005       | 86                         | 2005                   | 5                          |
| 7 Jackson, Maynard   | 25.0  | 249,872   | 1,508                | 166               | 1985                     |            | 25                         | 1985                   | 25                         |
| 8 King, C.S.         | 27.2  | 232,321   | 1,400                | 166               | 2009                     |            | 1                          | 2009                   | 1                          |
| 9 Mays               | 70.4  | 310,369   | 1,664                | 187               | 1981                     |            | 29                         | 1981                   | 29                         |
| 10 North Atlanta     | 17.5  | 278,470   | 1,560                | 179               | 1951                     | 1994       | 59                         | 1994                   | 16                         |
| 11 South Atlanta     | 50.2  | 258,840   | 1,404                | 184               | 1973                     | 2008       | 37                         | 2008                   | 2                          |
| 12 Therrell          | 35.2  | 229,326   | 1,430                | 160               | 1960                     |            | 50                         | 1960                   | 50                         |
| 13 Washington        | 21.1  | 252,182   | 1,664                | 152               | 1924                     | 2005       | 86                         | 2005                   | 5                          |
| High School Totals   | 372.3 | 3,069,441 | 18,634               | 163               | 1966                     |            | 44                         | 1998                   | 12                         |

#### ATLANTA INDEPENDENT SCHOOL SYSTEM DEMOGRAPHIC STATISTICS LAST NINE FISCAL YEARS

Schedule 14

| Fiscal Year<br>Ended | Population 2  | Personal Income<br>(thousands of<br>dollars) 3 | Per Capita<br>Personal<br>Income 4 | Median<br>Age 5 | School<br>Enrollment <sub>6</sub> | Unemployment<br>Rate 7 |
|----------------------|---------------|------------------------------------------------|------------------------------------|-----------------|-----------------------------------|------------------------|
|                      | 1 optimized 1 | 401141 5) 3                                    |                                    | 1150 5          | Emonitor 6                        |                        |
| December 31, 2002    | 428,100       | 149,831                                        | 32,925                             | 32.3            | 55,640                            | 7.9%                   |
| December 31, 2003    | 432,900       | 153,070                                        | 32,739                             | 34.0            | 53,485                            | 7.7%                   |
| December 31, 2004    | 434,900       | 162,297                                        | 33,838                             | 33.8            | 51,358                            | 7.4%                   |
| Decemver 31, 2005    | 442,100       | 173,159                                        | 34,825                             | 34.7            | 50,188                            | 5.9%                   |
| June 30, 2006        | 451,600       | 184,186                                        | 35,846                             | 34.7            | 49,924                            | 5.3%                   |
| June 30, 2007        | 451,600       | 184,186                                        | 35,846                             | 34.7            | 49,707                            | 4.5%                   |
| June 30, 2008        | 461,956       | 196,683                                        | 36,309                             | 32.0            | 51,377                            | 5.9%                   |
| June 30, 2009        | 477,300       | 198,580                                        | 37,744                             | 35.0            | 48,093                            | 10.3%                  |
| June 30, 2010        | 480,700       | 199,747                                        | 27,380                             | 34.4            | 48,696                            | 10.3%                  |

- Sources: 1 For years ended December 31, 2002-June 30, 2009, Statistical section of the City of Atlanta, Georgia 2009 Comprehensive Annual Financial Report For the Year Ended June 30, 2009
  - 2 Atlanta Regional Commision- 2009 Atlanta City population estimate, regional snpashots, population & housing data.
  - 3 U.S. Department of Commerce, Bureau of Ecomonic Analysis- 2009 Advance Metropolitan Statistical Area (MSA) Income summary. Atlanta MSA includes Atlan
  - 4 U.S. Census Bureau, 2009 American Community Survey,1 year estimates, per capita income. Data includes Atlanta MSA
  - 5 U.S. Census Bureau, 2009 American Community Survey,1 year estimates, selected population profile; data limited to households. Data includes Atlanta MSA.
  - 6 Georgia Department of Education; Enrollment by grade level report as of March, 2010 count.
  - 7 Georgia Department of Labor; Unemplyment data (monthly not sesonally adjustmed) in Atlanta MSA for June, 2010.

### 1 Information for the period prior to December 31, 2002 was not available.

2 The City of Atlanta changed from a December 31 fiscal year to a June 30 fiscal year in 2006.

#### ATLANTA INDEPENDENT SCHOOL SYSTEM Principal Employers JUNE 30, 2009 AND NINE YEARS AGO

Schedule 15

|                                      |                              | 2009 1    |                                     |
|--------------------------------------|------------------------------|-----------|-------------------------------------|
| Employer                             | Type Of Business             | Employees | Percentage of Total City Employment |
| Allied Barton Security Services      | Security Services            | 4,058     | 2.11%                               |
| International Business Machine Corp. | Technology Services          | 3,739     | 1.94%                               |
| The Coco-Cola Company                | Marketing and Manufacturing  | 3,020     | 1.57%                               |
| Accenture LLP                        | Consulting                   | 2,100     | 1.09%                               |
| Turner Broadcasting System, Inc.     | Media/Entertainment          | 1,868     | 0.97%                               |
| Cable News network                   | Media                        | 1,792     | 0.93%                               |
| Air Service Corp                     | Transportation               | 1,386     | 0.72%                               |
| AT & T Services Inc.                 | Telecommunication            | 1,172     | 0.61%                               |
| Tenet Health System , Inc.           | Healthcare                   | 1,164     | 0.60%                               |
| Georgia-Pacific Corporation          | Pulp and Paper Manufacturing | 1,139     | 0.59%                               |
| Total                                |                              | 21,438    | 11.13%                              |
|                                      |                              |           |                                     |
|                                      |                              | 2000 1    |                                     |
| Employer                             | Type Of Business             | Employees | Percentage of Total City Employment |

Statistical section of the City of Atlanta, Georgia 2010 Comprehensive Annual Financial Report

Note: 1. Current year data and fiscal year 2000 data was not available

Source:

# ATLANTA INDEPENDENT SCHOOL SYSTEM GENERAL FUND PER PUPIL COST LAST TEN FISCAL YEARS

Schedule 16

| Fiscal Year 4 | Expenditures <sup>1</sup> | Active<br>Enrollment <sup>2</sup> | Cost Per<br>Pupil<br>Enrolled | Average<br>Daily<br>Attendance <sup>5</sup> | Cost<br>Per Pupil<br>Attended |
|---------------|---------------------------|-----------------------------------|-------------------------------|---------------------------------------------|-------------------------------|
| 2001          | 492,249                   | 56,955                            | 8,643                         | 54,411                                      | 9,047                         |
| 2002          | 509,972                   | 56,586                            | 9,012                         | 54,961                                      | 9,279                         |
| 2003          | 517,196                   | 54,946                            | 9,413                         | 52,398                                      | 9,871                         |
| 2004          | 533,269                   | 52,103                            | 10,235                        | 49,565                                      | 10,759                        |
| 2005          | 502,432                   | 51,377                            | 9,779                         | 49,138                                      | 10,225                        |
| 2006          | 509,458                   | 50,631                            | 10,062                        | 44,534                                      | 11,440                        |
| 2007          | 536,734                   | 49,773                            | 10,784                        | 48,720                                      | 11,017                        |
| 2008          | 591,778                   | 48,532                            | 12,194                        | 44,935                                      | 13,170                        |
| 2009          | 618,667                   | 48,093                            | 12,864                        | 51,449                                      | 12,025                        |
| 2010          | 630,734                   | 48,696                            | 12,953                        | 52,368                                      | 12,044                        |

Sources: 1 Atlanta Independent School System Financial Reports for fiscal year ended June 30, 2010 (amounts expressed in thousands).

<sup>2</sup> GA Department of Education ,Enrollment by Grade report for FY2010. Enrollment based on the March count of each fiscal year.

<sup>3</sup> APS Average Daily attendace report as of June 30, 2010.

<sup>4</sup> Fiscal years 2001-2009 - Statistical section of the 2009 Atlanta Board of Education CAFR.

#### ATLANTA INDEPENDENT SCHOOL SYSTEM SCHOOL BREAKFAST PROGRAM LAST TEN FISCAL YEARS MEALS SERVED

Schedule 17

| Fiscal Year | Total     | Free      | Reduced | Paid    |
|-------------|-----------|-----------|---------|---------|
| 2001        | 3,132,092 | 2,784,088 | 75,298  | 272,706 |
| 2002        | 3,247,865 | 3,018,458 | 76,582  | 152,825 |
| 2003        | 3,022,747 | 2,744,137 | 71,277  | 207,333 |
| 2004        | 3,249,614 | 2,935,318 | 72,924  | 241,372 |
| 2005        | 2,788,851 | 2,499,934 | 83,064  | 205,853 |
| 2006        | 2,707,493 | 2,435,219 | 85,014  | 187,260 |
| 2007        | 2,782,559 | 2,490,514 | 105,082 | 186,963 |
| 2008        | 2,854,746 | 2,597,420 | 85,533  | 171,793 |
| 2009        | 2,884,599 | 2,634,544 | 78,887  | 171,168 |
| 2010        | 3,077,775 | 2,822,180 | 77,739  | 177,856 |
|             |           |           |         |         |

Atlanta Public School Nutrition Department

Source:

#### ATLANTA INDEPENDENT SCHOOL SYSTEM SCHOOL LUNCH PROGRAM LAST TEN FISCAL YEARS MEALS SERVED

Schedule 18

| Fiscal Year | Total     | Free      | Reduced | Paid      |
|-------------|-----------|-----------|---------|-----------|
| 2001        | 7,173,947 | 5,786,478 | 273,307 | 1,114,162 |
| 2002        | 7,073,273 | 6,043,275 | 282,511 | 747,487   |
| 2003        | 6,834,927 | 5,720,433 | 260,505 | 853,989   |
| 2004        | 6,597,114 | 5,420,054 | 230,992 | 946,068   |
| 2005        | 6,040,086 | 4,929,194 | 283,294 | 827,598   |
| 2006        | 5,980,314 | 4,924,894 | 289,292 | 766,128   |
| 2007        | 5,938,199 | 4,886,222 | 314,070 | 737,907   |
| 2008        | 5,894,475 | 4,943,800 | 272,290 | 678,385   |
| 2009        | 5,919,633 | 4,961,606 | 252,189 | 705,838   |
| 2010        | 5,835,665 | 4,968,698 | 223,230 | 643,737   |
|             |           |           |         |           |

Source: Atlanta Public School Nutrition Department

#### ATLANTA INDEPENDENT SCHOOL SYSTEM NUMBER OF SCHOOLS LAST TEN FISCAL YEARS

Schedule 19

| Fiscal Year | Total | Elementary | Middle | High |
|-------------|-------|------------|--------|------|
| 2001        | 95    | 68         | 16     | 11   |
| 2002        | 92    | 66         | 16     | 10   |
| 2003        | 89    | 63         | 16     | 10   |
| 2004        | 89    | 63         | 16     | 10   |
| 2005        | 85    | 59         | 16     | 10   |
| 2006        | 89    | 59         | 16     | 14   |
| 2007        | 94    | 58         | 16     | 20   |
| 2008        | 93    | 57         | 17     | 19   |
| 2009        | 95    | 57         | 19     | 19   |
| 2010        | 96    | 55         | 18     | 23   |
|             |       |            |        |      |

Source: Atlanta Public Schools - Web Page - Fast Facts